



2026 BUDGET

Operating and Capital

Approved
December 16, 2025

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Table of Contents

| | |
|---|-----|
| Cover Page | 9 |
| Introduction Cover Page | 11 |
| Introduction and Highlights | 12 |
| 2024-2026 Strategic Plan | 16 |
| Municipal Affairs Scorecard | 23 |
| 2024 TRMH Indicators | 24 |
| Explanations | 35 |
| Financial Indicator Graphs | 40 |
| Financial Indicator Graph Summary | 41 |
| Financial Indicator Graphs | 44 |
| Budget Summary Section | 67 |
| Budget Operating & Capital Summary | 68 |
| Budget Summary by Object | 69 |
| Budget Summary by Division | 71 |
| Budget Summary Changes | 73 |
| 5 Year Summary by Division | 77 |
| 5 Year Summary by Object | 78 |
| 5 Year by Department | 79 |
| Staffing Section | 82 |
| Organization Chart | 83 |
| Salary & Benefit Summary | 84 |
| Staffing Changes | 85 |
| Property Tax Section | 88 |
| Tax Dollar Allocation by Division | 89 |
| Average Tax Assessment | 90 |
| Average Education Requisition | 93 |
| Changes to Municipal Tax | 94 |
| Assessment | 95 |
| Tax Calculation | 96 |
| Utilities Section | 98 |
| Utility Rates | 99 |
| Utility Bill Comparison | 100 |
| Operating Budget Cover Page | 101 |
| General Division | 102 |
| 10-00 - General | 103 |
| General Division Statement | 105 |
| 10-00 General Comparison to Prior Year and Detail | 106 |

| | |
|---|-----|
| Legislative Division | 111 |
| Legislative Division Statement | 112 |
| 11-00 - Council Admin | 113 |
| 11-00 Council Administration | 114 |
| 11-12 - Mayor Boniface | 117 |
| 11-12 Mayor Boniface | 118 |
| 11-13 - Councillor Boniface | 121 |
| 11-13 Councillor Boniface | 122 |
| 11-14 - Councillor Kalyn | 125 |
| 11-14 Councillor Kalyn | 126 |
| 11-15 - Councillor Moesker | 129 |
| 11-15 Councillor Moesker | 130 |
| 11-16 - Councillor Shippelt | 133 |
| 11-16 Councillor Shippelt | 134 |
| 11-17 - Councillor Sinclair | 137 |
| 11-17 Councillor Sinclair | 138 |
| 11-18 - Councillor Stalker | 141 |
| 11-18 Councillor Stalker | 142 |
| 11-99 Prior Council 2024 Actuals | 145 |
| Administration Division | 147 |
| Administration Division Statement | 148 |
| 12-00 - General Corporate | 150 |
| 12-00 General Corporate | 151 |
| 12-01 - CAO Office | 154 |
| 12-01 CAO Office | 155 |
| 12-02 - Finance | 158 |
| 12-02 Finance | 159 |
| 12-03 - Information Technology | 163 |
| 12-03 Information Technology | 164 |
| 12-04 - Communications | 167 |
| 12-04 Communications | 168 |
| 12-10 - Town Office | 171 |
| 12-10 Town Hall | 172 |
| Protective Services Division | 175 |
| Protective Services Division | 176 |
| 21-00 - RCMP Admin | 178 |
| 21-00 RCMP | 179 |
| Fire Department Summary | 182 |
| 23-00 - Fire Admin | 183 |

| | |
|--|-----|
| 23-00 Fire | 184 |
| 23-10 - Fire Hall | 187 |
| 23-10 Fire Hall | 188 |
| 24-00 - Disaster Services | 191 |
| 24-00 Disaster Services | 192 |
| 26-00 - Community Enforcement | 195 |
| 26-00 Community Enforcement | 196 |
| 27-00 - Occupational Health & Safety | 199 |
| 27-00 Occupational Health & Safety | 200 |
| Operations & Engineering Division | 203 |
| 30 Transportation | 204 |
| 31 Common Services Department | 206 |
| 31-00 - Common Services | 207 |
| 31-00 Common Services | 208 |
| 31-10 - Common Services - Buildings | 212 |
| 31-10 Common Services Building | 213 |
| 31-34 - Fleet | 216 |
| 31-34 Fleet | 217 |
| 32 Roads Department | 220 |
| 32-00 - Roads Admin | 221 |
| 32-00 Roads Admin | 222 |
| 32-35 - Sidewalks | 226 |
| 32-35 Sidewalks | 227 |
| 33 Airport Department | 230 |
| 33-00 - Airport Admin | 231 |
| 33-00 Airport | 232 |
| 33-10 - Airport Building | 236 |
| 33-10 Airport Buildings | 237 |
| 37-00 - Storm Sewer Admin | 240 |
| 37-00 Storm Sewer | 241 |
| Utilities Division | 245 |
| Utilities Division Statement | 246 |
| 41 Water Department | 248 |
| 41-00 - Water Admin | 250 |
| 41-00 Water Administration | 251 |
| 41-10 - Water Building | 255 |
| 41-10 Water Building | 256 |
| 41-44 - Water Supply | 259 |
| 41-44 Water Supply | 260 |

| | |
|--|-----|
| 41-45 - Water Distribution | 263 |
| 41-45 Water Distribution | 264 |
| 41-46 - Water - Reservoir | 267 |
| 41-46 Water Reservoir | 268 |
| 42 Wastewater Department | 271 |
| 42-00 - Wastewater Admin | 272 |
| 42-00 Wastewater Administration | 273 |
| 42-42 - Wastewater Lift Stations | 276 |
| 42-42 Wastewater Lift Stations | 277 |
| 42-46 - Wastewater Collection | 280 |
| 42-46 Wastewater Collection | 281 |
| 42-47 - Wastewater Treatment | 284 |
| 42-47 Wastewater Treatment | 285 |
| 43 Solid Waste Department | 288 |
| 43-00 - Solid Waste Admin | 289 |
| 43-00 Solid Waste Administration | 290 |
| 43-49 - Eco Centre - Waste Transfer | 294 |
| 43-49 Eco Center Waste Transfer | 295 |
| 44 EPR Recycling | 298 |
| 44-49 - EPR - Curbside Residential Recycling | 299 |
| 44-49 EPR Curbside Recycling | 300 |
| 44-50 - EPR - Eco Centre Residential Recycling | 303 |
| 44-50 Eco Centre Residential Recycling | 304 |
| Social Services Division | 308 |
| Social Services Division Statement | 309 |
| 51 FCSS Department | 310 |
| 51-00 - FCSS Admin | 311 |
| 51-00 FCSS | 312 |
| 51-51 - FCSS - Other Programs | 317 |
| 51-51 FCSS Other Programs | 318 |
| 53-00 - Medical Building Admin | 321 |
| 53-00 Medical Building | 322 |
| 55 Post House Department | 325 |
| 55-00 - Posthouse Admin | 326 |
| 55-00 Post House | 327 |
| 55-10 - Posthouse Building | 330 |
| 55-10 Post House Building | 331 |
| 56-00 - Cemetery Admin | 334 |
| 56-00 Cemetery | 335 |

| | |
|---|-----|
| Planning & Development Division | 338 |
| Planning Division Statement | 339 |
| 61-00 - Planning Admin | 341 |
| 61-00 Planning | 342 |
| 62-00 - Economic Development Admin | 345 |
| 62-00 Economic Development | 346 |
| 69-00 - Public Lands | 350 |
| 69-00 Public Lands | 351 |
| Recreation Division | 354 |
| Recreation Division Statement | 355 |
| 70-00 - Recreation Admin | 357 |
| 70-00 Recreation Administration | 358 |
| 72 Rec Centre Department | 361 |
| 72-00 - Recreation Centre Operations | 363 |
| 72-00 Rec Centre | 364 |
| 72-10 - Recreation Centre Building | 368 |
| 72-10 Rec Centre Building | 369 |
| 73 Pool Department | 373 |
| 73-00 - Pool Operations | 374 |
| 73-00 Pool Operations | 375 |
| 73-10 - Pool Building | 380 |
| 73-10 Pool Building | 381 |
| 74 Curling Rink Department | 384 |
| 74-00 - Curling Rink Admin | 385 |
| 74-00 Curling Rink | 386 |
| 74-10 - Curling Rink Building | 389 |
| 74-10 Curling Rink Building | 390 |
| 75 Guest Services Department | 393 |
| 75-00 - Recreation and Guest Services | 395 |
| 75-00 Guest Services | 396 |
| 75-72 - Recreational Programming | 401 |
| 75-72 Recreation Programming | 402 |
| 75-73 - Fitness Centre | 405 |
| 75-73 Fitness Centre | 406 |
| Parks & Sports Fields Division | 409 |
| Parks Division Statement | 410 |
| 76 Parks Department | 411 |
| 76-00 - Parks Operations | 412 |
| 76-00 Parks Operations | 413 |

| | |
|---|-----|
| 76-74 - Pump Track | 416 |
| 76-74 Bike Park | 417 |
| 76-75 - Splash Park | 420 |
| 76-75 Splash Park | 421 |
| 76-77 - Parks NSRP | 424 |
| 76-77 NSRP Park | 425 |
| 76-78 - Parks - Co-Operative Park (Legion, Skate, Hunley) | 429 |
| 76-78 Co-operative Park | 430 |
| 76-79 - Parks Centennial Campground | 433 |
| 76-79 Centennail Campground | 434 |
| 78 Sports Fields Statement | 437 |
| 78 Ball Diamond Department | 438 |
| 78-00 - Ball Diamonds | 439 |
| 78--00 Ball Diamonds | 440 |
| 78-10 - Ball Diamond Buildings | 443 |
| 78-10 Ball Diamond Buildings | 444 |
| 78-78 - Curtis Field | 447 |
| 78-78 Curtis Field | 448 |
| Culture Division | 451 |
| 80-00 - Lou Soppit Community Centre | 452 |
| 80-00 Lou Soppit Community Centre | 453 |
| 81 Library Department | 457 |
| 81-00 - Library | 458 |
| 81-00 Library | 459 |
| 81-10 - Library - Building | 462 |
| 81-10 Library Building | 463 |
| Capital Budget | 467 |
| Capital Summary | 468 |
| 2026 Capital Projects | 469 |
| Current Project Descriptions | 472 |
| 1213 - Financial Software Replacement | 473 |
| 1215 - Website Redesign | 474 |
| 1216 - Housing Study | 475 |
| 2305 - Self Contained Breathing Apparatus | 476 |
| 2306 - General Equipment - Fire | 477 |
| 2318 - 900 Command Unit | 478 |
| 3143 - Replacement for Transit Van | 479 |
| 3144 - Truck Replacement | 480 |
| 3146 - Box Blade for Skid Steer | 481 |

| | |
|--|-----|
| 3147 - Quonset Replacement | 482 |
| 3148 - Replace 2012 Kubota M6040 Tractor | 484 |
| 3242 - Final Lift Industrial Area | 485 |
| 3247 - Main Street Concrete and Planter Upgrades | 486 |
| 3307 - ARA Runway Sweeper | 487 |
| 3309 - 15' Schulte Mower | 488 |
| 3317 - Taxiway Rehabilitation | 490 |
| 3319 - Runway and Taxiway Rehab | 491 |
| 4119 - Main Distribution Station Pump | 493 |
| 4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road | 494 |
| 4214 - Infiltration Program | 496 |
| 4216 - Sanitary Lift Station PLC Upgrade | 498 |
| 6105 - Riverview Engineering Plan | 499 |
| 7224 - Empringham Arena Roof Structure Upgrade & Repair | 500 |
| 7225 - Floor Scrubber | 501 |
| 7226 - Arena Kick Board Replacement | 502 |
| 7318 - Lifecycle Study - Pool | 503 |
| 7319 - Chlorine System Upgrade | 504 |
| 7501 - Fitness Equipment Replacement | 505 |
| 7641 - Wayfinding Signage Program | 506 |
| 7650 - Play Structure Upgrades | 508 |
| 7652 - Muskeg Ave Trail Upgrades | 509 |
| 7653 - Outdoor Washroom Active District | 510 |
| 8005 - Lou Soppit - Ride on Floor Scrubber | 511 |
| 8010 - New Dishwasher | 512 |
| 10 Year Capital Reports | 514 |
| 10 Year Funding Summary | 515 |
| 10 Year Revenue Summary | 516 |
| 10 Year Revenue Detailed | 517 |
| 10 Year Expense Summary | 526 |
| 10 Year Expense Detailed | 528 |
| Debt and Reserves | 536 |
| 2026 Reserve Summary | 537 |
| 2026 Long Term Debt | 538 |

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INTRODUCTION

- Introduction and Highlights
- Council 2025-2029
- Strategic Plan 2024-2026
- Municipal Affairs Scorecard & Graphs
- Alberta Financial Indicator Graphs



Introduction and Highlights

The budget is an annual process that is legislated through the *Municipal Government Act (MGA)*.

It is one of the most important documents that the Council prepares and approves, alongside its Strategic Plan and Service Level document.

The purpose of a municipal government is to provide services through taxation and user fees for the residents of a municipality.

The Town of Rocky Mountain House provides a broad range of services:

- Protective services
- Operations (public works)
- Utilities
- Social services
- Planning and development
- Recreation
- Parks
- Library and Community Centre

The budget process began in September, when Council provided its direction on basic budget assumptions such as CPI and tax rate expectations. At Service Level, Council further refined its expectations and goals for the coming year.

The draft budget is then prepared based on these conversations and presented for council's review and consideration.

There are two major components to a municipal budget: operating and capital. The operating budget addresses the daily activities on a year-to-year basis, while the capital budget addresses infrastructure, asset management and maintenance over the next 10 years.

Future-Focused finances

The Town prepares a five-year operating and a ten-year capital budget. This long-range planning ensures Rocky Mountain House is financially viable and that financing requirements are addressed for the long term.

The overall budget for 2026 totals \$35.3 million. This consists of \$29.3 million in operating and \$5.5 million in capital projects. In addition, a non-cash amortization expense of \$3.5 million is accounted for.

“ The 2026 operating and capital budgets will advance Council's Strategic Plan Mission: To support economic growth and strengthen municipal infrastructure in a fiscally and environmentally responsible manner.

Strategic budgeting

The 2026 operating and capital budgets will advance Council's Strategic Plan Mission: To support economic growth and strengthen municipal infrastructure in a fiscally and environmentally responsible manner.

Council's continued focus on economic growth is realized through its development incentives and rural renewal stream program, both maintained in 2026.

The plan focuses on setting the Town up for future opportunities, with plans in the works for a new civic complex, infill and development outline plans so we can be ready for grant opportunities as they become available. This proactive approach allows the Town to quickly and effectively respond to new opportunities as they arise.

To maintain the viability of core services, we continue to build out our comprehensive asset management plan.

OPERATING BUDGET

Overall, the operating budget is \$29,761,807 which is an increase of \$1.4 million over last year.

The effect of inflation has softened this year, with the inflation rate sitting at approximately 2 per cent. This has stabilized from previous highs in 2023 and 2024. However, the costs of materials and supplies continue to yield increased expenditure budgets.

The budget must generate additional revenue to balance these increased expenditures. Increased revenue is noted in three main areas:

- A property tax revenue increase of \$295,000 (2.87 per cent over 2025);
- Increased utility revenue of \$620,000; and
- Increased grant revenue of \$261,000.

There are several major concepts captured in this budget. They are:

1. Property tax revenue will increase by 2.87 per cent.

Preliminary reporting from across Alberta shows other municipalities are within this range of property tax increases to meet the rising cost of expenditures due to previous years inflation and supply chain issues. A review of tax rates reported to date show a range from 2.60% to 7.36% with an average of 4.63%.

In Rocky Mountain House, a 2.87 % increase for an average single-family home valued at 324,500 will be \$80 annually or \$6.66 per month.

2. Interest revenue has decreased due to the fall in interest rates.

Interest revenue is transferred to capital through the reserve transfers, as outlined in the Budget and Taxation Policy 010/2023 and Reserve Policy 011/2023. As we see this year, interest revenue can fluctuate depending on funds available for investment and interest rates. As such, it is consistent with conservative accounting practices not to use interest to fund the operating budget.

3. Utility rates will increase

This increase is in response to higher operating costs of the new Wastewater Treatment Plant required to meet enhanced provincial and federal regulations,

In 2023 we completed a utility rate review with a 10-year plan for utilities. Utilities are managed as self-funding, which means the water and wastewater treatment and distribution/collection network is not subsidized through taxation. Only properties that receive these services pay for their operation and capital expenses.

The new Wastewater Treatment Plant will come online in 2026, driving the annual operating cost of wastewater utilities up by \$1 million.

To account for the new operational costs, the water/sewer rates will increase by \$14.09 per month. This has been offset in 2025 by the introduction of extended producer responsibility (EPR) legislation in Alberta that transfers the cost of certain recycling streams to producers, rather than municipalities.

In 2026, the average Rocky Mountain House single-family home will pay \$153.12 per month for municipal utilities, which is about seven per cent below the comparative average of \$164 per month.

4. Staff salaries have been increased based on the 5-year rolling average for CPI in Alberta.

This results in an increase of \$282,000 for the year. Benefits have also increased by \$40,000 due to increases in CPP, EI and the benefit plan as well as a higher rating in WCB rates. This was offset by a decrease in LAPP pension rates. Step increases for staff who are eligible are also included in the budget.

There are also increases to Council honorariums and per diem rates. A comparative study was conducted in 2025 and Council determined its compensation would be in the 65th percentile of comparable municipalities. This resulted in an increase in the honorarium budget line by \$70,000 in 2026. In addition, a more exact count of meeting attendance was undertaken to determine what the per diem rate budget should be set at, which sees an increase of \$40,000 in 2026.

5. There is one new position in the budget for a possible position starting in April.

At Council's request, the Town has submitted an application for a municipal intern through the Municipal Intern Program operated by the Province. If successful, this position is a paid internship for new and recent post-secondary graduates to train and start careers in municipal government. The salary for this position will be cost-shared by the Town and Province of Alberta, as per the terms of the program.

CAPITAL BUDGET

The 2026 capital budget totals \$5,455,550. Highlights are:

- Completion of the new Wastewater Treatment Plant (project carried forward from 2025);
- Replacement of the ERP financial system due to end of life for the existing financial software;
- A new website redesign for improved user experience; and
- Creating an engineering plan based on the Riverview Concept plan with the intent to create an affordable development area for new residential development.

\$3.6 Million for transportation, airport and utility projects, to improve roads, utilities and fleet equipment, including:

- A new quonset in the public works yard;
- The final lift to the paving work in our industrial area (43 Street and 47 Ave);
- A new runway sweeper; and
- Replacement of the water, sewer and road at 49 Street and 40 Avenue.

\$1 Million for recreation, parks, playgrounds and culture including:

- \$100,000 towards playground upgrades
- An outdoor washroom near the new bike park;
- Roofing repairs in the arena complex to maintain the structural integrity of the building;

- A modified, lower cost second year of the wayfinding program in support of Council's Strategic Plan goals to grow the tourism economy; and
- Continued development of multipurpose trails.

Strategic Plan

2024-2026

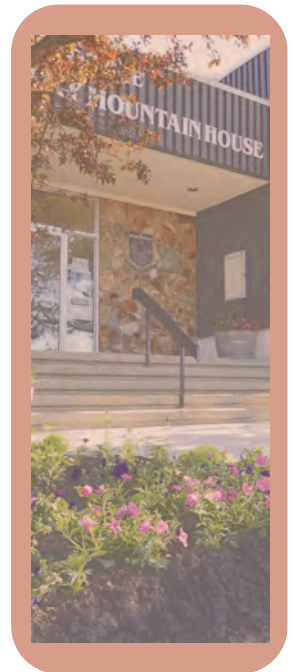
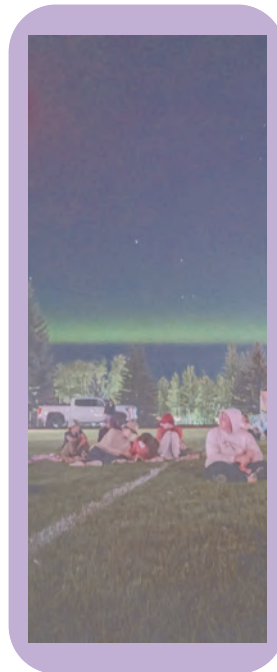
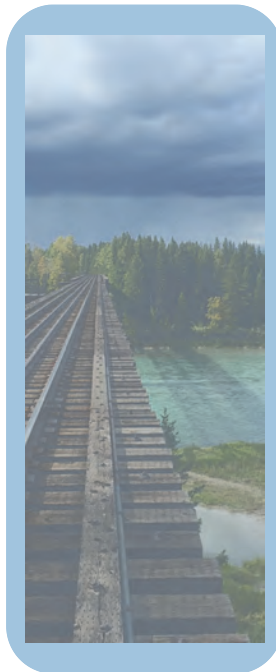
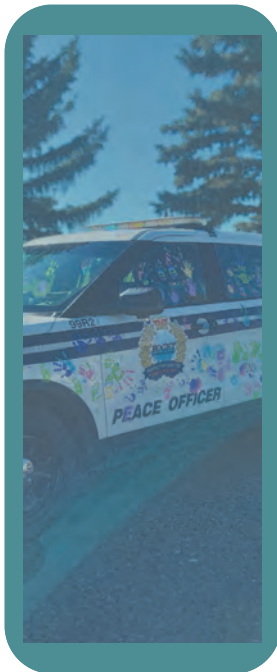
Adopted by Council October 15, 2024

Mission

To support economic growth and strengthen municipal infrastructure in a fiscally and environmentally responsible manner.

Vision

To cultivate a robust, diverse community where people and businesses flourish.



Guiding Pillars

The Town considers these five pillars of sustainability in all our planning and operations:

Economic

We have a robust and resilient commercial sector with a growing tourism industry. The costs of building and maintaining the community will not become an undue burden on future generations.

Social

We have a diverse community with access to housing, education, health care and public amenities.

Environmental

We use our natural resources responsibly. We encourage development that minimizes air, water and soil pollution and protects natural systems.

Cultural

We respect and enhance the cultural capital of our community in terms of its heritage, sense of place, arts, diversity and history.

Governance

We approach decision-making in a democratic, transparent, accountable and inclusive manner to foster informed dialogue and an engaged citizenry.

Economic sustainability Goals

We have a robust and resilient commercial sector with a growing tourism industry. The costs of building and maintaining the community will not become an undue burden on future generations.

ECONOMIC

Downtown is Flourishing and Expanding

- Explore options to improve access to Downtown.
- Explore options for the Rocky Elementary School site.
- Promote year-round events for Downtown.

Our Commercial and Industrial Sectors are Growing

- Investing in a Rocky Promotion program to attract new businesses.

Rocky is Recognized as a Destination

- Hold an information session on Destination/Tourism Improvement Fees with our hospitality industry to support Economic Development Initiatives.
- Promote what Rocky Mountain House has.
- Increase Sports Tourism.

Social sustainability Goals

We have a diverse community with access to housing, education, health care and public amenities.

SOCIAL

We have a strong central social organization

- Facilitate conversations among non-profits to assist in long-term viability.
- Review the FCSS mandate to ensure the region's citizens have the services needed.

Safe and Secure Life for All

- Implement a severe weather shelter policy for vulnerable populations.
- Review the Policing Model for Rocky Mountain House.

Building a strong community through social activities and events

- The Town continues support for Town-hosted Community Events.
- The Town plans for a Recreation Centre expansion.
- The Regional Recreation Master Plan is updated.
- Review of Centennial Campground for recreation opportunities.
- Review Playgrounds and Greenspaces for best use.

Environmental sustainability Goals

We use our natural resources responsibly. We encourage development that minimizes air, water and soil pollution and protects natural systems.

ENVIRONMENTAL

We Promote Growth through the lens of Environmental Stewardship

- Review development and Town facilities for environmental impact.

Our Water Resource is used responsibly

- Public engagement and education about our water treatment and conservation efforts.

The Town is a Leader in Environmental Stewardship

- Explore a Commercial Organics Program
- Town Facilities have recycling/organic and waste collection streams.

Cultural sustainability Goals

We respect and enhance the cultural capital of our community in terms of its heritage, sense of place, arts, diversity and history.

CULTURAL

Promote our Cultural Diversity

- The Town hosts an annual cultural event.
- The Town shares information on our cultural diversity.

Promote our Performing and Visual Arts Community

- A cultural centre is part of plans for a new Civic Building.

Promote and Preserve our History

- Engage with Parks Canada to promote the National Historic Site and Rocky Mountain House.

Governance

sustainability Goals

We approach decision-making in a democratic, transparent, accountable and inclusive manner to foster informed dialogue and an engaged citizenry.

GOVERNANCE

The Town is Positioned for Opportunities

- We have Fieldhouse, Civic Building and Firehall plans ready for grant opportunities.
- Review procedures throughout the organization to reduce Red Tape.

The Town has Strong Relationships with all Levels of Government

- We meet twice a year with our MP and MLA.
- We meet annually with neighbouring First Nations
- Review and Update the Stronger Together agreement with Clearwater County.

The Town Maintains the Viability of Core Services

- A comprehensive asset management plan is in place.

The Town Promotes Open Governance and Communication

- Increase Public Engagement Opportunities.

Municipal Affairs Scorecard

The Province of Alberta annually calculates an aggregate performance measure (percentage of municipalities potentially not facing long term viability challenges) using financial, governance and community indicators.

These indicators provide each municipality and the department with useful information and help to highlight emerging challenges.



“ Mission - To support economic growth and strengthen municipal infrastructure in a fiscally and environmentally responsible manner.

The Town of Rocky Mountain House has successfully received a "green" scorecard since 2022. In 2021 the on-time financial reporting was late due to the dispersal of the regional waste program operated by the Town and County. These indicators highlight the financial viability of the organization.



Town of Rocky Mountain House

2024

AUDIT OUTCOME

No Concern

MINISTRY INTERVENTION

No

TAX BASE BALANCE

65.80%

TAX COLLECTION RATE

99.32%

POPULATION CHANGE

-6.30%

CURRENT RATIO

2.63

ACCUMULATED SURPLUS/DEFICIT

\$31,578,019

ON-TIME FINANCIAL REPORTING

(Date Received)

April 29, 2025

DEBT TO REVENUE PERCENTAGE

28.49%

DEBT SERVICE TO REVENUE PERCENTAGE

11.21%

INVESTMENT IN INFRASTRUCTURE

2.87

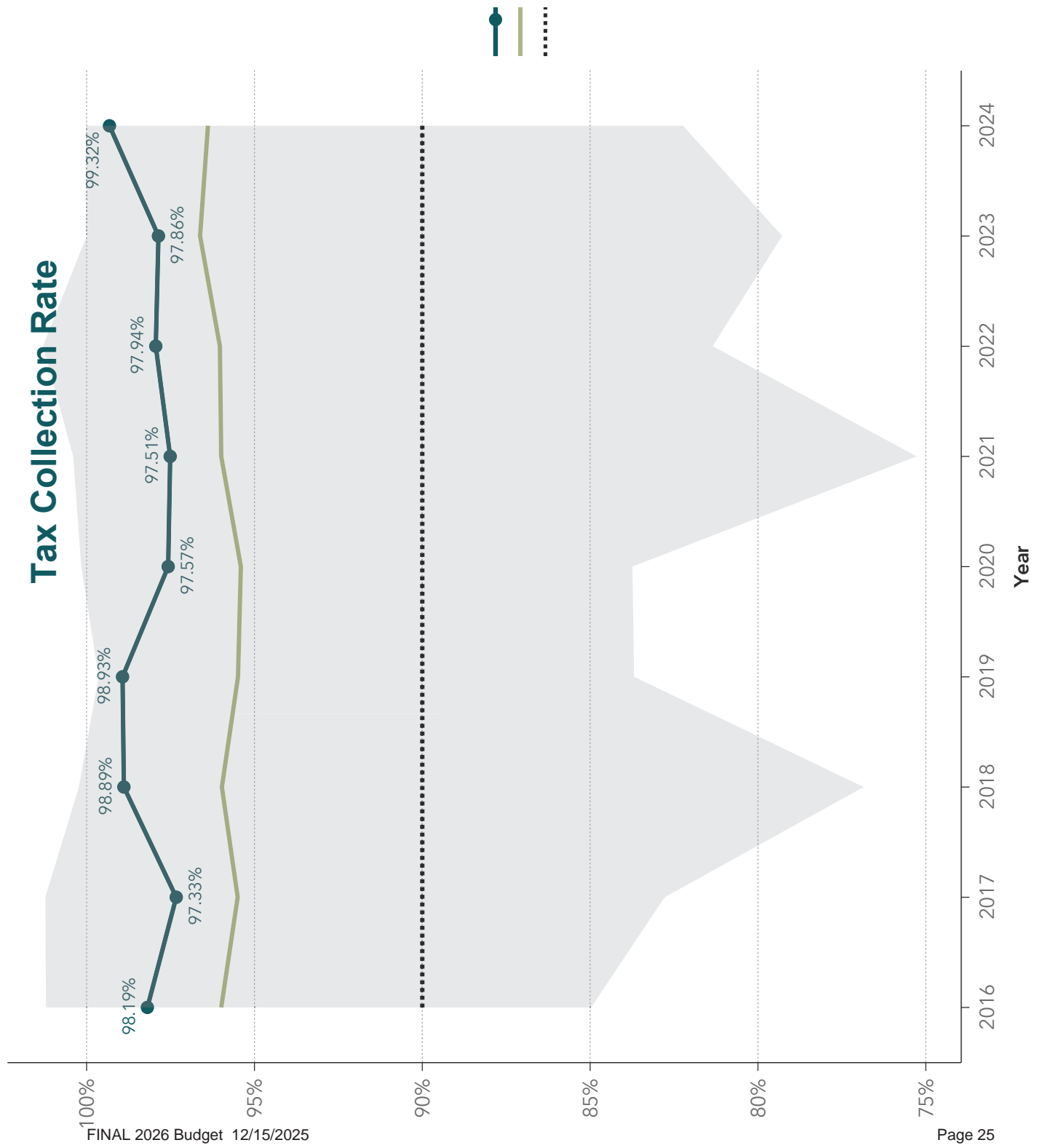
INFRASTRUCTURE AGE

61.40%

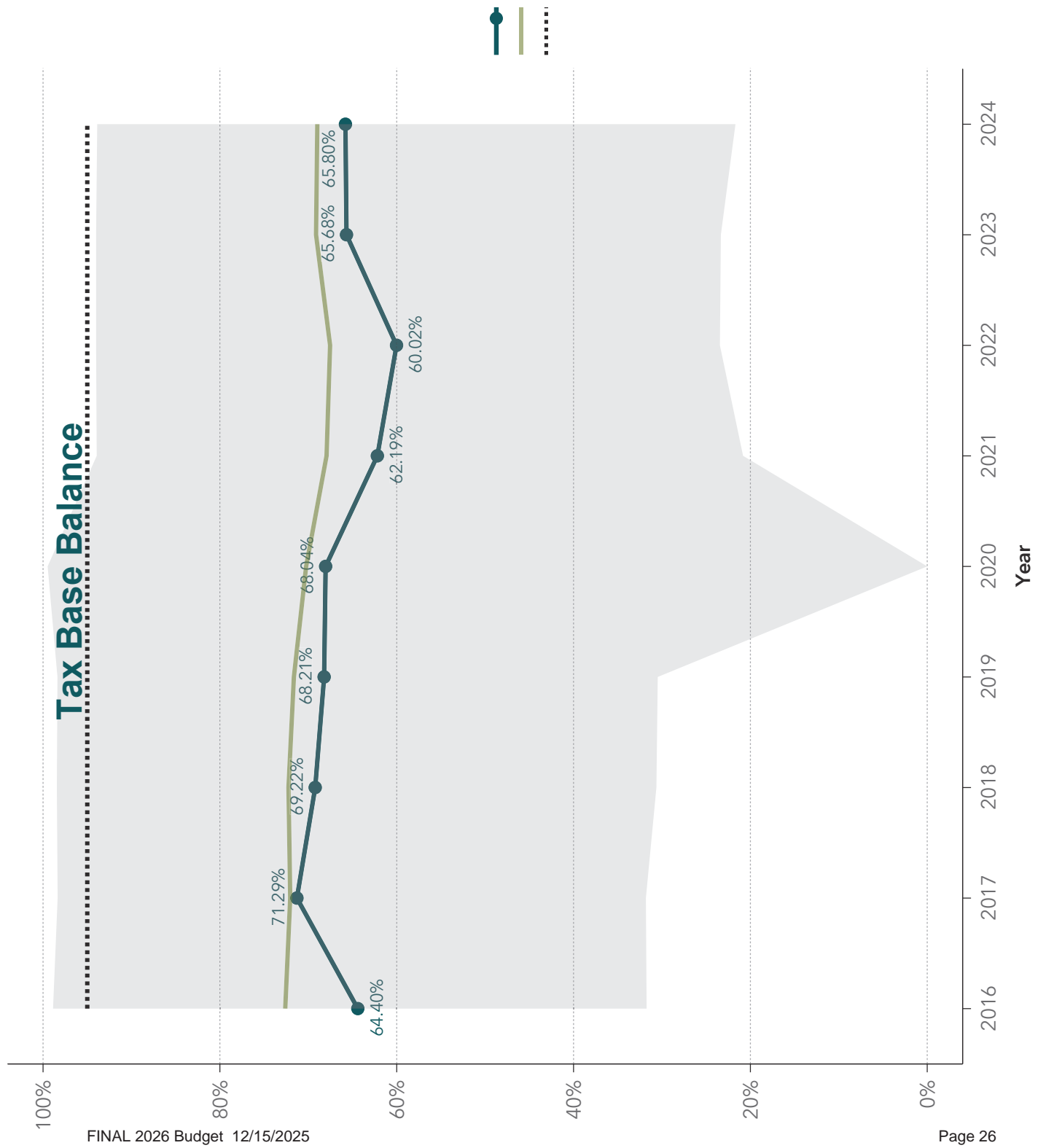
INTEREST IN MUNICIPAL OFFICE

5.00

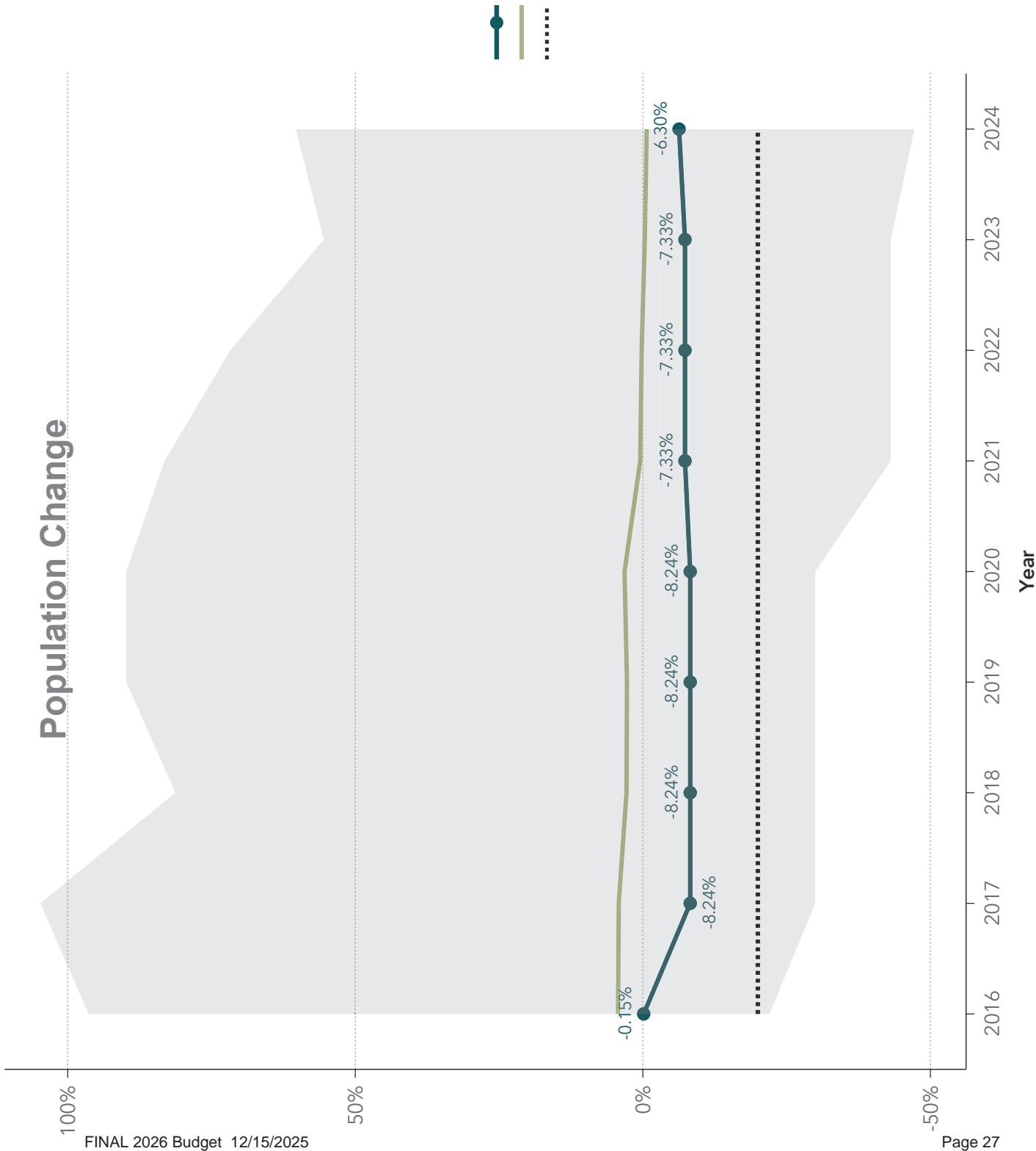
Tax Collection Rate



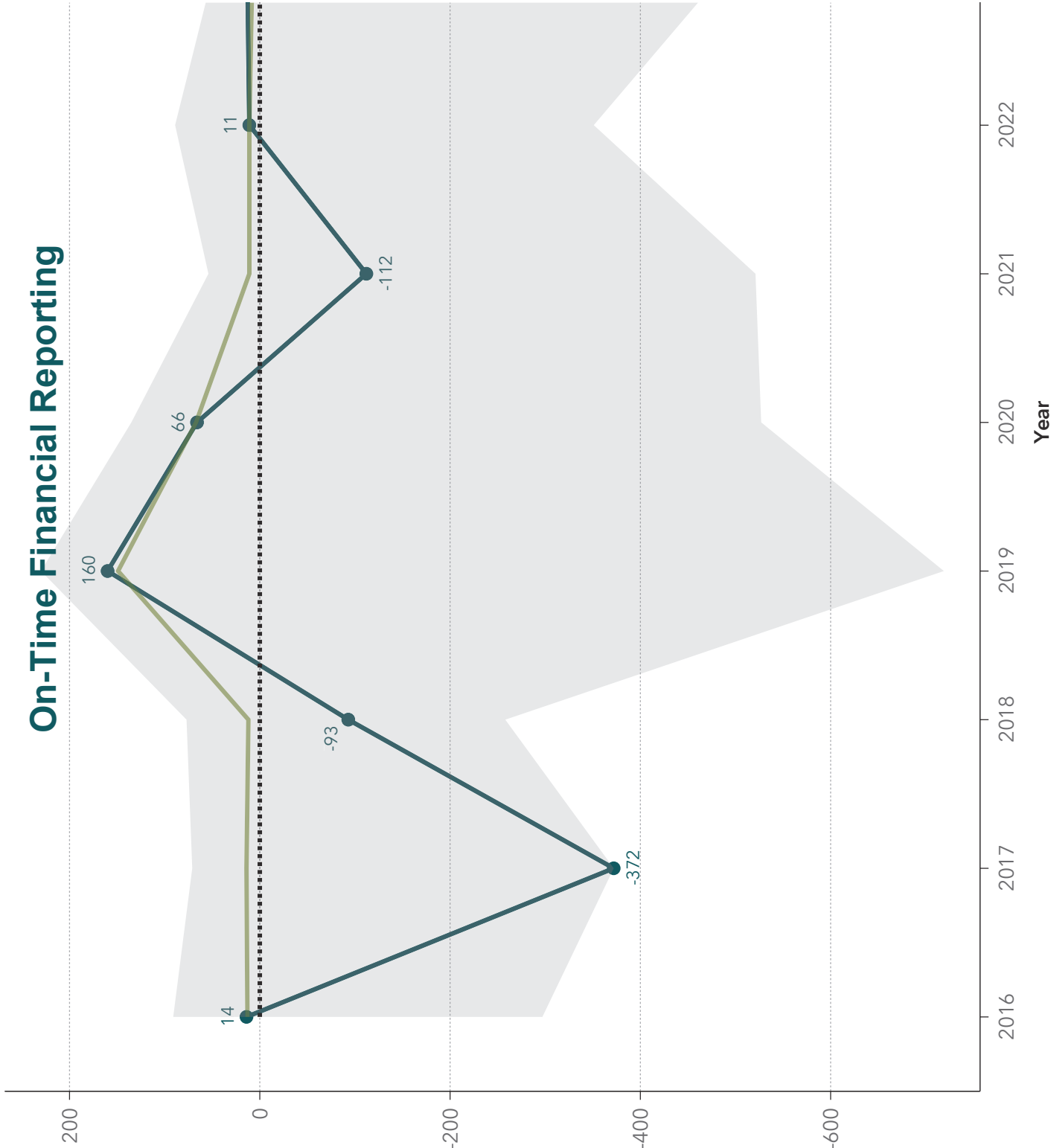
Tax Base Balance



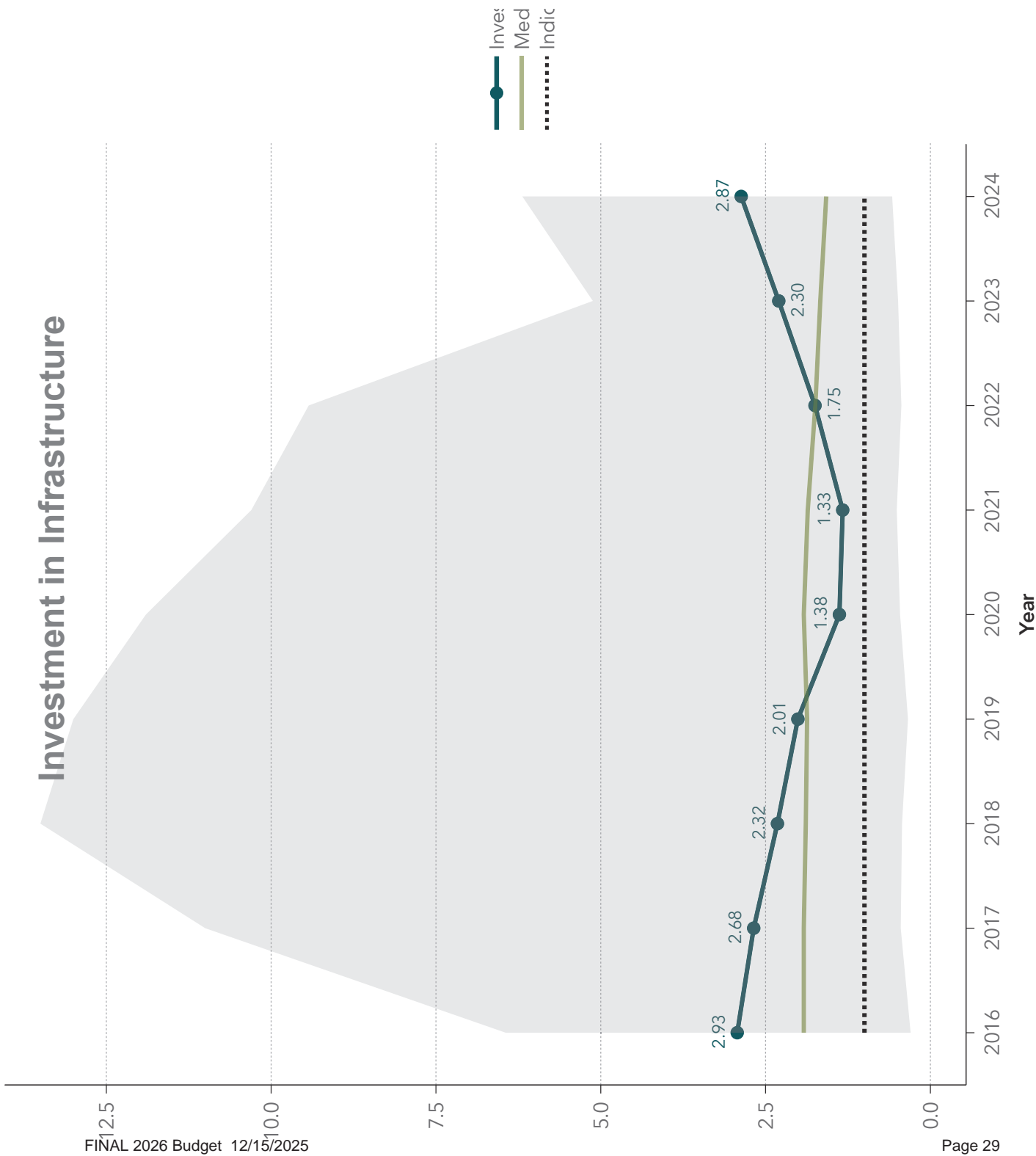
Population Change



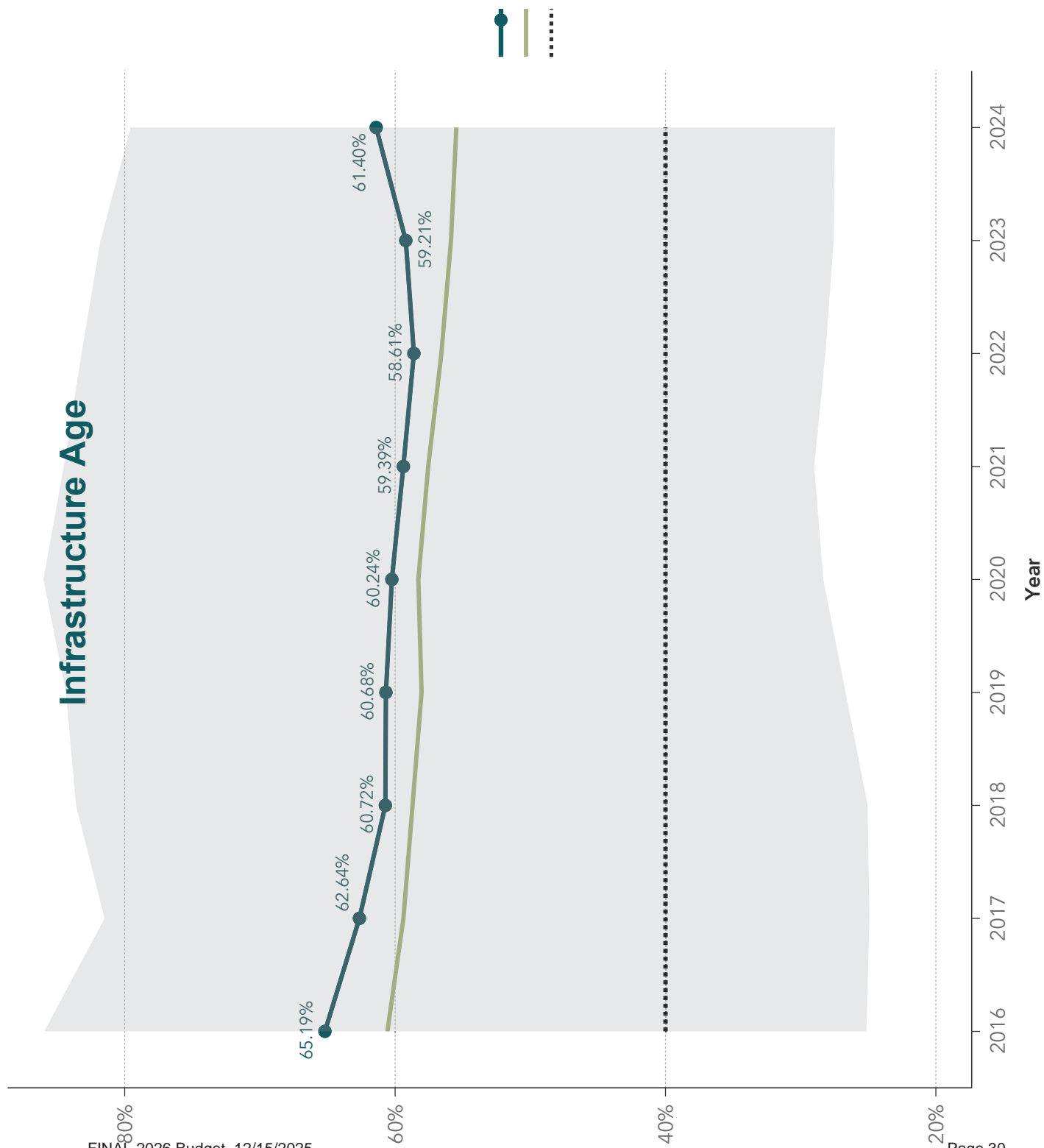
On-Time Financial Reporting



Investment in Infrastructure

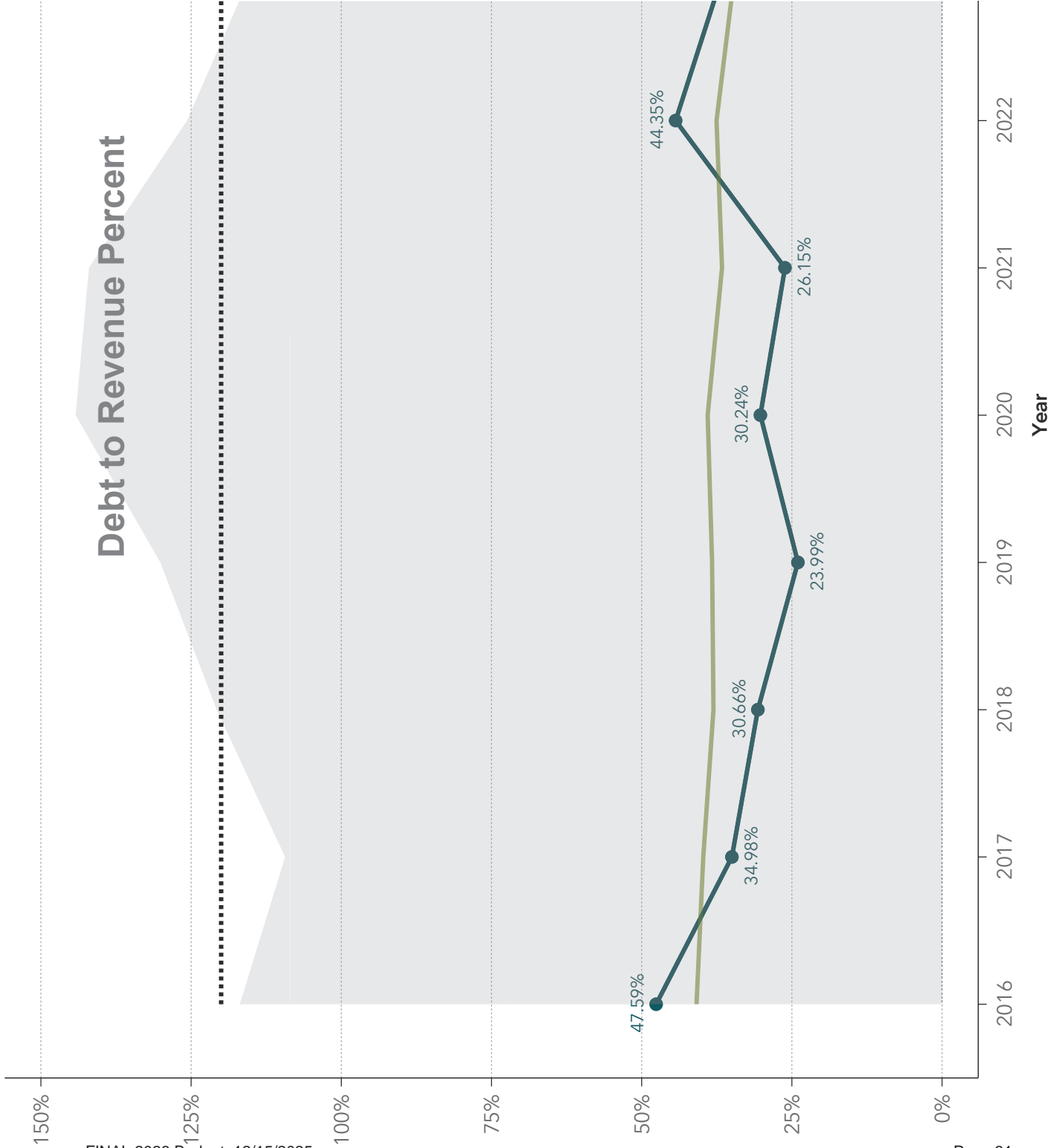


Infrastructure Age

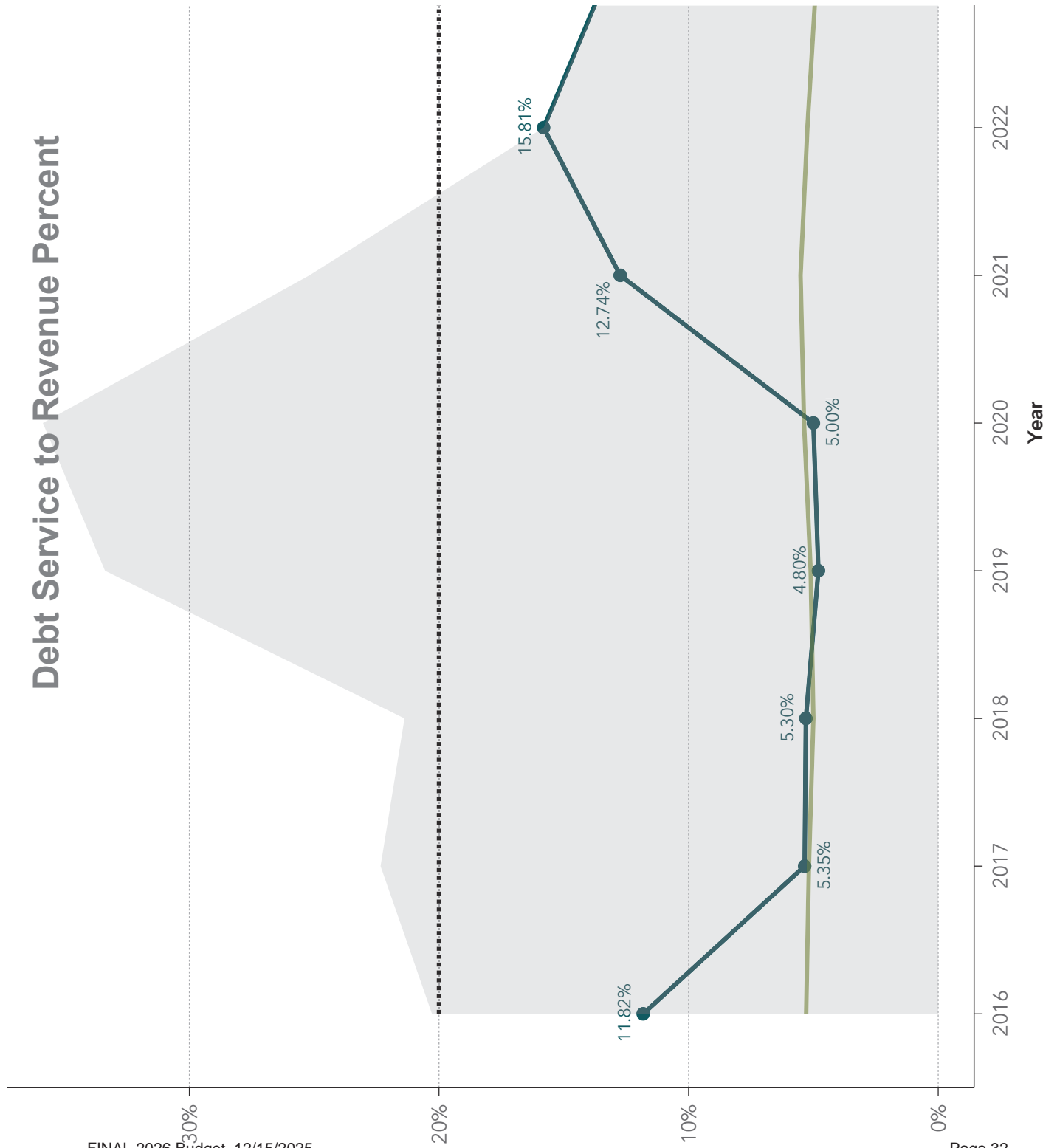


Debt to Revenue Percent

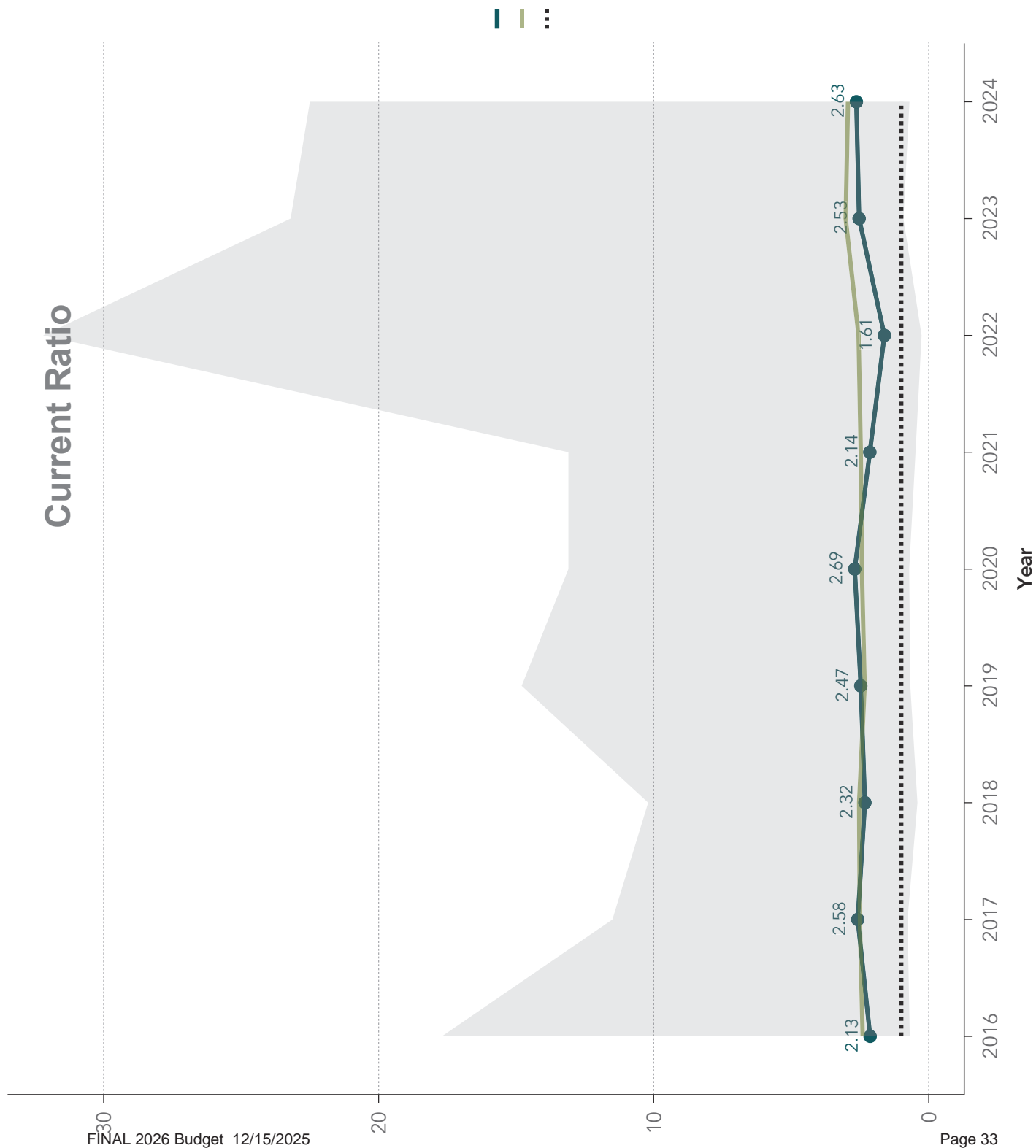
FINAL 2026 Budget 12/15/2025



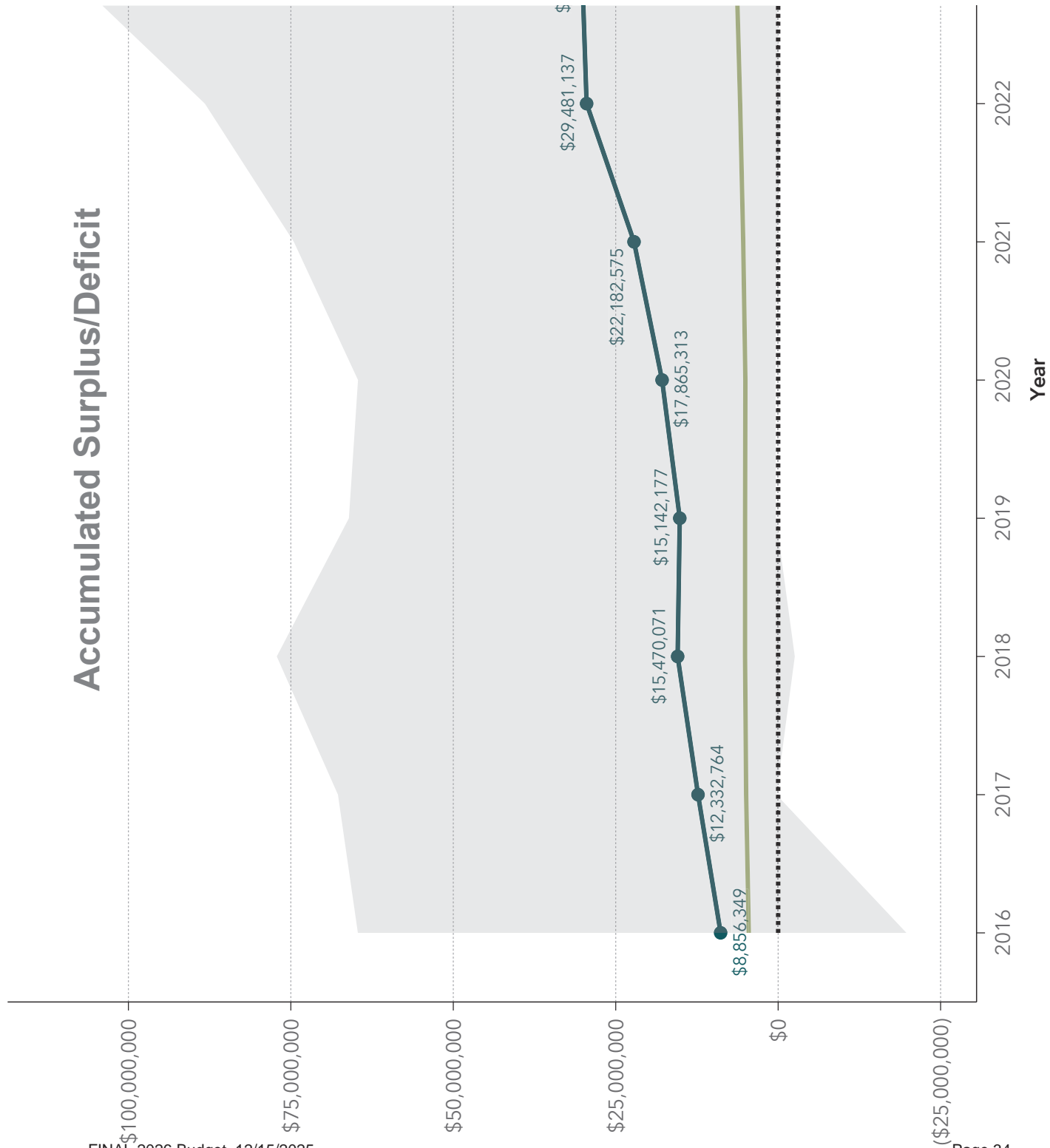
Debt Service to Revenue Percent



Current Ratio



Accumulated Surplus/Deficit



Municipal Indicators

Find out more about how each municipal indicator is calculated and what the results mean

Each indicator is intended to measure a specific aspect of the municipality's governance, finances, or community.

Each indicator has a defined benchmark. The benchmarks established by Municipal Affairs for each indicator are rules of thumb that provide a general indication of acceptable risk; however, a municipality may have unique circumstances or alternative strategies that justify a different result. Should a municipality flag an indicator, Municipal Affairs allows stakeholders to provide an explanation as to result. This explanation is then published next to the indicator result on the Municipal Indicators' Dashboard.

| Indicator and Description | Expected Result | What It Means | Suggested Follow Up for Exceptions |
|---|---|--|---|
| 1 - Audit Outcome An audit report in the municipality's audited annual financial statements. | The audit report does not identify a going concern risk or denial of opinion. | The municipal auditor was able to complete the audit and express an opinion and did not identify a specific concern about the ability of the municipality to meet its financial obligations. | Follow auditor recommendations to resolve denial of opinion issues. Consider obtaining professional financial consulting services or requesting a viability review to address going concern issues. |
| 2 - Ministry Intervention Interventions authorized by the Minister of Municipal Affairs in accordance with the <i>Municipal Government Act</i> , such as a viability review, or where directives were issued pursuant to an inspection. | The municipality was not the subject of a Municipal Affairs intervention. | Municipal Affairs is not undertaking a formal intervention with respect to the municipality. The Minister typically intervenes only when requested by a council or through a petition, and only issues directives in cases where significant concerns are evident. | Complete Minister-directed processes and actions. |

| Indicator and Description | Expected Result | What It Means | Suggested Follow Up for Exceptions |
|---|--|--|---|
| 3 - Tax Base Balance The proportion of the total municipal tax revenue generated by residential and farmland tax base, regardless of whether it is municipal property taxes, special taxes, or local improvement taxes. | The municipality's residential and farmland tax revenue accounts for no more than 95 per cent of its total tax revenue. Summer Villages are excluded from this indicator to better reflect their geographical and economic conditions. | The municipality can rely in some measure on its non-residential tax base to generate a portion of its tax revenues. These properties are typically taxed at a higher rate than residential and farmland properties. | Ensure taxes on residential and farmland properties are sufficient to meet budgeted expenditure requirements. |
| 4 - Tax Collection Rate The ability of the municipality to collect own-source revenues, including property taxes, special taxes, local improvement taxes, and grants-in-place-of-taxes. | The municipality collects at least 90 per cent of the municipal taxes (e.g. property taxes, special taxes) levied in any year. | The municipality is able to collect its tax revenues and use those funds to meet budgeted commitments and requisitioning obligations. | Review tax collection and recovery policies and processes. |
| 5 - Population Change The change in population of the municipality over the past ten years based on the Municipal Affairs Population List. | The population has not declined by more than 20 per cent over a ten-year period. Summer Villages are excluded from this measure because of the small permanent population. | The population of the municipality is stable or growing. | Consider how services and infrastructure can be scaled down to accommodate reduced demands. |

| Indicator and Description | Expected Result | What It Means | Suggested Follow Up for Exceptions |
|--|---|--|--|
| 6 - Current Ratio The ratio of current assets (cash, temporary investments, accounts receivable) to current liabilities (accounts payable, temporary borrowings, current repayment obligations on long-term borrowings). | The ratio of current assets to current liabilities is greater than one. This indicator is not typically measured if the municipality's total assets exceed current assets by a factor of two or more, as these municipalities typically have significant financial resources including long-term investments, but manage with minimal current assets. | The municipality is able to pay for its current financial obligations using cash or near-cash assets. | Consider increasing revenues or reducing costs to provide additional working capital. |
| 7 - Accumulated Surplus/Deficit The total assets of the municipality net of total debt, excluding equity in tangible capital assets (tangible capital property less debts related to tangible capital property). | <p>The municipality has a positive (above zero) surplus.</p> <p>An accumulated deficit is a violation of Section 244 of the <i>Municipal Government Act</i>. Municipalities in a deficit position are required to recover the shortfall in the next year.</p> | The municipality has more operational assets than liabilities, which generally provides the municipality with cash flow to meet ongoing obligations and manage through lean periods of the year where costs may exceed revenues. | Consider increasing revenues or reducing costs to provide additional surplus and maintain working capital. |
| 8 - On-Time Financial Reporting Whether the municipality successfully submitted its completed annual financial statements and financial information return to Municipal Affairs by the legislated due date. | The municipality's financial statements and financial information return for the preceding calendar year are received by Municipal Affairs no later than May 1st or the approved extension date. | The municipality is preparing its audited financial reports on a timely basis. Financial reporting is an important aspect of municipal accountability to its residents and businesses. | Consider additional resources to complete year-end accounting on a timely basis. |

| Indicator and Description | Expected Result | What It Means | Suggested Follow Up for Exceptions |
|--|---|---|---|
| 9 - Debt to Revenue Percentage The total amount of municipal borrowings, including long term capital leases, as a percentage of total municipal revenues. | The municipality's total borrowings represent less than 120 per cent (160 per cent for municipalities with a higher regulated debt limit) of its total revenue. | The municipality has maintained reasonable levels of borrowing debt. | Review anticipated funding sources for debt repayments to ensure borrowing commitments can be met. |
| 10 - Debt Service to Revenue Percentage The total cost of making scheduled repayments (including interest) on borrowings as a percentage of total municipal revenues. | The municipality's total costs for borrowing repayments do not exceed 20 per cent (28 per cent for municipalities with a higher regulated debt limit) of its total revenue. | The municipality has assumed a reasonable level of borrowing repayment obligations. | The municipality has assumed a reasonable level of borrowing repayment obligations. |
| 11 - Investment In Infrastructure The total cost of annual additions (through purchases or construction) to tangible capital assets (vehicles, equipment, buildings, roads, utility infrastructure, land) relative to the annual amortization (depreciation) on all tangible capital assets - measured as a five year average. | The municipality's average capital additions exceed the average amortization (depreciation). | <p>The municipality is replacing its existing tangible capital assets and investing in new assets and infrastructure at a rate exceeding the estimated wear or obsolescence of its existing assets.</p> <p>This measure does not account for the effects of inflation; typically, replacement costs for new assets exceed the historic cost of existing assets.</p> | Review asset replacement activities over past years and anticipated capital additions in future years to ensure average annual additions exceed average annual amortization. Consider conducting a study of municipal infrastructure to ensure that future service requirements can be met. |

| Indicator and Description | Expected Result | What It Means | Suggested Follow Up for Exceptions |
|--|---|---|---|
| <p>12 - Infrastructure Age</p> <p>The net book value of tangible capital assets as a percentage of the total original costs. Net book value is the original purchase cost less amortization (depreciation).</p> | <p>The net book value of the municipality's tangible capital assets is greater than 40 per cent of the original cost.</p> | <p>The municipality is replacing existing assets on a regular basis. If the municipality is adding new services or expanding facilities and infrastructure, it would be expected that the ratio would be higher than 40 per cent.</p> | <p>Consider conducting a study of municipal infrastructure to ensure that future service requirements can be met.</p> |
| <p>13 - Interest in Municipal Office</p> <p>The number of candidates running in a municipal election relative to the total number of councillor positions up for election.</p> | <p>The number of candidates exceeded the number of councillor positions.</p> | <p>The ratio of candidates to total council positions measures the willingness of electors to run for municipal office.</p> | <p>Consider increased focus on community engagement.</p> |

Financial Indicator Graphs

Financial Indicator Graphs (FIG) illustrate your municipality's financial data over time using the minimum, median and maximum of the same municipal type (comparing cities to cities or towns to towns).



Rocky Mountain House 1912

Financial Indicator Graph Summary - 2024 Data

| Category | TRMH | Median | Difference | Difference in \$ | Comments | Additional Comments |
|---|-------|--------|------------|------------------|---|---|
| Revenues | | | | | | |
| Residential Tax Rate | 8.70 | 8.70 | - | | TRMH is at the median with comparative communities | This has been a long term goal (last 7 years) to get residential rates so they are comparable with other communities. Achieved in 2022 and has been maintained since then. |
| Equalized Residential Tax Rate | 8.50 | 8.70 | 0.20 | | Once assessment is equalized, TRMH residential rate is slightly below the median. | |
| Non Residential Tax Rate | 14.10 | 13.50 | - 0.60 | | Using the Large business tax rate, TRMH is slightly over the median. | There are only 44 business's paying this rate, small business *(291) are paying 10.927. Vacant rate is the same as large and there are 45 properties. |
| Non Residential Tax Rate - Weighted Average | 11.76 | 13.50 | 1.74 | | Using the weighted average the non-residential rate is 1.74% lower than the median. | Non-residential rates should be higher so they contribute a more comparable amount to the overall tax base. |
| Equalized Non Residential Tax Rate | 11.40 | 13.80 | 2.40 | | The equalized tax rate is lower than median by 2.40. | This is quite a variance, it would be worthwhile to try to determine why the equalized rate is so much lower. |
| Equalized Non Residential Tax Rate - Weighted Average | 9.51 | 13.80 | 4.29 | | Once the weighted average is considered, the difference is even more significant. | |
| Long Term Debt Limit Ratio | 19.00 | 19.00 | - | | TRMH is at the same level as the median | Most communities don't use excessive debt for development or other projects. Tend to try to keep it low. We have saved the "debt servicing space" for future year requirements to alleviate potential tax fluctuations if debt servicing is required. |
| Long Term Debt per Capita | 1,114 | 941 | - 173 | 1,170,345 | TRMH is slightly higher, this translates to about \$1.1 million more debt. | Reasons for this could be lower per capita per household than the median population. Older population or newer debt servicing from the WWTP. |

Financial Indicator Graph Summary - 2024 Data

| Category | TRMH | Median | Difference in | | | Comments | Additional Comments |
|-------------------------------------|-------|--------|---------------|-----------|--|--|--|
| | | | Difference | \$ | | | |
| Municipal Property Taxes per Capita | 1,441 | 1,256 | - 185 | 1,251,525 | | Higher than average due to slightly lower population and possibly older population with few children per dwelling. | Analysis of # of dwellings and average population per dwelling shows compared to the average, TRMH is about 600 people lower than the average as well as the number of dwellings is 170 below average. This raises the per capita. |
| Sales & User Charges | 895 | 1,018 | 123 - | 832,095 | | Lower than average - meaning less revenue is collected through sales placing more reliance on taxes. | Major sales are utilities and recreation. Utility rates are lower than comparable towns and possibly recreation fees are as well.(no way to determine) |
| Government Transfers per Capita | 1,661 | 528 | - 1,133 | 7,664,745 | | Capital grants are included. WWTP grants were significant in 2023 and 2024. Will return to normal levels after completion. | |
| Franchise & Concession Contracts | 239 | 175 | - 64 | 432,960 | | Higher due to lower and aging population. | Council increased franchise fees in a strategy to maintain lower property taxes. |

Total Revenue Per Capita

4,236 2,977 - 1,259 8,517,135

Expenditures by Object

| Category | TRMH | Median | Difference in | | | Comments | Additional Comments |
|---------------------------------|-------|--------|---------------|-----------|--|---|---|
| | | | Difference | \$ | | | |
| Salaries and Benefits | 1,243 | 1,017 | - 226 | 1,528,890 | | Higher due to more staffing in certain areas that is actually covered by additional revenues. Also impacted by lower than average population. | There are additional salary costs that are offset by revenue in the areas of library, RCMP. Having a recreation centre also increases staffing in recreation. |
| Contracted & General Services | 864 | 822 | - 42 | 284,130 | | Within range of the average. | |
| Materials, Supplies & Utilities | 354 | 538 | 184 - | 1,244,760 | | Lower than average - this could be supplies in the transportation area as that division is also running below average. Major supplies in transportation would cover equipment and road maintenance. | |

Financial Indicator Graph Summary - 2024 Data

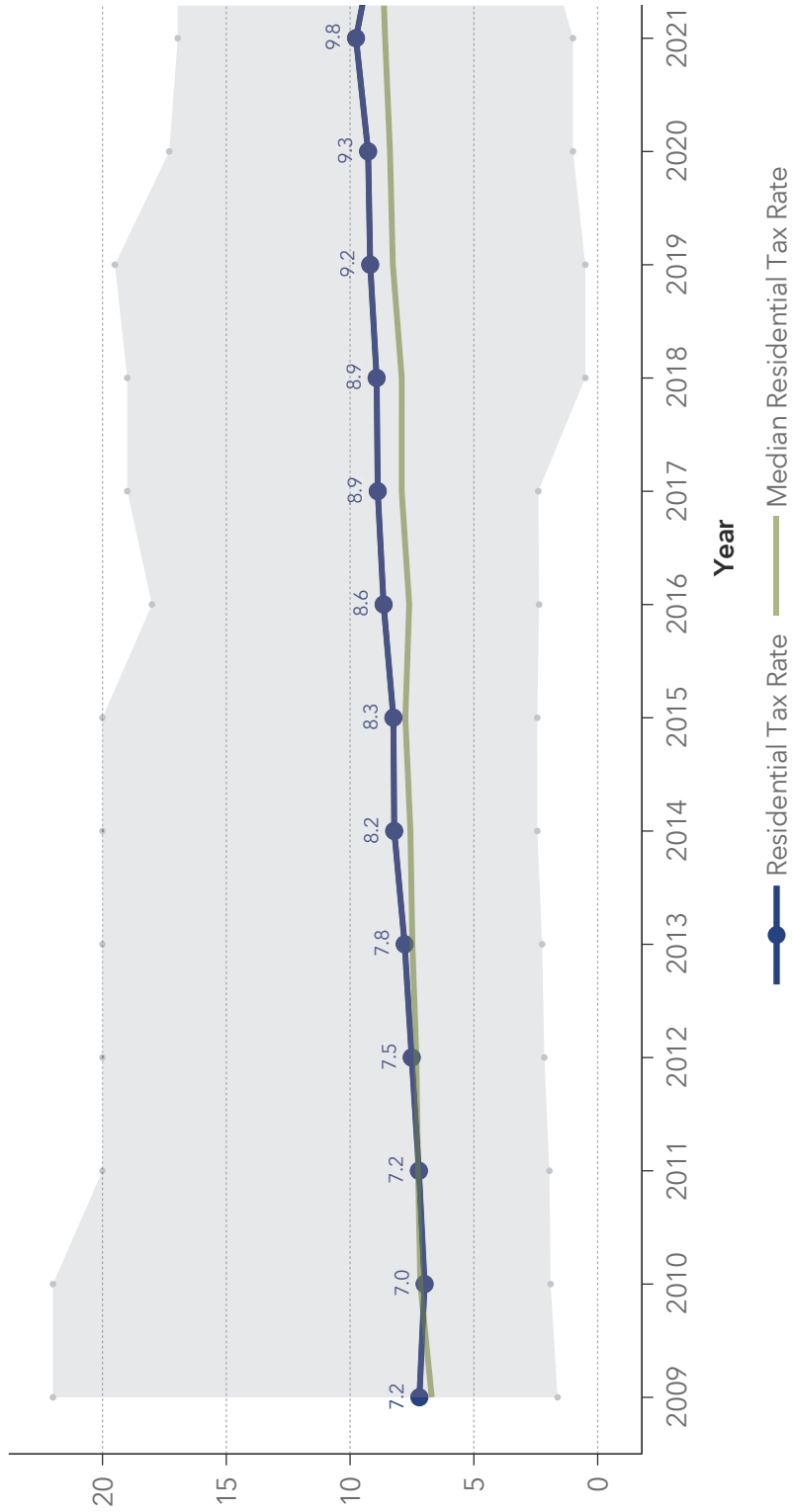
| Category | TRMH | Median | Difference | Difference in \$ | Comments | Additional Comments |
|----------------------------------|--------------|--------------|------------|------------------|--|--|
| Interest & Banking | 19 | 38 | 19 | - 128,535 | Significantly lower than average. Charges here are debt interest and bank charges. | TRMH does try to limit what payments can be made with credit cards to manage those fees. |
| Amortization of TCA | 515 | 594 | 79 | - 534,435 | Within range of the average. | Represents that age of assets that are being depreciated. |
| Total Expenses per Capita | 2,995 | 3,009 | 14 | - 94,710 | Overall within range of the average | |

Expenditures by Division

| Category | TRMH | Median | Difference | Difference in \$ | Comments | Additional Comments |
|---------------------|------|--------|------------|------------------|--|---|
| General Government | 388 | 524 | 136 | - 920,040 | Lower than average. Not able to determine which areas contribute to this. | This area covers council, administration, finance, hr, communications and IT. |
| Protective Services | 665 | 307 | - 358 | 2,421,870 | Over double the average, TRMH has historically had more policing presence than other communities. | TRMH has maintained tax rates close to the average, coverage for additional protective services has been obtained through other areas as shown. |
| Transportation | 505 | 670 | 165 | - 1,116,225 | Slightly lower than average. | |
| Environment | 731 | 800 | 69 | - 466,785 | Slightly lower than average. TRMH produces their own water. Completion of mechanical WWTP may increase these cost in future years. | |
| Recreation | 798 | 636 | - 162 | 1,095,930 | Higher than average - not all communities operate a recreation centre with additional services and staffing. | The fitness centre is a high revenue producing service which covers the additional salary and operating costs to maintain it. |

| | | | | | | |
|---|--------------|--------------|----------|------------|------------------|---|
| Total Divisional Expenses per Capita | 3,087 | 2,937 | - | 150 | 1,014,750 | Slightly over average - mostly due to protective services. |
|---|--------------|--------------|----------|------------|------------------|---|

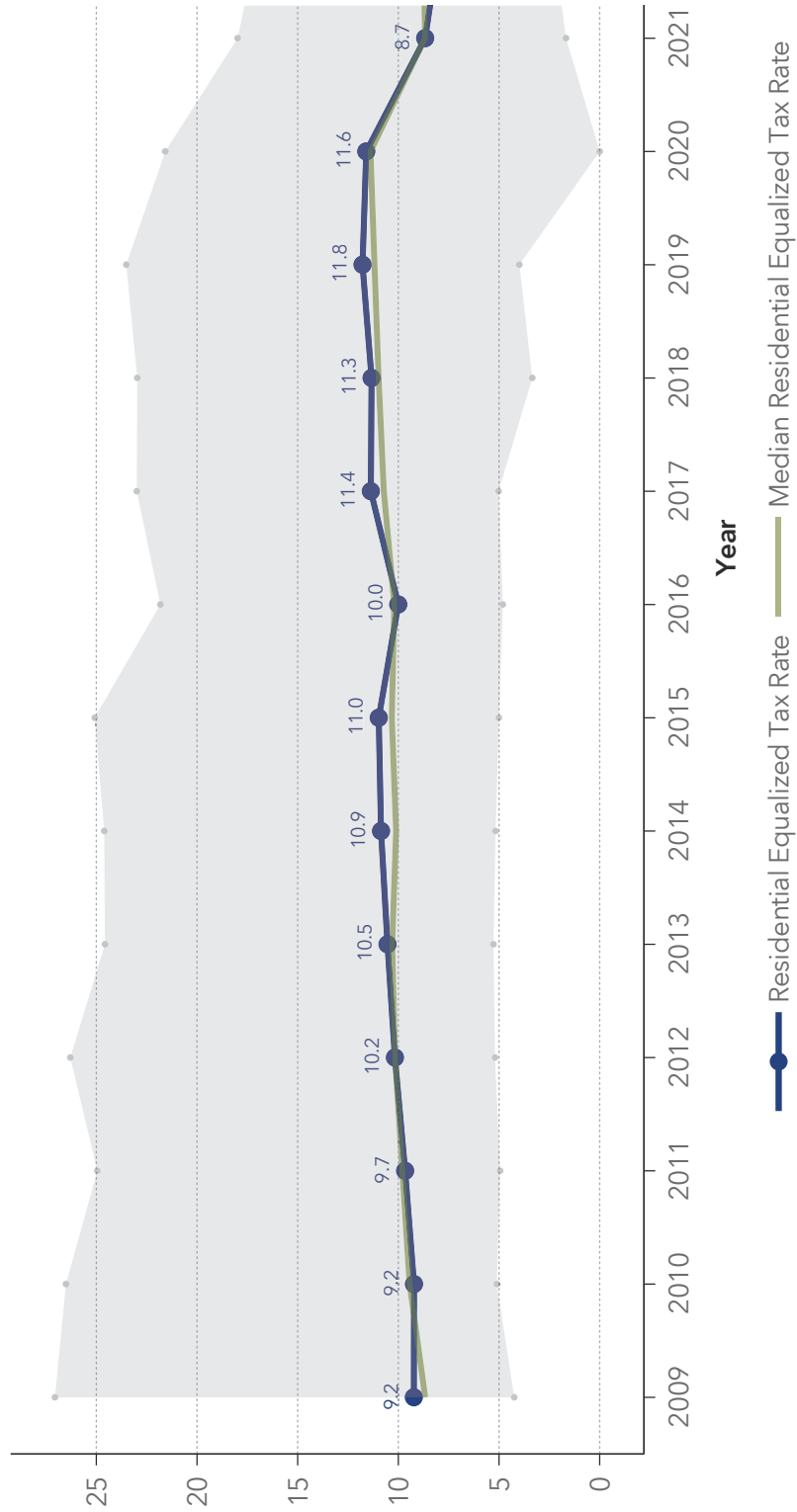
Residential Tax Rate



Residential Tax Rate shows the amount of tax payable per thousand of dollars of taxable property assessment, taken from the municipal Bylaw.

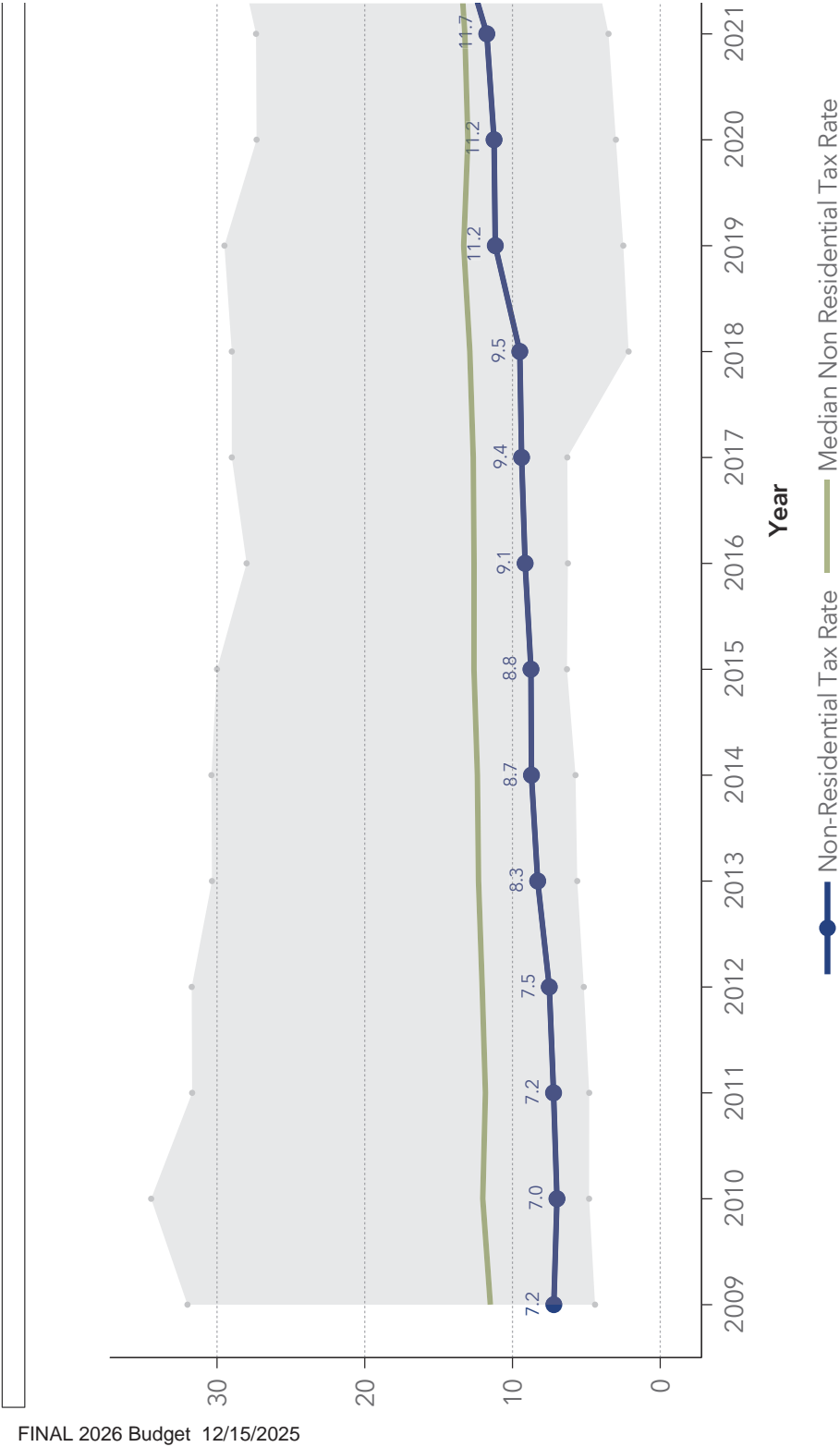
Residential Equalized Tax Rate

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Residential Equalized Tax Rate allows for local variations in assessment to be eliminated, and makes it easier to compare tax rates b

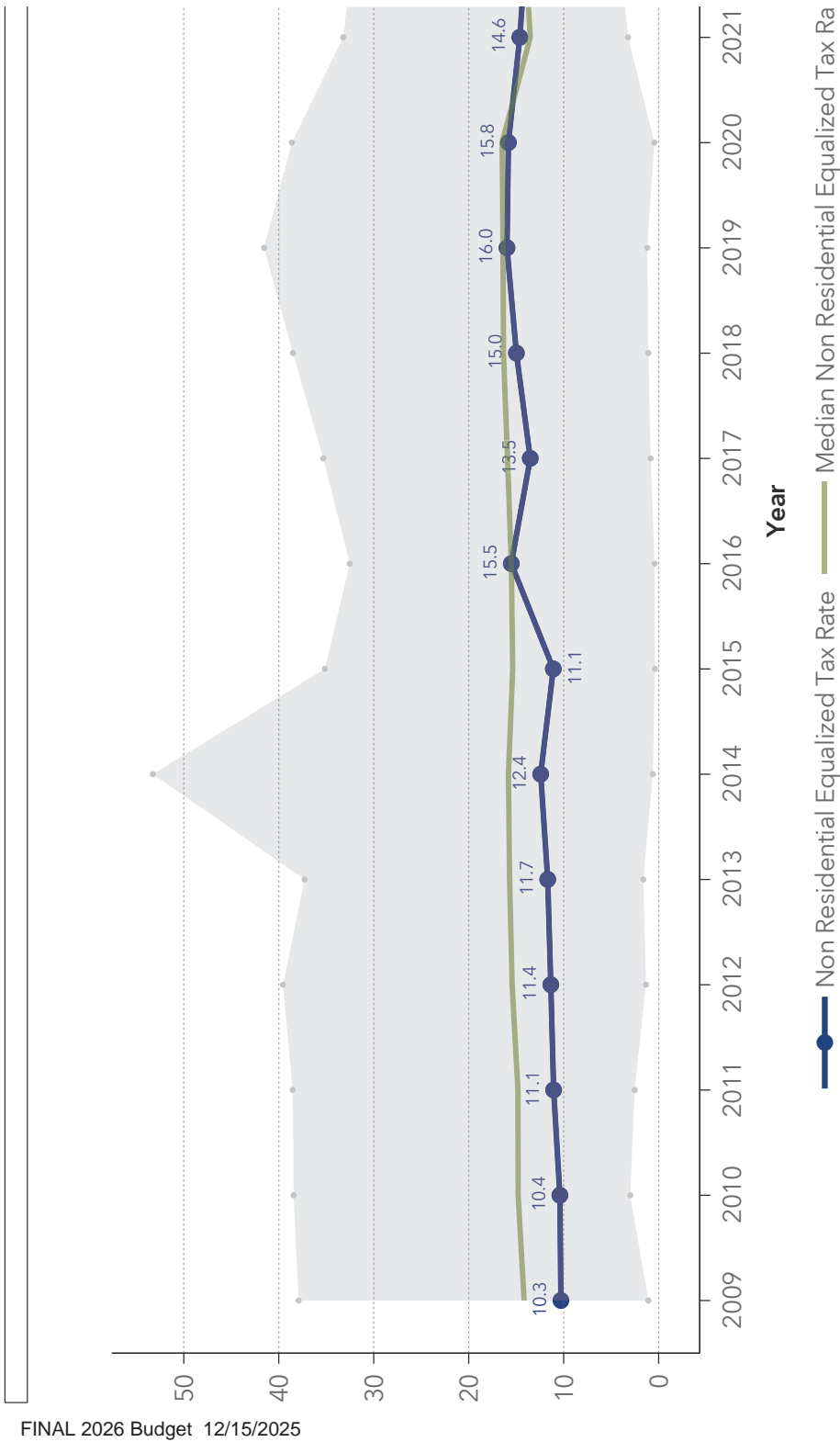
Non Residential Tax Rate



Non Residential Tax Rate shows the amount of tax payable per thousand of dollars of taxable property assessment, taken from the r
Tax Rate Bylaw.

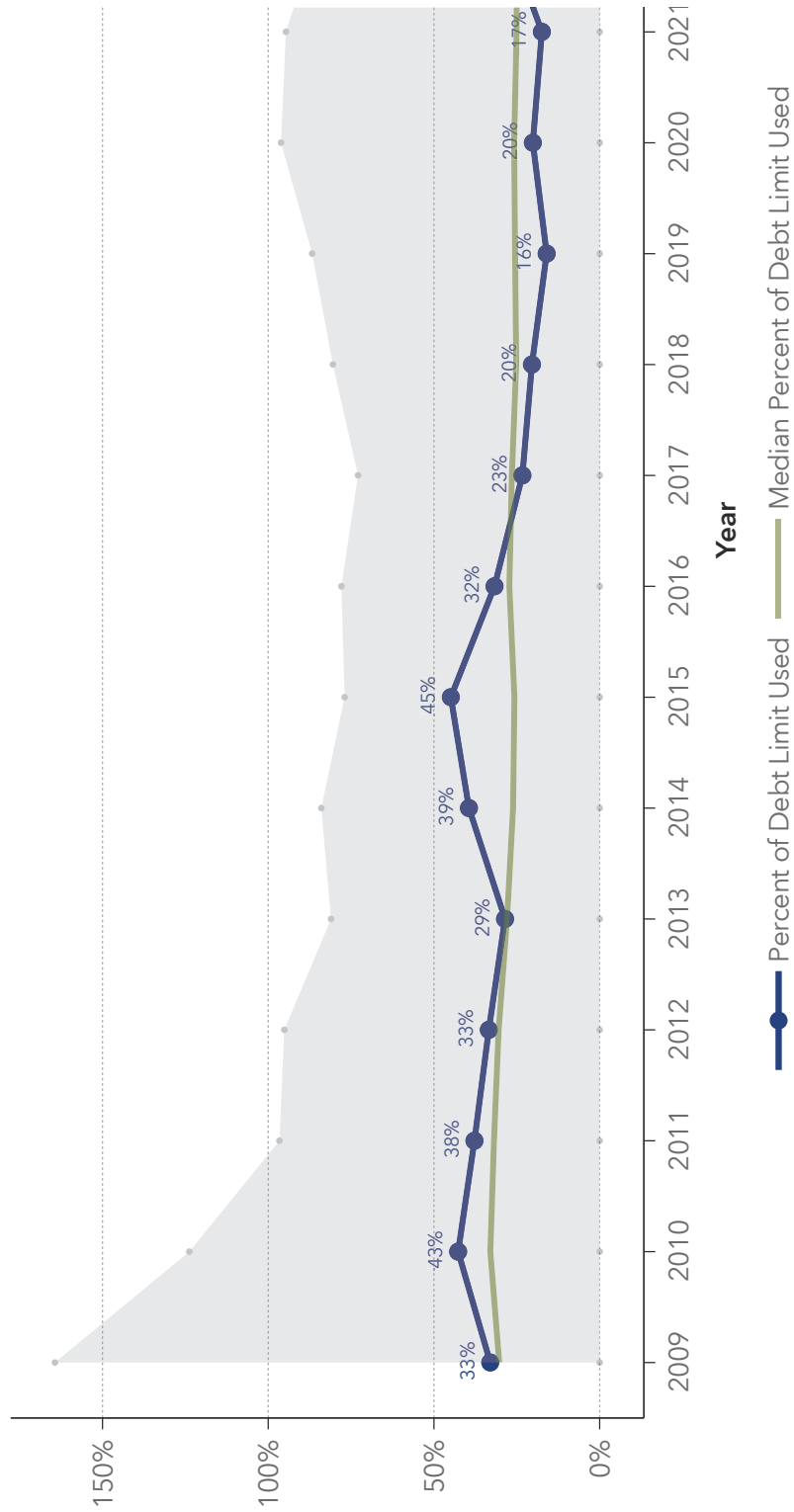
| | | |
|--|-------------|-----------|
| Non Res calculation | | |
| Non Res Comm Improved/Federal PILT | 291 | |
| Non Res Comm Improved Vacant | 45 | |
| Non Res Large Business (E11, E12, E13) | 44 | |
| | 261,732,040 | 3,079,128 |
| | | 11.76443 |

Non Residential Equalized Tax Rate



Non Residential Equalized Tax Rate allows for local variations in assessment to be eliminated, and makes it easier to compare tax ra

Long Term Debt - Debt Limit Ratio

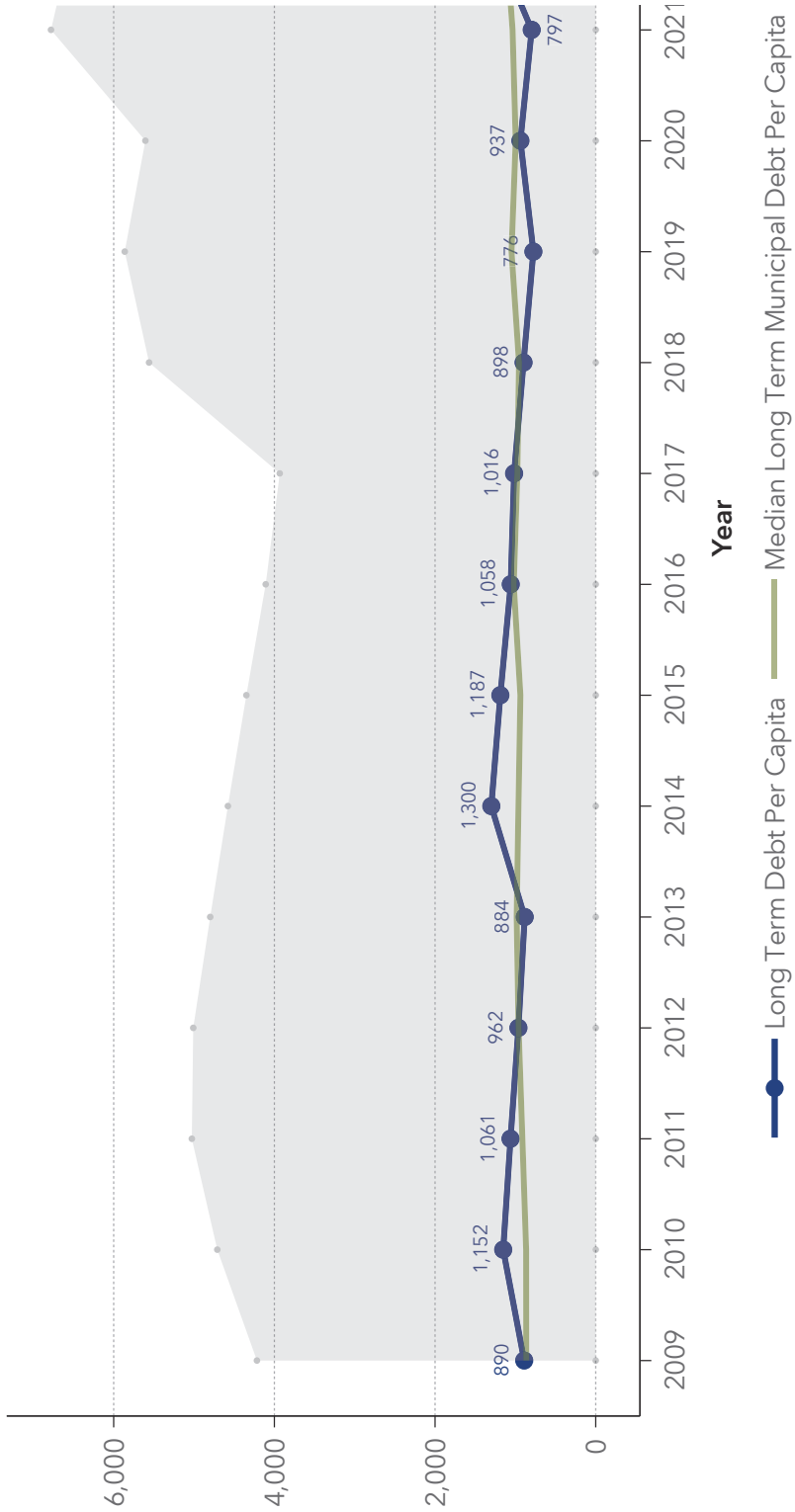


Long Term Debt - Debt Limit Ratio shows the municipality's debt that is held for longer than a year as a percentage of the municipality's annual revenue.

1. The debt limit for municipalities is set by legislation at 1.5x of a municipality's annual revenue.

Long Term Municipal Debt Per Capita

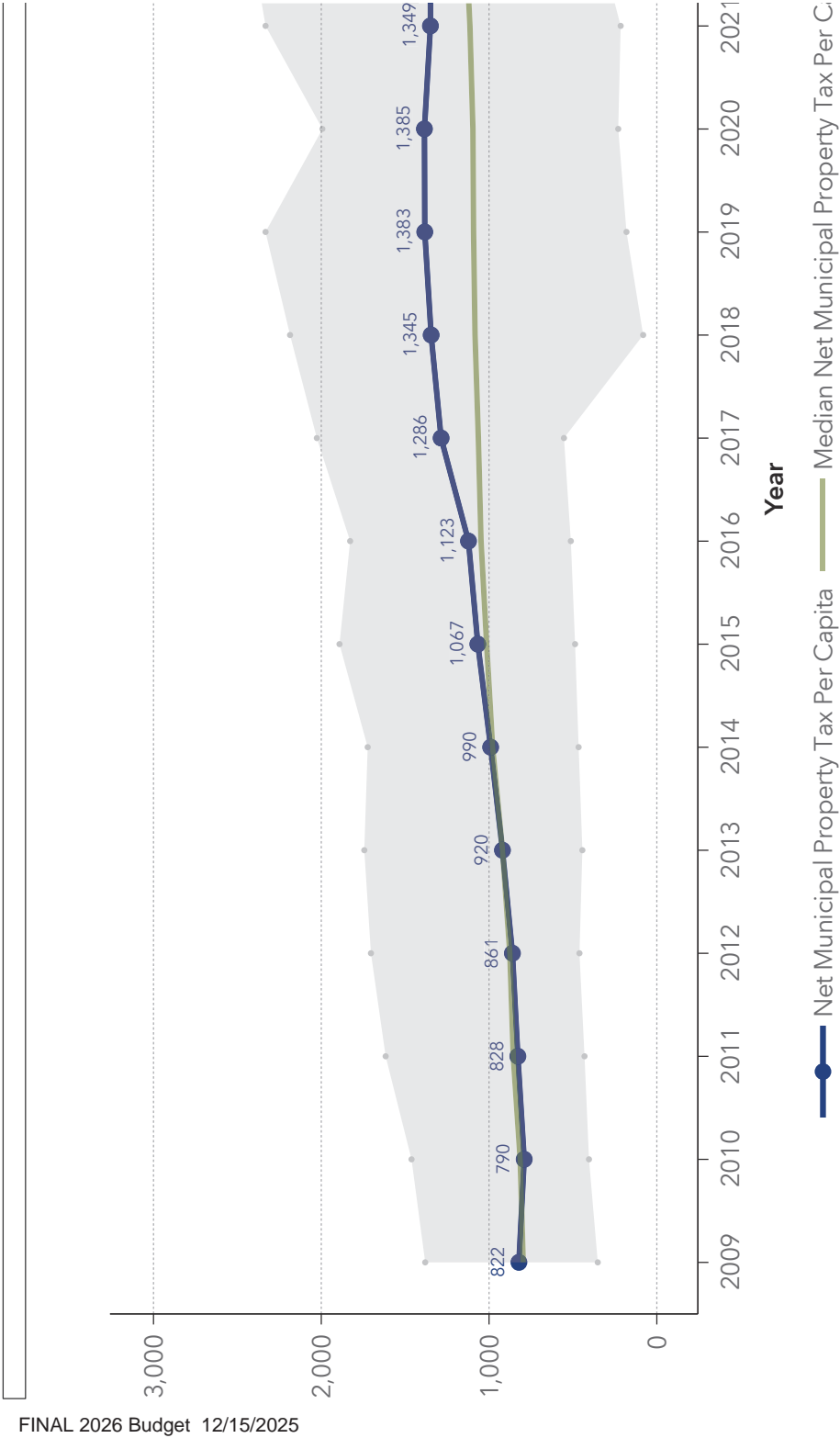
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Long Term Municipal Debt Per Capita is the municipal debt that is held for longer than one year, divided by a municipality's population.

1. Municipal Debt Per Capita does not mean that residents are solely responsible for the debt. A municipality's debt is shared at

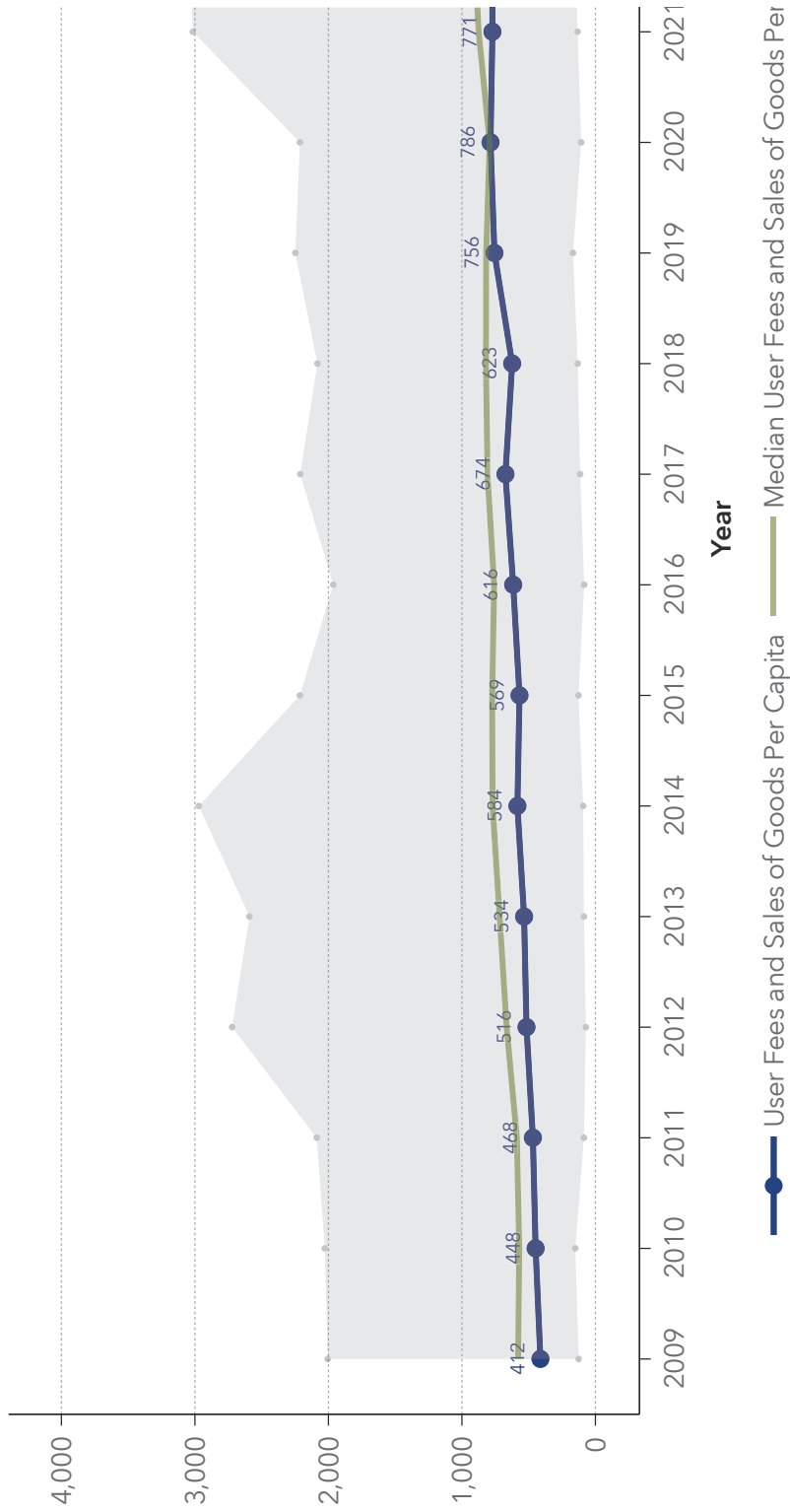
Net Municipal Property Taxes Per Capita



Revenue Sources Per Capita: Net Municipal Property Taxes shows the municipal property tax revenue (excluding schools and senior municipality's population).

Sales and User Charges Per Capita

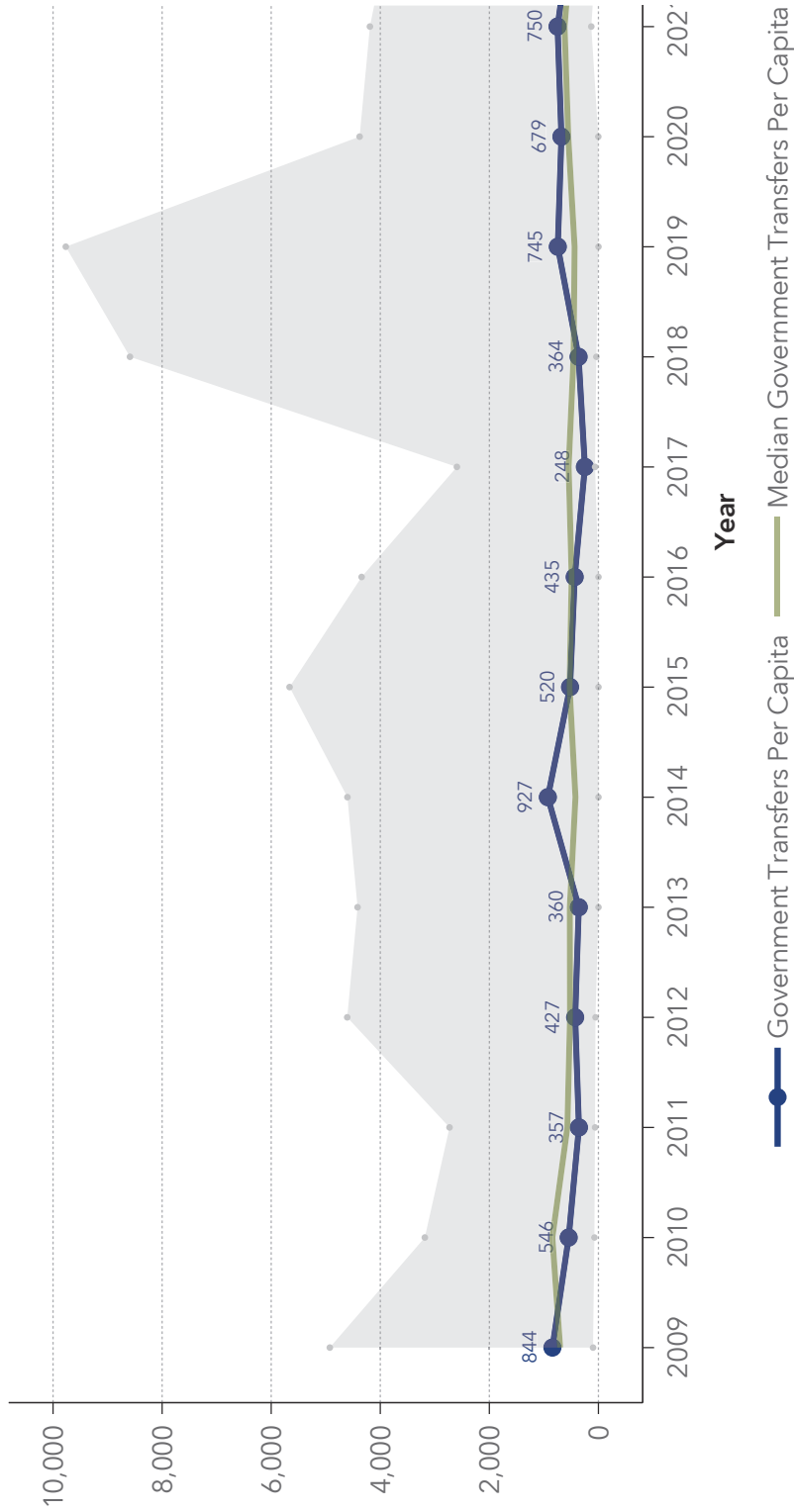
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Revenue Sources Per Capita: Sales and User Charges shows municipal user fees and sales of goods revenue divided by population

2. Examples of Sales and User Charges could include waste and utility service charges, user fees for recreation and culture facilities, and transportation services, etc.

Government Transfer Per Capita



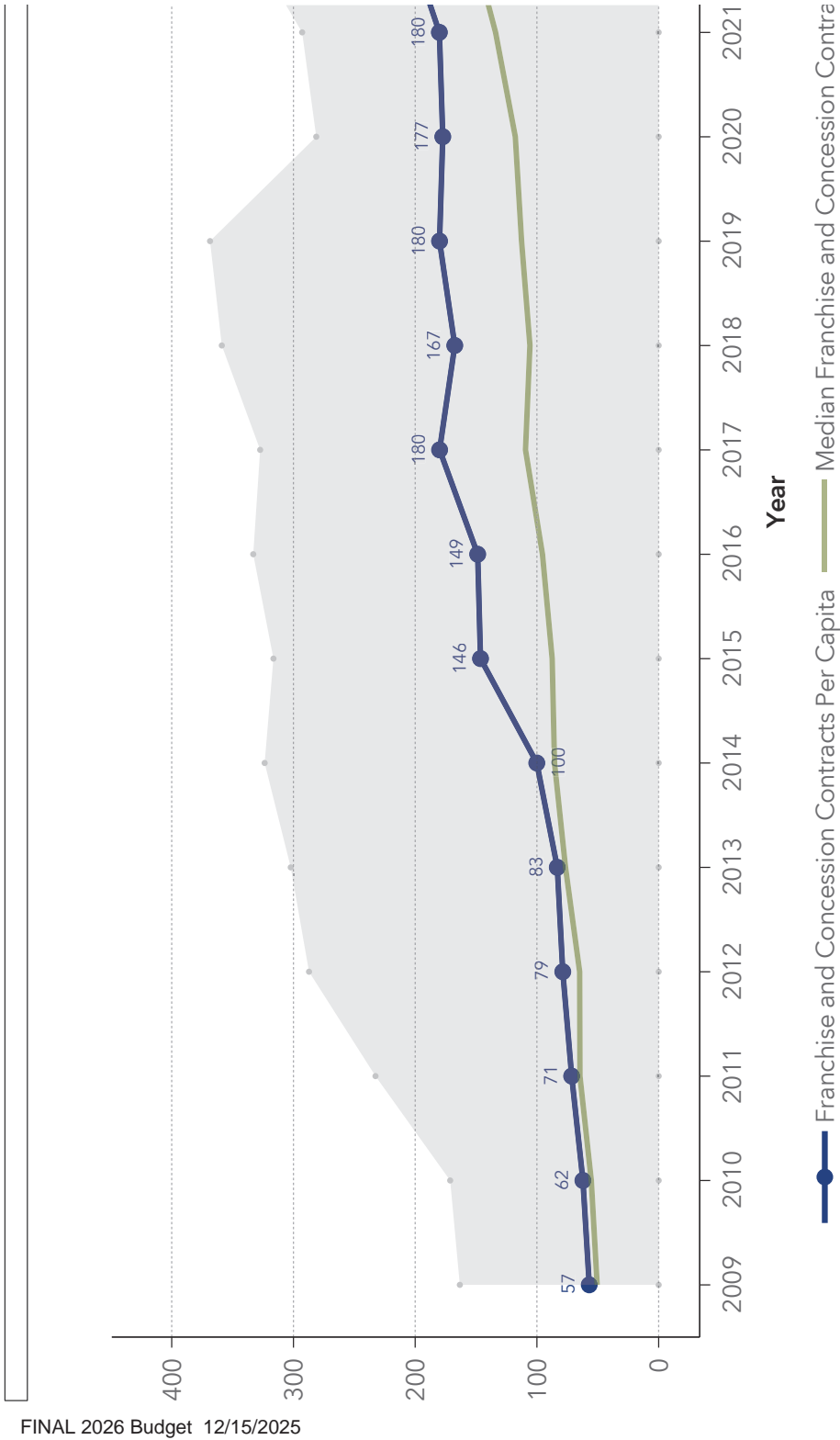
Revenue Sources Per Capita: Government Transfers shows government transfers and grant revenue divided by population.

I

- 2. Government Transfers also include entitlements, transfers under shared cost agreements, and grants from federal and provi
- 3. Due to the seasonal nature of summer villages, these calculations for summer villages are based on amounts per residence,

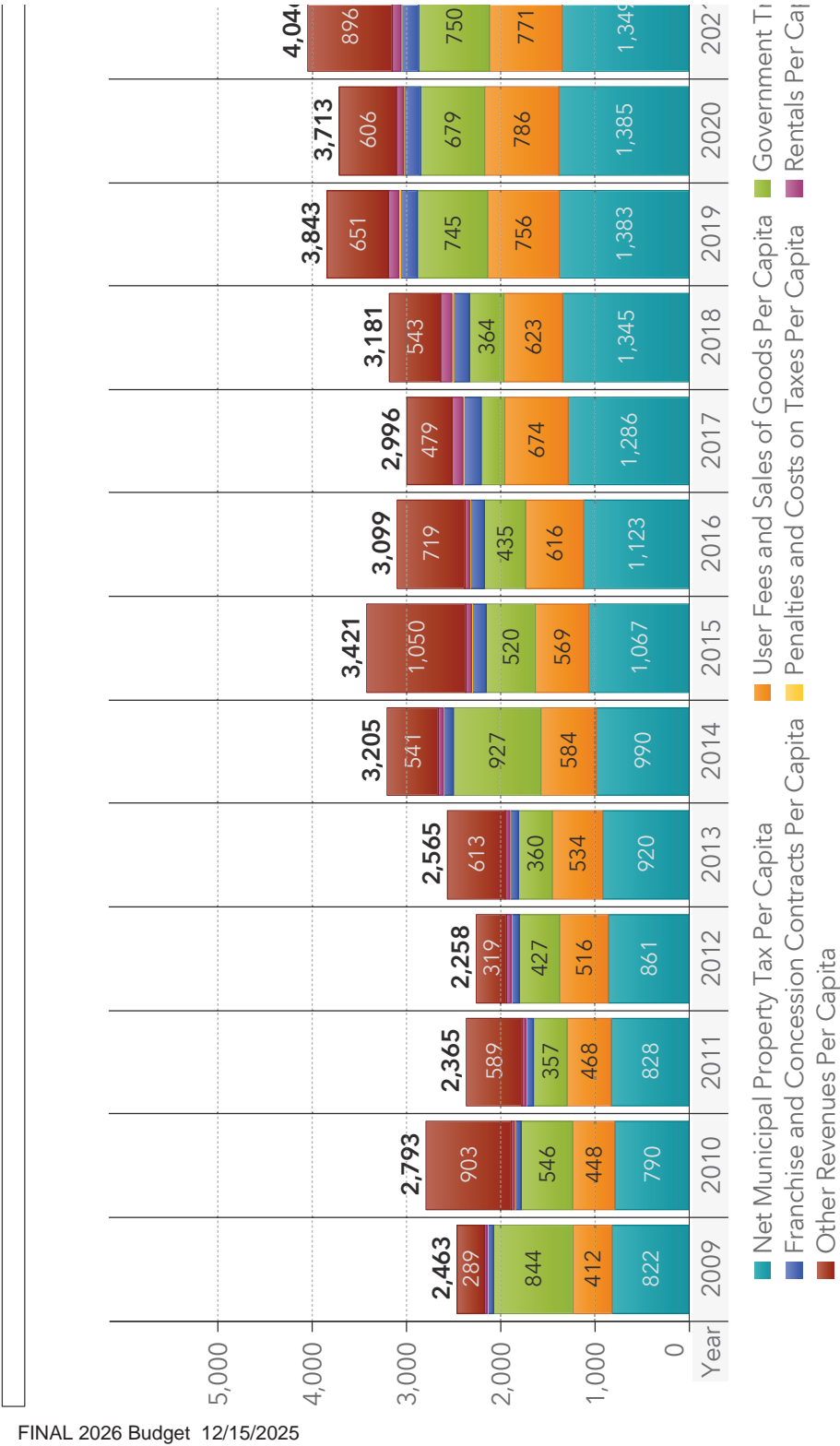
Capital grants are included. WWTP grants were significant in 2023 and 2024. Will return to normal levels after completion.

Franchise and Concession Contracts Per Capita



Revenue Sources Per Capita: Franchise and Concession Contracts shows the municipal franchise and concession contracts revenue

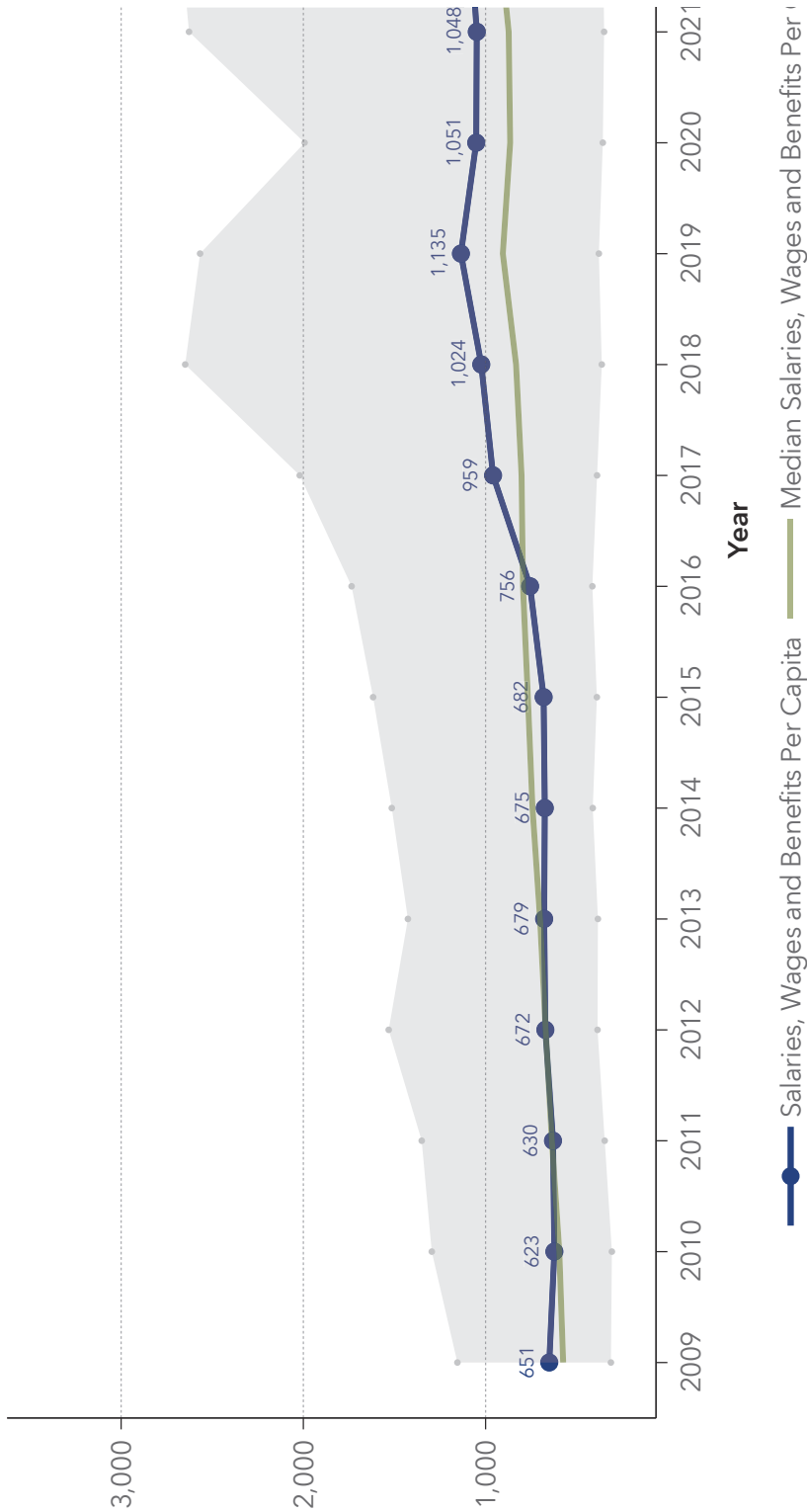
Major Revenue Sources Per Capita



Major Revenue Sources Per Capita by Type shows major types of municipal revenue divided by population.

1. Revenue source types are reported by the municipality as part of their annual reporting requirements and are defined within the Return. Other revenues typically include non property taxation, licenses and permits, returns on investments, net gain on sale of tangible and donated assets, developer agreements and levies, etc. contributed

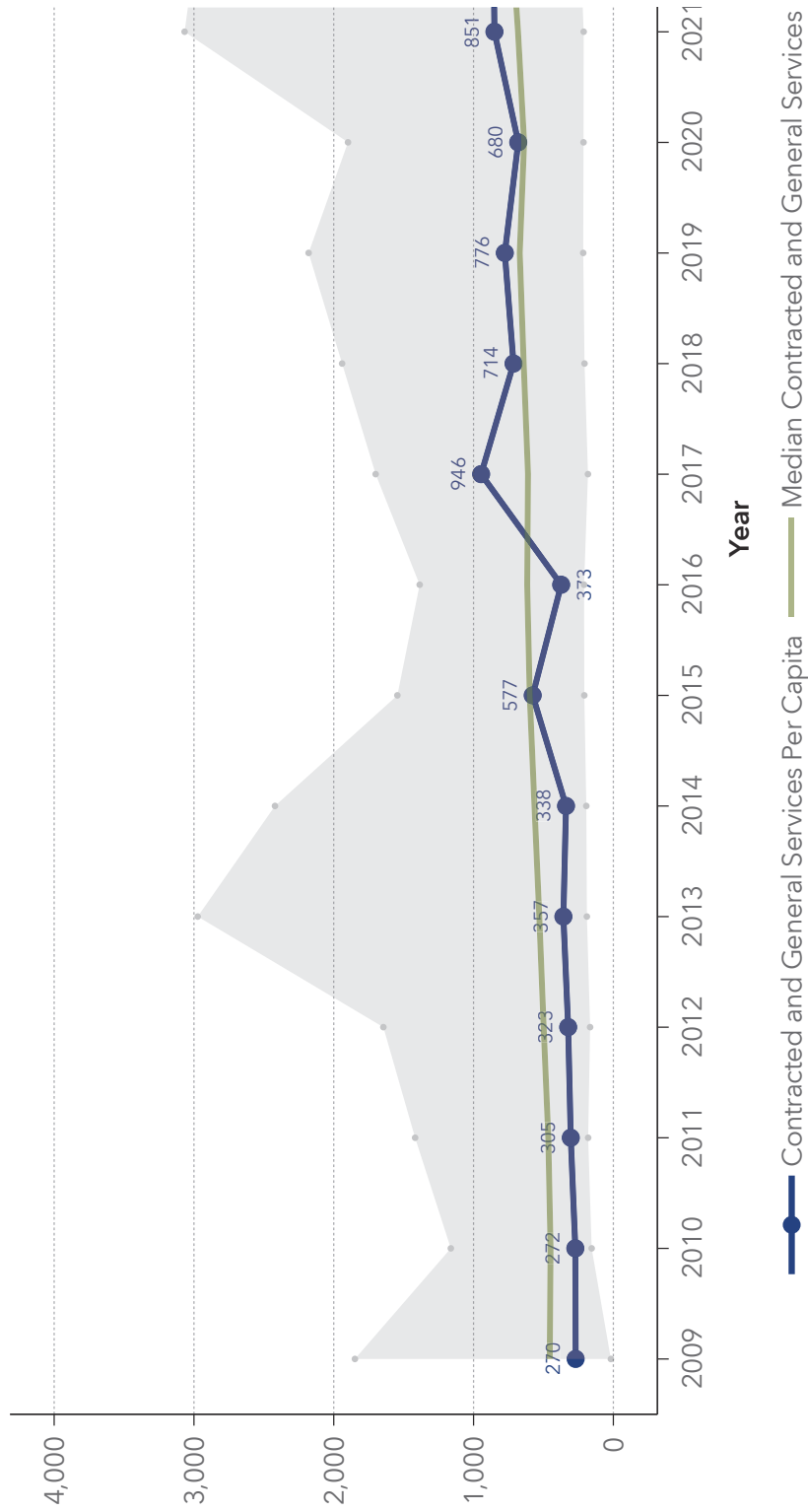
Salaries, Wages and Benefits Per Capita



Major Expenditures Per Capita by Type: Salaries, Wages and Benefits shows municipal expenses on salaries, wages and benefits

2. Salaries and Wages do not include individuals employed by the municipality who are contracted; these will appear on the [Con Services](#) graph.

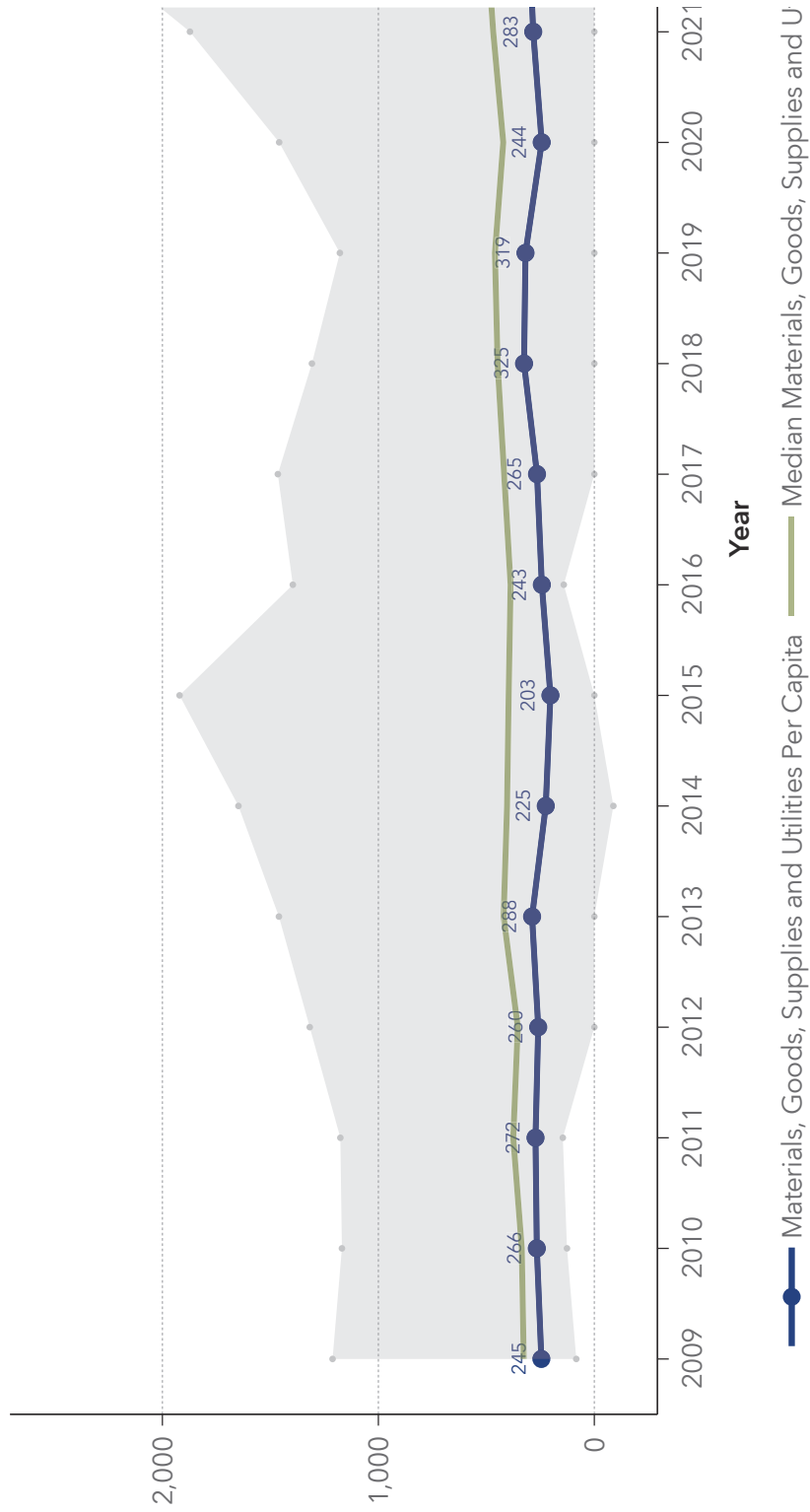
Contracted and General Services Per Capita



Major Expenditures Per Capita by Type: Contracted and General Services shows municipal expenses on contracted and general se population.

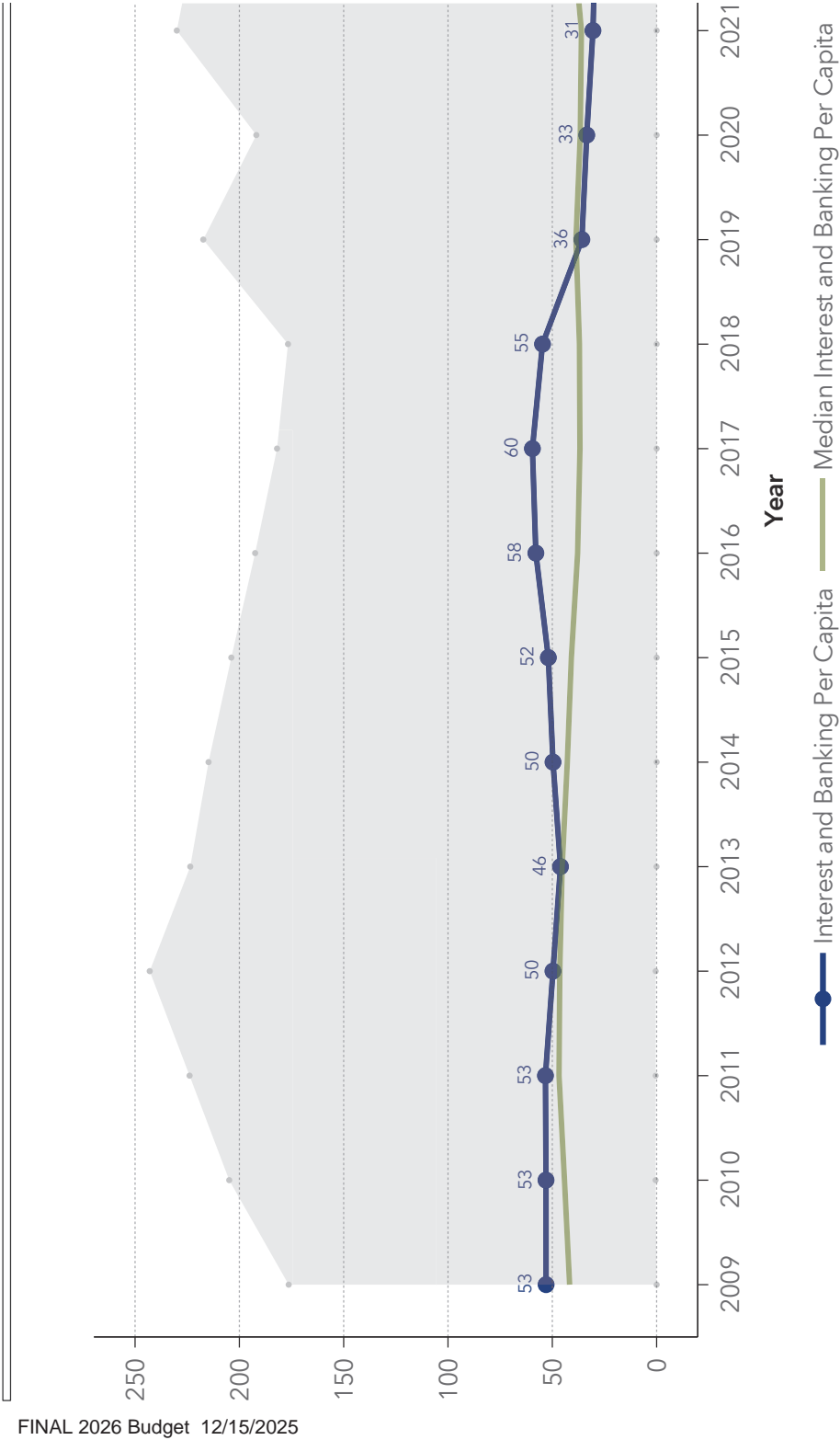
1. Contracted and General Services do not include salaries, wages and benefits paid to employees; these will appear on the [Salary](#) graph.

Materials, Goods, Supplies and Utilities Per Capita



Major Expenditures Per Capita by Type: Materials, Goods, Supplies and Utilities shows municipal expenses on materials, goods, supplies and utilities per population.

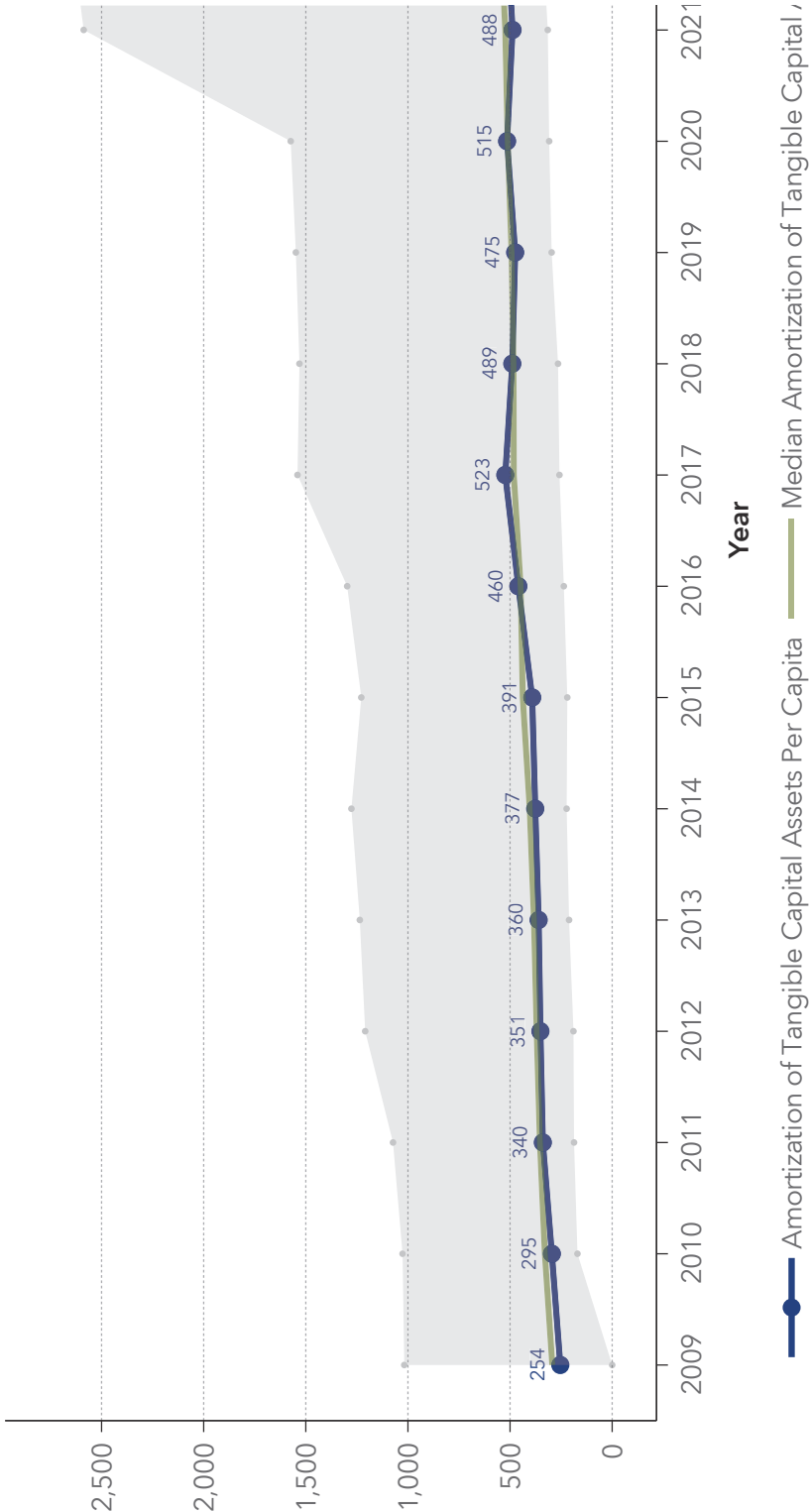
Interest and Banking Per Capita



Major Expenditures Per Capita by Type: Interest and Banking shows municipal expenses on debt interests and banking charges di

Amortization of Tangible Capital Assets Per Capita

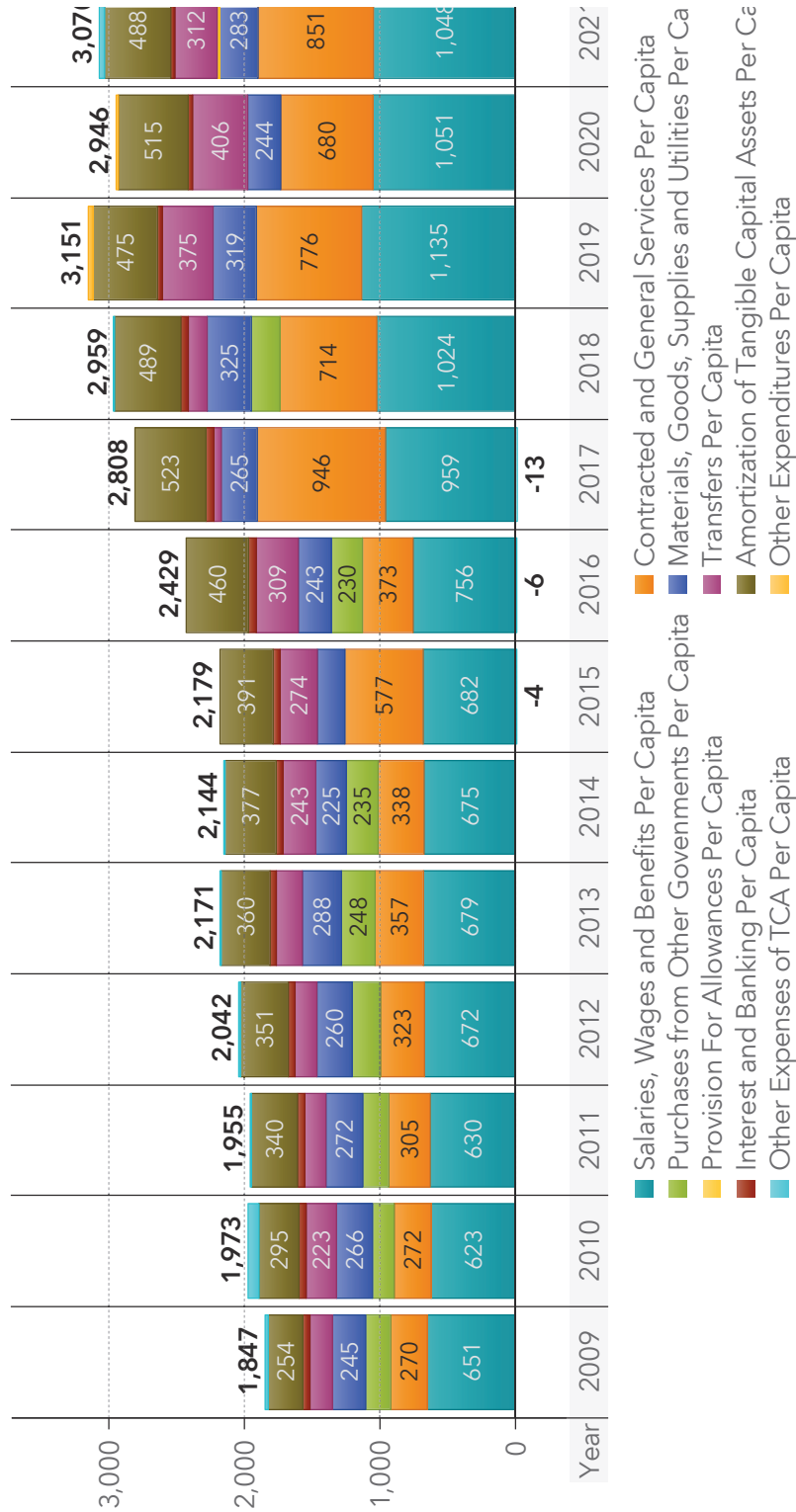
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Major Expenditures Per Capita by Type: Amortization of Tangible Capital Assets shows municipal expenses on amortization of tang and equipment) divided by population.

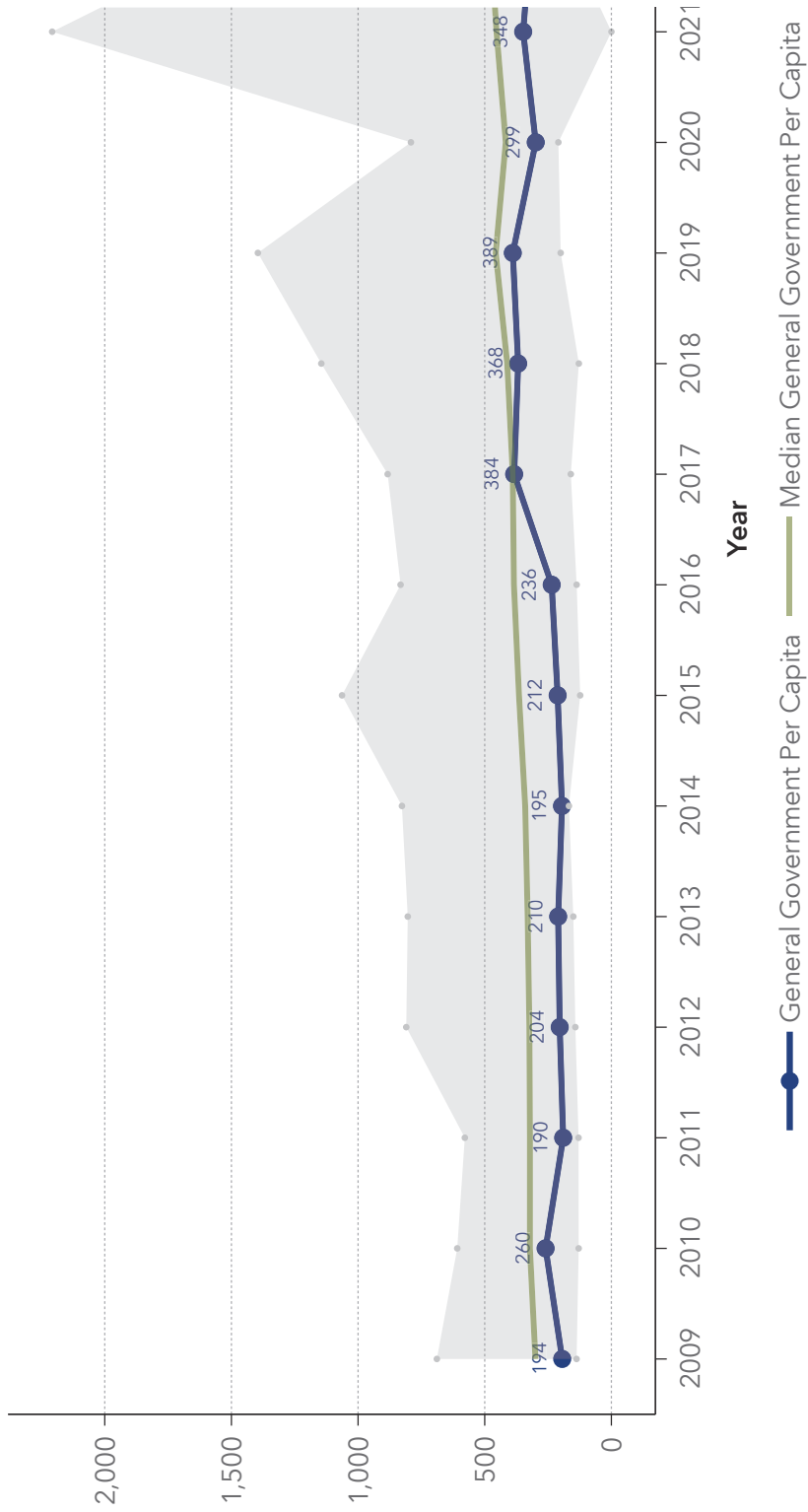
2. Amortization is the process of gradual expensing the cost of an asset over its projected life, which exceeds one year, for tax

Major Expenditures Per Capita by Type



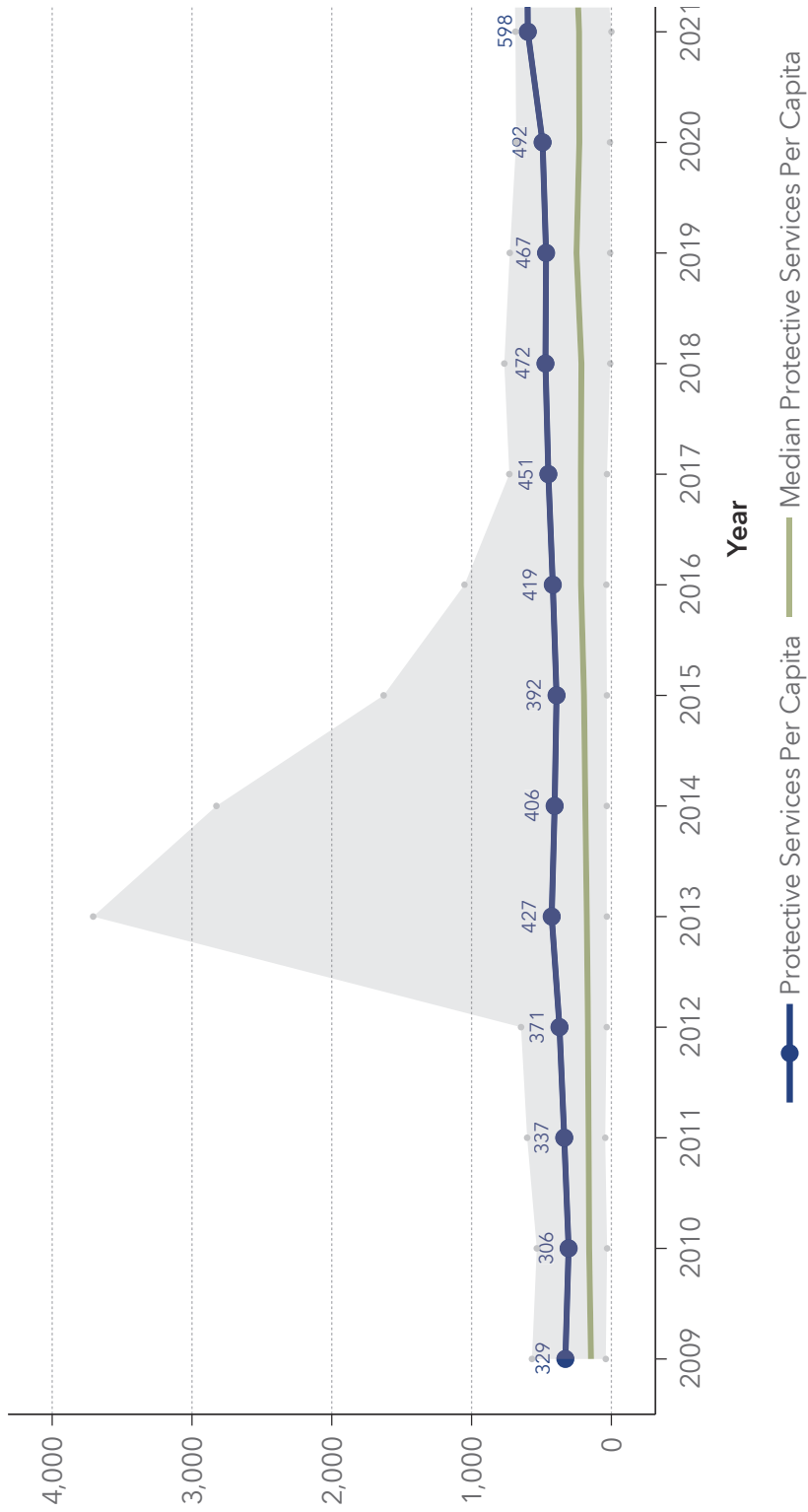
Major Expenditures Per Capita by Type shows types of expense including salaries, wages and benefits, contracted and general servi and utilities, interest and banking, and etc. divided by population.

General Government



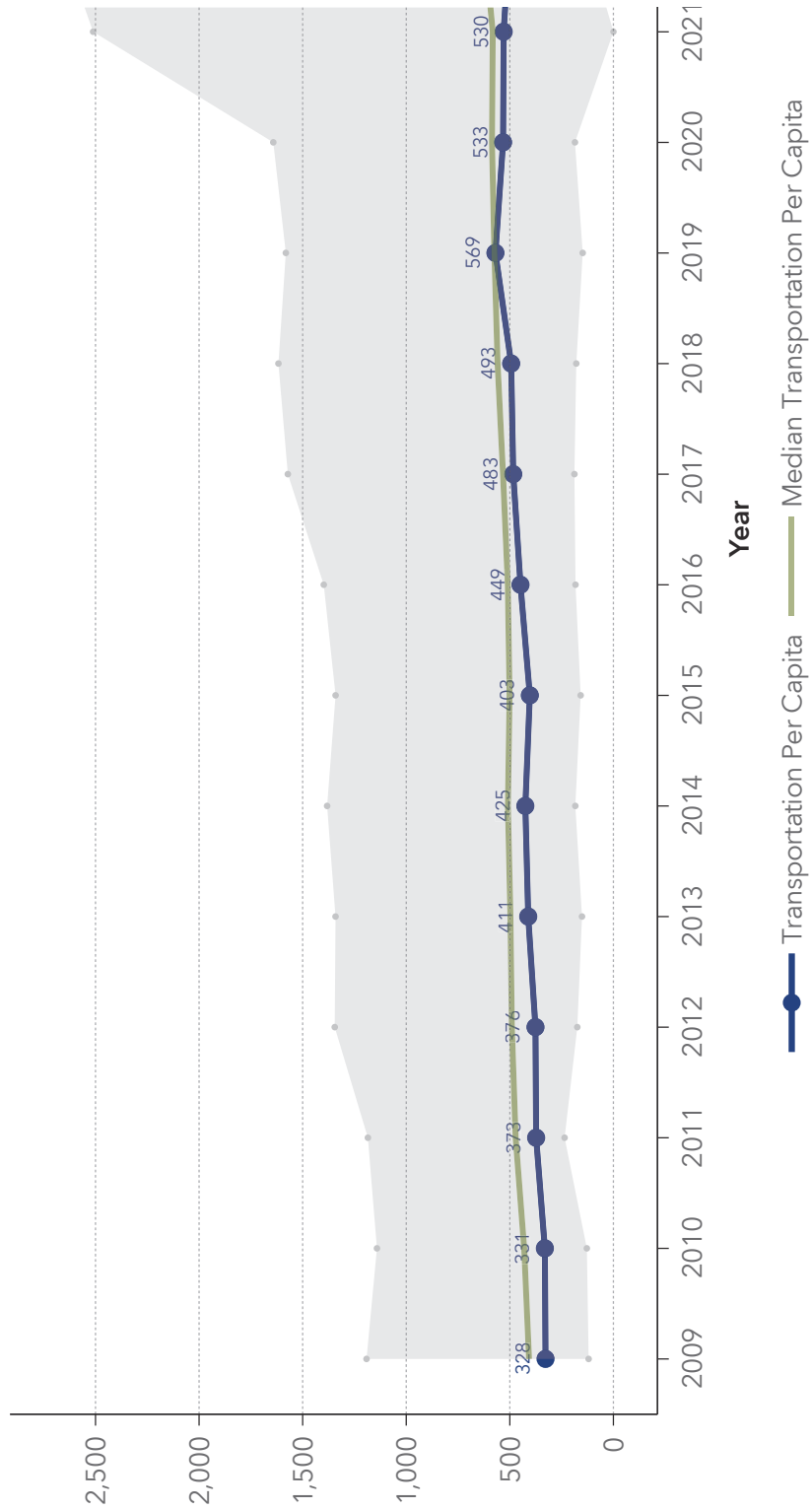
Major Expenditures Per Capita by Broad Function: General Government shows municipal expenses on general government (such as municipal council and other legislative functions) divided by population.

Protective Services



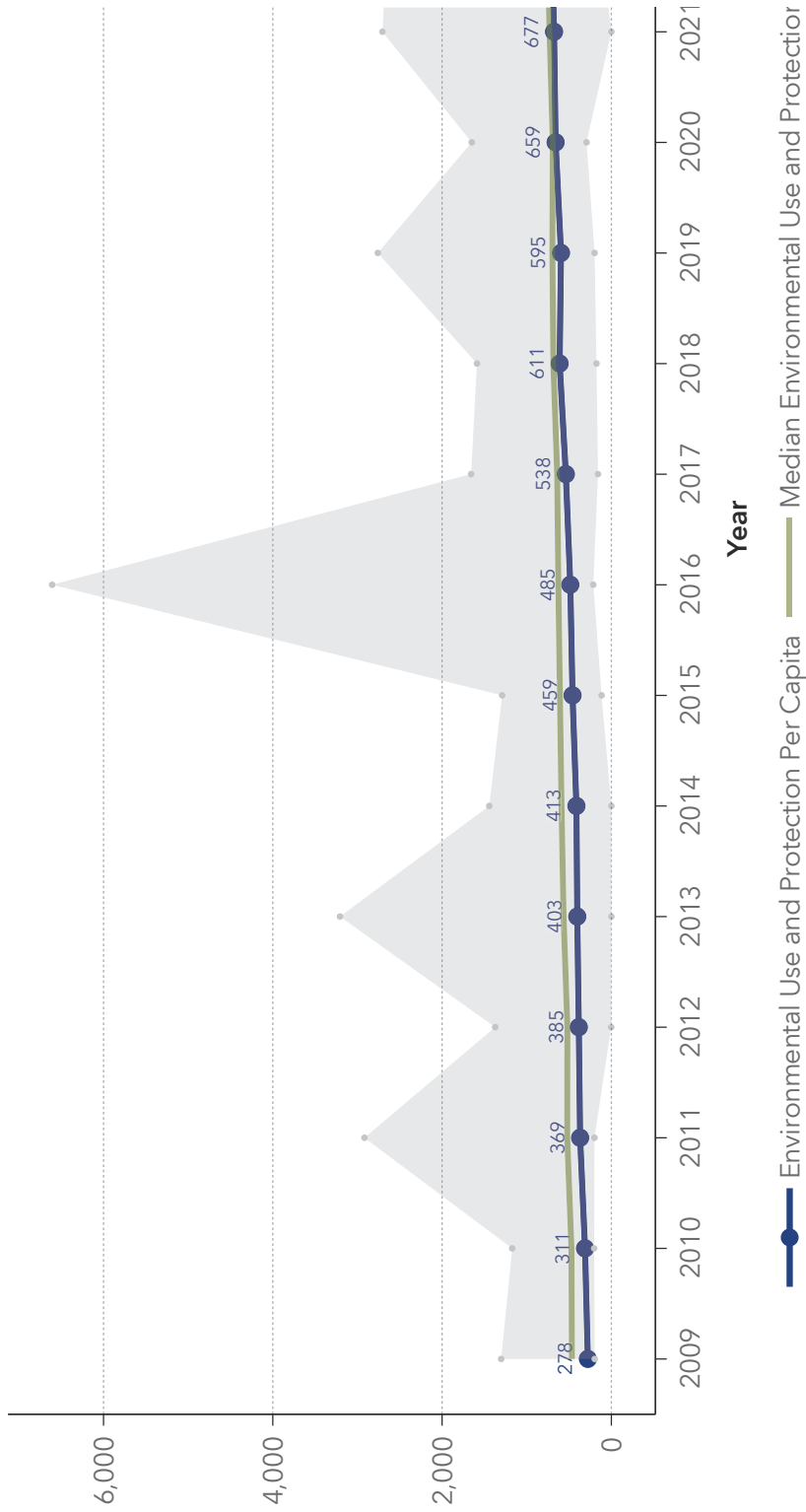
Major Expenditures Per Capita by Broad Function: Protective Services shows municipal expenses on protective services (such as p emergency management, and bylaw enforcement) divided by population.

Transportation



Major Expenditures Per Capita by Broad Function: Transportation shows municipal expenses on transportation (such as roads, streets, airport, public transit, storm sewers and drainage) divided by population.

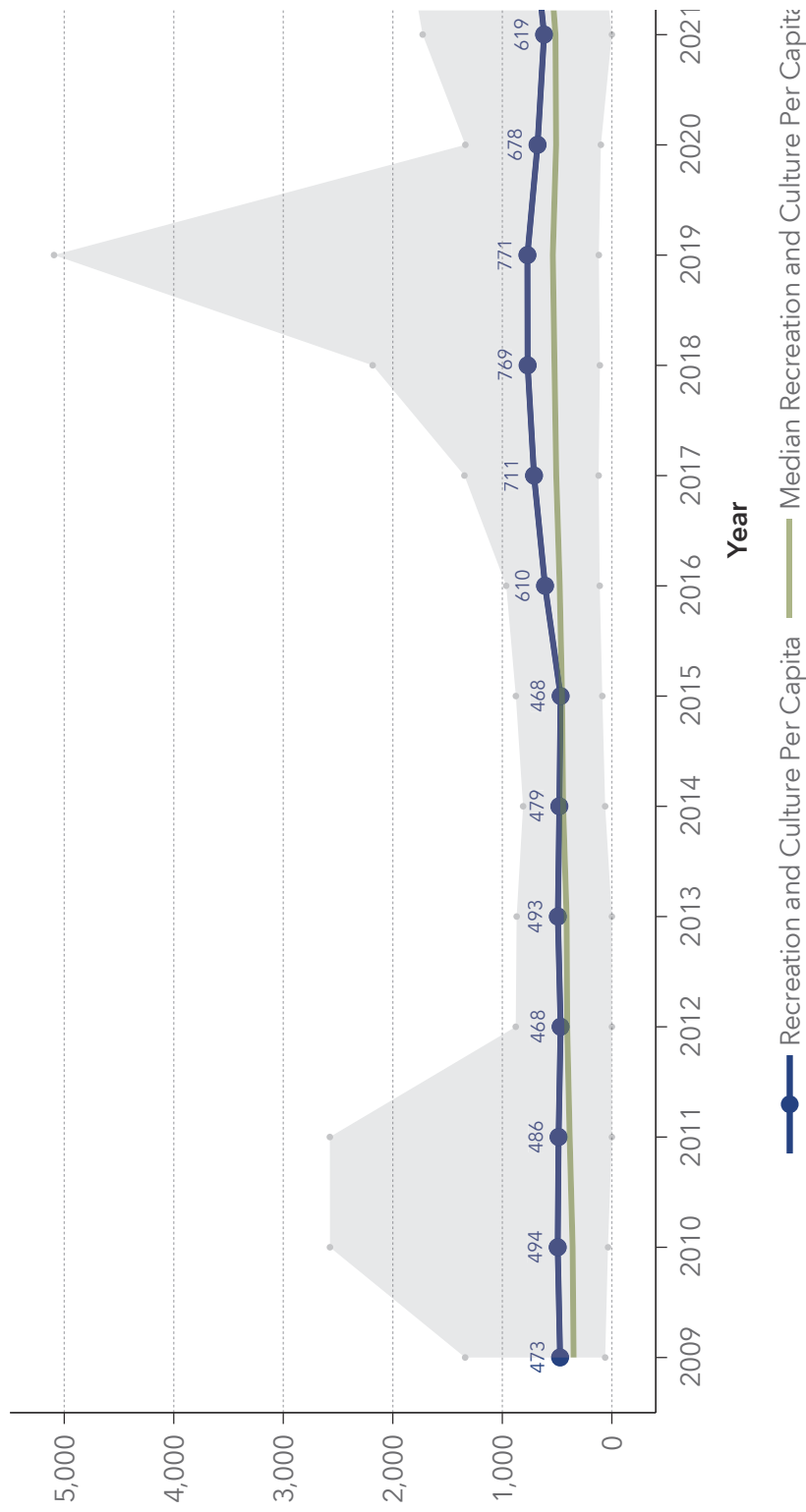
Environment



Major Expenditures Per Capita by Broad Function: Environment shows municipal expenses on environment use and protection (such as distribution, wastewater treatment and disposal, and waste management) divided by population.

Recreation

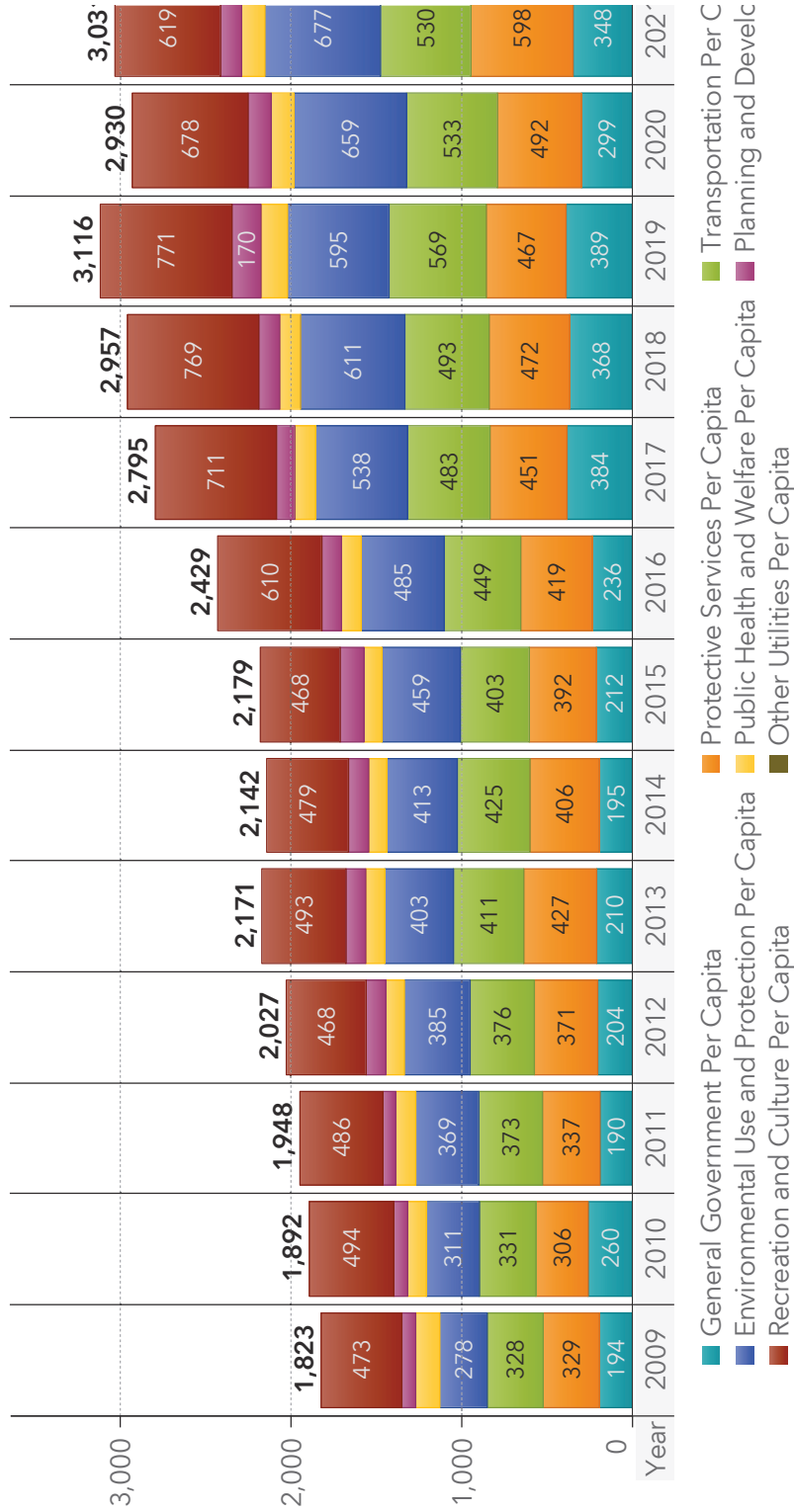
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Major Expenditures Per Capita by Broad Function: Recreation shows municipal expenses on recreation and culture (such as parks, libraries, museums, community halls, convention centres, and recreation boards) divided by population

Major Expenditures Per Capita by Broad Function

FINAL 2026 Budget 12/15/2025



Major Expenditures Per Capita by Broad Function shows expenditures on high-level municipal functions including general government transportation, environment, recreation and culture, and etc. divided by population.

Tips: 1. Hover the mouse over graphs to get more information; 2. Drag the "triangle" on the bottom right corner to resize the view.

Note: Due to the seasonal nature of summer villages, these calculations for summer villages are based on amounts per residence, rather than per capita.

Disclaimer: It should be noted that the indicator graphs are point-in-time documents. The system is updated as new information is added.

SUMMARY

- Operating & Capital Budget
- Budget by Department
- Budget by Object
- Budget by Department with Revenue & Expense
- 5-Year Forecast
- Forecast by Department



Budget Summary - Operating and Capital



| | Operating | Capital | Total |
|--|--------------------|------------------|--------------------|
| Sources of Funding | | | |
| Taxation | 10,378,737 | | 10,378,737 |
| Local Improvements & Requisitions | 3,483,236 | | 3,483,236 |
| Sales | 7,236,105 | | 7,236,105 |
| Fines, Permits & Licenses, Rentals | 1,119,245 | | 1,119,245 |
| Franchise Fees | 1,753,288 | | 1,753,288 |
| Return on Investments | 1,004,000 | | 1,004,000 |
| Sponsorship & Donations | 56,000 | - | 56,000 |
| Grants & County Contributions | 4,102,646 | 2,180,000 | 6,282,646 |
| Transfer to/from Reserves | 569,550 | 3,275,550 | 3,845,100 |
| Miscellaneous | 59,000 | | 59,000 |
| Total Sources of Funding | 29,761,807 | 5,455,550 | 35,217,357 |
| Expenditures | | | |
| General | 3,483,244 | | 3,483,244 |
| Administration | 2,918,066 | | 2,918,066 |
| Protective Services | 4,364,690 | | 4,364,690 |
| Transportation | 2,265,553 | | 2,265,553 |
| Utilities | 5,387,625 | | 5,387,625 |
| Social Services | 855,263 | | 855,263 |
| Planning & Development | 1,003,251 | | 1,003,251 |
| Recreation | 3,475,655 | | 3,475,655 |
| Parks | 914,894 | | 914,894 |
| Culture | 693,469 | | 693,469 |
| Total Expenses & Capital Projects | 25,361,710 | - | 25,361,710 |
| Net Revenue Over Expenditures | 4,400,097 | 5,455,550 | 9,855,647 |
| Transfer to/from Reserves | 3,835,000 | | 3,835,000 |
| Debt Repayments | 565,097 | | 565,097 |
| Capital Projects | | 5,455,550 | 5,455,550 |
| Total Interfund Transfers | 4,400,097 | 5,455,550 | 9,855,647 |
| Surplus/(Deficit) | - | - | - |
| Amortization | 3,528,346 | - | 3,528,346 |
| Suplus/(Deficit) including Amortization | (3,528,346) | - | (3,528,346) |

Budget Summary

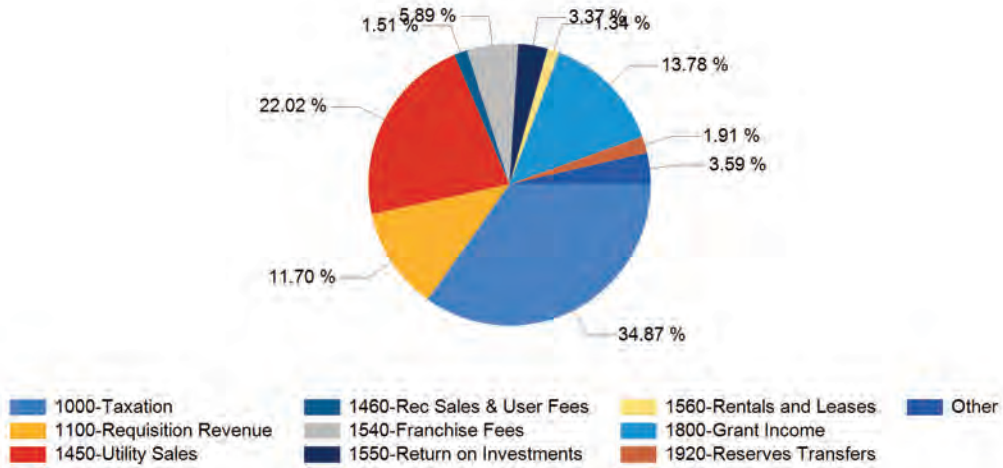


| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|-------------------|-------------------|------------------|
| Revenues | | | | |
| 1000-Taxation | 9,751,288 | 9,963,414 | 10,378,737 | 415,323 |
| 1050-Local Improvements | 13,308 | 0 | 0 | 0 |
| 1100-Requisition Revenue | 3,027,418 | 3,381,814 | 3,483,236 | 101,422 |
| 1400-General Sales and User Fees | 212,153 | 250,650 | 233,400 | (17,250) |
| 1450-Utility Sales | 5,197,037 | 5,932,263 | 6,552,405 | 620,142 |
| 1460-Rec Sales & User Fees | 565,976 | 400,300 | 450,300 | 50,000 |
| 1510-Fines & Penalties | 267,447 | 269,300 | 269,300 | 0 |
| 1520-Permits and Licenses | 245,071 | 155,600 | 185,500 | 29,900 |
| 1540-Franchise Fees | 1,617,735 | 1,752,462 | 1,753,288 | 826 |
| 1550-Return on Investments | 1,465,103 | 1,254,000 | 1,004,000 | (250,000) |
| 1560-Rentals and Leases | 497,994 | 459,595 | 398,945 | (60,650) |
| 1570-Recreation Rentals | 300,449 | 266,000 | 265,500 | (500) |
| 1590-Sponsorship/Donations | 75,200 | 63,000 | 56,000 | (7,000) |
| 1800-Grant Income | 3,565,669 | 3,841,169 | 4,102,646 | 261,477 |
| 1900-1900 Miscellaneous | 474,873 | 54,500 | 59,000 | 4,500 |
| 1920-Reserves Transfers | 828,175 | 299,100 | 569,550 | 270,450 |
| 1970-Developers Levies | 24,866 | 0 | 0 | 0 |
| Total Revenues | 28,129,761 | 28,343,167 | 29,761,807 | 1,418,640 |
| Expenses | | | | |
| 2100-Personnel | 8,709,750 | 8,806,801 | 9,240,137 | 433,336 |
| 2200-Contractual Services | 5,928,697 | 7,306,744 | 7,671,460 | 364,716 |
| 2300-Purchases from Other Gov't | (135) | 580 | 200 | (380) |
| 2500-Material & Supplies | 2,382,067 | 2,500,125 | 2,587,200 | 87,075 |
| 2700-Grants and Transfers | 2,371,486 | 1,694,267 | 2,067,383 | 373,116 |
| 2800-Bank Charges & Interest | 131,385 | 330,799 | 311,093 | (19,706) |
| 2850-Requisitions | 3,029,590 | 3,380,714 | 3,483,236 | 102,522 |
| 2900-Miscellaneous | 119 | 1,500 | 1,000 | (500) |
| 2960-Internal Transfers | 0 | (1) | 1 | 2 |
| 6000-Transfer to Capital | 5,176,150 | 3,741,737 | 3,835,008 | 93,271 |
| 6200-Debt Repayment | 755,099 | 579,901 | 565,097 | (14,804) |
| Total Expenses | 28,484,208 | 28,343,167 | 29,761,815 | 1,418,648 |
| Surplus/(Deficit) | (354,447) | 0 | -8 | -8 |

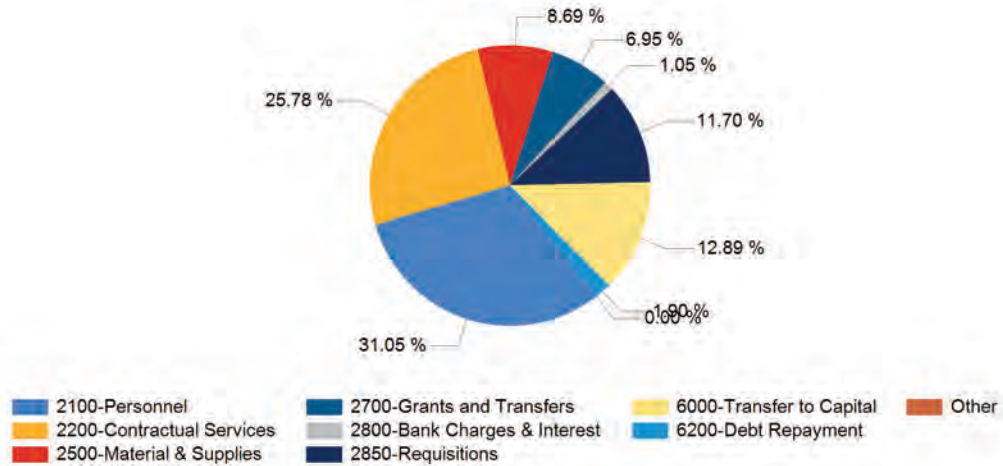
Budget Summary



Revenue



Expenses



Summary Report By Department

Budget Year 2026

From Stage All

To Stage All



| | 2024 Actual | 2025 | 2026 | Change | % Change |
|--|-------------------|-------------------|-------------------|------------------|--------------|
| 00-General | 16,370,800 | 16,871,566 | 17,154,137 | 282,571 | 1.65% |
| 10- Administration | 130,101 | 161,100 | 159,033 | (2,067) | -1.30% |
| 20 -Protective Services | 1,698,087 | 1,156,980 | 1,164,984 | 8,004 | 0.69% |
| 30-Transportation | 287,660 | 234,461 | 249,799 | 15,338 | 6.14% |
| 40-Utilities | 5,459,770 | 6,450,306 | 7,216,105 | 765,799 | 10.61% |
| 50-Social Services | 954,080 | 907,963 | 849,115 | (58,848) | -6.93% |
| 60-Planning & Development | 328,629 | 222,850 | 254,100 | 31,250 | 12.30% |
| 70-Recreation | 2,121,791 | 1,923,984 | 2,259,982 | 335,998 | 14.87% |
| 75-Parks | 146,600 | 151,965 | 153,612 | 1,647 | 1.07% |
| 80-Culture | 634,844 | 261,992 | 300,940 | 38,948 | 12.94% |
| Total Revenues / Funding Source | 28,132,361 | 28,343,167 | 29,761,807 | 1,418,640 | 4.77% |
| 00-General | 6,871,985 | 6,230,163 | 6,054,861 | (175,302) | -2.90% |
| 10- Administration | 2,533,520 | 2,616,501 | 2,918,066 | 301,568 | 10.33% |
| 20 -Protective Services | 4,437,170 | 4,345,834 | 4,364,690 | 18,856 | 0.43% |
| 30-Transportation | 2,079,431 | 2,256,940 | 2,265,553 | 8,613 | 0.38% |
| 40-Utilities | 6,046,132 | 6,450,306 | 7,216,105 | 765,799 | 10.61% |
| 50-Social Services | 902,096 | 862,323 | 855,263 | (7,060) | -0.83% |
| 60-Planning & Development | 862,179 | 970,773 | 1,003,251 | 32,479 | 3.24% |
| 70-Recreation | 3,046,152 | 3,153,028 | 3,475,655 | 322,628 | 9.28% |
| 75-Parks | 753,877 | 838,298 | 914,894 | 76,595 | 8.37% |
| 80-Culture | 955,507 | 618,998 | 693,469 | 74,471 | 10.74% |
| Total Expenses / Expenditure | 28,488,049 | 28,343,164 | 29,761,807 | 1,418,647 | 4.77% |
| Surplus/(Deficit) | (355,688) | 3 | 0 | (6) | |

Summary Report By Department

Budget Year 2026

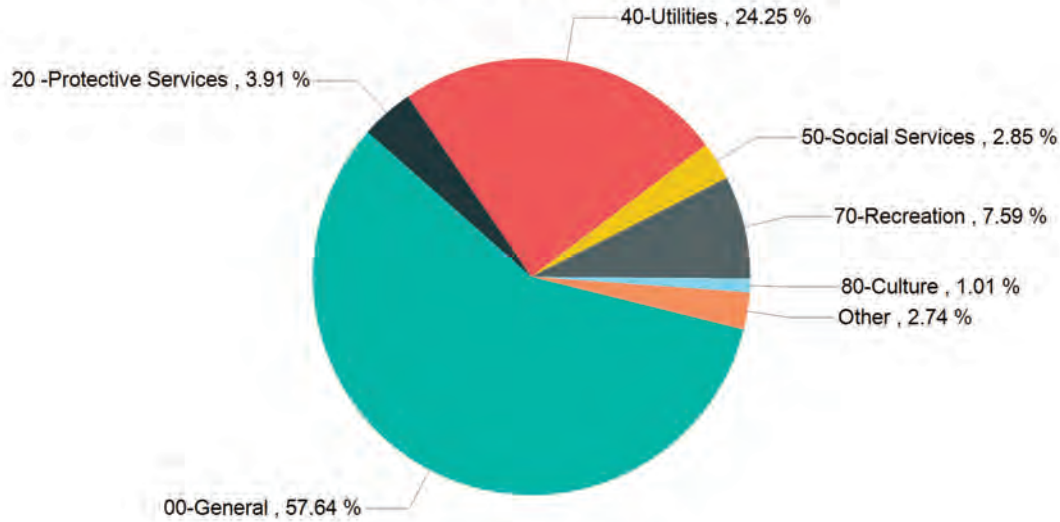
From Stage All

To Stage

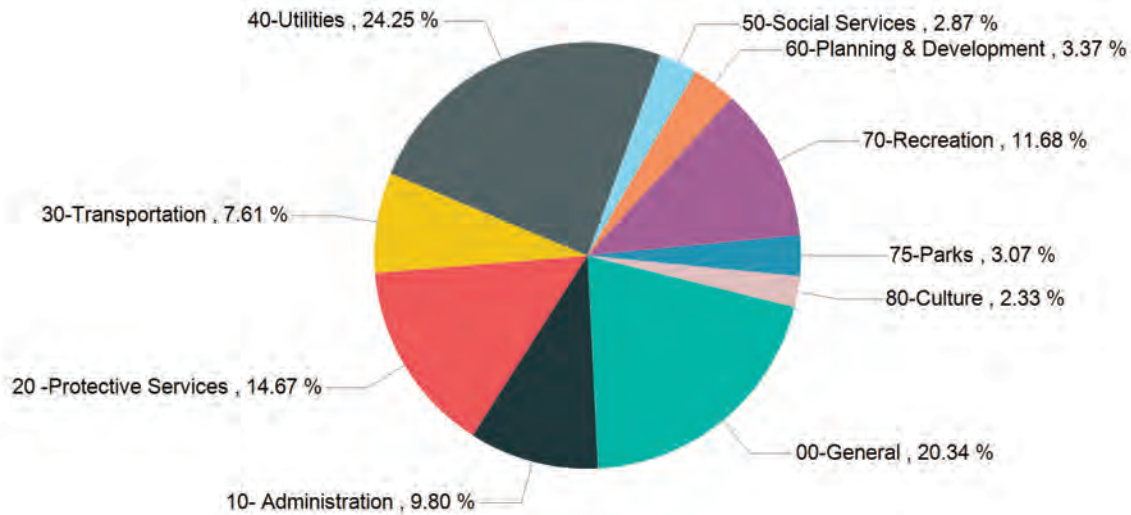
All



2026 REVENUES



2026 EXPENDITURE



Summary of 2026 Budget Changes

| Area | Description | Change |
|--|---|------------------|
| Revenues | | |
| 1000 - Taxation | | |
| | Adjust 2026 base tax to actuals based on final assessment, tax calculations and adjustment to GIL for prior years | 64,390 |
| | Recommended increase | 295,256 |
| | New assessment | 74,270 |
| | Tax Incentive - Reduction in new commercial development | (62,700) |
| | GIL increase from 75% to 100% | 44,107 |
| | | 415,323 |
| 1100 - Requisitions | | |
| | Estimated increase in school requisition - 3% | 96,484 |
| | Estimated increase in senior requisition | 4,938 |
| | | 101,422 |
| 1400 - Sales & User Fees - General & Recreation | | |
| | Reduction in RCMP criminal record checks | (12,500) |
| | Pool revenue increases - general, lessons & passes | 25,000 |
| | Increased fitness passes | 25,000 |
| | Miscellaneous adjustments to general fees | (4,750) |
| | | 32,750 |
| 1450 - Utility Sales | | |
| | Water - increased based on new rates | 90,944 |
| | Waste Water - increased based on new rates to cover increased costs for treatment plant | 528,718 |
| | Solid waste - minor adjustments | 480 |
| | | - |
| | | 620,142 |
| 1520 - Permits & Licenses | | |
| | Slight reduction in pet licenses | (600) |
| | Increase in building permits | 30,500 |
| | | 29,900 |
| 1530 - Fines | | |
| | No changes | - |
| | | - |
| 1540 - Franchise Fees | | |
| | Fortis Franchise Fees - decrease due to lower estimated consumption for 2026 | (3,746) |
| | Atco Franchise Fees - increase due to consumption estimates by ATCO | 4,572 |
| | | 826 |
| 1550 - Return on Investments | | |
| | Projected decrease in interest rates - offset by decrease in reserve transfers | (250,000) |
| | | (250,000) |
| 1560 - Rentals & Leases | | |
| | Medical Building adjust lease for completion | (64,750) |
| | Increased rentals in Guest Services | 2,000 |

Summary of 2026 Budget Changes

| Area | Description | Change |
|--|---|------------------|
| | General changes | 1,600 (61,150) |
| 1590 - Sponsorships & Donations | | |
| | Reduction in Arena sponsorships | (6,000) |
| | Pool - reduction in sponsorships | (1,000) (7,000) |
| 1800 - Grant Income | | |
| | Change in Clearwater County FCSS grant | 15,000 |
| | One time grant for Policing Study completed | (30,000) |
| | Municipal intern grant | 41,333 |
| | Changes in SRO funding | 9,254 |
| | Airport county contribution changes | 17,138 |
| | EPR - full year of grants | 145,657 |
| | County contribution for medical building - no longer making money due to conclusion of rental | 5,900 |
| | County recreation grant increase based on COLA | 43,647 |
| | Change in Library contribution from County | 39,948 |
| | Removal of summer student grant - have not always received it in prior years | (22,400) |
| | Miscellaneous changes | (4,000) 261,477 |
| 1900 - Miscellaneous | | |
| | Increase in Market on Main revenue | 4,500 4,500 |
| 1920 Reserve Transfers | | |
| | Funding for Summer Games if receive approval | 250,000 |
| | Fire capital expenditures treated as a grant - funding flows through to operating | 71,850 |
| | One time funding from 2025 removed - election, policing | (68,400) |
| | NSRP - one time projects being expensed as operating | 17,000 |
| | - | 270,450 |
| Total Changes - Revenue | | 1,418,640 |
| Expenses | | |
| 2100 - Personnel | | |
| | COLA - 2026 - 3.0% Staff & Council | 218,269 |
| | Increase in council honorariums - policy review | 72,715 |
| | Increase in per diems based on number of meetings | 38,640 |
| | Vacant council position in 2025 now budgeted for in 2026 | 19,089 |
| | Benefit changes - LAPP down 52,000, WCB increased 50,000 due to higher rating | 40,211 |

Summary of 2026 Budget Changes

| Area | Description | | Change |
|---|---|----------|----------|
| | Step Increases | - | |
| | Municipal Intern position | 71,999 | |
| | Other staffing changes | (27,587) | 433,336 |
| 2200 - Contractual Services | | | |
| | Insurance rate adjustment | 7,900 | |
| | RCMP Rental rate change due to % allocation | (17,442) | |
| | RCMP contract reduced - 70% applied to extra duty pay | (51,093) | |
| | One time policing study completed | (60,000) | |
| | Election costs were one time only in 2025 | (28,400) | |
| | Increased costs in IT fees | 68,000 | |
| | WWTP - Contract increased from 6 to 10 months | 333,333 | |
| | Contracted services in fleet and operations admin reduced | (39,000) | |
| | Airport -crack sealing on taxiway & runway | 30,000 | |
| | NSRP - one time cost of dirt screening | 12,000 | |
| | EPR - annualization of recycling costs - offset by grants | 105,600 | |
| | | - | |
| | General - changes in contracted services throughout | 3,440 | 364,338 |
| 2500 - Materials & Supplies | | | |
| | Electricity - adjustment to budgets based on actuals & projections; streetlights, WWTP and arena | 51,400 | |
| | Water - increase at pool and arena | 10,000 | |
| | Salt, sand and gravel - increased costs | 10,000 | |
| | Roads - increased supply costs | 10,000 | |
| | Water - increased cost for replacement parts | 26,000 | |
| | Various Changes throughout | (20,325) | 87,075 |
| 2700 - Grants and Transfers | | | |
| | Funding in the event the Summer Games are approved - offset by corresponding revenue | 250,000 | |
| | FCSS - transfer grant funding to salaries for new position and other changes to balance budget | (9,582) | |
| | Medical building - profit no longer transferred to the County | (38,964) | |
| | Library - increased grant requests | 77,817 | |
| | Regional Fire - increase in grant request; 21,570 for operating remainder is capital purchases transfer as they are considered grants to the County | 93,420 | |
| | Other minor changes | 417 | 373,108 |
| 2800 - Bank Charges & Interest | | | |
| | Change in interest and principal amounts for debentures | (19,706) | (19,706) |
| 2850 - Requisitions | | | |
| | DIP requisition over \$1,000 so now must be collected | 1,100 | |

Summary of 2026 Budget Changes

| Area | Description | | Change |
|-----------------------------------|---|-----------|------------------|
| | Increase in seniors requisition | 4,938 | |
| | Estimated increase in school requisition - offset by corresponding revenue change | 96,484 | 102,522 |
| 2900 - Miscellaneous | | | |
| | Minor changes | (500) | (500) |
| 6000 - Transfer to Capital | | | |
| | General transfer - reduction due to lower interest rates | (245,833) | |
| | Water reserve adjustment | 64,684 | |
| | Sewer reserve adjustment | 198,877 | |
| | Solid Waste reserve adjustment | 75,543 | |
| | | - | 93,271 |
| 6200 - Debt Repayment | | | |
| | Changes in principal repayments - interest decreases as principal increases | (14,804) | (14,804) |
| | | - | - |
| Total Changes - Expenses | | | 1,418,640 |
| Total Changes - Overall | | | - |

5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

| Costing Center | 2026 | 2027 | 2028 | 2029 | 2030 |
|---------------------------|--------------|--------------|--------------|--------------|--------------|
| Revenues | | | | | |
| 00-General | 17, 217, 592 | 17, 787, 953 | 18, 172, 426 | 18, 671, 432 | 19, 185, 409 |
| 10- Administration | 159, 033 | 179, 700 | 117, 700 | 156, 100 | 117, 700 |
| 20 -Protective Services | 1, 164, 984 | 1, 157, 422 | 1, 240, 615 | 1, 237, 435 | 1, 247, 787 |
| 30-Transportation | 249, 799 | 250, 169 | 253, 435 | 240, 459 | 241, 350 |
| 40-Utilities | 7, 216, 105 | 7, 264, 795 | 7, 550, 832 | 7, 851, 353 | 7, 867, 262 |
| 50-Social Services | 849, 115 | 824, 715 | 824, 715 | 824, 715 | 824, 715 |
| 60-Planning & Development | 254, 100 | 178, 850 | 178, 850 | 178, 850 | 178, 850 |
| 70-Recreation | 2, 259, 982 | 2, 237, 747 | 2, 007, 395 | 2, 030, 216 | 2, 042, 703 |
| 75-Parks | 153, 612 | 101, 775 | 102, 425 | 114, 705 | 115, 025 |
| 80-Culture | 300, 940 | 282, 145 | 286, 304 | 290, 525 | 294, 816 |
| Total Revenues | 29, 825, 262 | 30, 265, 271 | 30, 734, 697 | 31, 595, 790 | 32, 115, 617 |
| Percent Increase | | 1. 45% | 1. 53% | 2. 73% | 1. 62% |
| Expenses | | | | | |
| 00-General | 6, 066, 067 | 6, 133, 800 | 6, 369, 021 | 6, 647, 199 | 7, 049, 253 |
| 10- Administration | 2, 932, 054 | 3, 064, 396 | 3, 023, 964 | 3, 123, 036 | 3, 136, 886 |
| 20 -Protective Services | 4, 370, 874 | 4, 479, 978 | 4, 577, 348 | 4, 638, 035 | 4, 708, 800 |
| 30-Transportation | 2, 272, 507 | 2, 318, 949 | 2, 345, 823 | 2, 350, 305 | 2, 353, 068 |
| 40-Utilities | 7, 216, 108 | 7, 264, 795 | 7, 550, 832 | 7, 851, 353 | 7, 867, 262 |
| 50-Social Services | 855, 692 | 827, 617 | 828, 883 | 829, 898 | 830, 907 |
| 60-Planning & Development | 1, 007, 862 | 971, 189 | 1, 005, 970 | 1, 019, 058 | 1, 026, 265 |
| 70-Recreation | 3, 491, 187 | 3, 559, 488 | 3, 351, 950 | 3, 402, 930 | 3, 443, 024 |
| 75-Parks | 918, 869 | 936, 941 | 960, 031 | 1, 000, 712 | 954, 403 |
| 80-Culture | 694, 042 | 708, 117 | 720, 873 | 733, 264 | 745, 751 |
| 90-Contingency | - | - | - | - | - |
| Total Expenses | 29, 825, 262 | 30, 265, 271 | 30, 734, 698 | 31, 595, 790 | 32, 115, 618 |
| Percent Increase | | 1. 45% | 1. 53% | 2. 73% | 1. 62% |
| Net Total | - | - | - | - | - |

Operating GL Account Summary - 5 Years

Budget Year 2026

From Stage All To Stage All

| GL Account | 2026 | 2027 | 2028 | 2029 | 2030 |
|----------------------------------|------------|------------|------------|------------|------------|
| Revenues | | | | | |
| 1000-Taxation | 10,442,192 | 10,855,458 | 11,078,121 | 11,410,465 | 11,752,779 |
| 1100-Requisition Revenue | 3,483,236 | 3,587,733 | 3,695,365 | 3,806,226 | 3,920,413 |
| 1400-General Sales and User Fees | 233,400 | 233,050 | 233,400 | 233,400 | 233,400 |
| 1450-Utility Sales | 6,552,405 | 6,930,295 | 7,216,332 | 7,516,853 | 7,532,762 |
| 1460-Rec Sales & User Fees | 450,300 | 450,300 | 450,300 | 450,300 | 450,300 |
| 1510-Fines & Penalties | 269,300 | 269,300 | 269,300 | 269,300 | 269,300 |
| 1520-Permits and Licenses | 185,500 | 145,000 | 145,000 | 145,000 | 145,000 |
| 1540-Franchise Fees | 1,753,288 | 1,805,887 | 1,860,063 | 1,915,865 | 1,973,341 |
| 1550-Return on Investments | 1,004,000 | 1,004,000 | 1,004,000 | 1,004,000 | 1,004,000 |
| 1560-Rentals and Leases | 398,945 | 380,445 | 380,445 | 380,445 | 380,445 |
| 1570-Recreation Rentals | 265,500 | 265,500 | 265,500 | 265,500 | 265,500 |
| 1590-Sponsorship/Donations | 56,000 | 56,000 | 56,000 | 56,000 | 56,000 |
| 1800-Grant Income | 4,102,646 | 3,726,704 | 3,703,420 | 3,728,036 | 3,756,377 |
| 1900-1900 Miscellaneous | 59,000 | 55,000 | 55,000 | 55,000 | 55,000 |
| 1920-Reserves Transfers | 569,550 | 500,600 | 322,450 | 359,400 | 321,000 |
| Total Revenues | 29,825,262 | 30,265,271 | 30,734,697 | 31,595,790 | 32,115,617 |
| Expenses | | | | | |
| 2100-Personnel | 9,303,593 | 9,710,236 | 9,884,384 | 10,095,230 | 10,274,292 |
| 2200-Contractual Services | 7,671,460 | 7,607,449 | 7,663,522 | 7,779,936 | 7,786,002 |
| 2300-Purchases from Other Gov't | 200 | 200 | 200 | 200 | 200 |
| 2500-Material & Supplies | 2,587,200 | 2,580,900 | 2,582,600 | 2,585,000 | 2,502,850 |
| 2700-Grants and Transfers | 2,065,308 | 2,072,061 | 1,837,224 | 1,827,890 | 1,836,456 |
| 2800-Bank Charges & Interest | 311,093 | 288,272 | 264,460 | 242,332 | 237,662 |
| 2850-Requisitions | 3,483,236 | 3,587,733 | 3,695,365 | 3,806,226 | 3,920,413 |
| 2900-Miscellaneous | 1,000 | 1,600 | 1,000 | 1,600 | 1,000 |
| 2960-Internal Transfers | - | - | - | - | - |
| 6000-Transfer to Capital | 3,837,075 | 3,832,069 | 4,197,380 | 4,352,594 | 4,673,085 |
| 6200-Debt Repayment | 565,097 | 584,752 | 608,562 | 904,783 | 883,658 |
| Total Expenses | 29,825,262 | 30,265,271 | 30,734,698 | 31,595,790 | 32,115,618 |
| Net Total | - | - | - | - | - |

5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

| Costing Center | 2026 | 2027 | 2028 | 2029 | 2030 |
|---|------------|------------|------------|------------|------------|
| Revenues | | | | | |
| 00-General | | | | | |
| 00 - General | 17,217,592 | 17,787,953 | 18,172,426 | 18,671,432 | 19,185,409 |
| Total 00-General | 17,217,592 | 17,787,953 | 18,172,426 | 18,671,432 | 19,185,409 |
| 10- Administration | | | | | |
| 11 - Council | - | - | - | 38,400 | - |
| 12 - Administration | 159,033 | 179,700 | 117,700 | 117,700 | 117,700 |
| Total 10- Administration | 159,033 | 179,700 | 117,700 | 156,100 | 117,700 |
| 20 -Protective Services | | | | | |
| 21 - Policing | 984,434 | 998,822 | 1,010,165 | 1,020,435 | 1,030,787 |
| 23 - Fire | 92,550 | 70,600 | 142,450 | 129,000 | 129,000 |
| 26 - Community Enforcement | 88,000 | 88,000 | 88,000 | 88,000 | 88,000 |
| Total 20 -Protective Services | 1,164,984 | 1,157,422 | 1,240,615 | 1,237,435 | 1,247,787 |
| 30-Transportation | | | | | |
| 31 - Common Services | 500 | 500 | 500 | 500 | 500 |
| 32 - Roads | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 33 - Airport | 248,299 | 248,669 | 251,935 | 238,959 | 239,850 |
| 37 - Storm | - | - | - | - | - |
| Total 30-Transportation | 249,799 | 250,169 | 253,435 | 240,459 | 241,350 |
| 40-Utilities | | | | | |
| 41 - Water | 2,850,362 | 3,018,773 | 3,142,606 | 3,272,870 | 3,272,870 |
| 42 - Wastewater | 3,026,075 | 3,220,562 | 3,367,476 | 3,522,136 | 3,522,136 |
| 43 - Solid Waste | 1,010,468 | 1,025,460 | 1,040,750 | 1,056,347 | 1,072,256 |
| 44 - EPR (Extended Producer Responsibility) | 329,200 | - | - | - | - |
| 49 - Environmental | - | - | - | - | - |
| Total 40-Utilities | 7,216,105 | 7,264,795 | 7,550,832 | 7,851,353 | 7,867,262 |
| 50-Social Services | | | | | |
| 51 - FCSS | 714,475 | 714,475 | 714,475 | 714,475 | 714,475 |
| 53 - Medical Building | 24,400 | - | - | - | - |
| 55 - Posthouse | 64,240 | 64,240 | 64,240 | 64,240 | 64,240 |
| 56 - Cemetery | 46,000 | 46,000 | 46,000 | 46,000 | 46,000 |
| Total 50-Social Services | 849,115 | 824,715 | 824,715 | 824,715 | 824,715 |
| 60-Planning & Development | | | | | |
| 61 - Planning | 205,000 | 133,750 | 133,750 | 133,750 | 133,750 |
| 62 - EDC | 26,500 | 22,500 | 22,500 | 22,500 | 22,500 |
| 69 - Public Lands & Leases | 22,600 | 22,600 | 22,600 | 22,600 | 22,600 |
| Total 60-Planning & Development | 254,100 | 178,850 | 178,850 | 178,850 | 178,850 |
| 70-Recreation | | | | | |
| 70 - Recreation Administration | 331,412 | 333,440 | 84,831 | 84,646 | 84,646 |
| 72 - Recreation Centre | 824,693 | 787,439 | 791,029 | 801,818 | 808,869 |

5 Year Operating Budget Summary

Budget Year 2026

From Stage All To Stage All

| Costing Center | 2026 | 2027 | 2028 | 2029 | 2030 |
|---|------------|------------|------------|------------|------------|
| 73 - Pool | 663,084 | 671,001 | 678,797 | 685,001 | 685,001 |
| 74 - Curling Rink | 22,900 | 22,900 | 22,900 | 22,900 | 22,900 |
| 75 - Guest Services, Programs & Fitness | 417,893 | 422,967 | 429,838 | 435,851 | 441,287 |
| Total 70-Recreation | 2,259,982 | 2,237,747 | 2,007,395 | 2,030,216 | 2,042,703 |
| 75-Parks | | | | | |
| 76 - Parks | 123,312 | 71,125 | 71,425 | 83,705 | 84,025 |
| 78 - Sport Fields | 30,300 | 30,650 | 31,000 | 31,000 | 31,000 |
| Total 75-Parks | 153,612 | 101,775 | 102,425 | 114,705 | 115,025 |
| 80-Culture | | | | | |
| 80 - Culture | 300,940 | 282,145 | 286,304 | 290,525 | 294,816 |
| Total 80-Culture | 300,940 | 282,145 | 286,304 | 290,525 | 294,816 |
| Total Revenues | 29,825,262 | 30,265,271 | 30,734,697 | 31,595,790 | 32,115,617 |
| Percent Increase | | 1.45% | 1.53% | 2.73% | 1.62% |
| Expenses | | | | | |
| 00-General | | | | | |
| 00 - General | 6,066,067 | 6,133,800 | 6,369,021 | 6,647,199 | 7,049,253 |
| Total 00-General | 6,066,067 | 6,133,800 | 6,369,021 | 6,647,199 | 7,049,253 |
| 10- Administration | | | | | |
| 11 - Council | 501,564 | 502,888 | 511,185 | 555,739 | 531,496 |
| 12 - Administration | 2,430,490 | 2,561,509 | 2,512,779 | 2,567,297 | 2,605,390 |
| Total 10- Administration | 2,932,054 | 3,064,396 | 3,023,964 | 3,123,036 | 3,136,886 |
| 20 -Protective Services | | | | | |
| 21 - Policing | 2,927,409 | 2,992,210 | 3,051,194 | 3,108,757 | 3,167,227 |
| 23 - Fire | 857,419 | 869,459 | 886,691 | 876,744 | 879,861 |
| 24 - Disaster Services | 10,050 | 10,050 | 10,050 | 10,050 | 10,050 |
| 26 - Community Enforcement | 494,691 | 520,538 | 542,693 | 554,912 | 563,237 |
| 27 - OH&S | 81,305 | 87,721 | 86,719 | 87,572 | 88,425 |
| Total 20 -Protective Services | 4,370,874 | 4,479,978 | 4,577,348 | 4,638,035 | 4,708,800 |
| 30-Transportation | | | | | |
| 31 - Common Services | 398,394 | 410,923 | 421,408 | 430,574 | 437,636 |
| 32 - Roads | 1,451,472 | 1,482,299 | 1,490,222 | 1,509,541 | 1,501,868 |
| 33 - Airport | 361,051 | 361,473 | 367,976 | 342,024 | 343,806 |
| 37 - Storm | 61,591 | 64,254 | 66,218 | 68,165 | 69,757 |
| Total 30-Transportation | 2,272,507 | 2,318,949 | 2,345,823 | 2,350,305 | 2,353,068 |
| 40-Utilities | | | | | |
| 41 - Water | 2,850,365 | 3,018,773 | 3,142,606 | 3,272,870 | 3,272,870 |
| 42 - Wastewater | 3,026,075 | 3,220,562 | 3,367,476 | 3,522,136 | 3,522,136 |
| 43 - Solid Waste | 1,010,468 | 1,025,460 | 1,040,750 | 1,056,347 | 1,072,256 |
| 44 - EPR (Extended Producer Responsibility) | 329,200 | - | - | - | - |

5 Year Operating Budget Summary

Budget Year 2026

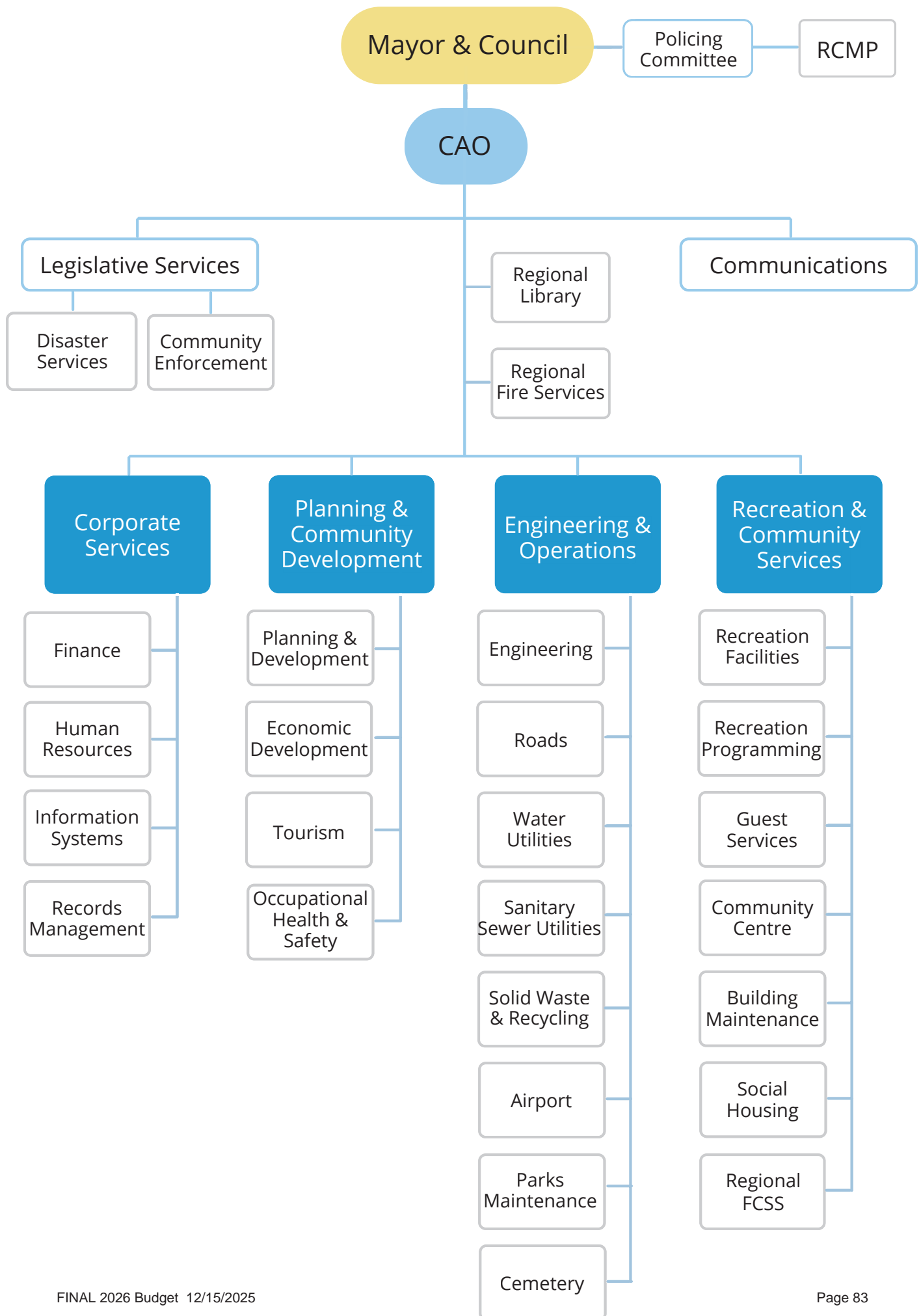
From Stage All To Stage All

| Costing Center | 2026 | 2027 | 2028 | 2029 | 2030 |
|---|--------------|--------------|--------------|--------------|--------------|
| 49 - Environmental | - | - | - | - | - |
| Total 40-Utilities | 7, 216, 108 | 7, 264, 795 | 7, 550, 832 | 7, 851, 353 | 7, 867, 262 |
| 50-Social Services | | | | | |
| 51 - FCSS | 716, 456 | 716, 455 | 716, 456 | 716, 456 | 716, 456 |
| 53 - Medical Building | 30, 300 | - | - | - | - |
| 55 - Posthouse | 55, 875 | 57, 029 | 57, 534 | 57, 906 | 58, 277 |
| 56 - Cemetery | 53, 061 | 54, 133 | 54, 893 | 55, 536 | 56, 174 |
| Total 50-Social Services | 855, 692 | 827, 617 | 828, 883 | 829, 898 | 830, 907 |
| 60-Planning & Development | | | | | |
| 61 - Planning | 632, 762 | 610, 752 | 620, 137 | 628, 159 | 631, 430 |
| 62 - EDC | 364, 650 | 349, 987 | 375, 383 | 380, 449 | 384, 385 |
| 69 - Public Lands & Leases | 10, 450 | 10, 450 | 10, 450 | 10, 450 | 10, 450 |
| Total 60-Planning & Development | 1, 007, 862 | 971, 189 | 1, 005, 970 | 1, 019, 058 | 1, 026, 265 |
| 70-Recreation | | | | | |
| 70 - Recreation Administration | 575, 648 | 583, 799 | 339, 569 | 344, 500 | 349, 432 |
| 72 - Recreation Centre | 1, 266, 688 | 1, 288, 788 | 1, 296, 029 | 1, 317, 623 | 1, 331, 733 |
| 73 - Pool | 1, 064, 668 | 1, 089, 713 | 1, 105, 313 | 1, 117, 677 | 1, 131, 024 |
| 74 - Curling Rink | 22, 800 | 22, 800 | 22, 800 | 22, 800 | 22, 800 |
| 75 - Guest Services, Programs & Fitness | 561, 382 | 574, 389 | 588, 240 | 600, 329 | 608, 035 |
| Total 70-Recreation | 3, 491, 187 | 3, 559, 488 | 3, 351, 950 | 3, 402, 930 | 3, 443, 024 |
| 75-Parks | | | | | |
| 76 - Parks | 847, 949 | 864, 584 | 886, 806 | 926, 616 | 883, 883 |
| 78 - Sport Fields | 70, 920 | 72, 357 | 73, 226 | 74, 096 | 70, 520 |
| Total 75-Parks | 918, 869 | 936, 941 | 960, 031 | 1, 000, 712 | 954, 403 |
| 80-Culture | | | | | |
| 80 - Culture | 694, 042 | 708, 117 | 720, 873 | 733, 264 | 745, 751 |
| Total 80-Culture | 694, 042 | 708, 117 | 720, 873 | 733, 264 | 745, 751 |
| 90-Contingency | | | | | |
| 99 - Clearing | - | - | - | - | - |
| Total 90-Contingency | - | - | - | - | - |
| Total Expenses | 29, 825, 262 | 30, 265, 271 | 30, 734, 698 | 31, 595, 790 | 32, 115, 618 |
| Percent Increase | | 1. 45% | 1. 53% | 2. 73% | 1. 62% |
| Net Total | - | - | - | - | - |

STAFFING

- Organizational Chart
- Divisional Staffing Cost Summary
- FTE (Full Time Equivalent) Staff Changes

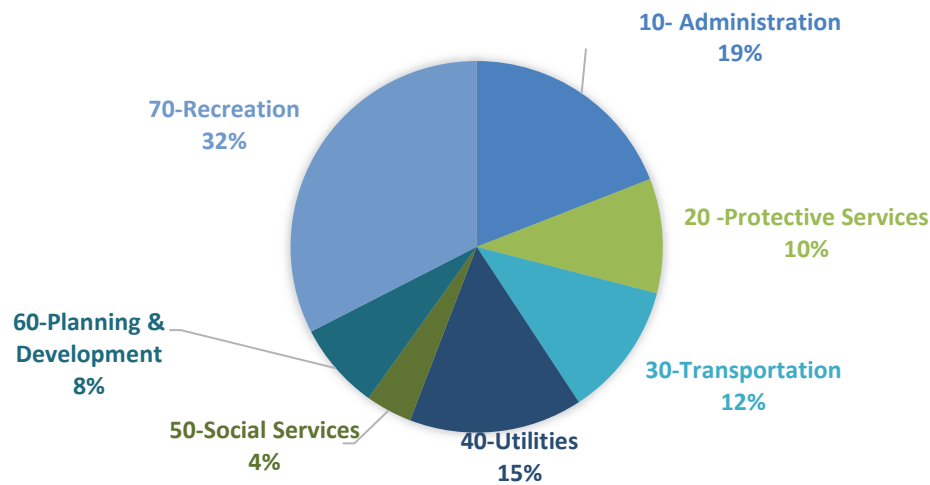




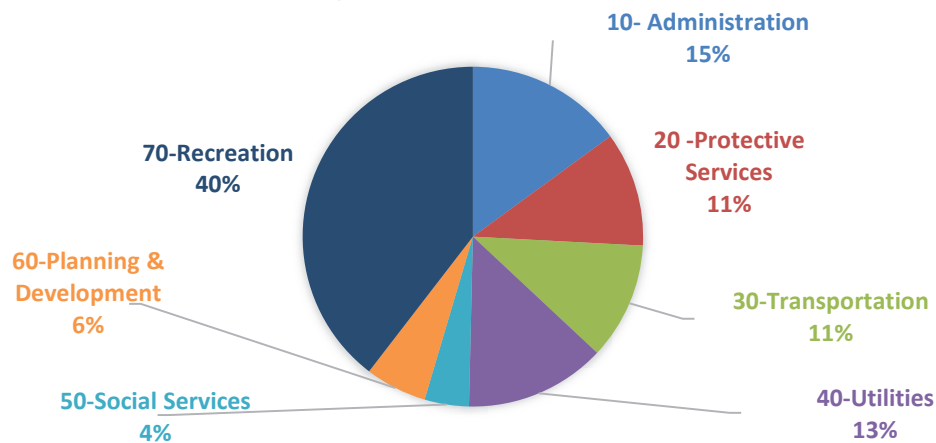
Salary & Benefit Summary by Division 2026

| Division/Department | Salary | Benefits | Total | FTE |
|---------------------------|------------------|------------------|------------------|--------------|
| 10- Administration | 1,404,450 | 287,030 | 1,691,480 | 12.73 |
| 20 -Protective Services | 734,620 | 177,135 | 911,755 | 9.28 |
| 30-Transportation | 863,288 | 172,558 | 1,035,846 | 9.49 |
| 40-Utilities | 1,110,517 | 251,252 | 1,361,769 | 11.40 |
| 50-Social Services | 297,215 | 73,145 | 370,360 | 3.59 |
| 60-Planning & Development | 559,400 | 110,952 | 670,352 | 4.99 |
| 70-Recreation | 1,848,379 | 363,516 | 2,211,895 | 25.87 |
| 75 Parks | 480,973 | 92,321 | 573,294 | 6.87 |
| 80 Culture | 68,130 | 11,607 | 79,737 | 0.96 |
| Grand Total | 7,366,972 | 1,539,516 | 8,906,488 | 85.18 |

SALARY BY DIVISION



FULL TIME EQUIVALENT STAFF BY DIVISION



Staffing Comparison by Department

| Division/Department | 2024 | 2025 | 2026 | Change | Explanation |
|---------------------|------|------|------|--------|-------------|
|---------------------|------|------|------|--------|-------------|

10- Administration

| | | | | | |
|---------------------------------|--------------|--------------|--------------|-------------|--|
| 12-00 - CAO Office | 3.00 | 3.00 | 3.37 | 0.37 | Municipal intern position 8 months; transferred 0.3 of Leg/CPO Manager to Comm Enforcement |
| 12-02 - Finance | 7.27 | 7.12 | 7.12 | - | Removal of summer student |
| 12-04 - Communicatioins | 1.83 | 2.00 | 2.00 | - | Annualization of new position |
| 12-10 - Town Hall | 0.21 | 0.24 | 0.24 | - | Adjust custodians |
| Total 10- Administration | 12.31 | 12.36 | 12.73 | 0.37 | |

20 -Protective Services

| | | | | | |
|--------------------------------------|-------------|-------------|-------------|-------------|---|
| 21 - Policing | 5.00 | 5.00 | 5.00 | - | |
| 23 - Fire | 0.05 | 0.07 | 0.07 | - | Building maintenance |
| 24 - Disaster Services | - | - | - | - | |
| 26 - Community Enforcement | 3.31 | 3.31 | 3.61 | 0.30 | Transfer 0.3 of manager to this department from Admin |
| 27 - OH&S | 0.60 | 0.60 | 0.60 | - | |
| Total 20 -Protective Services | 8.96 | 8.98 | 9.28 | 0.30 | |

30-Transportation

| | | | | | |
|--------------------------------|-------------|-------------|-------------|---------------|---------------------|
| 31 - Common Services | 2.00 | 2.10 | 2.10 | - | Minor reallocations |
| 32 - Roads | 5.43 | 5.33 | 5.48 | 0.15 | |
| 33 - Airport | 1.45 | 1.45 | 1.44 | (0.01) | |
| 37 - Storm | 0.70 | 0.70 | 0.47 | (0.23) | |
| Total 30-Transportation | 9.58 | 9.58 | 9.49 | (0.09) | |

40-Utilities

| | | | | | |
|---------------------------|--------------|--------------|--------------|---------------|--|
| 41 - Water | 7.80 | 7.60 | 7.60 | - | Minor reallocations between |
| 42 - Wastewater | 3.45 | 2.95 | 3.25 | 0.30 | Transfer portion of Utility Clerk from Solid Waste - coded incorrectly |
| 43 - Solid Waste | 0.10 | 0.45 | 0.15 | (0.30) | |
| 44 - EPR | - | 0.40 | 0.40 | - | Admin salaries allocated here for EPR |
| Total 40-Utilities | 11.35 | 11.40 | 11.40 | (0.00) | |

50-Social Services

| | | | | | |
|---------------------------------|-------------|-------------|-------------|-------------|---|
| 51 - FCSS | 1.96 | 2.96 | 2.96 | - | New position added and grants reduced accordingly |
| 53 - Medical Building | - | - | - | - | |
| 54 - Creekside Admin | - | - | - | - | |
| 55 - Posthouse | 0.16 | 0.19 | 0.23 | 0.04 | Minor adjustment in hours |
| 56 - Cemetery | 0.40 | 0.40 | 0.40 | - | |
| Total 50-Social Services | 2.52 | 3.55 | 3.59 | 0.04 | |

60-Planning & Development

| | | | | | |
|--------------------------------|-------------|-------------|-------------|----------|------------|
| 61 - Planning | 3.40 | 3.40 | 3.40 | - | |
| 62 - EDC | 1.09 | 1.59 | 1.59 | - | |
| 69 - Public Lands & Leases | - | - | - | - | No rentals |
| Total 60-Planning & | 4.49 | 4.99 | 4.99 | - | |

70-Recreation

| | | | | | |
|--------------------------------|------|------|------|---|--|
| 70 - Recreation Administration | 2.00 | 2.00 | 2.00 | - | |
|--------------------------------|------|------|------|---|--|

Staffing Comparison by Department

| Division/Department | 2024 | 2025 | 2026 | Change | Explanation |
|---|--------------|--------------|--------------|---------------|---|
| 72 -Rocky Regional Rec Centre | 8.07 | 8.43 | 8.00 | (0.43) | Reassigned summer student back to programming and slight increase in casual custodial along with cancellation of custodial supervisor position. |
| 73 - Pool | 9.40 | 9.70 | 9.75 | 0.05 | Minor staffing changes |
| 75 - Guest Services, Programs & Fitness | 5.82 | 5.82 | 6.12 | 0.30 | Transferred summer student time from Rec Centre back to Programming |
| Total 70-Recreation | 25.29 | 25.95 | 25.87 | (0.08) | |
| 75-Parks | | | | | |
| 76 - Parks | 6.20 | 6.22 | 6.65 | 0.43 | Addition of one more summer student and realignment of staff between parks and operations. |
| 78 - Sport Fields | 0.25 | 0.25 | 0.22 | - | |
| Total 75-Parks | 6.45 | 6.47 | 6.87 | 0.43 | |
| 80-Culture | | | | | |
| 80 - Community Centre | 0.66 | 0.76 | 0.74 | (0.02) | Change in custodial time in these areas. |
| 81 - Library | 0.08 | 0.12 | 0.22 | 0.10 | |
| Total 80-Culture | 0.74 | 0.88 | 0.96 | 0.10 | |
| Grand Total | 81.69 | 84.16 | 85.18 | 1.07 | |

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PROPERTY TAXES

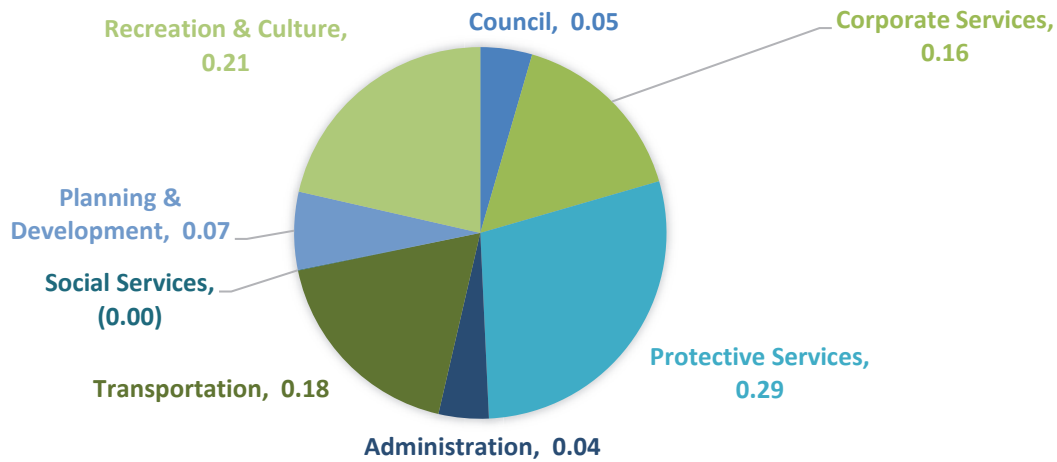
- Tax Dollar Allocation by Division
- Tax & Requisition Allocations
- Assessment



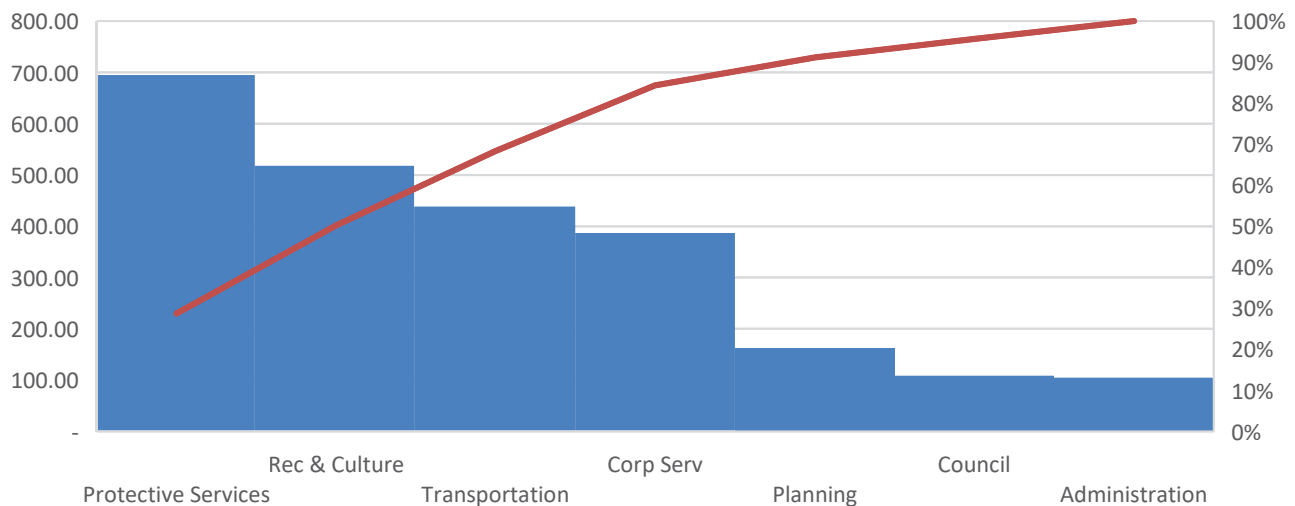
Tax Dollar Allocations - Per Average Assessment; Per Tax Dollar

| | | | | | |
|------------------------|----------------------|----------------------|--------------------|-------------------|-------------------------|
| | Taxes | | \$ 2,415 | | \$ 873 |
| | Assessment | | \$ 276,790 | | \$ 100,000 |
| | | | Average | | Per \$100,000 of |
| Department | A \$ of Taxes | Taxes | Residential | Daily Cost | Assessment |
| Council | 0.05 | 470,216 | 108.75 | 0.30 | 39.29 |
| Corporate Services | 0.16 | 1,674,159 | 387.21 | 1.06 | 139.89 |
| Protective Services | 0.29 | 3,005,512 | 695.14 | 1.90 | 251.14 |
| Administration | 0.04 | 455,326 | 105.31 | 0.29 | 38.05 |
| Transportation | 0.18 | 1,896,286 | 438.59 | 1.20 | 158.45 |
| Social Services | (0.00) | (6,164) | (1.43) | (0.00) | (0.52) |
| Planning & Development | 0.07 | 706,650 | 163.44 | 0.45 | 59.05 |
| Recreation & Culture | 0.21 | 2,240,208 | 518.13 | 1.42 | 187.19 |
| Total | \$ 1.00 | \$ 10,442,192 | \$ 2,415.14 | \$ 6.62 | \$ 872.55 |

A DOLLAR OF TAXES



Tax Allocation by Division

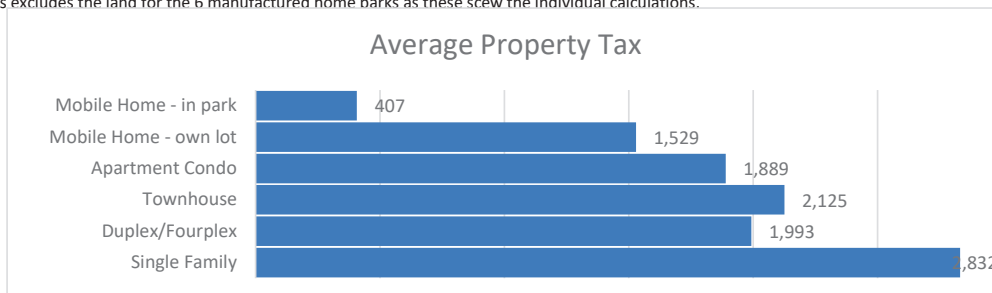


Average Property Tax - Residential 2026

Municipal Taxes Only

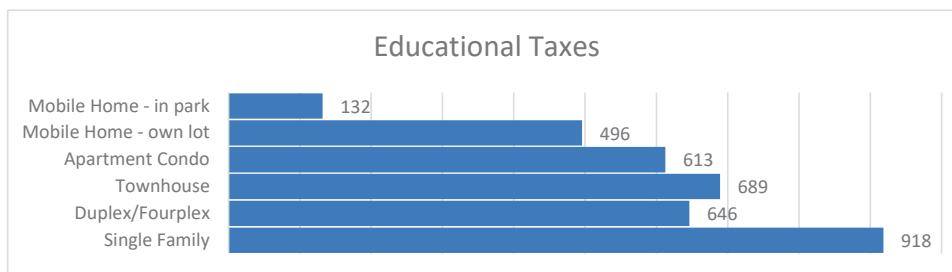
| | # Properties | Assessment | Average | Tax Rate | Property Tax | 2025 Final | Change |
|----------------------------|--------------|--------------------|----------------|---------------|--------------|--------------|-----------|
| Vacant Residential | 85 | 8,601,000 | 101,188 | 11.2360 | 1,137 | 1,137 | (0) |
| Single Family | 1726 | 560,133,700 | 324,527 | 8.7255 | 2,832 | 2,752 | 80 |
| Duplex/Fourplex | 261 | 59,606,000 | 228,375 | 8.7255 | 1,993 | 1,937 | 56 |
| Townhouse | 135 | 32,878,000 | 243,541 | 8.7255 | 2,125 | 2,065 | 60 |
| Apartment Condo | 181 | 39,184,000 | 216,486 | 8.7255 | 1,889 | 1,836 | 53 |
| Mobile Home - own lot | 116 | 20,327,000 | 175,233 | 8.7255 | 1,529 | 1,486 | 43 |
| Mobile Home - in park | 185 | 8,633,000 | 46,665 | 8.7255 | 407 | 396 | 11 |
| Average Residential | 2,604 | 720,761,700 | 276,790 | 8.7255 | 2,415 | 2,347 | 68 |

Note - this excludes the land for the 6 manufactured home parks as these screw the individual calculations.



Average Education & Requisition

| | # Properties | Assessment | Average | Education & Senior | Educational & Senior Taxes | 2026 Prelim | Change |
|----------------------------|--------------|--------------------|----------------|--------------------|----------------------------|-------------|----------|
| Vacant Residential | 85 | 8,601,000 | 101,188 | 2.8295 | 286 | 286 | 0 |
| Single Family | 1726 | 560,133,700 | 324,527 | 2.8295 | 918 | 918 | 0 |
| Duplex/Fourplex | 261 | 59,606,000 | 228,375 | 2.8295 | 646 | 646 | 0 |
| Townhouse | 135 | 32,878,000 | 243,541 | 2.8295 | 689 | 689 | 0 |
| Apartment Condo | 181 | 39,184,000 | 216,486 | 2.8295 | 613 | 612 | 1 |
| Mobile Home - own lot | 116 | 20,327,000 | 175,233 | 2.8295 | 496 | 496 | (0) |
| Mobile Home - in park | 185 | 8,633,000 | 46,665 | 2.8295 | 132 | 132 | 0 |
| Average Residential | 2,604 | 720,761,700 | 276,790 | 2.8295 | 783 | 783 | 0 |



Change in Education & Seniors Requisition

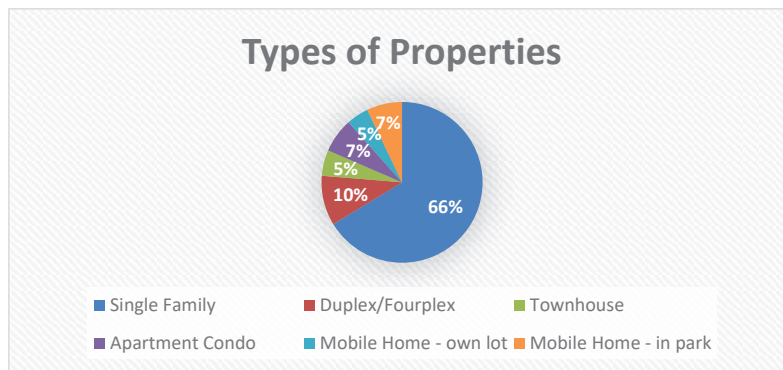
| | 2025 | 2026 | Change | Percent |
|--------------------|------|------|--------|---------|
| Vacant Residential | 286 | 286 | 0 | 0% |
| Single Family | 918 | 918 | 0 | 0% |

| | | | | |
|----------------------------|------------|------------|----------|-----------|
| Duplex/Fourplex | 646 | 646 | 0 | 0% |
| Townhouse | 689 | 689 | 0 | 0% |
| Apartment Condo | 612 | 613 | 1 | 0% |
| Mobile Home - own lot | 496 | 496 | (0) | 0% |
| Mobile Home - in park | 132 | 132 | 0 | 0% |
| Average Residential | 783 | 783 | 0 | 0% |

Combined Property taxes

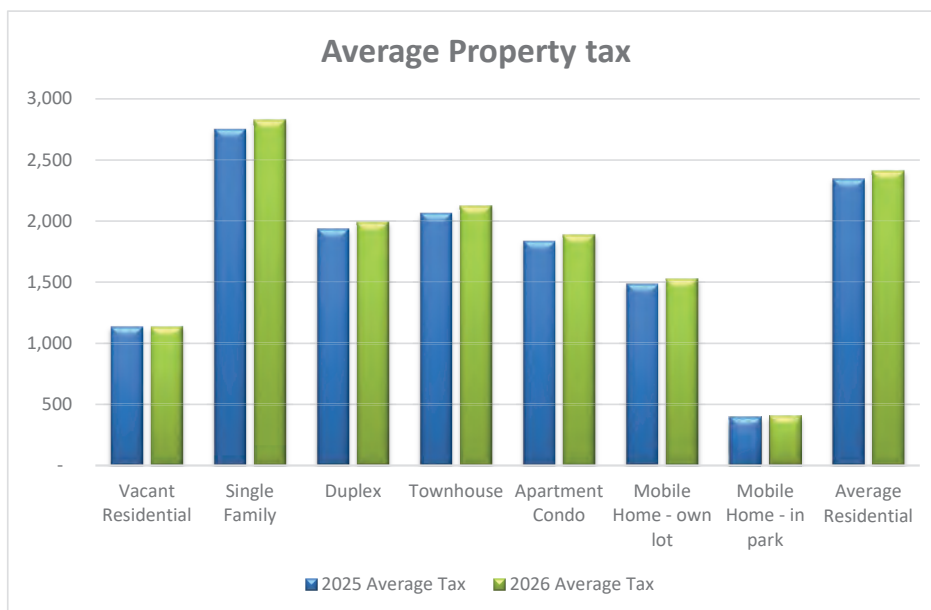
Municipal, Educational & Senior Requisition

| | Municipal Tax | Education & Requisition | Combined | Average Property Assessment | # Properties | 2025 | Change |
|----------------------------|---------------|-------------------------|--------------|-----------------------------|--------------|-------------|------------|
| Vacant Residential | 1,137 | 286 | 1,423 | 101,188 | 85 | 1386 | 37 |
| Single Family | 2,832 | 918 | 3,750 | 324,527 | 1,726 | 3485 | 265 |
| Duplex/Fourplex | 1,993 | 646 | 2,639 | 228,375 | 261 | 2467 | 172 |
| Townhouse | 2,125 | 689 | 2,814 | 243,541 | 135 | 2621 | 193 |
| Apartment Condo | 1,889 | 613 | 2,502 | 216,486 | 181 | 2449 | 53 |
| Mobile Home - own lot | 1,529 | 496 | 2,025 | 175,233 | 116 | 1984 | 41 |
| Mobile Home - in park | 407 | 132 | 539 | 46,665 | 185 | 498 | 41 |
| Average Residential | 2,415 | 783 | 3,198 | 276,790 | 2,604 | 2954 | 244 |



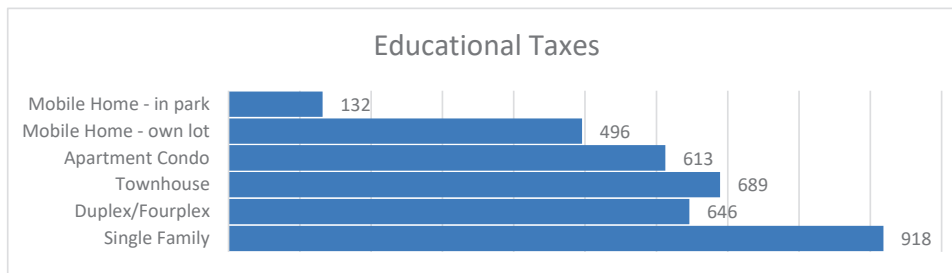
Change in Municipal Property Taxes from 2025 to 2026

| | 2025 Average Tax | 2026 Average Tax | Change |
|----------------------------|---------------------|---------------------|-----------|
| Vacant Residential | 1,137 | 1,137 | (0) |
| Single Family | 2,752 | 2,832 | 80 |
| Duplex | 1,937 | 1,993 | 56 |
| Townhouse | 2,065 | 2,125 | 60 |
| Apartment Condo | 1,836 | 1,889 | 53 |
| Mobile Home - own lot | 1,486 | 1,529 | 43 |
| Mobile Home - in park | 396 | 407 | 11 |
| Average Residential | 2,347 | 2,415 | 68 |



Average Education & Requisition

| | # Properties | Assessment | Average | Education & Senior | Educational & Senior Taxes | 2026 Prelim | Change |
|----------------------------|--------------|--------------------|----------------|--------------------|----------------------------|-------------|----------|
| Vacant Residential | 85 | 8,601,000 | 101,188 | 2.8295 | 286 | 286 | 0 |
| Single Family | 1726 | 560,133,700 | 324,527 | 2.8295 | 918 | 918 | 0 |
| Duplex/Fourplex | 261 | 59,606,000 | 228,375 | 2.8295 | 646 | 646 | 0 |
| Townhouse | 135 | 32,878,000 | 243,541 | 2.8295 | 689 | 689 | 0 |
| Apartment Condo | 181 | 39,184,000 | 216,486 | 2.8295 | 613 | 612 | 1 |
| Mobile Home - own lot | 116 | 20,327,000 | 175,233 | 2.8295 | 496 | 496 | (0) |
| Mobile Home - in park | 185 | 8,633,000 | 46,665 | 2.8295 | 132 | 132 | 0 |
| Average Residential | 2,604 | 720,761,700 | 276,790 | 2.8295 | 783 | 783 | 0 |

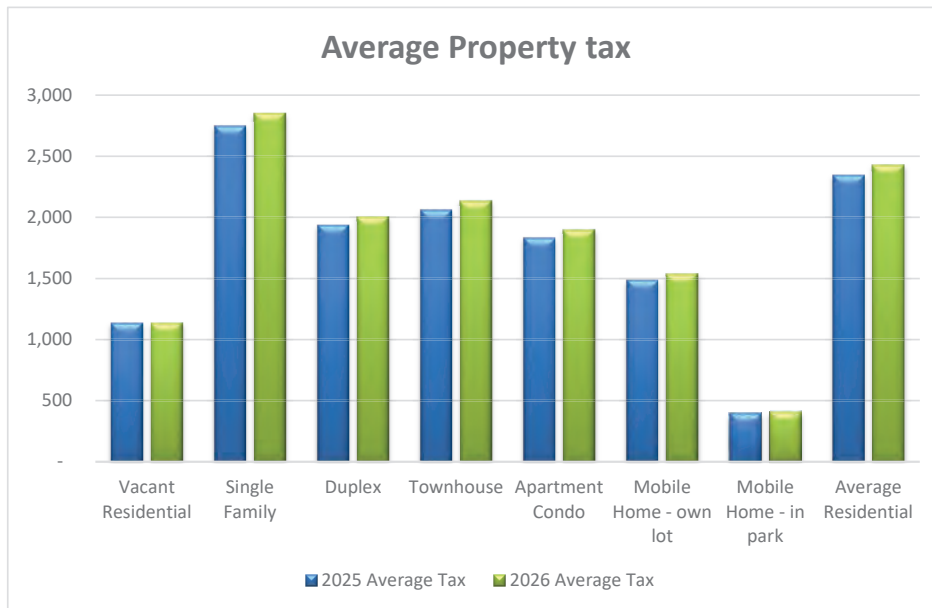


Change in Education & Seniors Requisition

| | 2025 | 2026 | Change | Percent |
|----------------------------|------------|------------|----------|-----------|
| Vacant Residential | 286 | 286 | 0 | 0% |
| Single Family | 918 | 918 | 0 | 0% |
| Duplex/Fourplex | 646 | 646 | 0 | 0% |
| Townhouse | 689 | 689 | 0 | 0% |
| Apartment Condo | 612 | 613 | 1 | 0% |
| Mobile Home - own lot | 496 | 496 | (0) | 0% |
| Mobile Home - in park | 132 | 132 | 0 | 0% |
| Average Residential | 783 | 783 | 0 | 0% |

Change in Municipal Property Taxes from 2025 to 2026

| | 2025 Average Tax | 2026 Average Tax | Change |
|----------------------------|---------------------|---------------------|-----------|
| Vacant Residential | 1,137 | 1,137 | (0) |
| Single Family | 2,752 | 2,851 | 99 |
| Duplex | 1,937 | 2,006 | 69 |
| Townhouse | 2,065 | 2,140 | 75 |
| Apartment Condo | 1,836 | 1,902 | 66 |
| Mobile Home - own lot | 1,486 | 1,539 | 53 |
| Mobile Home - in park | 396 | 410 | 14 |
| Average Residential | 2,347 | 2,432 | 85 |



TOWN OF ROCKY MOUNTAIN HOUSE

2026 Tax Assessment

| | | Final | 2025 Final Assessment | 2026 Interim Assessment | |
|--|--|--------------|--------------------------|----------------------------|----------|
| | Description | # | Assess Value | Assess Value | Change |
| RESIDENTIAL | | | | | |
| 300 | Vacant Residential | 77 | 8,601,000 | 8,601,000 | - |
| 301 | Vacant Farmland | 8 | 475,500 | 475,500 | - |
| 309 | Fourplex | 22 | 7,847,000 | 7,847,000 | - |
| 310 | Single Family | 1726 | 560,133,700 | 560,133,700 | - |
| 311 | Duplex | 239 | 51,759,000 | 51,759,000 | - |
| 312 | Townhouse | 135 | 32,878,000 | 32,878,000 | - |
| 313 | Apartment | 18 | 27,835,000 | 27,835,000 | - |
| 315 | Apartment Condo | 181 | 39,184,000 | 39,184,000 | - |
| 316 | Mobile Home - own lot | 116 | 20,327,000 | 20,327,000 | - |
| 317 | Mobile Home - in park | 185 | 8,633,000 | 8,633,000 | - |
| 319 | Manufactured Home Community | 11 | 9,726,000 | 9,726,000 | - |
| 350 | Farm Residence | 0 | - | - | - |
| 705 | Affordable Housing Exempt | 11 | 2,935,000 | 2,935,000 | - |
| TOTAL RESIDENTIAL | | 2,729 | 770,334,200 | 770,334,200 | - |
| NON-RESIDENTIAL | | | | | |
| 500 | Vacant Commercial | 42 | 7,483,000 | 7,483,000 | - |
| 505 | Vacant Commercial Large Business | 4 | 624,000 | 624,000 | - |
| 510 | Improved Commercial | 290 | 191,369,850 | 191,369,850 | - |
| 515 | Improved Commercial Large Business | 44 | 60,335,000 | 60,335,000 | - |
| 615 | Improved Industrial Large Business - DIP | 6 | 184,190 | 184,190 | - |
| 652 | DIP M&E | 3 | 223,940 | 223,940 | - |
| 665 | Telecommunications | 4 | 2,392,510 | 2,392,510 | - |
| 666 | Railway Linear | 2 | 76,000 | 76,000 | - |
| 667 | Wells & Pipelines | 6 | 4,519,540 | 4,519,540 | - |
| 668 | Cable | 2 | 822,440 | 822,440 | - |
| 669 | Electric & Transmission | 2 | 5,726,570 | 5,726,570 | - |
| 725 | GPOT | 6 | 10,655,000 | 10,655,000 | - |
| 770 | PILT | 1 | 1,736,000 | 1,736,000 | - |
| TOTAL NON-RESIDENTIAL | | 412 | 286,148,040 | 286,148,040 | - |
| 650 | Machinery & Equipment | 1 | 642,000 | 642,000 | - |
| TOTAL MACHINERY & EQUIPMENT | | 1 | 642,000 | 642,000 | - |
| TOTAL TAXABLE ASSESSED VALUES | | 3,142 | 1,057,124,240 | 1,057,124,240 | - |
| EXEMPT | | | | | |
| 900 | Exempt - Residential - municipally owned | 9 | 4,951,000 | 4,951,000 | - |
| 901 | Exempt - Commercial - municipally owned | 15 | 8,775,000 | 8,775,000 | - |
| 903 | Exempt - Public zoned - municipally owned | 135 | 45,262,000 | 45,262,000 | - |
| 904 | Exempt - Agricultural land | 0 | - | - | - |
| 905 | Exempt - Other local government owned | 3 | 6,263,000 | 6,263,000 | - |
| 910 | Exempt - Provincial | 2 | 932,000 | 932,000 | - |
| 920 | Exempt - Non-Federal | 0 | - | - | - |
| 955 | Exempt - Schools | 14 | 57,510,000 | 57,510,000 | - |
| 960 | Exempt - Church | 16 | 14,439,450 | 14,439,450 | - |
| 965 | Exempt - Cemetery | 3 | 377,000 | 377,000 | - |
| 970 | Exempt - Hospital | 1 | 18,902,000 | 18,902,000 | - |
| 971 | Exempt - Nursing Home | 4 | 35,747,000 | 35,747,000 | - |
| 980 | Exempt - Non-Profit - Exempt from all | 26 | 8,290,000 | 8,290,000 | - |
| 985 | Exempt - Non-Profit-Subject to School & Senior | - | - | - | - |
| 990 | Exempt - Other | 1 | 61,000 | 61,000 | - |
| 991 | Exempt - Legion | 2 | 918,000 | 918,000 | - |
| 992 | Health Region | 1 | 560,000 | 560,000 | - |
| TOTAL EXEMPT PROPERTIES | | 232 | 202,987,450 | 202,987,450 | - |
| TOTAL ASSESSED VALUE | | 3,374 | 1,260,111,690 | 1,260,111,690 | - |

TOWN OF ROCKY MOUNTAIN HOUSE 2026 Interim Tax Rates

Section 1

| Assessment Summary | 2026 Interim | 2025 Final | Change | New Assessment | Inflation | New Tax \$ | Inflation % Increase |
|--------------------------------------|----------------------|----------------------|----------|----------------|-----------|------------|----------------------|
| Residential | 758,322,700 | 758,322,700 | - | - | - | - | 0.00% |
| Vacant Residential/Farmland | 9,076,500 | 9,076,500 | - | - | - | - | 0.00% |
| Affordable Housing | 2,935,000 | 2,935,000 | - | - | - | - | 0.00% |
| Non Res Comm Improved | 191,369,850 | 191,369,850 | - | - | - | - | 0.00% |
| Federal PILT | 1,736,000 | 1,736,000 | - | - | - | - | 0.00% |
| Vacant Non Res Comm Improved & Large | 8,107,000 | 8,107,000 | - | - | - | - | 0.00% |
| Non Res Large Business/Railway | 60,519,190 | 60,519,190 | - | - | - | - | 0.00% |
| Linear - Subject to DIP | 13,537,060 | 13,537,060 | - | - | - | - | 0.00% |
| Provincial - School/Senior exempt | 10,655,000 | 10,655,000 | - | - | - | - | 0.00% |
| Machinery & Equip - School exempt | 865,940 | 865,940 | - | - | - | - | 0.00% |
| | 1,057,124,240 | 1,057,124,240 | - | - | - | - | - |

Section 2

| 2025 | Assessment Used in 2026 | 2026 Taxes | Rates | 26 Average Rate | Change | % Increase | 2025 Average |
|-----------------------------------|-------------------------|----------------------|-------------------|-----------------|----------|--------------|--------------|
| Residential/Farmland | 2,629 | 758,322,700 | 8.7255 | 2,517 | 71 | 2.90% | 2,446 |
| Vacant Residential/Farmland | 89 | 9,076,500 | 11.2360 | 1,146 | - | 0.00% | 1,146 |
| Affordable Housing | 11 | 2,935,000 | 4.3609 | 1,164 | 32 | 2.85% | 1,131 |
| Non Res Comm Small Business | 290 | 191,369,850 | 11.5813 | 7.642 | 221 | 2.98% | 7,422 |
| Federal PILT/GIL | 44 | 1,736,000 | 11.2386 | 443 | 12 | 2.85% | 431 |
| Non Res Comm Improved Vacant | 46 | 8,107,000 | 14.4940 | 2,554 | - | 0.00% | 2,554 |
| Non Res Large Business | 44 | 60,519,190 | 14.9508 | 20,564 | 628 | 3.15% | 19,936 |
| Non Res Large Industrial & Linear | 24 | 13,537,060 | 14.9078 | 8,409 | 233 | 2.85% | 8,175 |
| Machinery & Equipment (Federal) | 1 | 865,940 | 14.9079 | 12,909 | 358 | 2.85% | 12,551 |
| Provincial Grant in Lieu | 6 | 10,655,000 | 14.9078 | 26,474 | 735 | 2.85% | 25,739 |
| Total | 3,184 | 1,057,124,240 | 10,363,251 | 3,255 | - | 2.87% | - |

Non Residential Weighted Average Calculation

| | | | | | | | | |
|------------------------------------|-----|--------------------|------------------|----------------|----------------|------------------|----------------|--------|
| Non Res Comm Improved/Federal PILT | 290 | 191,369,850 | 2,216,314 | 11.5813 | 13.28 | 2,541,642 | 325,329 | 7,422 |
| Non Res Comm Improved Vacant | 46 | 8,107,000 | 117,503 | 14.4940 | 16.19 | 131,285 | 13,782 | 2,554 |
| Non Res Large Business | 44 | 60,519,190 | 904,812 | 14.9508 | 16.65 | 1,007,695 | 102,883 | 19,936 |
| | | 259,996,040 | 3,238,629 | 12.4565 | 14.1565 | 3,680,622 | 441,993 | |

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UTILITIES

- Utility Rate Forecast
- Comparison with Other Municipalities



Town of Rocky Mountain House

Utility Rate Forecast

| | 2026 | 2027 | 2028 | 2029 |
|-------------------------|-------------|-------------|-------------|-------------|
| Rate Projections | | | | |
| Water Consumption | 1.99 | 2.08 | 2.17 | 2.26 |
| Water Base | 33.11 | 35.04 | 35.39 | 35.74 |
| Sewer Consumption | 2.81 | 2.91 | 2.98 | 3.06 |
| Sewer Base | 27.64 | 29.29 | 31.05 | 32.92 |
| Bulk - Water | 6.68 | 6.97 | 7.27 | 7.58 |
| Bulk - Septage | 9.84 | 10.19 | 10.44 | 10.70 |
| Garbage | | | | |
| Est Consumption - Res | 14.00 | 14.00 | 14.00 | 14.00 |

| Average Utility Bill | 2026 | 2027 | 2028 | 2029 |
|-----------------------------|--------------|--------------|--------------|--------------|
| Water | | | | |
| Base Charge | 33.11 | 35.04 | 35.39 | 35.74 |
| Metered - 14 cubes est | 27.86 | 29.12 | 30.38 | 31.64 |
| Total Water | 60.97 | 64.16 | 65.77 | 67.38 |
| Percent Increase | 1.35% | 5.23% | 2.51% | 2.45% |

| | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|
| Sewer | | | | |
| Base Charge | 27.64 | 29.29 | 31.05 | 32.92 |
| Metered | 39.34 | 40.74 | 41.72 | 42.84 |
| Total Sewer | 66.98 | 70.03 | 72.77 | 75.76 |
| Percent Increase | 22.07% | 4.55% | 3.91% | 4.11% |
| Total Water & Sewer | 127.95 | 134.19 | 138.54 | 143.14 |
| Percent Increase | 11.23% | 4.88% | 3.24% | 3.32% |
| Garbage Base | 24.00 | 24.36 | 24.73 | 25.10 |
| Solid Waste | 24.00 | 24.36 | 24.73 | 25.10 |
| Percent Increase | 0.00% | 1.50% | 1.50% | 1.50% |
| Total Utilities | 151.95 | 158.55 | 163.27 | 168.24 |
| \$ Value Increase | 12.92 | 6.60 | 4.72 | 4.97 |
| Percent Increase | 9.29% | 4.34% | 2.97% | 3.04% |

| | | | | |
|---------------------------------|---------------|---------------|---------------|---------------|
| Consolidated Information | 2026 | 2027 | 2028 | 2029 |
| Total Base Rates | 60.75 | 64.33 | 66.44 | 68.66 |
| Consumptions Costs | 67.20 | 69.86 | 72.10 | 74.48 |
| Total Utilities | 127.95 | 134.19 | 138.54 | 143.14 |
| Solid Waste | 24.00 | 24.36 | 24.73 | 25.10 |
| Total Utilities | 151.95 | 158.55 | 163.27 | 168.24 |
| Percent Increase | 9.29% | 4.34% | 2.97% | 3.04% |

**Town of Rocky Mountain House
Utility Bill Comparison 2025 Rates**

| | Rocky Mountain House | Sylvan Lake | Lacombe | Innisfail | Ponoka | Blackfalds | Average excluding Rocky | Increase 2026 Based on |
|--------------------------------|----------------------------|----------------|---------------|---------------|---------------|---------------|-------------------------------|------------------------------|
| Water | | | | | | | | |
| Base Charge | 33.11 | 43.49 | 32.82 | 10.00 | 23.55 | 17.75 | 25.52 | 33.11 |
| Metered - 14 cubes est | 26.74 | 13.58 | 41.86 | 45.64 | 39.62 | 44.52 | 37.04 | 27.86 |
| Total Water | 59.85 | 57.07 | 74.68 | 55.64 | 63.17 | 62.27 | 62.57 | 60.97 |
| Metered Charge | 1.91 | 0.97 | 2.99 | 3.26 | 2.83 | 3.18 | 2.65 | 1.99 |
| Sewer | | | | | | | | |
| Base Charge | 25.11 | 27.91 | 23.75 | 12.00 | 26.05 | 15.48 | 21.04 | 27.64 |
| WTP Capital Contribution | | | | | | 13.10 | 13.10 | |
| Metered | 32.76 | 34.61 | 42.98 | 60.34 | 11.90 | 30.69 | 36.10 | 39.34 |
| Total Sewer | 57.87 | 62.52 | 66.73 | 72.34 | 37.95 | 59.27 | 70.24 | 66.98 |
| Metered Charge | 2.34 | 3.09 | 3.07 | 4.31 | 0.85 | 2.74 | 2.81 | 2.81 |
| Combined Charge | 4.25 | 4.06 | 6.06 | 7.57 | 3.68 | 5.92 | 5.46 | 4.80 |
| Total Water & Sewer | 117.72 | 119.59 | 141.41 | 127.98 | 101.12 | 121.54 | 132.81 | 127.95 |
| Garbage Base | 24.00 | 19.50 | 31.01 | 20.00 | 24.28 | 30.91 | 25.14 | 24.00 |
| Curbside Recycling | | 6.50 | | | 7.85 | | 7.18 | - |
| Cardboard | | | | 5.00 | | | 5.00 | |
| Solid Waste | 24.00 | 26.00 | 31.01 | 25.00 | 32.13 | 30.91 | 29.01 | 24.00 |
| Storm WM Fee | | | | 3.00 | 2.00 | | 2.50 | |
| Total Utilities | 141.72 | 145.59 | 172.42 | 155.98 | 135.25 | 152.45 | 164.32 | 151.95 |

| Consolidated Information | Rocky Mountain House | Sylvan Lake | Lacombe | Innisfail | Ponoka | Blackfalds | Average | Proposed Increase 2026 Based on Study |
|-----------------------------|----------------------------|----------------|---------------|---------------|---------------|---------------|---------------|---|
| Total Base Rates | 58.22 | 71.40 | 56.57 | 22.00 | 49.60 | 46.33 | 59.66 | 60.75 |
| Consumptions Costs | 59.50 | 48.19 | 84.84 | 105.98 | 51.52 | 75.21 | 73.15 | 67.20 |
| Total Utilities | 117.72 | 119.59 | 141.41 | 127.98 | 101.12 | 121.54 | 132.81 | 127.95 |
| Solid Waste | 24.00 | 26.00 | 31.01 | 28.00 | 34.13 | 30.91 | 29.01 | 24.00 |
| Storm WM Fee | | | | 3.00 | | | 2.50 | |
| Total Utilities | 141.72 | 145.59 | 172.42 | 155.98 | 135.25 | 152.45 | 164.32 | 151.95 |

Operating Budget 2026



“ Vision - to cultivate a robust, diverse community where people and businesses flourish.



GENERAL REVENUE

10-00 - General

The General Revenue section of the Operating Budget is comprised of elements that have not been allocated to specific departments as they serve the broad organization. Revenues and expenses in this classification generally pertain to municipal operations as a whole, or the benefits are shared across the entire Town.

Revenues consist of:

- Municipal property taxes – residential and non-residential
- Federal and Provincial grants in lieu
- Local improvement levies
- Education requisitions – public and separate
- Senior lodge/foundation requisitions
- Designated Industrial Properties (DIP) requisitions
- Franchise fees
- Return on investments
- Provincial operating grants - Local Government Fiscal Framework
- Local operating grants - Community Support Services Grant

Expenses consist of:

- Requisition payments - Education
- Requisition payments - Seniors
- Transfer from operating to capital reserve
- Debt repayment



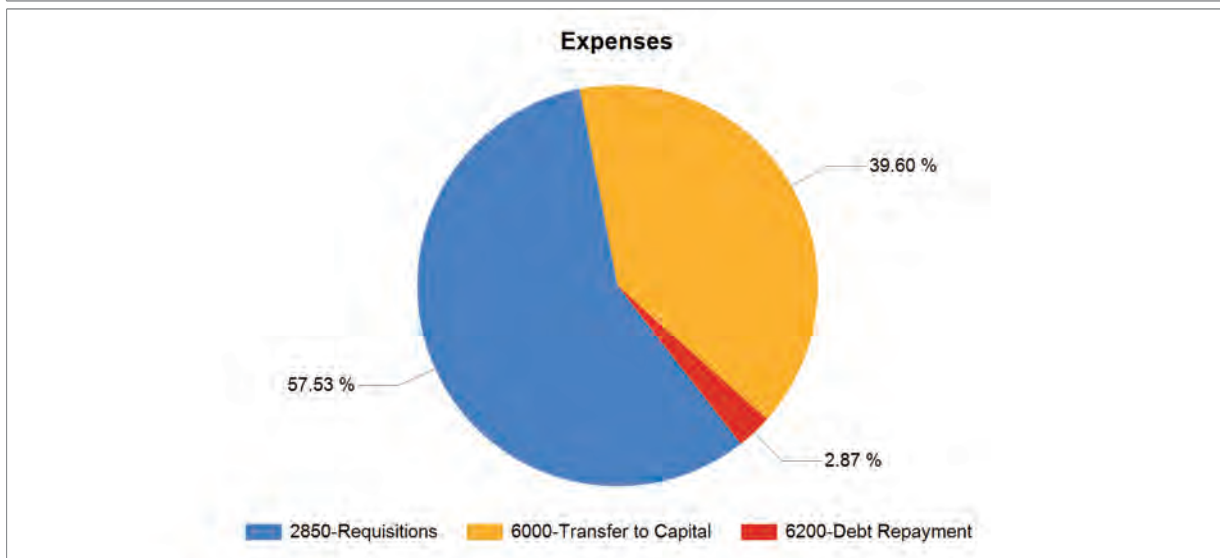
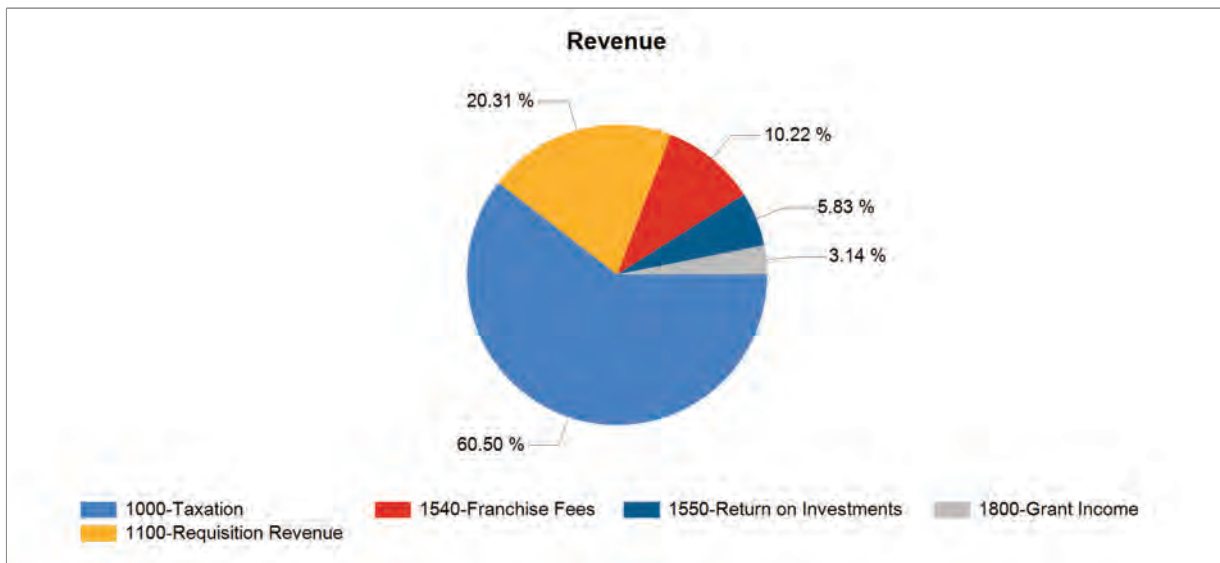
Town Office

Budget Summary



Division **00-General**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------|-------------------|-------------------|-------------------|------------------|
| Revenues | | | | |
| 1000-Taxation | 9,751,288 | 9,963,414 | 10,378,737 | 415,323 |
| 1100-Requisition Revenue | 3,027,418 | 3,381,814 | 3,483,236 | 101,422 |
| 1540-Franchise Fees | 1,617,735 | 1,752,462 | 1,753,288 | 826 |
| 1550-Return on Investments | 1,450,252 | 1,250,000 | 1,000,000 | (250,000) |
| 1800-Grant Income | 524,107 | 523,876 | 538,876 | 15,000 |
| Total Revenues | 16,370,800 | 16,871,566 | 17,154,137 | 282,571 |
| Expenses | | | | |
| 2850-Requisitions | 3,029,590 | 3,380,714 | 3,483,236 | 102,522 |
| 6000-Transfer to Capital | 3,408,354 | 2,643,627 | 2,397,794 | (245,833) |
| 6200-Debt Repayment | 434,041 | 205,822 | 173,831 | (31,991) |
| Total Expenses | 6,871,985 | 6,230,163 | 6,054,861 | (175,302) |
| Surplus/(Deficit) | 9,498,815 | 10,641,403 | 11,099,276 | 457,873 |

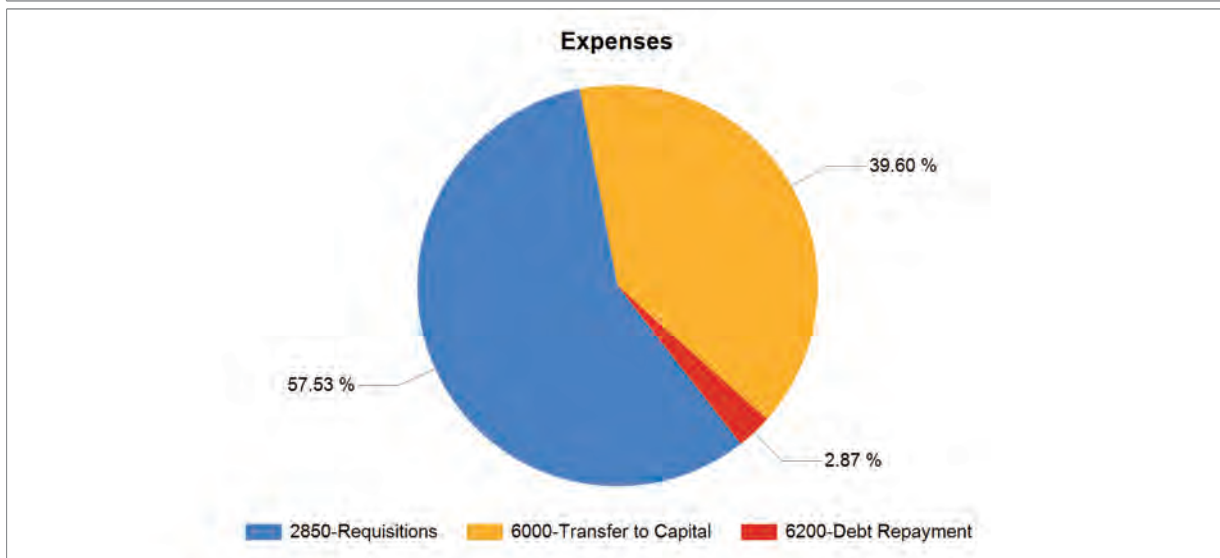
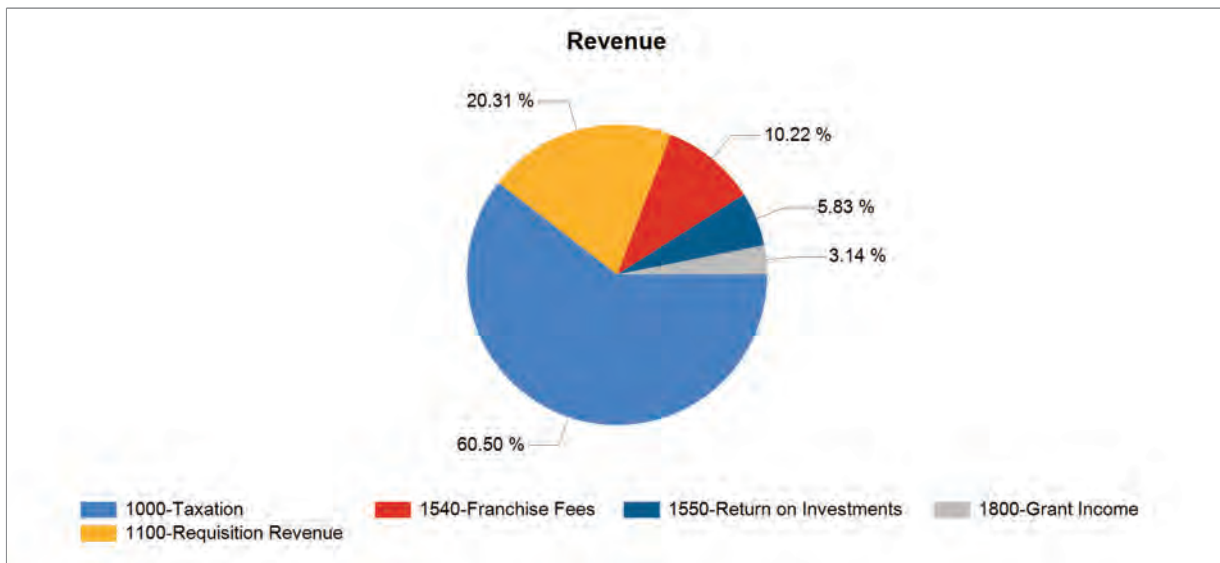


Budget Summary

Costing Center **10-00 - General**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------|-------------------|-------------------|-------------------|------------------|
| Revenues | | | | |
| 1000-Taxation | 9,751,288 | 9,963,414 | 10,378,737 | 415,323 |
| 1100-Requisition Revenue | 3,027,418 | 3,381,814 | 3,483,236 | 101,422 |
| 1540-Franchise Fees | 1,617,735 | 1,752,462 | 1,753,288 | 826 |
| 1550-Return on Investments | 1,450,252 | 1,250,000 | 1,000,000 | (250,000) |
| 1800-Grant Income | 524,107 | 523,876 | 538,876 | 15,000 |
| Total Revenues | 16,370,800 | 16,871,566 | 17,154,137 | 282,571 |
| Expenses | | | | |
| 2850-Requisitions | 3,029,590 | 3,380,714 | 3,483,236 | 102,522 |
| 6000-Transfer to Capital | 3,408,354 | 2,643,627 | 2,397,794 | (245,833) |
| 6200-Debt Repayment | 434,041 | 205,822 | 173,831 | (31,991) |
| Total Expenses | 6,871,985 | 6,230,163 | 6,054,861 | (175,302) |
| Surplus/(Deficit) | 9,498,815 | 10,641,403 | 11,099,276 | 457,873 |



Budget Summary - Rocky Mountain House



General

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|---------------|----------------|-------------------|-------------------|------------------|
| Revenues | | | | | | |
| 1-00-10-00-1110 | 1110-Residential Property Tax | Increased | 2.25 % | 6,489,436 | 6,635,706 | 146,270 |
| 1-00-10-00-1111 | 1111-Vacant Res Property Tax | Decreased | 2.72 % | 104,833 | 101,984 | (2,849) |
| 1-00-10-00-1112 | 1112-Small Business Property Tax | Increased | 3.42 % | 2,143,524 | 2,216,774 | 73,250 |
| 1-00-10-00-1113 | 1113-Vacant Non-Res Property Tax | Decreased | 3.26 % | 121,461 | 117,503 | (3,958) |
| 1-00-10-00-1114 | 1114-Non-Residential Property Tax | Increased | 6.10 % | 858,627 | 911,003 | 52,376 |
| 1-00-10-00-1116 | 1116-M & E Property Tax | Increased | 291.03 % | 3,324 | 12,998 | 9,674 |
| 1-00-10-00-1117 | 1117-Linear Property Tax | Increased | 34.84 % | 150,693 | 203,192 | 52,499 |
| 1-00-10-00-1180 | 1180-Seniors Requisition | Increased | 3.00 % | 164,771 | 169,714 | 4,943 |
| 1-00-10-00-1181 | 1181-Education Req - Residential | Increased | 3.00 % | 2,050,055 | 2,111,557 | 61,502 |
| 1-00-10-00-1182 | 1182-Education Req - Non Residential | Increased | 3.00 % | 1,165,888 | 1,200,865 | 34,977 |
| 1-00-10-00-1183 | 1183-Designated Ind Property Req | Unchanged | 0.00 % | 1,100 | 1,100 | 0 |
| 1-00-10-00-1230 | 1230-Federal GIL | Increased | 12.25 % | 17,500 | 19,644 | 2,144 |
| 1-00-10-00-1240 | 1240-Provincial GIL | Increased | 116.08 % | 74,016 | 159,933 | 85,917 |
| 1-00-10-00-1540 | 1540-ATCO Franchise Fees | Increased | 0.63 % | 725,828 | 730,400 | 4,572 |
| 1-00-10-00-1541 | 1541-Fortis Franchise Fees | Decreased | 0.36 % | 1,026,634 | 1,022,888 | (3,746) |
| 1-00-10-00-1550 | 1550-Interest on General Bank | Decreased | 20.00 % | 1,250,000 | 1,000,000 | (250,000) |
| 1-00-10-00-1845 | 1845-Prov Operating Grants | Unchanged | 0.00 % | 113,876 | 113,876 | 0 |
| 1-00-10-00-1855 | 1855-Local Operating Grants | Increased | 3.66 % | 410,000 | 425,000 | 15,000 |
| Total Revenues | | | 1.67 % | 16,871,566 | 17,154,137 | 282,571 |
| Expenses | | | | | | |
| 2-00-10-00-2916 | 2916-ASFF Requisition | Increased | 3.00 % | 3,215,943 | 3,312,422 | 96,479 |
| 2-00-10-00-2918 | 2918-Seniors Requisition | Increased | 3.00 % | 164,771 | 169,714 | 4,943 |
| 2-00-10-00-2919 | 2919-Designated Property Tax Requisition | New this year | | - | 1,100 | 1,100 |
| 2-00-10-00-6940 | 6940-Transfer to Capital Reserve | Decreased | 9.30 % | 2,643,627 | 2,397,794 | (245,833) |
| 2-00-10-00-6945 | 6945-Debt Principal Repayments | Decreased | 15.54 % | 205,822 | 173,831 | (31,991) |
| Total Expenses | | | 2.81 % | 6,230,163 | 6,054,861 | (175,302) |
| Net Total | | | | 10,641,403 | 11,099,276 | 457,873 |

Budget Summary - Rocky Mountain House



General

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------|---------------------------------|---|----------------------|---------------------|
| Revenues | | | | |
| 1000-Taxation | | | | |
| 1-00-10-00-1110 | Residential Property Tax | Transfer increase to correct category | (121, 221) | |
| 1-00-10-00-1110 | Residential Property Tax | Base from 2025 as per Bylaw | 6, 430, 576 | |
| 1-00-10-00-1110 | Residential Property Tax | To balance 2027 - 1% increase extra | - | |
| 1-00-10-00-1110 | Residential Property Tax | Affordable Housing taxes @ 50% | 12, 444 | |
| 1-00-10-00-1110 | Residential Property Tax | Estimate tax increase for 2026 all categories | 351, 062 | |
| 1-00-10-00-1110 | Residential Property Tax | Reduction in tax increase as per Council direction | (63, 455) | |
| 1-00-10-00-1110 | Residential Property Tax | Estimated new assessment 3 Million | 26, 300 | |
| | | | | 6, 635, 706 |
| 1-00-10-00-1111 | Vacant Res Property Tax | | | 101, 984 |
| 1-00-10-00-1112 | Small Business Property Tax | Non Residential Commercial Improved | 2, 152, 263 | |
| 1-00-10-00-1112 | Small Business Property Tax | Estimated new assessment 3.2 Million | 47, 970 | |
| 1-00-10-00-1112 | Small Business Property Tax | 2026 Tax Rate Increase | 79, 241 | |
| 1-00-10-00-1112 | Small Business Property Tax | Tax incentive \$4 million new development - current years incentive | (62, 700) | |
| | | | | 2, 216, 774 |
| 1-00-10-00-1113 | Vacant Non-Res Property Tax | | | 117, 503 |
| 1-00-10-00-1114 | Non-Residential Property Tax | 2026 Tax Rate Increase | 33, 838 | |
| 1-00-10-00-1114 | Non-Residential Property Tax | | 877, 165 | |
| | | | | 911, 003 |
| 1-00-10-00-1115 | Farm Land Property Tax | No farm land | | - |
| 1-00-10-00-1116 | M & E Property Tax | 2026 Tax Rate Increase | 447 | |
| 1-00-10-00-1116 | M & E Property Tax | | 12, 551 | |
| | | | | 12, 998 |
| 1-00-10-00-1117 | Linear Property Tax | Non Res Large Industrial and Linear | 196, 206 | |
| 1-00-10-00-1117 | Linear Property Tax | 2026 Tax Rate Increase | 6, 986 | |
| | | | | 203, 192 |
| 1-00-10-00-1230 | Federal GIL | | 18, 969 | |
| 1-00-10-00-1230 | Federal GIL | 2026 Tax Rate Increase | 675 | |
| | | | | 19, 644 |
| 1-00-10-00-1240 | Provincial GIL | Prior Year at 75% | 115, 826 | |
| 1-00-10-00-1240 | Provincial GIL | In prior years only received 50% of GIL it is now 100% | 44, 107 | |
| | | | | 159, 933 |
| Total | | | | 10, 378, 737 |
| 1050-Local Improvements | | | | |
| 1-00-10-00-1120 | Local Improvement Levies | Local improvements are completed. | | - |
| Total | | | | - |
| 1100-Requisition Revenue | | | | |
| 1-00-10-00-1180 | Seniors Requisition | Seniors Requisition - estimated 3% increase | | 169, 714 |
| 1-00-10-00-1181 | Education Req - Residential | Residential Requisition - Public & Catholic | 2, 050, 055 | |
| 1-00-10-00-1181 | Education Req - Residential | Estimated increase for School Requisitions - 3.0% | 61, 502 | |
| | | | | 2, 111, 557 |
| 1-00-10-00-1182 | Education Req - Non Residential | Estimated increase - 2.0% | 34, 977 | |
| 1-00-10-00-1182 | Education Req - Non Residential | Non-Res WRSD & RDCRS | 1, 165, 888 | |
| | | | | 1, 200, 865 |

Budget Summary - Rocky Mountain House



General

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-----------------------------------|-------------------------------------|---|----------------------|---------------------|
| 1-00-10-00-1183 | Designated Ind Property Req | Funds less than \$1,000 not collected | | 1, 100 |
| Total | | | | 3, 483, 236 |
| 1540-Franchise Fees | | | | |
| 1-00-10-00-1540 | ATCO Franchise Fees | Estimates ATCO Gas, delivery revenue of \$2.435 Million up from 2.340 M in 2025 | | 730, 400 |
| 1-00-10-00-1541 | Fortis Franchise Fees | Fortis, delivery revenue of \$7.112 Million - 16.8% Rate | | 1, 022, 888 |
| Total | | | | 1, 753, 288 |
| 1550-Return on Investments | | | | |
| 1-00-10-00-1550 | Interest on General Bank | \$25 million at 5% Based on cash average over the year and prime less 1.55% | | 1, 000, 000 |
| Total | | | | 1, 000, 000 |
| 1800-Grant Income | | | | |
| 1-00-10-00-1845 | Prov Operating Grants | LGFF Grant | | 113, 876 |
| 1-00-10-00-1855 | Local Operating Grants | Community Support Services Grant from Clearwater County | | 425, 000 |
| Total | | | | 538, 876 |
| Total Revenues | | | | 17, 154, 137 |
| Expenses | | | | |
| 2850-Requisitions | | | | |
| 2-00-10-00-2916 | ASFF Requisition | Residential | 2, 111, 557 | |
| 2-00-10-00-2916 | ASFF Requisition | Non Residential | 1, 200, 865 | |
| | | | | 3, 312, 422 |
| 2-00-10-00-2917 | Opted Out Requisition | Non Residential | - | |
| 2-00-10-00-2917 | Opted Out Requisition | Residential | - | |
| | | | | - |
| 2-00-10-00-2918 | Seniors Requisition | Requisition | | 169, 714 |
| 2-00-10-00-2919 | Designated Property Tax Requisition | | | 1, 100 |
| Total | | | | 3, 483, 236 |
| 6000-Transfer to Capital | | | | |
| 2-00-10-00-6940 | Transfer to Capital Reserve | Additional transfers to capital | - | |
| 2-00-10-00-6940 | Transfer to Capital Reserve | Interest transfer from reserve funds | 800, 000 | |
| 2-00-10-00-6940 | Transfer to Capital Reserve | CSS Grant transfer to Capital | 425, 000 | |
| 2-00-10-00-6940 | Transfer to Capital Reserve | Transfer debenture funds to capital | 431, 000 | |
| 2-00-10-00-6940 | Transfer to Capital Reserve | To balance future years | (11, 206) | |
| 2-00-10-00-6940 | Transfer to Capital Reserve | Transfer to Capital - General | 753, 000 | |
| | | | | 2, 397, 794 |
| Total | | | | 2, 397, 794 |
| 6200-Debt Repayment | | | | |
| 2-00-10-00-6945 | Debt Principal Repayments | ACFA 4002758 54 Street Exp 2035 | 117, 517 | |
| 2-00-10-00-6945 | Debt Principal Repayments | Keep payments future debentures, transfer to reserves until required | 431, 000 | |
| 2-00-10-00-6945 | Debt Principal Repayments | ACFA 4000904 Westview Lodge Complete 2030 | 56, 314 | |
| 2-00-10-00-6945 | Debt Principal Repayments | Future - Administration Building - Total Payments Est 2029 | - | |
| 2-00-10-00-6945 | Debt Principal Repayments | Transfer debenture space to capital | (431, 000) | |
| | | | | 173, 831 |
| Total | | | | 173, 831 |
| Total Expenses | | | | 6, 054, 861 |
| Net Total | | | | 11, 099, 276 |



LEGISLATIVE

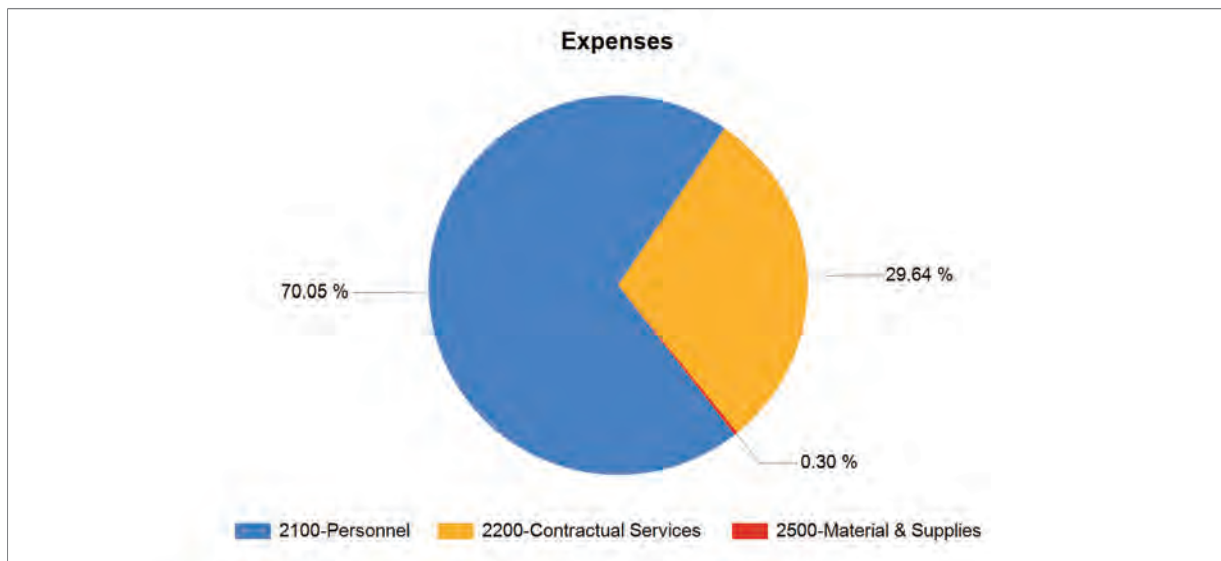
- General Council
- Council
 - Mayor Boniface
 - Councillor Boniface
 - Councillor Kalyn
 - Councillor Moesker
 - Councillor Shippelt
 - Councillor Sinclair
 - Councillor Stalker

Budget Summary



Division **10- Administration**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| 1920-Reserves Transfers | 0 | 38,400 | 0 | (38,400) |
| Total Revenues | 0 | 38,400 | 0 | (38,400) |
| Expenses | | | | |
| 2100-Personnel | 243,901 | 206,322 | 349,390 | 143,068 |
| 2200-Contractual Services | 98,312 | 166,048 | 147,850 | (18,198) |
| 2500-Material & Supplies | 1,421 | 1,500 | 1,500 | 0 |
| 2700-Grants and Transfers | 11,528 | 0 | 0 | 0 |
| Total Expenses | 355,161 | 373,870 | 498,740 | 124,870 |
| Surplus/(Deficit) | (355,161) | -335,470 | -498,740 | -163,270 |



11-00 - Council Admin

The Mayor and Council are the legislative function of the municipality and represent the residents of the Town of Rocky Mountain House. Council sets strategic direction, establishes policy and bylaws for the overall governance of the Town. This section and subsequent sections provide the costs for operating Council and the committees that they maintain to provide the legislative structure to the organization.



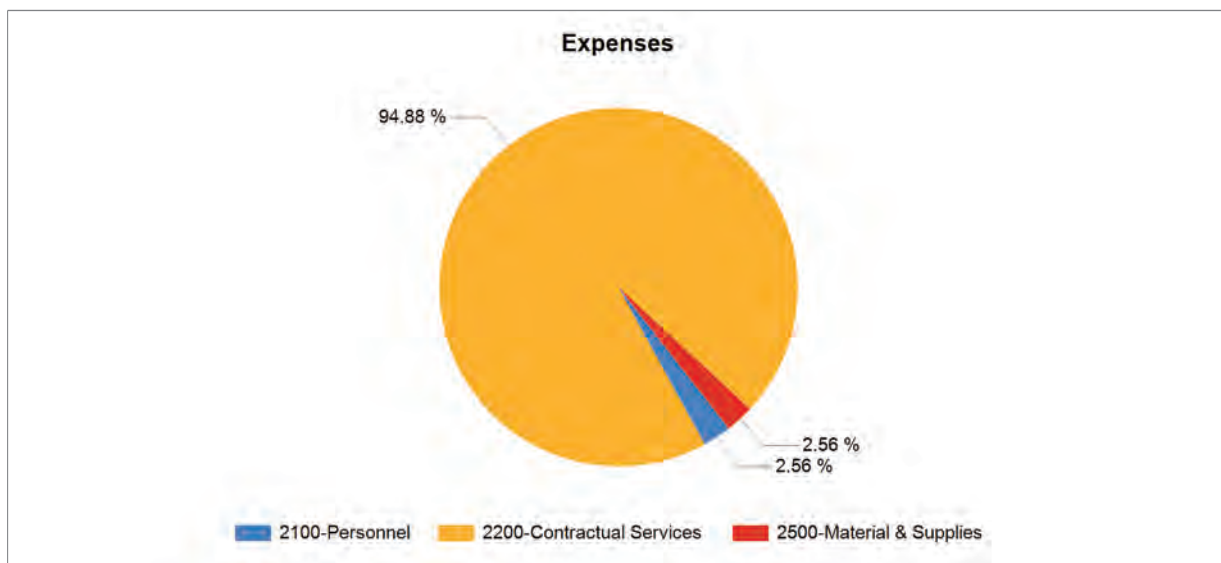
Canoeing during summer games

Budget Summary

Costing Center **11-00 - Council Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|-----------------|
| Revenues | | | | |
| 1920-Reserves Transfers | 0 | 38,400 | 0 | (38,400) |
| Total Revenues | 0 | 38,400 | 0 | (38,400) |
| Expenses | | | | |
| 2100-Personnel | 1,400 | 1,500 | 1,500 | 0 |
| 2200-Contractual Services | 53,143 | 83,950 | 55,550 | (28,400) |
| 2500-Material & Supplies | 1,421 | 1,500 | 1,500 | 0 |
| 2700-Grants and Transfers | 11,528 | 0 | 0 | 0 |
| Total Expenses | 67,491 | 86,950 | 58,550 | (28,400) |
| Surplus/(Deficit) | (67,491) | -48,550 | -58,550 | -10,000 |



Budget Summary - Rocky Mountain House

Council Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|------------------------------------|--------------------|----------------|-----------------|-----------------|-----------------|
| Revenues | | | | | | |
| 1-10-11-00-1920 | 1920-Transfer from Reserve | Not used this year | | 38,400 | - | (38,400) |
| Total Revenues | | | | 38,400 | - | (38,400) |
| Expenses | | | | | | |
| 2-10-11-00-2140 | 2140-Training | Unchanged | 0.00 % | 22,000 | 22,000 | 0 |
| 2-10-11-00-2155 | 2155-Other Boards Honorarium | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-10-11-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-10-11-00-2217 | 2217-Communications | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-10-11-00-2222 | 2222-Promotions & Public Relations | Unchanged | 0.00 % | 20,500 | 20,500 | 0 |
| 2-10-11-00-2230 | 2230-Professional Consulting | Decreased | 73.96 % | 38,400 | 10,000 | (28,400) |
| 2-10-11-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 550 | 550 | 0 |
| 2-10-11-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| Total Expenses | | | 32.66 % | 86,950 | 58,550 | (28,400) |
| Net Total | | | | (48,550) | (58,550) | (10,000) |

Budget Summary - Rocky Mountain House

Council Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------|---|----------------------|-------------|
| Revenues | | | | |
| 1920-Reserves Transfers | | | | |
| 1-10-11-00-1920 | Transfer from Reserve | | - | |
| 1-10-11-00-1920 | Transfer from Reserve | Cover one time policy review costs | - | |
| | | | | - |
| Total | | | | - |
| Total Revenues | | | | - |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-00-2155 | Other Boards Honorarium | Honorariums for public members sitting on committees. FCSS members in FCSS. | | 1, 500 |
| Total | | | | 1, 500 |
| 2200-Contractual Services | | | | |
| 2-10-11-00-2140 | Training | Service Level Review | 17, 000 | |
| 2-10-11-00-2140 | Training | General Council Training Sessions | 5, 000 | |
| | | | | 22, 000 |
| 2-10-11-00-2211 | Staff Meals & Accom | General meals for all of Council and special meetings as required. | | 2, 000 |
| 2-10-11-00-2217 | Communications | General | | 500 |
| 2-10-11-00-2222 | Promotions & Public Relations | Town Christmas Party | 7, 000 | |
| 2-10-11-00-2222 | Promotions & Public Relations | Staff Annual banquet and awards | 1, 500 | |
| 2-10-11-00-2222 | Promotions & Public Relations | Chamber Business Awards Gala (Citizen of the Year Awards) | 4, 500 | |
| 2-10-11-00-2222 | Promotions & Public Relations | General promotions & public relations activities | 7, 500 | |
| | | | | 20, 500 |
| 2-10-11-00-2230 | Professional Consulting | Strategic planning | 10, 000 | |
| 2-10-11-00-2230 | Professional Consulting | Council Honorarium Policy Review | - | |
| 2-10-11-00-2230 | Professional Consulting | Election Costs - Every 4 Years | - | |
| | | | | 10, 000 |
| 2-10-11-00-2274 | Insurance | Council insurance premium coverage | | 550 |
| Total | | | | 55, 550 |
| 2500-Material & Supplies | | | | |
| 2-10-11-00-2510 | Materials & Supplies | | | 1, 500 |
| Total | | | | 1, 500 |
| 2700-Grants and Transfers | | | | |
| 2-10-11-00-2770 | Grants to Indiv/Orgnztns | Community events administered by Council moved to Grants in 12-00 | | - |
| Total | | | | - |
| Total Expenses | | | | 58, 550 |
| Net Total | | | | (58, 550) |

11-12 - Mayor Boniface

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel. An external review of honorariums was conducted in 2025. Council honorariums were identified to be just above the 40th percentile in comparison with similar communities. Annual rates were increased to the 65th percentile by previous Council to become effective with the incoming Council after the 2025 election. Collectively, this increase is approximately \$70,000 for the entire Council. Additional benefits were also provided with a health spending account of up to \$300 per year and a \$50 in-town car allowance. The car allowance did not increase the budget as it will come out of the existing travel allotment.



2025/2026 Committee Appointments

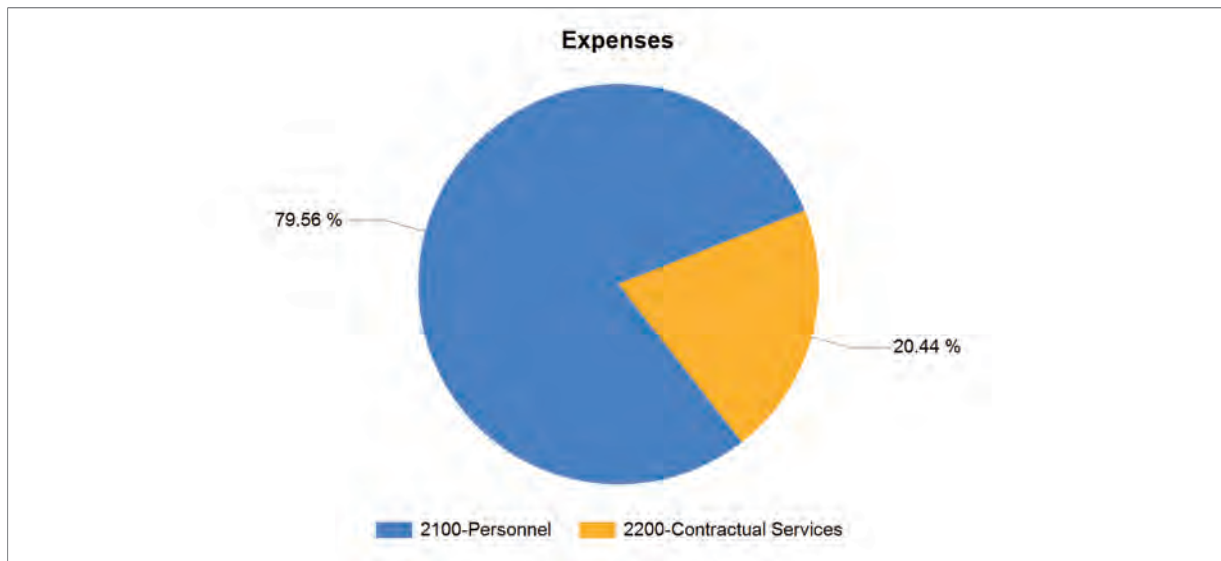
Central Alberta Economic Partnership (CAEP)
Central Alberta Mayors & Reeves
Clearwater Regional FCSS Board
Intermunicipal Development Plan Committee (IDP)
Municipal Emergency Advisory Committee
Policing Committee
Rocky-Clearwater Intermunicipal Collaboration Committee (ICC)
School Resource Officer Steering Committee
West Central Stakeholders

Budget Summary

Costing Center **11-12 - Mayor Boniface**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|-----------------|-----------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 52, 551 | 72, 024 | 19, 473 |
| 2200-Contractual Services | 0 | 18, 500 | 18, 500 | 0 |
| Total Expenses | 0 | 71, 051 | 90, 524 | 19, 473 |
| Surplus/(Deficit) | 0 | -71, 051 | -90, 524 | -19, 473 |



Budget Summary - Rocky Mountain House



Mayor Boniface

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-10-11-12-2130 | 2130-Benefits | Increased | 49.96 % | 2,755 | 4,131 | 1,376 |
| 2-10-11-12-2140 | 2140-Training | Unchanged | 0.00 % | 7,900 | 7,900 | 0 |
| 2-10-11-12-2150 | 2150-Council Honorarium | Increased | 36.34 % | 49,796 | 67,893 | 18,097 |
| 2-10-11-12-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-10-11-12-2217 | 2217-Communications | Unchanged | 0.00 % | 600 | 600 | 0 |
| Total Expenses | | | 27.41 % | 71,051 | 90,525 | 19,474 |
| Net Total | | | | (71,051) | (90,525) | (19,474) |

Budget Summary - Rocky Mountain House

Mayor Boniface



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-12-2130 | Benefits | | 3, 831 | |
| 2-10-11-12-2130 | Benefits | Health spending | 300 | |
| | | | | 4, 131 |
| 2-10-11-12-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-12-2150 | Council Honorarium | Per Diems \$12,000 | - | |
| 2-10-11-12-2150 | Council Honorarium | Cola to be added as of Jan 1 2026 | - | |
| 2-10-11-12-2150 | Council Honorarium | Honorarium \$53,916 per annum | - | |
| 2-10-11-12-2150 | Council Honorarium | | 67, 893 | |
| | | | | 67, 893 |
| Total | | | | 72, 025 |
| 2200-Contractual Services | | | | |
| 2-10-11-12-2140 | Training | | | 7, 900 |
| 2-10-11-12-2211 | Staff Meals & Accom | Includes new \$50/month in town travel allowance | - | |
| 2-10-11-12-2211 | Staff Meals & Accom | Fund covers meals, accommodations & travel | 10, 000 | |
| | | | | 10, 000 |
| 2-10-11-12-2217 | Communications | Cell phone costs | | 600 |
| Total | | | | 18, 500 |
| Total Expenses | | | | 90, 525 |
| Net Total | | | | (90, 525) |

11-13 - Councillor Boniface

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel. Note - prior years budget was reduced due to vacancy of one councillor position. It has been added back for 2026.



2025/2026 Committee Appointments

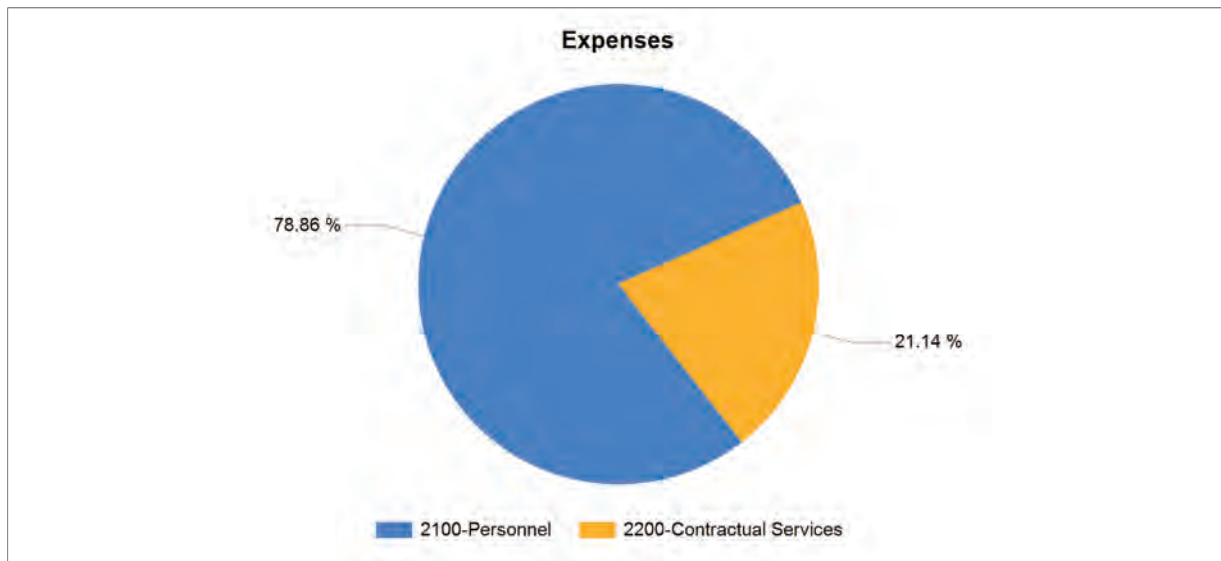
Anti-Racism Task Force
Municipal Emergency Advisory Committee
Parkland Regional Library System Board
Rocky Public Library Board
Rocky Senior Housing Council
Alternate: Community Events Committee
Alternate: Rocky Mountain House Museum Operations Board

Budget Summary

Costing Center **11-13 - Councillor Boniface**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|-----------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 4, 925 | 45, 875 | 40, 950 |
| 2200-Contractual Services | 0 | 2, 098 | 12, 300 | 10, 202 |
| Total Expenses | 0 | 7, 023 | 58, 175 | 51, 152 |
| Surplus/(Deficit) | 0 | -7, 023 | -58, 175 | -51, 152 |



Budget Summary - Rocky Mountain House

Councillor Boniface



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-10-11-13-2130 | 2130-Benefits | Increased | 992.16 % | 244 | 2,663 | 2,419 |
| 2-10-11-13-2140 | 2140-Training | Increased | 488.97 % | 798 | 4,700 | 3,902 |
| 2-10-11-13-2150 | 2150-Council Honorarium | Increased | 823.12 % | 4,681 | 43,212 | 38,531 |
| 2-10-11-13-2211 | 2211-Staff Meals & Accom | Increased | 483.33 % | 1,200 | 7,000 | 5,800 |
| 2-10-11-13-2217 | 2217-Communications | Increased | 500.00 % | 100 | 600 | 500 |
| Total Expenses | | | 728.36 % | 7,023 | 58,174 | 51,152 |
| Net Total | | | | (7,023) | (58,174) | (51,152) |

Budget Summary - Rocky Mountain House

Councillor Boniface



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-13-2130 | Benefits | Health spending | 300 | |
| 2-10-11-13-2130 | Benefits | | 2, 363 | |
| | | | | 2, 663 |
| 2-10-11-13-2150 | Council Honorarium | Honorarium \$29,953 per year | - | |
| 2-10-11-13-2150 | Council Honorarium | Cola to be added Jan 1 2026 | - | |
| 2-10-11-13-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-13-2150 | Council Honorarium | Per Diem - estimate 20 meetings \$12,000 | - | |
| 2-10-11-13-2150 | Council Honorarium | | 43, 212 | |
| 2-10-11-13-2150 | Council Honorarium | Deputy Mayor - 8 month rotating term | - | |
| | | | | 43, 212 |
| Total | | | | 45, 874 |
| 2200-Contractual Services | | | | |
| 2-10-11-13-2140 | Training | | | 4, 700 |
| 2-10-11-13-2211 | Staff Meals & Accom | Funds for meals, accomodation and travel | 7, 000 | |
| 2-10-11-13-2211 | Staff Meals & Accom | Includes new \$50 per month in town travel allowance | - | |
| | | | | 7, 000 |
| 2-10-11-13-2217 | Communications | Cell phone cost | | 600 |
| Total | | | | 12, 300 |
| Total Expenses | | | | 58, 174 |
| Net Total | | | | (58, 174) |

11-14 - Councillor Kalyn

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel.



2025/2026 Committee Appointments

Clearwater Regional FCSS Board

Community Futures Board

Intermunicipal Development Plan Committee (IDP)

Rocky-Clearwater Intermunicipal Collaboration Committee (ICC)

Alternate: Anti-Racism Task Force

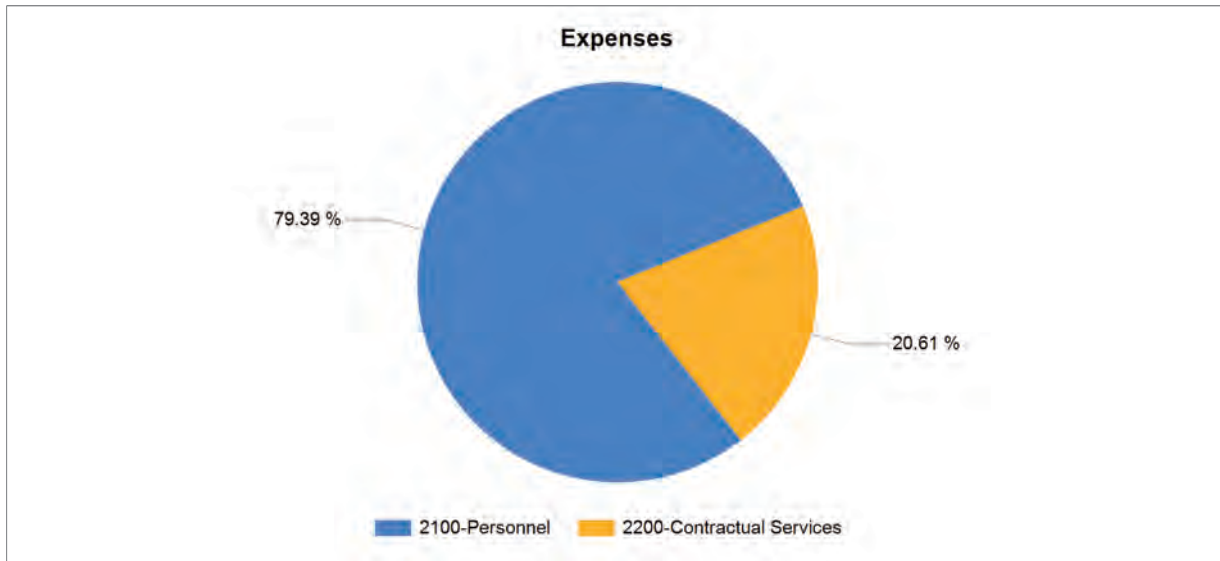
Alternate: School Resource Officer Steering Committee

Budget Summary

Costing Center **11-14 - Councillor Kalyn**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 29,761 | 47,375 | 17,614 |
| 2200-Contractual Services | 0 | 12,300 | 12,300 | 0 |
| Total Expenses | 0 | 42,061 | 59,675 | 17,614 |
| Surplus/(Deficit) | 0 | -42,061 | -59,675 | -17,614 |



Budget Summary - Rocky Mountain House

Councillor Kalyn



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-10-11-14-2130 | 2130-Benefits | Increased | 80.55 % | 1,475 | 2,663 | 1,188 |
| 2-10-11-14-2140 | 2140-Training | Unchanged | 0.00 % | 4,700 | 4,700 | 0 |
| 2-10-11-14-2150 | 2150-Council Honorarium | Increased | 58.07 % | 28,286 | 44,712 | 16,426 |
| 2-10-11-14-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 7,000 | 7,000 | 0 |
| 2-10-11-14-2217 | 2217-Communications | Unchanged | 0.00 % | 600 | 600 | 0 |
| Total Expenses | | | 41.88 % | 42,061 | 59,674 | 17,614 |
| Net Total | | | | (42,061) | (59,674) | (17,614) |

Budget Summary - Rocky Mountain House

Councillor Kalyn



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-14-2130 | Benefits | Health spending | 300 | |
| 2-10-11-14-2130 | Benefits | | 2, 363 | |
| | | | | 2, 663 |
| 2-10-11-14-2150 | Council Honorarium | | 43, 212 | |
| 2-10-11-14-2150 | Council Honorarium | Deputy Mayor - 8 month rotating term | 1, 500 | |
| 2-10-11-14-2150 | Council Honorarium | Cola to be added Jan 1 2026 | - | |
| 2-10-11-14-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-14-2150 | Council Honorarium | Honorarium \$29,953 | - | |
| 2-10-11-14-2150 | Council Honorarium | Per Diems \$12,000 | - | |
| | | | | 44, 712 |
| Total | | | | 47, 374 |
| 2200-Contractual Services | | | | |
| 2-10-11-14-2140 | Training | | | 4, 700 |
| 2-10-11-14-2211 | Staff Meals & Accom | Includes new \$50/month in town travel allowance | - | |
| 2-10-11-14-2211 | Staff Meals & Accom | Funds for meals, accomodation and travel | 7, 000 | |
| | | | | 7, 000 |
| 2-10-11-14-2217 | Communications | Cell phone cost | | 600 |
| Total | | | | 12, 300 |
| Total Expenses | | | | 59, 674 |
| Net Total | | | | (59, 674) |

11-15 - Councillor Moesker

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel.



2025/2026 Committee Appointments

Municipal Emergency Advisory Committee

Rocky Community Learning Council

Rocky Mountain House Museum Operations Board

Alternate: Clearwater Regional FCSS Board

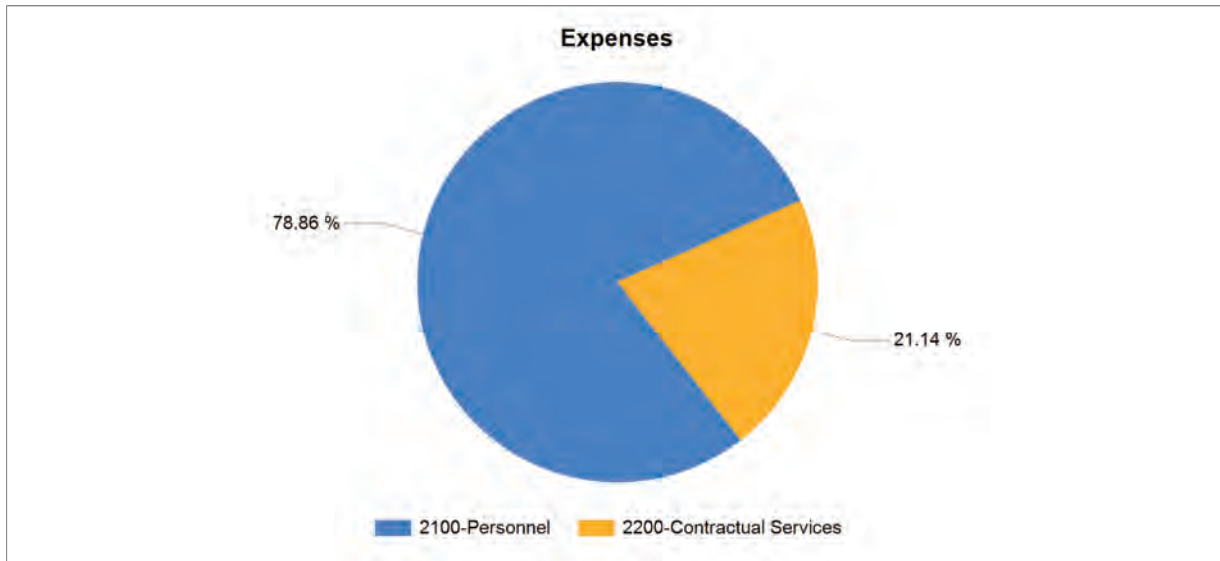
Alternate: Parkland Regional Library System Board

Budget Summary

Costing Center **11-15 - Councillor Moesker**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 29,761 | 45,875 | 16,114 |
| 2200-Contractual Services | 0 | 12,300 | 12,300 | 0 |
| Total Expenses | 0 | 42,061 | 58,175 | 16,114 |
| Surplus/(Deficit) | 0 | -42,061 | -58,175 | -16,114 |



Budget Summary - Rocky Mountain House



Councillor Moesker

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-10-11-15-2130 | 2130-Benefits | Increased | 80.55 % | 1,475 | 2,663 | 1,188 |
| 2-10-11-15-2140 | 2140-Training | Unchanged | 0.00 % | 4,700 | 4,700 | 0 |
| 2-10-11-15-2150 | 2150-Council Honorarium | Increased | 52.77 % | 28,286 | 43,212 | 14,926 |
| 2-10-11-15-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 7,000 | 7,000 | 0 |
| 2-10-11-15-2217 | 2217-Communications | Unchanged | 0.00 % | 600 | 600 | 0 |
| Total Expenses | | | 38.31 % | 42,061 | 58,174 | 16,114 |
| Net Total | | | | (42,061) | (58,174) | (16,114) |

Budget Summary - Rocky Mountain House

Councillor Moesker



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-15-2130 | Benefits | | 2,363 | |
| 2-10-11-15-2130 | Benefits | Health Spending | 300 | |
| | | | | 2,663 |
| 2-10-11-15-2150 | Council Honorarium | Deputy Mayor - 8 month rotating term | - | |
| 2-10-11-15-2150 | Council Honorarium | | 43,212 | |
| 2-10-11-15-2150 | Council Honorarium | Cola to be added as of Jan 1 2026 | - | |
| 2-10-11-15-2150 | Council Honorarium | Per Diems \$12,000 | - | |
| 2-10-11-15-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-15-2150 | Council Honorarium | Honorarium \$29,953 per year | - | |
| | | | | 43,212 |
| Total | | | | 45,874 |
| 2200-Contractual Services | | | | |
| 2-10-11-15-2140 | Training | | | 4,700 |
| 2-10-11-15-2211 | Staff Meals & Accom | Includes new \$50/month in town travel allowance | - | |
| 2-10-11-15-2211 | Staff Meals & Accom | Funds cover meals, accomodation and travel | 7,000 | |
| | | | | 7,000 |
| 2-10-11-15-2217 | Communications | Phone budget | | 600 |
| Total | | | | 12,300 |
| Total Expenses | | | | 58,174 |
| Net Total | | | | (58,174) |

11-16 - Councillor Shippelt

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel.



2025/2026 Committee Appointments

Anti-Racism Task Force

Campus Alberta Central Post-Secondary Committee

Community Wellness Society

Intermunicipal Development Plan Committee (IDP)

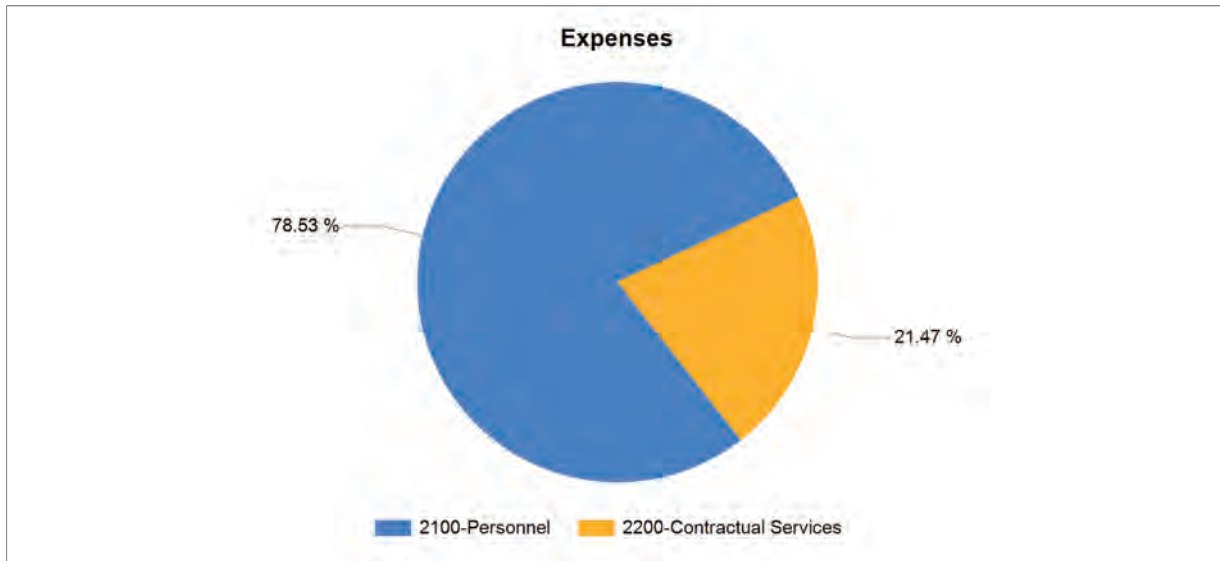
Rocky-Clearwater Intermunicipal Collaboration Committee (ICC)

Budget Summary

Costing Center **11-16 - Councillor Shippelt**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 28,302 | 44,991 | 16,689 |
| 2200-Contractual Services | 0 | 12,300 | 12,300 | 0 |
| Total Expenses | 0 | 40,602 | 57,291 | 16,689 |
| Surplus/(Deficit) | 0 | -40,602 | -57,291 | -16,689 |



Budget Summary - Rocky Mountain House

Councillor Shippelt



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|------------------|------------------|------------------|
| Expenses | | | | | | |
| 2-10-11-16-2130 | 2130-Benefits | Increased | 1, 663. 34 % | 16 | 279 | 263 |
| 2-10-11-16-2140 | 2140-Training | Unchanged | 0. 00 % | 4, 700 | 4, 700 | 0 |
| 2-10-11-16-2150 | 2150-Council Honorarium | Increased | 58. 07 % | 28, 286 | 44, 712 | 16, 426 |
| 2-10-11-16-2211 | 2211-Staff Meals & Accom | Unchanged | 0. 00 % | 7, 000 | 7, 000 | 0 |
| 2-10-11-16-2217 | 2217-Communications | Unchanged | 0. 00 % | 600 | 600 | 0 |
| Total Expenses | | | 41.10 % | 40, 602 | 57, 290 | 16, 689 |
| Net Total | | | | (40, 602) | (57, 290) | (16, 689) |

Budget Summary - Rocky Mountain House

Councillor Shippelt



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-16-2130 | Benefits | | 2,363 | |
| 2-10-11-16-2130 | Benefits | Remove CPP | (2,384) | |
| 2-10-11-16-2130 | Benefits | Health spending | 300 | |
| | | | | 279 |
| 2-10-11-16-2150 | Council Honorarium | Cola to be added Jan 1, 2026 | - | |
| 2-10-11-16-2150 | Council Honorarium | Honorarium \$29,953 per year | - | |
| 2-10-11-16-2150 | Council Honorarium | Per Diems \$12,000 | - | |
| 2-10-11-16-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-16-2150 | Council Honorarium | | 43,212 | |
| 2-10-11-16-2150 | Council Honorarium | Deputy Mayor - 8 month rotating term | 1,500 | |
| | | | | 44,712 |
| Total | | | | 44,990 |
| 2200-Contractual Services | | | | |
| 2-10-11-16-2140 | Training | | | 4,700 |
| 2-10-11-16-2211 | Staff Meals & Accom | Includes new \$50/month in town travel allowance | - | |
| 2-10-11-16-2211 | Staff Meals & Accom | Funds cover meals, accommodation and travel | 7,000 | |
| | | | | 7,000 |
| 2-10-11-16-2217 | Communications | Cell phone costs | | 600 |
| Total | | | | 12,300 |
| Total Expenses | | | | 57,290 |
| Net Total | | | | (57,290) |

11-17 - Councillor Sinclair

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel.



2025/2026 Committee Appointments

Alberta/Japan Twinned Municipalities Association/Rocky-Kamikawa
Friendship Society

Community Events Committee

Rocky Mountain House Museum Operations Board

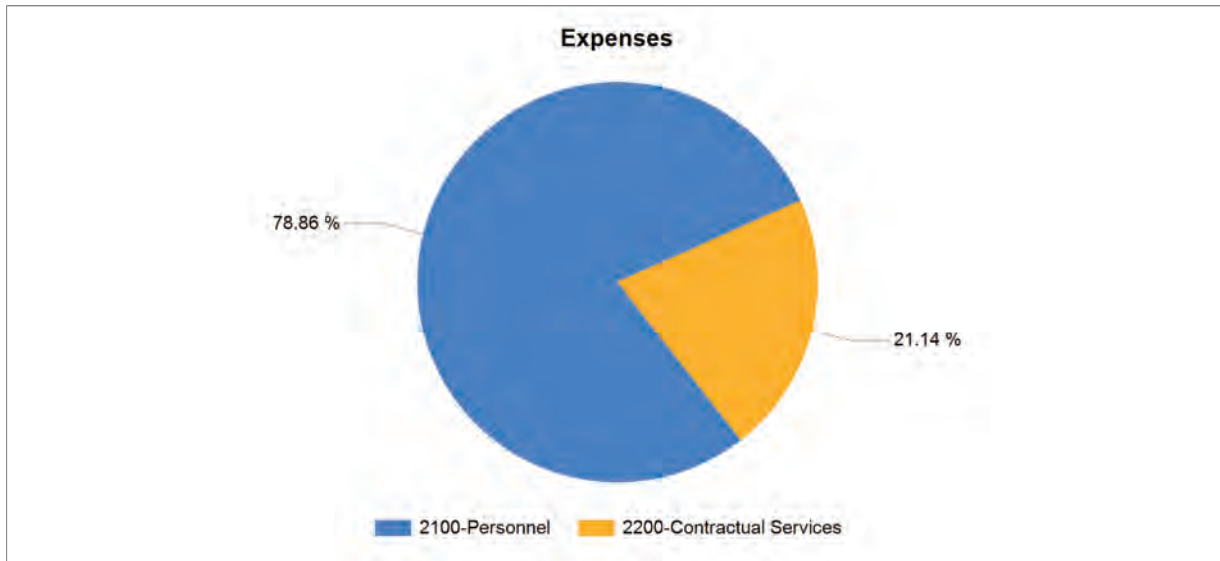
Alternate: Rocky Community Learning Council

Budget Summary

Costing Center **11-17 - Councillor Sinclair**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 29,761 | 45,875 | 16,114 |
| 2200-Contractual Services | 0 | 12,300 | 12,300 | 0 |
| Total Expenses | 0 | 42,061 | 58,175 | 16,114 |
| Surplus/(Deficit) | 0 | -42,061 | -58,175 | -16,114 |



Budget Summary - Rocky Mountain House

Councillor Sinclair



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-10-11-17-2130 | 2130-Benefits | Increased | 80.55 % | 1,475 | 2,663 | 1,188 |
| 2-10-11-17-2140 | 2140-Training | Unchanged | 0.00 % | 4,700 | 4,700 | 0 |
| 2-10-11-17-2150 | 2150-Council Honorarium | Increased | 52.77 % | 28,286 | 43,212 | 14,926 |
| 2-10-11-17-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 7,000 | 7,000 | 0 |
| 2-10-11-17-2217 | 2217-Communications | Unchanged | 0.00 % | 600 | 600 | 0 |
| Total Expenses | | | 38.31 % | 42,061 | 58,174 | 16,114 |
| Net Total | | | | (42,061) | (58,174) | (16,114) |

Budget Summary - Rocky Mountain House

Councillor Sinclair



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-17-2130 | Benefits | | 2,363 | |
| 2-10-11-17-2130 | Benefits | Health spending | 300 | |
| | | | | 2,663 |
| 2-10-11-17-2150 | Council Honorarium | | 43,212 | |
| 2-10-11-17-2150 | Council Honorarium | Deputy Mayor - 8 month rotating term | - | |
| 2-10-11-17-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-17-2150 | Council Honorarium | Cola will be added Jan 1, 2026 included in budget calculation | - | |
| 2-10-11-17-2150 | Council Honorarium | Per Diems \$12,000 | - | |
| 2-10-11-17-2150 | Council Honorarium | Honorarium \$29,953 per year | - | |
| | | | | 43,212 |
| Total | | | | 45,874 |
| 2200-Contractual Services | | | | |
| 2-10-11-17-2140 | Training | | | 4,700 |
| 2-10-11-17-2211 | Staff Meals & Accom | Funds cover meals, accommodations and travel | 7,000 | |
| 2-10-11-17-2211 | Staff Meals & Accom | Includes new \$50/month in town travel allowance | - | |
| | | | | 7,000 |
| 2-10-11-17-2217 | Communications | Cell phone costs | | 600 |
| Total | | | | 12,300 |
| Total Expenses | | | | 58,174 |
| Net Total | | | | (58,174) |

11-18 - Councillor Stalker

Budget covers honorariums, per diems, benefits for CPP deductions, training and travel.



2025/2026 Committee Appointments

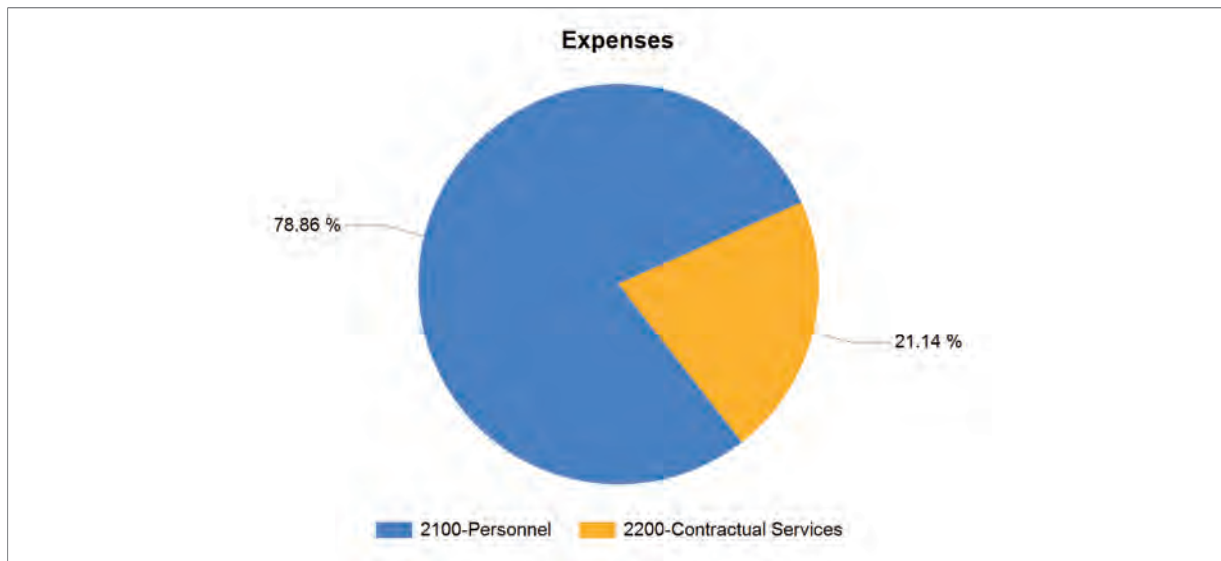
Community Events Committee
North Saskatchewan Watershed Alliance
Policing Committee

Budget Summary

Costing Center **11-18 - Councillor Stalker**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|----------------|
| Expenses | | | | |
| 2100-Personnel | 0 | 29,761 | 45,875 | 16,114 |
| 2200-Contractual Services | 0 | 12,300 | 12,300 | 0 |
| Total Expenses | 0 | 42,061 | 58,175 | 16,114 |
| Surplus/(Deficit) | 0 | -42,061 | -58,175 | -16,114 |



Budget Summary - Rocky Mountain House

Councillor Stalker



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--------------------------|-----------|----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-10-11-18-2130 | 2130-Benefits | Increased | 80.55 % | 1,475 | 2,663 | 1,188 |
| 2-10-11-18-2140 | 2140-Training | Unchanged | 0.00 % | 4,700 | 4,700 | 0 |
| 2-10-11-18-2150 | 2150-Council Honorarium | Increased | 52.77 % | 28,286 | 43,212 | 14,926 |
| 2-10-11-18-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 7,000 | 7,000 | 0 |
| 2-10-11-18-2217 | 2217-Communications | Unchanged | 0.00 % | 600 | 600 | 0 |
| Total Expenses | | | 38.31 % | 42,061 | 58,174 | 16,114 |
| Net Total | | | | (42,061) | (58,174) | (16,114) |

Budget Summary - Rocky Mountain House

Councillor Stalker



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---------------------|--|----------------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-11-18-2130 | Benefits | | 2,363 | |
| 2-10-11-18-2130 | Benefits | Health spending account | 300 | |
| | | | | 2,663 |
| 2-10-11-18-2150 | Council Honorarium | | 43,212 | |
| 2-10-11-18-2150 | Council Honorarium | Honorarium \$29,953 | - | |
| 2-10-11-18-2150 | Council Honorarium | Per Diems \$12,000 | - | |
| 2-10-11-18-2150 | Council Honorarium | Deputy Mayor - 8 month rotating term | - | |
| 2-10-11-18-2150 | Council Honorarium | Per Diems cover 48 1/2 days for 20 committee meetings, service level, budget presentation and conferences. | - | |
| 2-10-11-18-2150 | Council Honorarium | Cola will be added Jan 1, 2026 | - | |
| | | | | 43,212 |
| Total | | | | 45,874 |
| 2200-Contractual Services | | | | |
| 2-10-11-18-2140 | Training | | | 4,700 |
| 2-10-11-18-2211 | Staff Meals & Accom | Includes new \$50/month in town travel allowance | - | |
| 2-10-11-18-2211 | Staff Meals & Accom | Funds cover meals, accommodation and travel | 7,000 | |
| | | | | 7,000 |
| 2-10-11-18-2217 | Communications | Cell phone cost | | 600 |
| Total | | | | 12,300 |
| Total Expenses | | | | 58,174 |
| Net Total | | | | (58,174) |

Budget Summary

Costing Center

Prior Year Council Actuals



| | 2024 Actual Expenses | | | | |
|---------------------------|----------------------|-----------------|-----------------|----------------|----------------|
| | Mayor | Auld | Capraro | Hutchinson | Phillips |
| Expenses | | | | | |
| 2100-Personnel | 28,377 | 28,377 | 36,283 | 43,130 | 51,208 |
| 2200-Contractual Services | 5,463 | 5,463 | 5,195 | 9,988 | 12,506 |
| Total Expenses | 33,840 | 33,840 | 41,478 | 53,118 | 63,714 |
| Surplus/(Deficit) | (33,840) | (33,840) | (41,478) | -53,118 | -41,478 |
| | Partial Year | | | | |

Prior Year - 2024 Actual costs for previous Council.

New cost centres are used after an election so prior year costs are not available by cost centre as the old council do not have budgets.

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ADMINISTRATION

- General Corporate
- CAO Office
- Finance
- Information Technology
- Communications
- Town Office

Budget Summary



Division **10- Administration**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|----------------------|---------------------|---------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 24, 314 | 37, 900 | 32, 900 | (5, 000) |
| 1510-Fines & Penalties | 96, 586 | 80, 800 | 80, 800 | 0 |
| 1550-Return on Investments | 9, 200 | 4, 000 | 4, 000 | 0 |
| 1800-Grant Income | 0 | 0 | 41, 333 | 41, 333 |
| 1900-1900 Miscellaneous | 1 | 0 | 0 | 0 |
| Total Revenues | 130, 101 | 122, 700 | 159, 033 | 36, 333 |
| Expenses | | | | |
| 2100-Personnel | 1, 496, 966 | 1, 576, 516 | 1, 673, 755 | 97, 239 |
| 2200-Contractual Services | 723, 225 | 710, 410 | 795, 003 | 84, 593 |
| 2300-Purchases from Other Gov't | (135) | 200 | 200 | 0 |
| 2500-Material & Supplies | 74, 632 | 81, 000 | 77, 400 | (3, 600) |
| 2700-Grants and Transfers | 230, 762 | 173, 882 | 173, 882 | 0 |
| 2800-Bank Charges & Interest | 24, 652 | 20, 623 | 19, 090 | (1, 533) |
| 2960-Internal Transfers | (320, 000) | (320, 000) | (320, 000) | 0 |
| 6200-Debt Repayment | (51, 744) | 0 | 0 | 0 |
| Total Expenses | 2, 178, 359 | 2, 242, 631 | 2, 419, 330 | 176, 699 |
| Surplus/(Deficit) | (2, 048, 258) | -2, 119, 931 | -2, 260, 297 | -140, 366 |

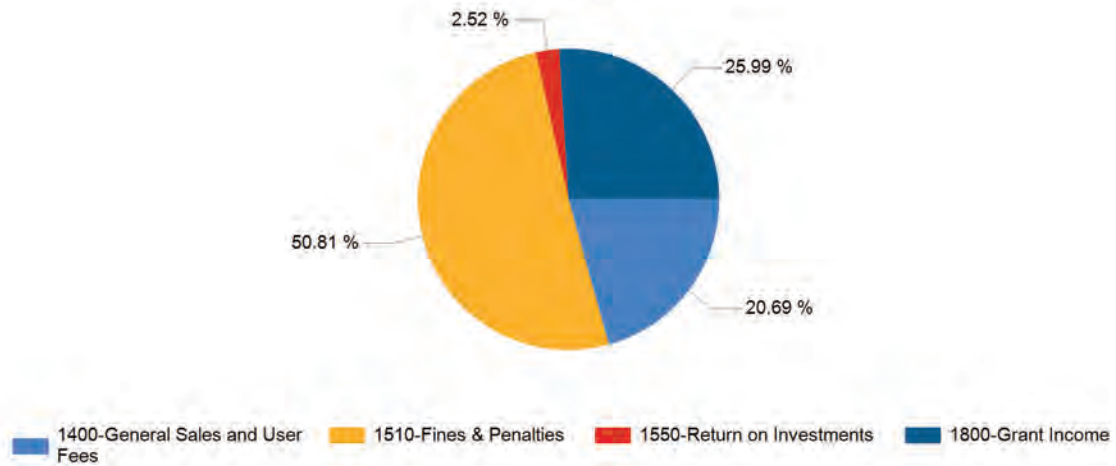
Budget Summary



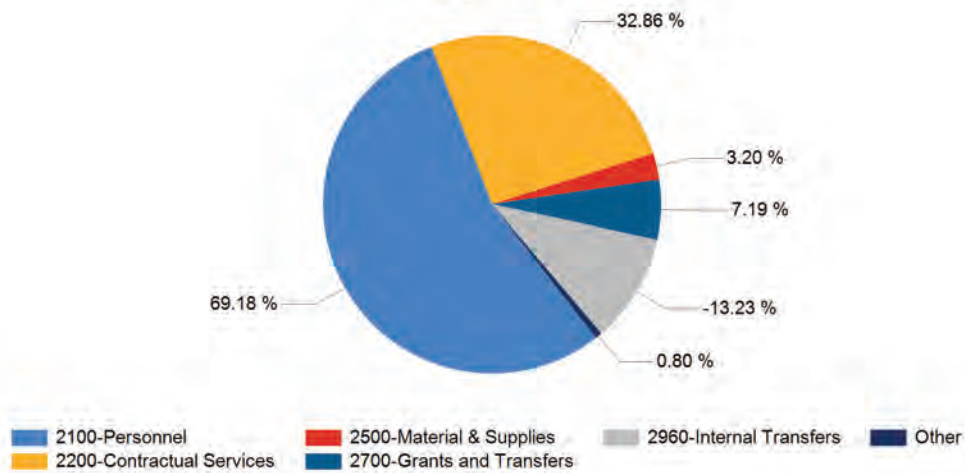
Division

10- Administration

Revenue



Expenses



12-00 - General Corporate

General administrative revenue and expenditures. These budget lines cover general administrative and corporate costs that are not department specific.

Expenditures and revenues that apply across the entire organization include telephone costs, municipal memberships, equipment maintenance and grants to organizations that are approved at the Council level.

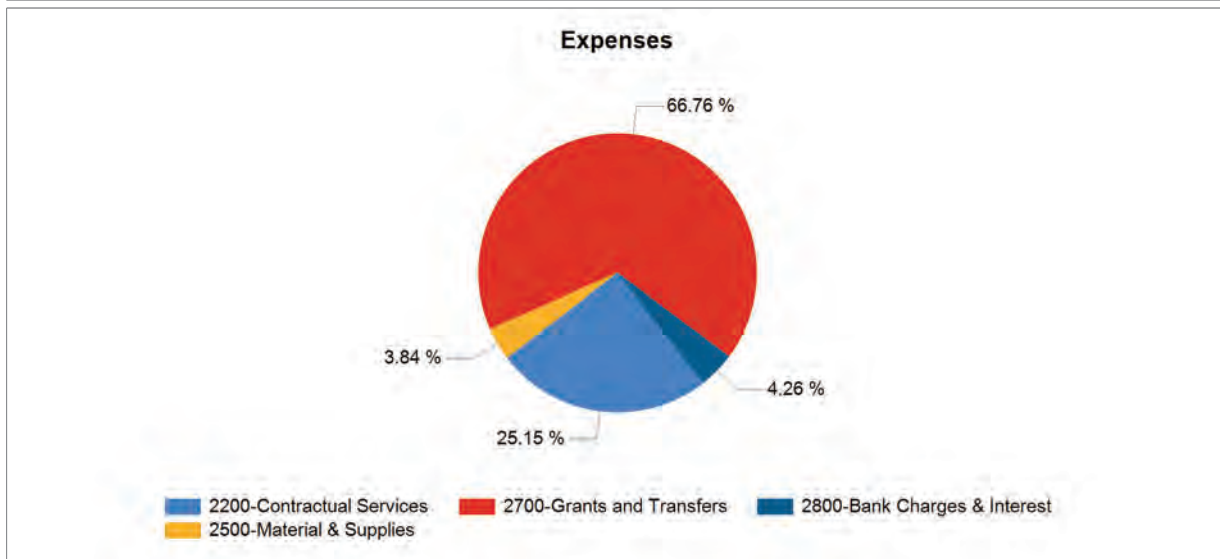
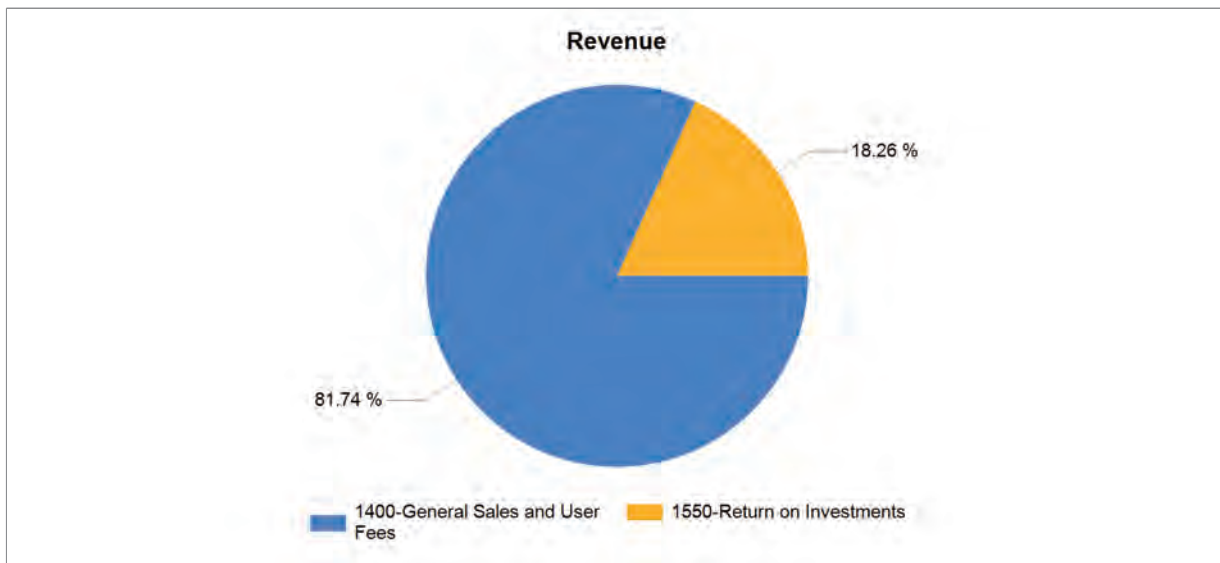


Budget Summary

Costing Center **12-00 - General Corporate**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|------------------|------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 13, 150 | 17, 900 | 17, 900 | 0 |
| 1510-Fines & Penalties | 34 | 0 | 0 | 0 |
| 1550-Return on Investments | 9, 200 | 4, 000 | 4, 000 | 0 |
| Total Revenues | 22, 384 | 21, 900 | 21, 900 | 0 |
| Expenses | | | | |
| 2100-Personnel | (12, 509) | 0 | 0 | 0 |
| 2200-Contractual Services | 63, 624 | 65, 500 | 65, 500 | 0 |
| 2300-Purchases from Other Gov't | (210) | 0 | 0 | 0 |
| 2500-Material & Supplies | 10, 065 | 10, 000 | 10, 000 | 0 |
| 2700-Grants and Transfers | 230, 762 | 173, 882 | 173, 882 | 0 |
| 2800-Bank Charges & Interest | 14, 388 | 13, 423 | 11, 090 | (2, 333) |
| 6200-Debt Repayment | (51, 744) | 0 | 0 | 0 |
| Total Expenses | 254, 376 | 262, 805 | 260, 472 | (2, 333) |
| Surplus/(Deficit) | (231, 992) | -240, 905 | -238, 572 | 2, 333 |



Budget Summary - Rocky Mountain House

General Corporate



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|------------------------------------|-----------|----------------|------------------|------------------|----------------|
| Revenues | | | | | | |
| 1-10-12-00-1410 | 1410-Fees for General Service | Unchanged | 0.00 % | 17,900 | 17,900 | 0 |
| 1-10-12-00-1556 | 1556-Dividends | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| Total Revenues | | | 0.00 % | 21,900 | 21,900 | - |
| Expenses | | | | | | |
| 2-10-12-00-2217 | 2217-Communications | Unchanged | 0.00 % | 21,500 | 21,500 | 0 |
| 2-10-12-00-2222 | 2222-Promotions & Public Relations | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-10-12-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 14,800 | 14,800 | 0 |
| 2-10-12-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 19,200 | 19,200 | 0 |
| 2-10-12-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-10-12-00-2770 | 2770-Grants to Indiv/Orgnztns | Unchanged | 0.00 % | 173,882 | 173,882 | 0 |
| 2-10-12-00-2831 | 2831-Debenture Interest | Decreased | 17.38 % | 13,423 | 11,090 | (2,333) |
| Total Expenses | | | 0.89 % | 262,805 | 260,472 | (2,333) |
| Net Total | | | | (240,905) | (238,572) | 2,333 |

Budget Summary - Rocky Mountain House



General Corporate

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------|--|----------------------|-------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-10-12-00-1410 | Fees for General Service | Airport allocation - Services in kind | 5, 500 | |
| 1-10-12-00-1410 | Fees for General Service | FCSS Admin & Finance allocation | 6, 400 | |
| 1-10-12-00-1410 | Fees for General Service | Library - Payroll processing | 6, 000 | |
| | | | | 17, 900 |
| Total | | | | 17, 900 |
| 1550-Return on Investments | | | | |
| 1-10-12-00-1556 | Dividends | | | 4, 000 |
| Total | | | | 4, 000 |
| Total Revenues | | | | 21, 900 |
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-10-12-00-2217 | Communications | Town telephone system | | 21, 500 |
| 2-10-12-00-2222 | Promotions & Public Relations | Social Committee- Funded by EI Rebate | | 10, 000 |
| 2-10-12-00-2224 | Municipal Memberships | RARB and AUMA memberships | 9, 000 | |
| 2-10-12-00-2224 | Municipal Memberships | NSWA (North Saskatchewan Watershed Alliance) Annual Membership | 3, 900 | |
| 2-10-12-00-2224 | Municipal Memberships | FCM membership | 1, 900 | |
| | | | | 14, 800 |
| 2-10-12-00-2260 | Building/Room Rentals | | | - |
| 2-10-12-00-2274 | Insurance | Based on prior year actuals and allocations | | 19, 200 |
| Total | | | | 65, 500 |
| 2500-Material & Supplies | | | | |
| 2-10-12-00-2510 | Materials & Supplies | Council and staff identification clothing | | 10, 000 |
| Total | | | | 10, 000 |
| 2700-Grants and Transfers | | | | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Emergency Warming Shelter | 20, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Stars Emergency Services | 10, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Canada Day Celebrations | 2, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Community Events Committee | 15, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Wellness Society | 14, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Kinsmen Float | 1, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | FCSS Funding - 10% portion that is Town's contribution | 50, 382 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | MEL Society | 10, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Rocky Kamikawa | 1, 500 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Museum Grant | 30, 000 | |
| 2-10-12-00-2770 | Grants to Indiv/Orgnztns | Compassionate Care Hospice Society | 20, 000 | |
| | | | | 173, 882 |
| Total | | | | 173, 882 |
| 2800-Bank Charges & Interest | | | | |
| 2-10-12-00-2831 | Debenture Interest | Westview Lodge Debenture | | 11, 090 |
| Total | | | | 11, 090 |
| Total Expenses | | | | 260, 472 |
| Net Total | | | | (238, 572) |

12-01 - CAO Office

The Chief Administrative Officer (CAO), appointed by Council, serves as Council's primary policy advisor and is responsible to Council for the efficient administration of all Town services and programs. The CAO provides leadership, direction and coordination across all departments, in order to effectively carry out the goals, objectives and policies as determined by Council. The functions of Legislative Services report directly to the CAO.

Legislative Services, including the Legislative and Protective Services Manager and the Legislative Assistant, coordinates Council and committee activities by preparing agendas, recording minutes and ensuring meetings run smoothly. Additionally, Legislative Services manages Access to Information Act (ATIA) requests, oversees the development and implementation of bylaws and policies, administers municipal elections, manages municipal records and provides support to external committees.

The Legislative and Protective Services Manager also oversees the Community Peace Officers, who are budgeted for under Community Enforcement.

New this year is the inclusion of budget for a Municipal Intern. Application has been made in 2025. The Town will be advised in 2026 if they are successful.

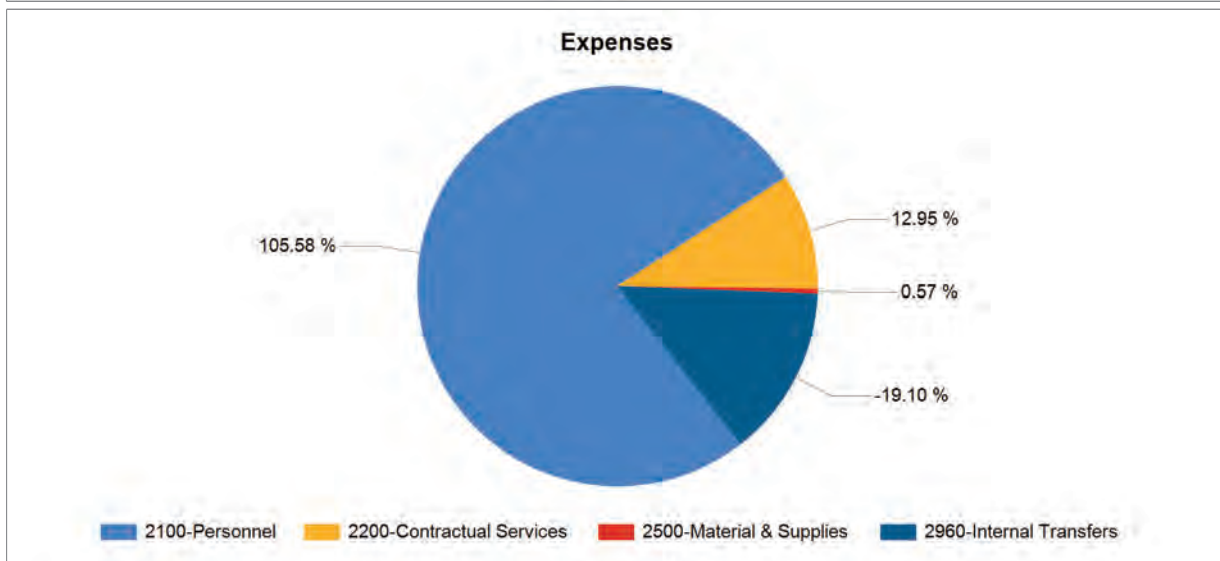
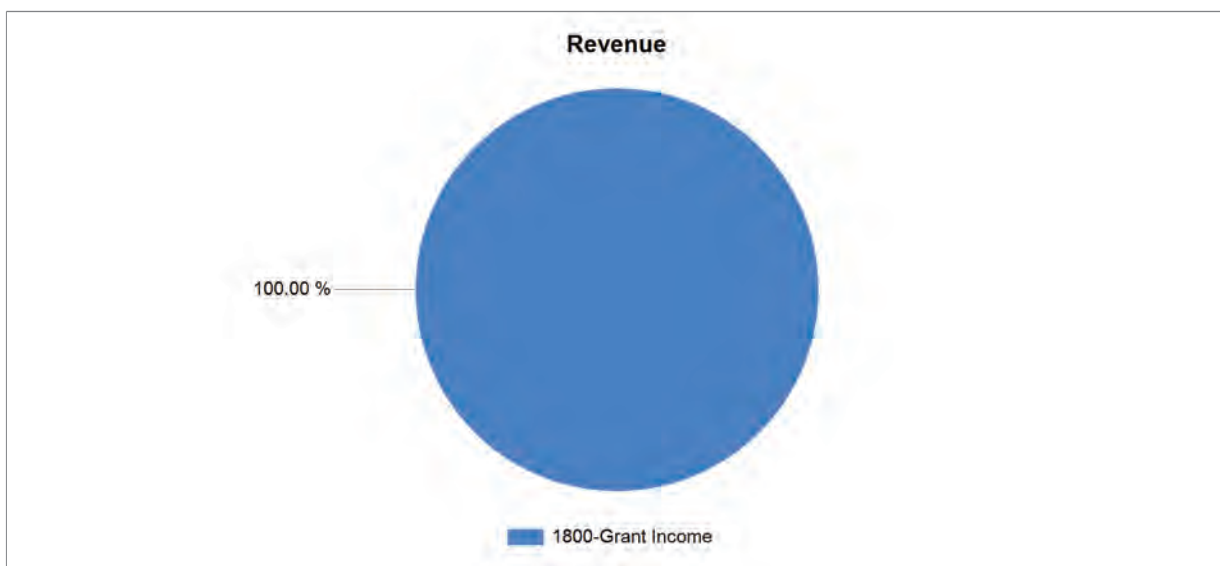


Budget Summary

Costing Center **12-01 - CAO Office**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 0 | 41,333 | 41,333 |
| Total Revenues | 0 | 0 | 41,333 | 41,333 |
| Expenses | | | | |
| 2100-Personnel | 481,999 | 509,497 | 552,806 | 43,309 |
| 2200-Contractual Services | 69,304 | 58,305 | 67,798 | 9,493 |
| 2500-Material & Supplies | 1,169 | 3,000 | 3,000 | 0 |
| 2960-Internal Transfers | (100,000) | (100,000) | (100,000) | 0 |
| Total Expenses | 452,472 | 470,802 | 523,604 | 52,802 |
| Surplus/(Deficit) | (452,472) | -470,802 | -482,271 | -11,469 |



Budget Summary - Rocky Mountain House

CAO Office



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|---------------|----------------|------------------|------------------|-----------------|
| Revenues | | | | | | |
| 1-10-12-01-1845 | 1845-Prov Operating Grants | New this year | | - | 41,333 | 41,333 |
| Total Revenues | | | | - | 41,333 | 41,333 |
| Expenses | | | | | | |
| 2-10-12-01-2110 | 2110-Salaries & Wages | Increased | 9.59 % | 430,251 | 471,519 | 41,268 |
| 2-10-12-01-2130 | 2130-Benefits | Increased | 2.58 % | 79,246 | 81,287 | 2,042 |
| 2-10-12-01-2140 | 2140-Training | Increased | 88.89 % | 10,500 | 19,833 | 9,333 |
| 2-10-12-01-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 6,000 | 6,000 | 0 |
| 2-10-12-01-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| 2-10-12-01-2213 | 2213-Staff Conferences | Unchanged | 0.00 % | 4,400 | 4,400 | 0 |
| 2-10-12-01-2214 | 2214-Staff Membership Fees | Increased | 0.73 % | 2,745 | 2,765 | 20 |
| 2-10-12-01-2217 | 2217-Communications | Increased | 21.21 % | 660 | 800 | 140 |
| 2-10-12-01-2232 | 2232-Legal | Unchanged | 0.00 % | 30,000 | 30,000 | 0 |
| 2-10-12-01-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-10-12-01-2961 | 2961-Admin & IT Allocation | Unchanged | 0.00 % | (100,000) | (100,000) | 0 |
| Total Expenses | | | | 11.22 % | 470,802 | 523,605 |
| Net Total | | | | (470,802) | (482,272) | (11,470) |

Budget Summary - Rocky Mountain House

CAO Office



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|--|---|----------------------|-------------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-10-12-01-1845 | Prov Operating Grants | Municipal Intern Grant (8 months) | | 41, 333 |
| Total | | | | 41, 333 |
| Total Revenues | | | | 41, 333 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-12-01-2110 | Salaries & Wages | | 413, 186 | |
| 2-10-12-01-2110 | Salaries & Wages | Municipal Intern Program (8 months) | 53, 333 | |
| 2-10-12-01-2110 | Salaries & Wages | Overtime estimate | 5, 000 | |
| | | | | 471, 519 |
| 2-10-12-01-2130 | Benefits | | 71, 954 | |
| 2-10-12-01-2130 | Benefits | Municipal Intern - estimated benefits (8 months) | 9, 333 | |
| | | | | 81, 287 |
| Total | | | | 552, 807 |
| 2200-Contractual Services | | | | |
| 2-10-12-01-2140 | Training | General Training - 2 staff | 3, 000 | |
| 2-10-12-01-2140 | Training | Municipal Intern - Training budget (8 months) | 9, 333 | |
| 2-10-12-01-2140 | Training | FOIP Training | 7, 500 | |
| | | | | 19, 833 |
| 2-10-12-01-2211 | Staff Meals & Accom | Meals & Hotels | | 6, 000 |
| 2-10-12-01-2212 | Staff Travel - mileage, airfare, car rentals | FCM Conference | | 4, 000 |
| 2-10-12-01-2213 | Staff Conferences | Clerks Association Conference - 2 staff | 1, 200 | |
| 2-10-12-01-2213 | Staff Conferences | FCM Conference | 800 | |
| 2-10-12-01-2213 | Staff Conferences | Kananaskis - CLGM Conference - 2 staff | 1, 600 | |
| 2-10-12-01-2213 | Staff Conferences | AUMA Conference | 800 | |
| | | | | 4, 400 |
| 2-10-12-01-2214 | Staff Membership Fees | CPT | 100 | |
| 2-10-12-01-2214 | Staff Membership Fees | ICMA | 200 | |
| 2-10-12-01-2214 | Staff Membership Fees | Municipal World | 820 | |
| 2-10-12-01-2214 | Staff Membership Fees | CLGM - 2 staff | 800 | |
| 2-10-12-01-2214 | Staff Membership Fees | CAMA | 525 | |
| 2-10-12-01-2214 | Staff Membership Fees | Municipal Clerk Association x2 | 320 | |
| | | | | 2, 765 |
| 2-10-12-01-2217 | Communications | Cell phone | | 800 |
| 2-10-12-01-2232 | Legal | | | 30, 000 |
| Total | | | | 67, 798 |
| 2500-Material & Supplies | | | | |
| 2-10-12-01-2510 | Materials & Supplies | General office supplies | | 3, 000 |
| Total | | | | 3, 000 |
| 2960-Internal Transfers | | | | |
| 2-10-12-01-2961 | Admin & IT Allocation | Internal charge to Utilities for administrative costs | | (100, 000) |
| Total | | | | (100, 000) |
| Total Expenses | | | | 523, 605 |
| Net Total | | | | (482, 272) |

12-02 - Finance

Corporate Services is responsible for the management of the fiscal affairs of the Town and supporting the financial-related operations of all other Town departments. This budget represents two major functions under Corporate Services: Financial Services and Human Resources.

Financial Services includes development of the annual budget, policy development, accounting, financial reporting, property tax administration, utility billing and collections, debt management, cash management, tangible capital asset financial management, payroll, insurance, records management, cemetery administration and general customer support duties.

Human Resources includes recruitment, policy development, benefit administration and personnel management, including performance evaluations, leadership training and development, employee wellness and labour relations.

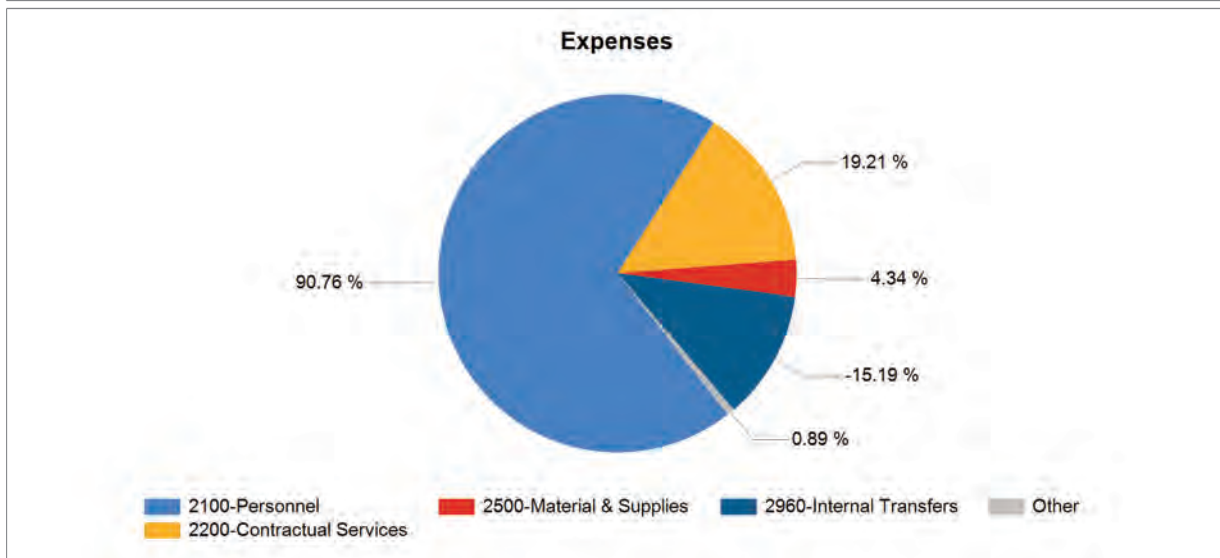
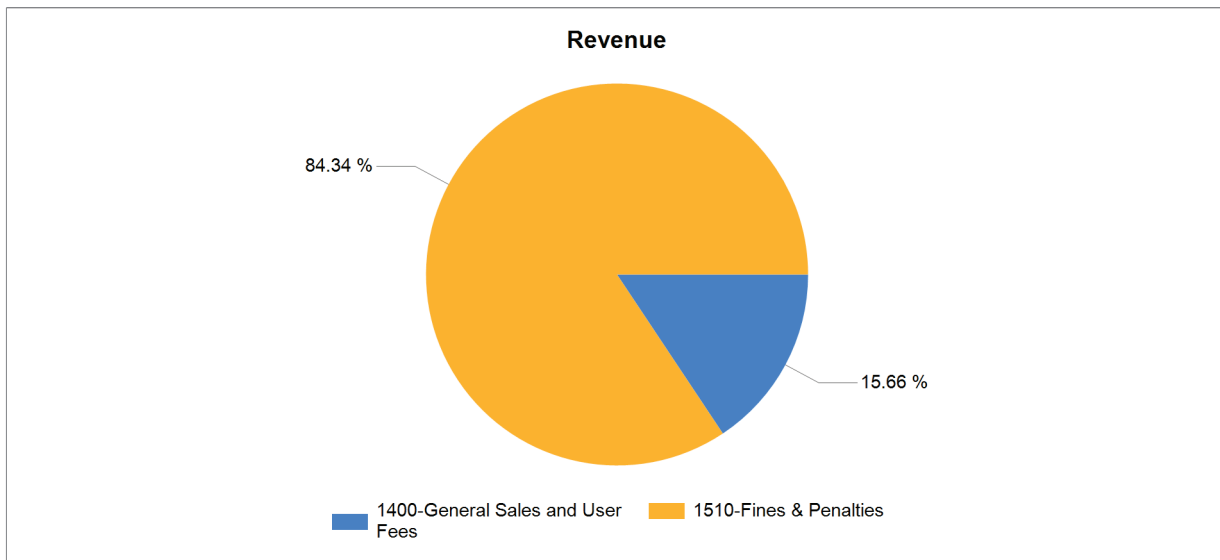


Budget Summary

Costing Center **12-02 - Finance**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 11,164 | 20,000 | 15,000 | (5,000) |
| 1510-Fines & Penalties | 96,551 | 80,800 | 80,800 | 0 |
| 1900-1900 Miscellaneous | 1 | 0 | 0 | 0 |
| Total Revenues | 107,716 | 100,800 | 95,800 | (5,000) |
| Expenses | | | | |
| 2100-Personnel | 785,142 | 800,829 | 836,313 | 35,484 |
| 2200-Contractual Services | 172,354 | 172,385 | 176,985 | 4,600 |
| 2300-Purchases from Other Gov't | 75 | 200 | 200 | 0 |
| 2500-Material & Supplies | 41,220 | 43,000 | 40,000 | (3,000) |
| 2800-Bank Charges & Interest | 10,264 | 7,200 | 8,000 | 800 |
| 2960-Internal Transfers | (140,000) | (140,000) | (140,000) | 0 |
| Total Expenses | 869,054 | 883,614 | 921,498 | 37,884 |
| Surplus/(Deficit) | (761,338) | -782,814 | -825,698 | -42,884 |



Budget Summary - Rocky Mountain House



Finance

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|-------------|-------------|----------|
| Revenues | | | | | | |
| 1-10-12-02-1410 | 1410-Fees for General Service | Decreased | 25.00 % | 20,000 | 15,000 | (5,000) |
| 1-10-12-02-1510 | 1510-Tax Penalties | Unchanged | 0.00 % | 78,000 | 78,000 | 0 |
| 1-10-12-02-1511 | 1511-AR & Other Penalties | Unchanged | 0.00 % | 2,800 | 2,800 | 0 |
| Total Revenues | | | 4.96 % | 100,800 | 95,800 | (5,000) |
| Expenses | | | | | | |
| 2-10-12-02-2110 | 2110-Salaries & Wages | Increased | 5.73 % | 661,393 | 699,297 | 37,903 |
| 2-10-12-02-2130 | 2130-Benefits | Decreased | 1.74 % | 139,436 | 137,016 | (2,420) |
| 2-10-12-02-2140 | 2140-Training | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-10-12-02-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| 2-10-12-02-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-10-12-02-2213 | 2213-Staff Conferences | Unchanged | 0.00 % | 6,000 | 6,000 | 0 |
| 2-10-12-02-2214 | 2214-Staff Membership Fees | Unchanged | 0.00 % | 3,885 | 3,885 | 0 |
| 2-10-12-02-2215 | 2215-Freight | Unchanged | 0.00 % | 100 | 100 | 0 |
| 2-10-12-02-2216 | 2216-Postage | Decreased | 6.25 % | 16,000 | 15,000 | (1,000) |
| 2-10-12-02-2230 | 2230-Professional Consulting | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-10-12-02-2231 | 2231-Audit | Unchanged | 0.00 % | 40,000 | 40,000 | 0 |
| 2-10-12-02-2236 | 2236-Assessment | Increased | 6.80 % | 82,400 | 88,000 | 5,600 |
| 2-10-12-02-2243 | 2243-Office Equipment Maint | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-10-12-02-2345 | 2345-Land Title Fees | Unchanged | 0.00 % | 200 | 200 | 0 |
| 2-10-12-02-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 23,000 | 23,000 | 0 |
| 2-10-12-02-2511 | 2511-Copier Leases & Charges | Decreased | 15.00 % | 20,000 | 17,000 | (3,000) |
| 2-10-12-02-2814 | 2814-Bank Charges & Interest | Increased | 11.11 % | 7,200 | 8,000 | 800 |
| 2-10-12-02-2961 | 2961-Admin & IT Allocation | Unchanged | 0.00 % | (140,000) | (140,000) | 0 |
| Total Expenses | | | 4.29 % | 883,614 | 921,498 | 37,884 |
| Net Total | | | | (782,814) | (825,698) | (42,884) |

Budget Summary - Rocky Mountain House



Finance

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--|--|----------------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-10-12-02-1410 | Fees for General Service | Tax searches and certificates | | 15,000 |
| Total | | | | 15,000 |
| 1510-Fines & Penalties | | | | |
| 1-10-12-02-1510 | Tax Penalties | August penalties - 4% | 21,000 | |
| 1-10-12-02-1510 | Tax Penalties | October penalties - 6% | 17,000 | |
| 1-10-12-02-1510 | Tax Penalties | January penalties - 10% | 40,000 | |
| | | | | 78,000 |
| 1-10-12-02-1511 | AR & Other Penalties | NSF cheque fees | 1,000 | |
| 1-10-12-02-1511 | AR & Other Penalties | AR Fines and penalties | 1,800 | |
| | | | | 2,800 |
| Total | | | | 80,800 |
| Total Revenues | | | | 95,800 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-12-02-2110 | Salaries & Wages | | | 699,297 |
| 2-10-12-02-2130 | Benefits | | | 137,016 |
| Total | | | | 836,313 |
| 2200-Contractual Services | | | | |
| 2-10-12-02-2140 | Training | General training for staff - 8 staff | | 5,000 |
| 2-10-12-02-2211 | Staff Meals & Accom | | | 4,000 |
| 2-10-12-02-2212 | Staff Travel - mileage, airfare, car rentals | | | 2,000 |
| 2-10-12-02-2213 | Staff Conferences | | 2,000 | |
| 2-10-12-02-2213 | Staff Conferences | GFOA Conference - Director & Finance Manager | 4,000 | |
| | | | | 6,000 |
| 2-10-12-02-2214 | Staff Membership Fees | Annual CPA Dues - Director & Finance Manager | 2,400 | |
| 2-10-12-02-2214 | Staff Membership Fees | AARMA Membership - Records Management | 285 | |
| 2-10-12-02-2214 | Staff Membership Fees | GFOA Membership | 700 | |
| 2-10-12-02-2214 | Staff Membership Fees | HR Trading Post membership | 500 | |
| | | | | 3,885 |
| 2-10-12-02-2215 | Freight | | | 100 |
| 2-10-12-02-2216 | Postage | Postage for Utilities & Taxes adjusted based on prior year actuals | | 15,000 |
| 2-10-12-02-2230 | Professional Consulting | Ad hoc consulting for various areas - ie. HR and/or Diamond | | 10,000 |
| 2-10-12-02-2231 | Audit | Audit fee | 36,000 | |
| 2-10-12-02-2231 | Audit | Additional audit costs | 4,000 | |
| | | | | 40,000 |
| 2-10-12-02-2236 | Assessment | Accurate Assessment contract | 84,000 | |
| 2-10-12-02-2236 | Assessment | Camelot software for assessment | 4,000 | |
| | | | | 88,000 |
| 2-10-12-02-2243 | Office Equipment Maint | Minor repairs and general | | 3,000 |
| Total | | | | 176,985 |
| 2300-Purchases from Other Gov't | | | | |
| 2-10-12-02-2345 | Land Title Fees | | | 200 |
| Total | | | | 200 |
| 2500-Material & Supplies | | | | |
| 2-10-12-02-2510 | Materials & Supplies | General office supplies, paper, printer cartridges, | | 23,000 |
| 2-10-12-02-2511 | Copier Leases & Charges | Copier lease | 5,000 | |

Budget Summary - Rocky Mountain House



Finance

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------|--|----------------------|-------------|
| 2-10-12-02-2511 | Copier Leases & Charges | Copier charges | 12, 000 | |
| Total | | | | 17, 000 |
| 2800-Bank Charges & Interest | | | | 40, 000 |
| 2-10-12-02-2814 | Bank Charges & Interest | Adjustment based on prior year actuals | | 8, 000 |
| Total | | | | 8, 000 |
| 2960-Internal Transfers | | | | |
| 2-10-12-02-2961 | Admin & IT Allocation | Internal charge to Utilities | | (140, 000) |
| Total | | | | (140, 000) |
| Total Expenses | | | | 921, 498 |
| Net Total | | | | (825, 698) |

12-03 - Information Technology

Information Technology is managed through an outsourced contract. Information Systems maintains the electronic infrastructure throughout the organization. This consists of software, hardware such as computers, servers, cloud support, security and backup systems, technology planning and procurement and technical support.

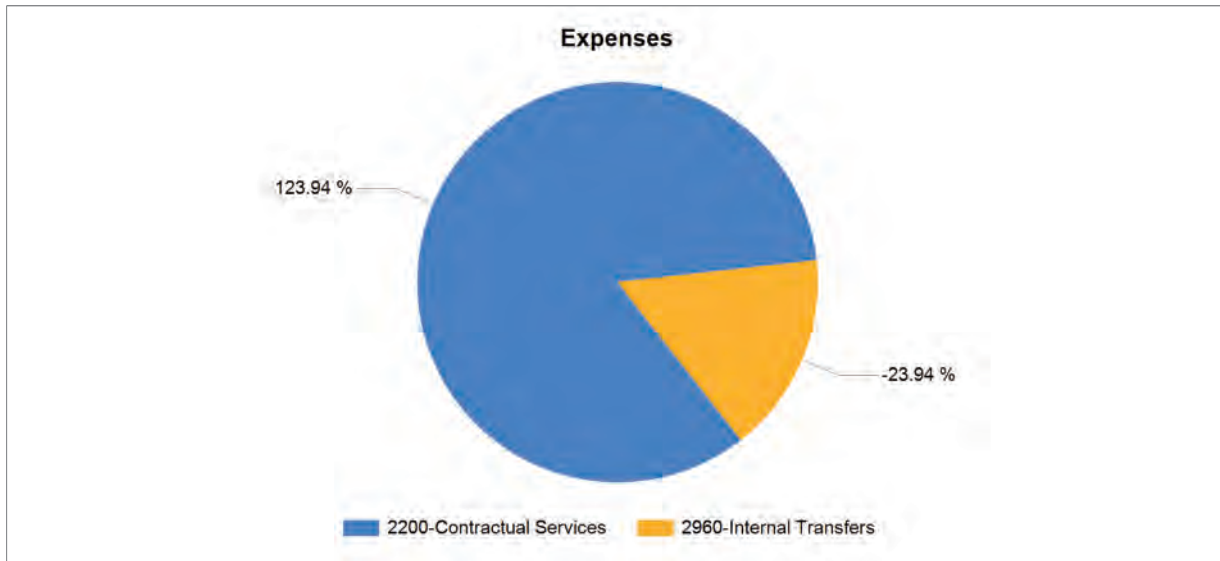


Budget Summary

Costing Center **12-03 - Information Technology**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------------|------------------|------------------|-----------------|
| Expenses | | | | |
| 2200-Contractual Services | 356, 659 | 332, 170 | 414, 230 | 82, 060 |
| 2960-Internal Transfers | (80, 000) | (80, 000) | (80, 000) | 0 |
| Total Expenses | 276, 659 | 252, 170 | 334, 230 | 82, 060 |
| Surplus/(Deficit) | (276, 659) | -252, 170 | -334, 230 | -82, 060 |



Budget Summary - Rocky Mountain House



Information Technology

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------|-----------|----------------|------------------|------------------|-----------------|
| Expenses | | | | | | |
| 2-10-12-03-2230 | 2230-Professional Consulting | Increased | 52.49 % | 130,000 | 198,240 | 68,240 |
| 2-10-12-03-2242 | 2242-Computers & Comp Maint | Unchanged | 0.00 % | 60,000 | 60,000 | 0 |
| 2-10-12-03-2245 | 2245-IT Services & Agreements | Increased | 9.72 % | 142,170 | 155,990 | 13,820 |
| 2-10-12-03-2961 | 2961-Admin & IT Allocation | Unchanged | 0.00 % | (80,000) | (80,000) | 0 |
| Total Expenses | | | 32.54 % | 252,170 | 334,230 | 82,060 |
| Net Total | | | | (252,170) | (334,230) | (82,060) |

Budget Summary - Rocky Mountain House

Information Technology



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|--------------------------|--|----------------------|-------------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-10-12-03-2230 | Professional Consulting | IT Infrastructure Management | 50, 400 | |
| 2-10-12-03-2230 | Professional Consulting | Fully Managed Gold IT Services - workstation management , proactive cybersecurity protection | 147, 840 | |
| | | | | 198, 240 |
| 2-10-12-03-2242 | Computers & Comp Maint | Computer and equipment replacement programs | 40, 000 | |
| 2-10-12-03-2242 | Computers & Comp Maint | General repair & maintenance and small parts | 10, 000 | |
| 2-10-12-03-2242 | Computers & Comp Maint | General purchasing and extra work as required | 10, 000 | |
| | | | | 60, 000 |
| 2-10-12-03-2245 | IT Services & Agreements | Microsoft Business standard, exchange and basic coverage | 14, 475 | |
| 2-10-12-03-2245 | IT Services & Agreements | Microsoft E3 Annual Licenses | 10, 400 | |
| 2-10-12-03-2245 | IT Services & Agreements | Caseware fees | 7, 000 | |
| 2-10-12-03-2245 | IT Services & Agreements | Euna Budget/Open Book Annual fees | 11, 000 | |
| 2-10-12-03-2245 | IT Services & Agreements | General - Other licensing and increases during the year | 5, 000 | |
| 2-10-12-03-2245 | IT Services & Agreements | Laserfiche Annual Fees - records management system | 9, 800 | |
| 2-10-12-03-2245 | IT Services & Agreements | Meraki MR Enterprise Cloud controller licenses | 1, 815 | |
| 2-10-12-03-2245 | IT Services & Agreements | Adobe & Creative Suite | 14, 500 | |
| 2-10-12-03-2245 | IT Services & Agreements | Payroll software | - | |
| 2-10-12-03-2245 | IT Services & Agreements | Questica/Euna Budget Professional Annual fees | 25, 000 | |
| 2-10-12-03-2245 | IT Services & Agreements | Catalis ERP Cloud Annual Fees | - | |
| 2-10-12-03-2245 | IT Services & Agreements | General Questica and Diamond consulting fees for updates, etc. | 10, 000 | |
| 2-10-12-03-2245 | IT Services & Agreements | Financial software licensing and support (Diamond) | 47, 000 | |
| | | | | 155, 990 |
| Total | | | | 414, 230 |
| 2960-Internal Transfers | | | | |
| 2-10-12-03-2961 | Admin & IT Allocation | Internal Charge to Utility Services | | (80, 000) |
| Total | | | | (80, 000) |
| Total Expenses | | | | 334, 230 |
| Net Total | | | | (334, 230) |

12-04 - Communications

Communications is a key function of the Town, involving elected officials and employees at all levels. To support this priority, Communications serves all departments through the standardization of communication products, tactics and advertising throughout the organization, including the following primary areas of focus:

External Communications:

Strategic Public Relations Planning

Planning and executing campaigns to drive citizen engagement, understanding or uptake of Town programs and services.

Public engagement design and execution, in accordance with the Public Participation Policy and Council direction, including open houses, user surveys, targeted consultations and information bulletins.

Issues Management: respond to public and/or media queries

Social Media: proactive publishing of information

Advertising:

Coordination of legislated advertising requirements on behalf of all departments

All other advertising, e.g.: employment opportunities, board vacancies, council initiatives, requests for quotations, etc.

Internal Communications:

Draft and share information between departments

Prepare and distribute public FAQ answers

Support all departments with correspondence and publication drafting and proofing (e.g.: Program Guide, Annual Financial Report, Development brochures; Economic Development materials; Program/service brochures)

Media Relations:

Respond to media inquiries

Draft and Disseminate news releases

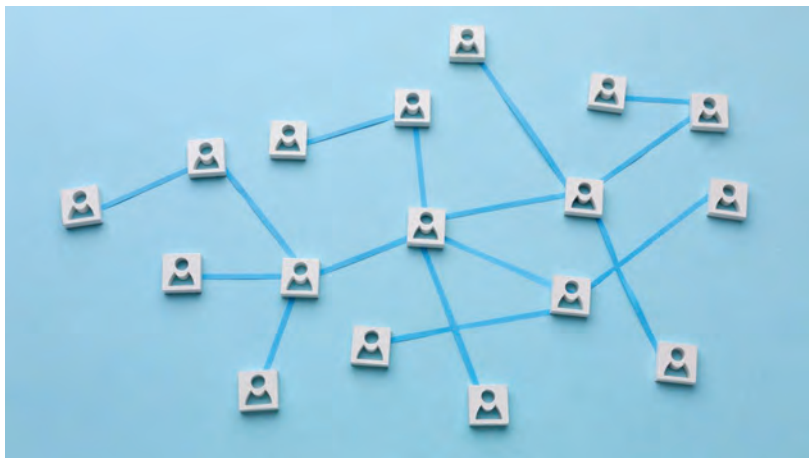
Support media outlets with visual images (photo or video)

Arrange staff and Council interviews

Support Council with background information for media interviews

Crisis Communication:

In accordance with the Municipal Emergency Management Plan and ICS Command structure, Communications staff fill the role of Information Officer in our Emergency Management Organization.

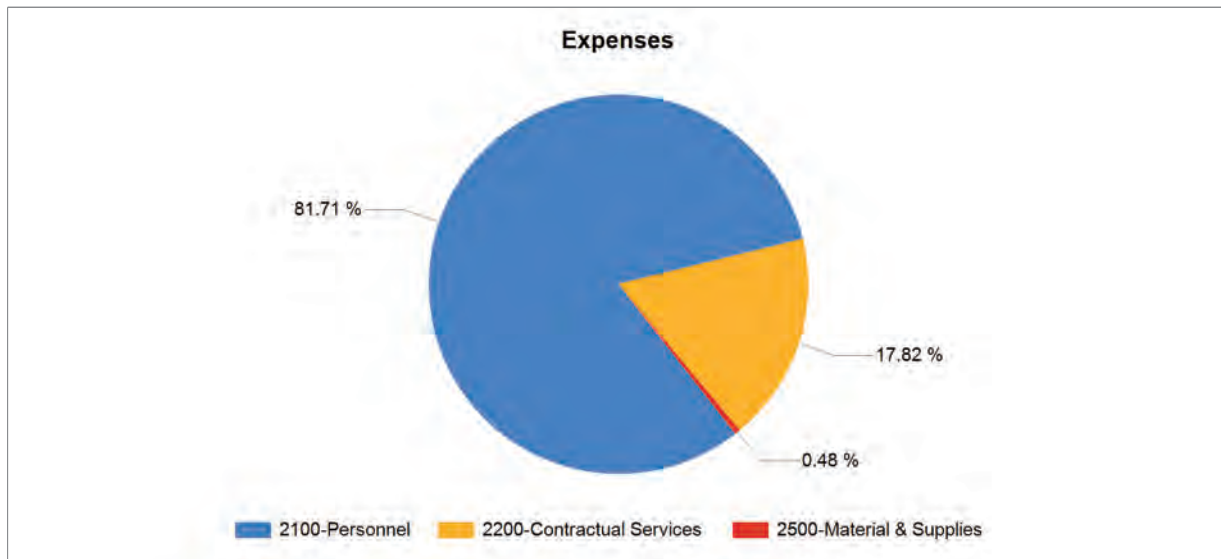


Budget Summary

Costing Center **12-04 - Communications**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------------|------------------|------------------|-------------|
| Expenses | | | | |
| 2100-Personnel | 223, 085 | 245, 818 | 257, 250 | 11, 432 |
| 2200-Contractual Services | 44, 778 | 68, 050 | 56, 100 | (11, 950) |
| 2500-Material & Supplies | 1, 594 | 1, 000 | 1, 500 | 500 |
| Total Expenses | 269, 457 | 314, 868 | 314, 850 | (18) |
| Surplus/(Deficit) | (269, 457) | -314, 868 | -314, 850 | 18 |



Budget Summary - Rocky Mountain House



Communications

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|------------------|------------------|-------------|
| Expenses | | | | | | |
| 2-10-12-04-2110 | 2110-Salaries & Wages | Increased | 5.33 % | 199,085 | 209,692 | 10,607 |
| 2-10-12-04-2130 | 2130-Benefits | Increased | 1.76 % | 46,733 | 47,558 | 825 |
| 2-10-12-04-2140 | 2140-Training | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-10-12-04-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-10-12-04-2213 | 2213-Staff Conferences | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-10-12-04-2214 | 2214-Staff Membership Fees | Unchanged | 0.00 % | 800 | 800 | 0 |
| 2-10-12-04-2217 | 2217-Communications | Unchanged | 0.00 % | 800 | 800 | 0 |
| 2-10-12-04-2221 | 2221-Advertising | Decreased | 38.24 % | 34,000 | 21,000 | (13,000) |
| 2-10-12-04-2222 | 2222-Promotions & Public Relations | Decreased | 75.00 % | 4,000 | 1,000 | (3,000) |
| 2-10-12-04-2223 | 2223-Subscriptions | Increased | 81.82 % | 2,750 | 5,000 | 2,250 |
| 2-10-12-04-2257 | 2257-Contracted Services | Increased | 10.78 % | 16,700 | 18,500 | 1,800 |
| 2-10-12-04-2510 | 2510-Materials & Supplies | Increased | 50.00 % | 1,000 | 1,500 | 500 |
| Total Expenses | | | 0.01 % | 314,868 | 314,850 | (18) |
| Net Total | | | | (314,868) | (314,850) | 18 |

Budget Summary - Rocky Mountain House



Communications

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|--|--|----------------------|-------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-12-04-2110 | Salaries & Wages | | 207, 892 | |
| 2-10-12-04-2110 | Salaries & Wages | Overtime estimate based on prior years | 1, 800 | |
| | | | | 209, 692 |
| 2-10-12-04-2130 | Benefits | | | 47, 558 |
| Total | | | | 257, 250 |
| 2200-Contractual Services | | | | |
| 2-10-12-04-2140 | Training | Training, conferences, accommodation & travel | | 5, 000 |
| 2-10-12-04-2212 | Staff Travel - mileage, airfare, car rentals | | | 2, 000 |
| 2-10-12-04-2213 | Staff Conferences | Alberta Municipal Communicators Conference (2 staff members) | | 2, 000 |
| 2-10-12-04-2214 | Staff Membership Fees | Professional memberships | | 800 |
| 2-10-12-04-2217 | Communications | Cell Phone | | 800 |
| 2-10-12-04-2221 | Advertising | Public Engagement: budget, land use, strategic planning, get in touch, etc | 2, 000 | |
| 2-10-12-04-2221 | Advertising | Council: Christmas greetings, events (Move to Council - Public Relations) | - | |
| 2-10-12-04-2221 | Advertising | Legislative Services: Statutory public hearings, Election notices, board vacancies, etc. | 3, 000 | |
| 2-10-12-04-2221 | Advertising | Planning and Community Development: Public Hearings/Development Notices, Employment Ads | 2, 500 | |
| 2-10-12-04-2221 | Advertising | Recreation and Community Services: Events, Employment Ads, etc. - Included in rec budget | 2, 000 | |
| 2-10-12-04-2221 | Advertising | Protective Services: Programs, Police Week, Employment Ads, etc. | 1, 500 | |
| 2-10-12-04-2221 | Advertising | Engineering and Operations: Road closures, Employment Ads, Community Clean-Up, Utility Notices | 2, 000 | |
| 2-10-12-04-2221 | Advertising | Corporate Services: tax notices/reminders, employment opportunities, new programs/services, etc. | 2, 000 | |
| 2-10-12-04-2221 | Advertising | General (ie: Bimonthly newsletter, etc.) | 6, 000 | |
| | | | | 21, 000 |
| 2-10-12-04-2222 | Promotions & Public Relations | Material/Supplies/Refreshments for grand openings/unveilings/special events | | 1, 000 |
| 2-10-12-04-2223 | Subscriptions | Software subscriptions for social media/graphic design/virtual meetings. | | 5, 000 |
| 2-10-12-04-2257 | Contracted Services | Website - All net | 9, 000 | |
| 2-10-12-04-2257 | Contracted Services | Meetings All-net | 9, 500 | |
| | | | | 18, 500 |
| Total | | | | 56, 100 |
| 2500-Material & Supplies | | | | |
| 2-10-12-04-2510 | Materials & Supplies | AV gear, educational materials, props, ribbon, etc. | | 1, 500 |
| Total | | | | 1, 500 |
| Total Expenses | | | | 314, 850 |
| Net Total | | | | (314, 850) |

12-10 - Town Office

Expenditures for the maintenance of the Town Office. Includes janitorial and maintenance salaries and benefits as well as various building maintenance, supplies and utilities required.



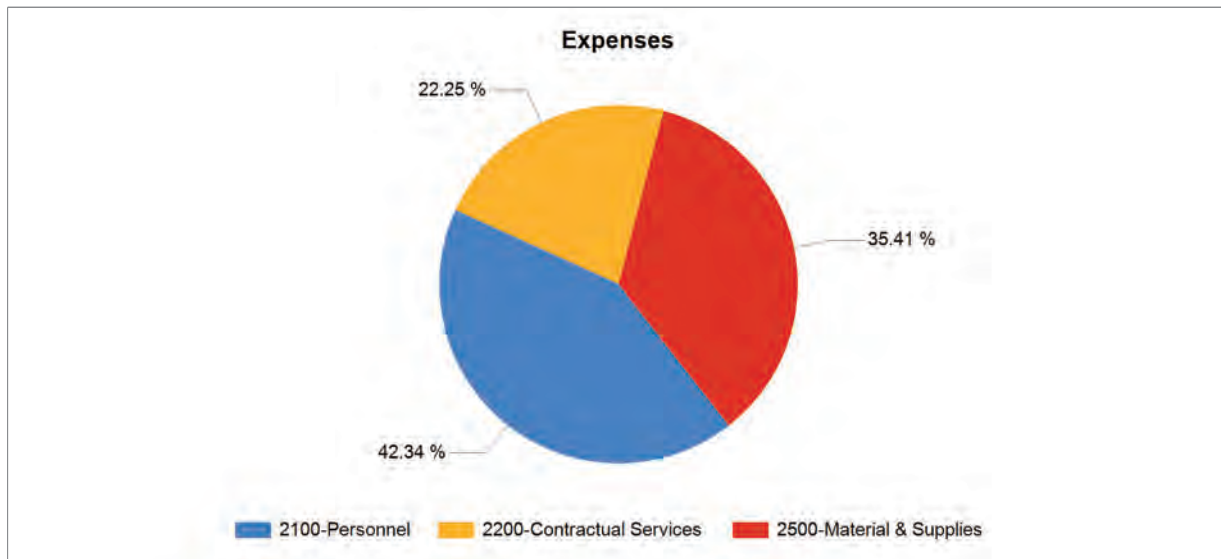
Town Office

Budget Summary

Costing Center **12-10 - Town Office**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|---------------|
| Expenses | | | | |
| 2100-Personnel | 19,249 | 20,372 | 27,386 | 7,014 |
| 2200-Contractual Services | 16,507 | 14,000 | 14,390 | 390 |
| 2500-Material & Supplies | 20,584 | 24,000 | 22,900 | (1,100) |
| Total Expenses | 56,340 | 58,372 | 64,676 | 6,304 |
| Surplus/(Deficit) | (56,340) | -58,372 | -64,676 | -6,304 |



Budget Summary - Rocky Mountain House



Town Office

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-----------------|-----------------|----------------|
| Expenses | | | | | | |
| 2-10-12-10-2110 | 2110-Salaries & Wages | Increased | 39.74 % | 17,133 | 23,942 | 6,809 |
| 2-10-12-10-2130 | 2130-Benefits | Increased | 6.33 % | 3,239 | 3,444 | 205 |
| 2-10-12-10-2252 | 2252-Contract - Building Maint | Increased | 2.79 % | 14,000 | 14,390 | 390 |
| 2-10-12-10-2510 | 2510-Materials & Supplies | Increased | 200.00 % | 500 | 1,500 | 1,000 |
| 2-10-12-10-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 1,600 | 1,600 | 0 |
| 2-10-12-10-2540 | 2540-Water/Sewer | Decreased | 55.26 % | 3,800 | 1,700 | (2,100) |
| 2-10-12-10-2543 | 2543-Power | Unchanged | 0.00 % | 14,100 | 14,100 | 0 |
| 2-10-12-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| Total Expenses | | | 10.80 % | 58,372 | 64,676 | 6,304 |
| Net Total | | | | (58,372) | (64,676) | (6,304) |

Budget Summary - Rocky Mountain House



Town Office

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-----------------------------------|---|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-10-12-10-2110 | Salaries & Wages | Salaries for custodial and building maintenance | - | |
| 2-10-12-10-2110 | Salaries & Wages | | 23, 942 | 23, 942 |
| 2-10-12-10-2130 | Benefits | | | 3, 444 |
| Total | | | | 27, 386 |
| 2200-Contractual Services | | | | |
| 2-10-12-10-2252 | Contract - Building Maint | Asset Planner Subscription | 175 | |
| 2-10-12-10-2252 | Contract - Building Maint | Alarm Monitoring | 3, 075 | |
| 2-10-12-10-2252 | Contract - Building Maint | Mat Service | 1, 020 | |
| 2-10-12-10-2252 | Contract - Building Maint | Various costs, electrical, plumbing, inspections and carpet cleaning. | 8, 500 | |
| 2-10-12-10-2252 | Contract - Building Maint | Dumpster Service | 1, 620 | |
| Total | | | | 14, 390 |
| 2500-Material & Supplies | | | | |
| 2-10-12-10-2510 | Materials & Supplies | Keys, Paint, bulbs, Parts, Filters | | 1, 500 |
| 2-10-12-10-2513 | Materials & Supplies - Janitorial | Cleaning Supplies, Paper Towels, Toilet Tissue etc. | | 1, 600 |
| 2-10-12-10-2540 | Water/Sewer | | | 1, 700 |
| 2-10-12-10-2543 | Power | Utilities based on actuals | | 14, 100 |
| 2-10-12-10-2544 | Natural Gas/Propane | | | 4, 000 |
| Total | | | | 22, 900 |
| Total Expenses | | | | 64, 676 |
| Net Total | | | | (64, 676) |



PROTECTIVE SERVICES

- RCMP
- Fire
- Disaster Services
- Community Enforcement
- Occupational Health & Safety (OH&S)

Budget Summary



Division **20 -Protective Services**

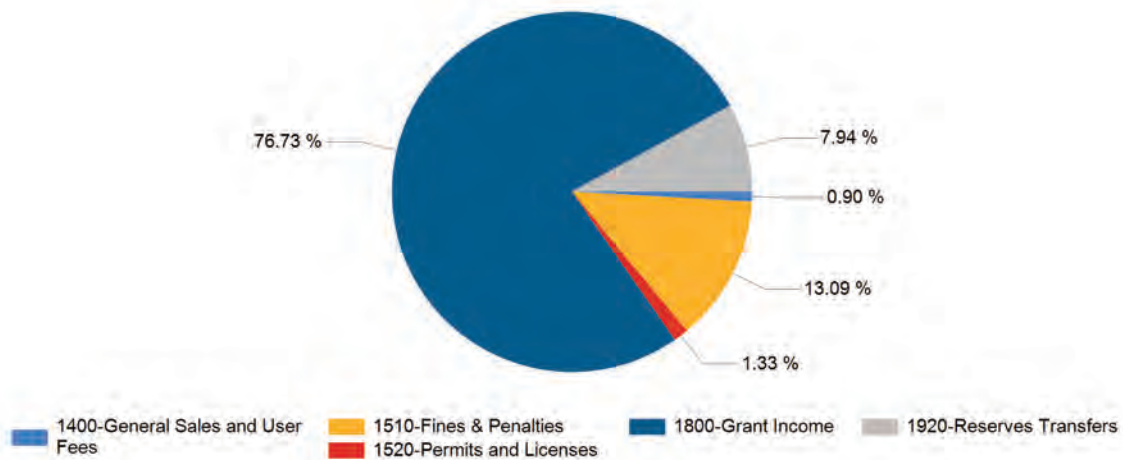
| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|----------------------|---------------------|---------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 9, 960 | 23, 000 | 10, 500 | (12, 500) |
| 1510-Fines & Penalties | 130, 687 | 152, 500 | 152, 500 | 0 |
| 1520-Permits and Licenses | 15, 375 | 16, 100 | 15, 500 | (600) |
| 1800-Grant Income | 859, 639 | 914, 680 | 893, 934 | (20, 746) |
| 1920-Reserves Transfers | 682, 427 | 50, 700 | 92, 550 | 41, 850 |
| Total Revenues | 1, 698, 087 | 1, 156, 980 | 1, 164, 984 | 8, 004 |
| Expenses | | | | |
| 2100-Personnel | 822, 057 | 859, 685 | 911, 756 | 52, 071 |
| 2200-Contractual Services | 2, 349, 467 | 2, 731, 543 | 2, 607, 408 | (124, 135) |
| 2500-Material & Supplies | 27, 957 | 40, 300 | 38, 300 | (2, 000) |
| 2700-Grants and Transfers | 1, 237, 689 | 713, 806 | 807, 226 | 93, 420 |
| 2900-Miscellaneous | 0 | 500 | 0 | (500) |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 4, 437, 170 | 4, 345, 834 | 4, 364, 690 | 18, 856 |
| Surplus/(Deficit) | (2, 739, 082) | -3, 188, 854 | -3, 199, 706 | -10, 852 |

Budget Summary

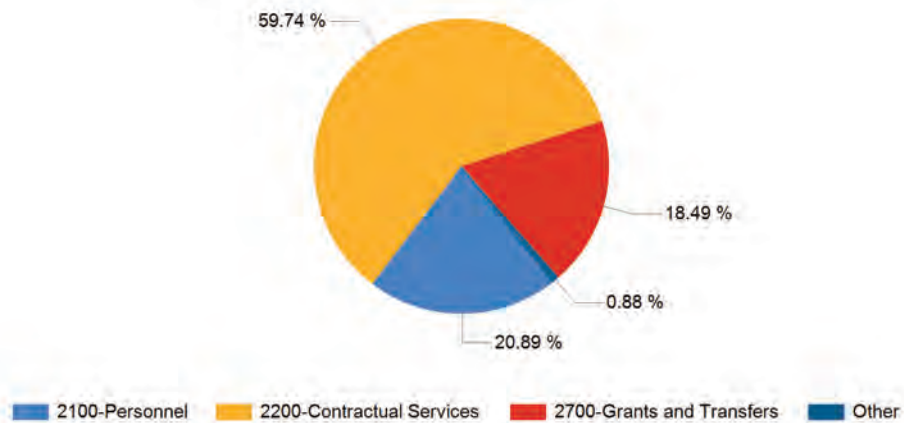


Division **20 -Protective Services**

Revenue



Expenses



21-00 - RCMP Admin

The RCMP provides policing services to the Town of Rocky Mountain House, through a municipal policing contract. The force consists of 10 members which are funded at 70%, two School Resource Officers that are cost shared with the County and the School Division and 5 clerical staff that are also shared with the County. The building is shared with the Provincial RCMP as well as the Sheriff detachment. The Town's portion of the building costs is 41%.

Local Operating grants are the funds billed to the School Division and Clearwater County for the SRO positions. The County pays 50% of the 5 RCMP clerk positions. The funding revenue for SRO's has increased due to the increases in the RCMP contract.



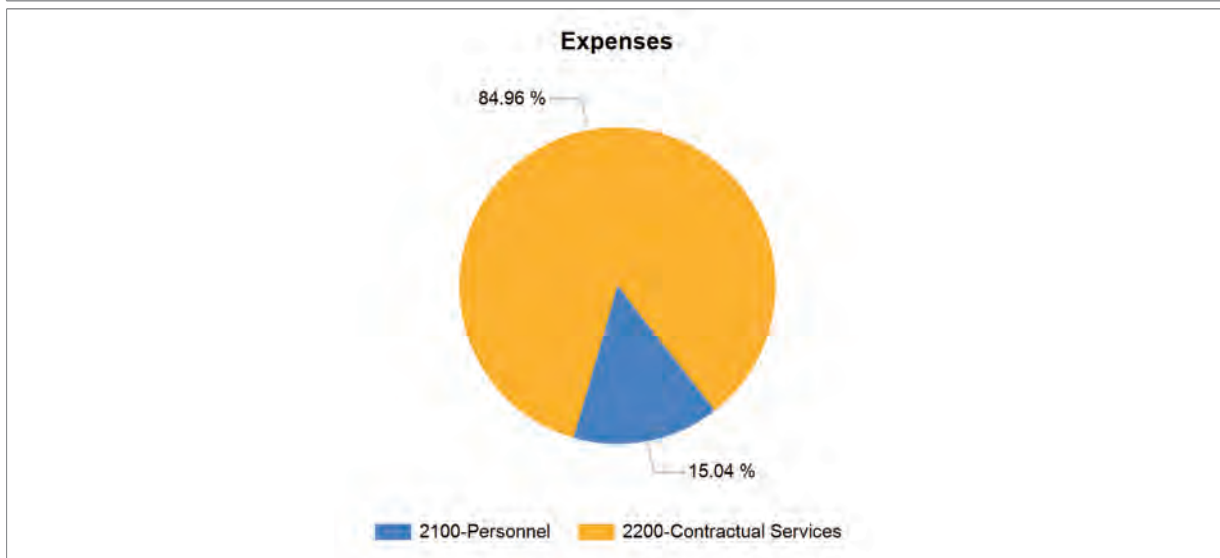
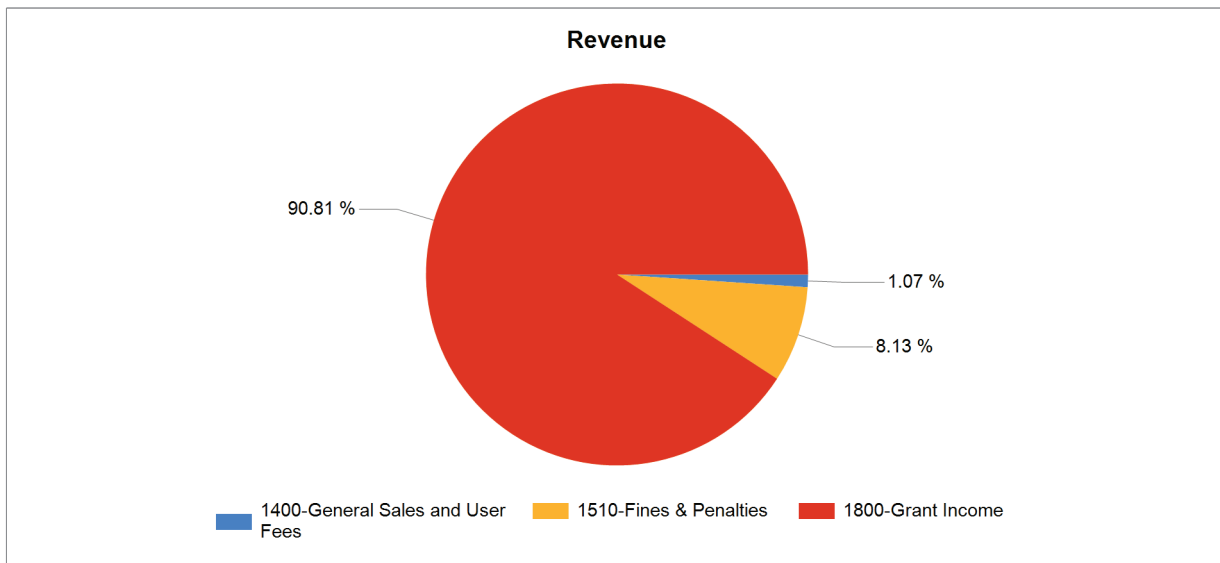
RCMP Detachment

Budget Summary

Costing Center **21-00 - RCMP Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|----------------------|---------------------|---------------------|-------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 9, 960 | 23, 000 | 10, 500 | (12, 500) |
| 1510-Fines & Penalties | 68, 924 | 80, 000 | 80, 000 | 0 |
| 1800-Grant Income | 859, 639 | 914, 680 | 893, 934 | (20, 746) |
| 1920-Reserves Transfers | 0 | 30, 000 | 0 | (30, 000) |
| Total Revenues | 938, 523 | 1, 047, 680 | 984, 434 | (63, 246) |
| Expenses | | | | |
| 2100-Personnel | 403, 457 | 413, 288 | 439, 731 | 26, 443 |
| 2200-Contractual Services | 2, 251, 796 | 2, 613, 193 | 2, 484, 658 | (128, 535) |
| Total Expenses | 2, 655, 253 | 3, 026, 481 | 2, 924, 389 | (102, 092) |
| Surplus/(Deficit) | (1, 716, 731) | -1, 978, 801 | -1, 939, 955 | 38, 846 |



Budget Summary - Rocky Mountain House

RCMP Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------|--------------------|----------------|--------------------|--------------------|------------------|
| Revenues | | | | | | |
| 1-20-21-00-1410 | 1410-Fees for General Service | Decreased | 54.35 % | 23,000 | 10,500 | (12,500) |
| 1-20-21-00-1530 | 1530-Provincial Fine Revenue | Unchanged | 0.00 % | 80,000 | 80,000 | 0 |
| 1-20-21-00-1845 | 1845-Prov Operating Grants | Decreased | 7.83 % | 383,080 | 353,080 | (30,000) |
| 1-20-21-00-1855 | 1855-Local Operating Grants | Increased | 1.74 % | 531,600 | 540,854 | 9,254 |
| 1-20-21-00-1920 | 1920-Transfer from Reserve | Not used this year | | 30,000 | - | (30,000) |
| Total Revenues | | | 6.04 % | 1,047,680 | 984,434 | (63,246) |
| Expenses | | | | | | |
| 2-20-21-00-2110 | 2110-Salaries & Wages | Increased | 3.59 % | 336,463 | 348,554 | 12,091 |
| 2-20-21-00-2130 | 2130-Benefits | Increased | 18.68 % | 76,825 | 91,177 | 14,352 |
| 2-20-21-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-20-21-00-2230 | 2230-Professional Consulting | Not used this year | | 60,000 | - | (60,000) |
| 2-20-21-00-2257 | 2257-Contracted Services | Decreased | 2.07 % | 2,469,693 | 2,418,600 | (51,093) |
| 2-20-21-00-2260 | 2260-Building/Room Rentals | Decreased | 24.92 % | 70,000 | 52,558 | (17,442) |
| 2-20-21-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 13,000 | 13,000 | 0 |
| Total Expenses | | | 3.37 % | 3,026,481 | 2,924,389 | (102,092) |
| Net Total | | | | (1,978,801) | (1,939,955) | 38,846 |

Budget Summary - Rocky Mountain House

RCMP Admin



2026 Budget Details

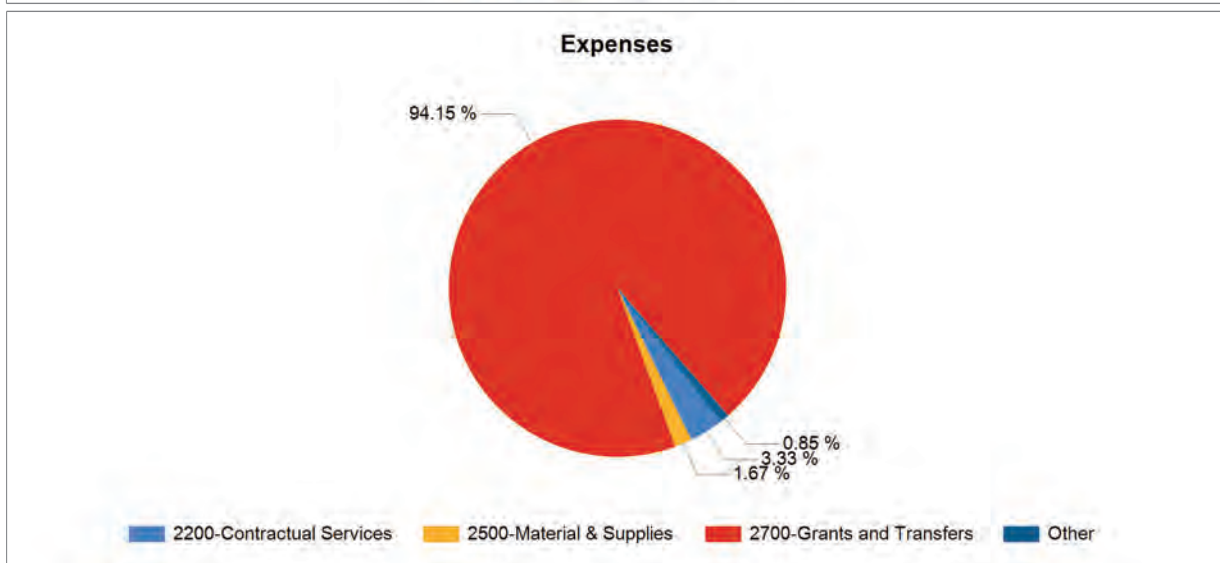
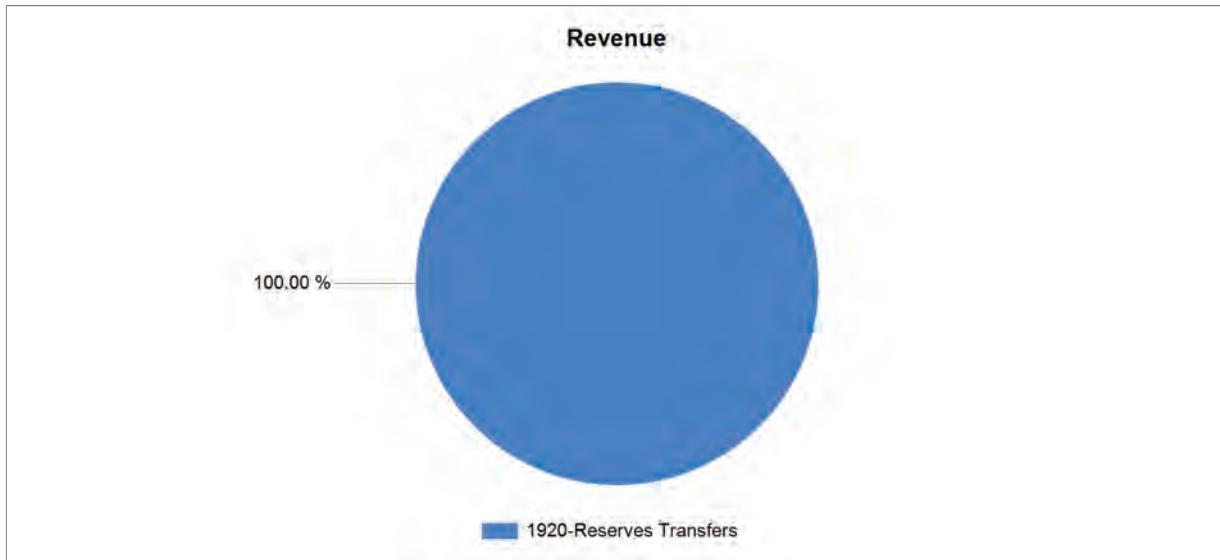
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--------------------------|---|----------------------|----------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-20-21-00-1410 | Fees for General Service | Criminal Record Checks - 332 in 2024; 350 projected in 2025 | | 10, 500 |
| Total | | | | 10, 500 |
| 1510-Fines & Penalties | | | | |
| 1-20-21-00-1530 | Provincial Fine Revenue | Provincial fines - funds are only received when they are paid not when issued. Reduced budget slightly. | | 80, 000 |
| Total | | | | 80, 000 |
| 1800-Grant Income | | | | |
| 1-20-21-00-1845 | Prov Operating Grants | Provincial funding for RCMP contract | | 353, 080 |
| 1-20-21-00-1855 | Local Operating Grants | School Division share of School Resource Officer - 33% of \$415,094 | 134, 232 | |
| 1-20-21-00-1855 | Local Operating Grants | Clearwater County share - School Resource Officer - 46% of \$403,100 | 185, 426 | |
| 1-20-21-00-1855 | Local Operating Grants | Clearwater County share for RCMP clerks - 50% | 221, 196 | |
| | | | | 540, 854 |
| Total | | | | 893, 934 |
| Total Revenues | | | | 984, 434 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-20-21-00-2110 | Salaries & Wages | Overtime | 2, 000 | |
| 2-20-21-00-2110 | Salaries & Wages | | 346, 554 | |
| | | | | 348, 554 |
| 2-20-21-00-2130 | Benefits | | | 91, 177 |
| Total | | | | 439, 731 |
| 2200-Contractual Services | | | | |
| 2-20-21-00-2211 | Staff Meals & Accom | | | 500 |
| 2-20-21-00-2230 | Professional Consulting | Policing Study | | - |
| 2-20-21-00-2257 | Contracted Services | 12 RCMP Members @ 172,800 (70%) | 2, 073, 600 | |
| 2-20-21-00-2257 | Contracted Services | Non Pooled Costs (100%) to the Town Based on K Division Forecast | 114, 000 | |
| 2-20-21-00-2257 | Contracted Services | Extra Duty - Based on K Division Forecast | 231, 000 | |
| 2-20-21-00-2257 | Contracted Services | Total Per capita rate for one member is \$246,857/year | - | |
| | | | | 2, 418, 600 |
| 2-20-21-00-2260 | Building/Room Rentals | Building Rental to RCMP - based on 41% occupancy | | 52, 558 |
| 2-20-21-00-2274 | Insurance | | | 13, 000 |
| Total | | | | 2, 484, 658 |
| Total Expenses | | | | 2, 924, 389 |
| Net Total | | | | (1, 939, 955) |

Budget Summary

Department **23 - Fire**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|--------------------|------------------|------------------|-----------------|
| Revenues | | | | |
| 1920-Reserves Transfers | 682, 427 | 20, 700 | 92, 550 | 71, 850 |
| Total Revenues | 682, 427 | 20, 700 | 92, 550 | 71, 850 |
| Expenses | | | | |
| 2100-Personnel | 4, 602 | 7, 047 | 7, 294 | 247 |
| 2200-Contractual Services | 26, 710 | 28, 450 | 28, 550 | 100 |
| 2500-Material & Supplies | 10, 539 | 13, 300 | 14, 300 | 1, 000 |
| 2700-Grants and Transfers | 1, 237, 689 | 713, 806 | 807, 226 | 93, 420 |
| 2900-Miscellaneous | 0 | 500 | 0 | (500) |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 1, 279, 540 | 763, 103 | 857, 370 | 94, 267 |
| Surplus/(Deficit) | (597, 113) | -742, 403 | -764, 820 | -22, 417 |



23-00 - Fire Admin

Fire Services are currently provided by the Clearwater Regional Fire Services. This is a joint fire service with Clearwater County. The Town pays a portion of the operating costs.

The department provides many emergency responses which include fire fighting, vehicle extraction, search and rescue, hazardous materials, fire prevention and training programs.



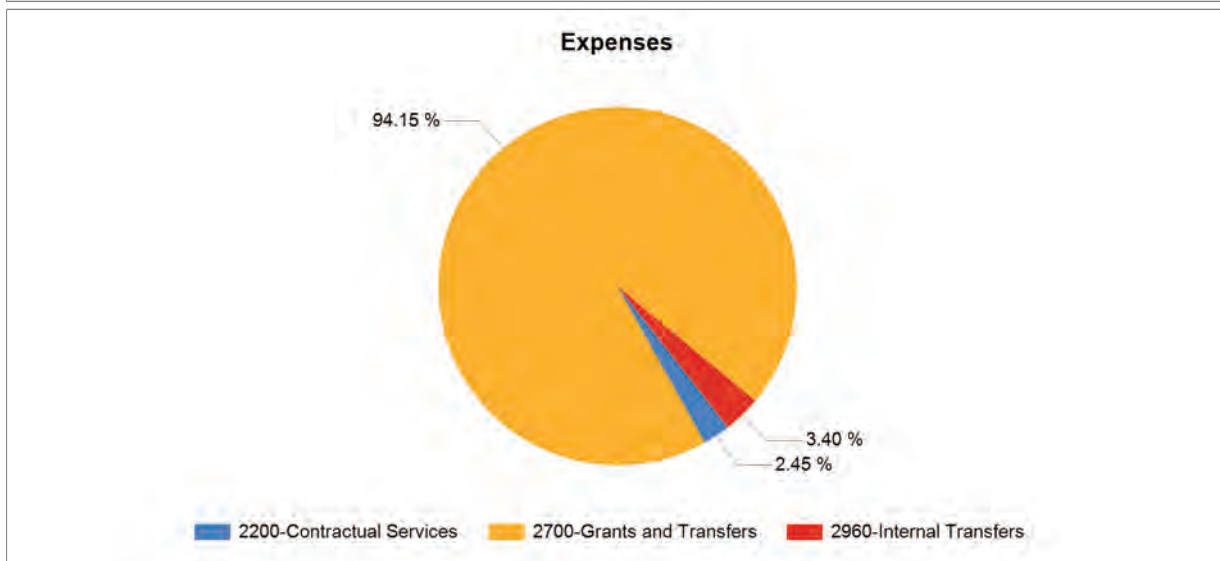
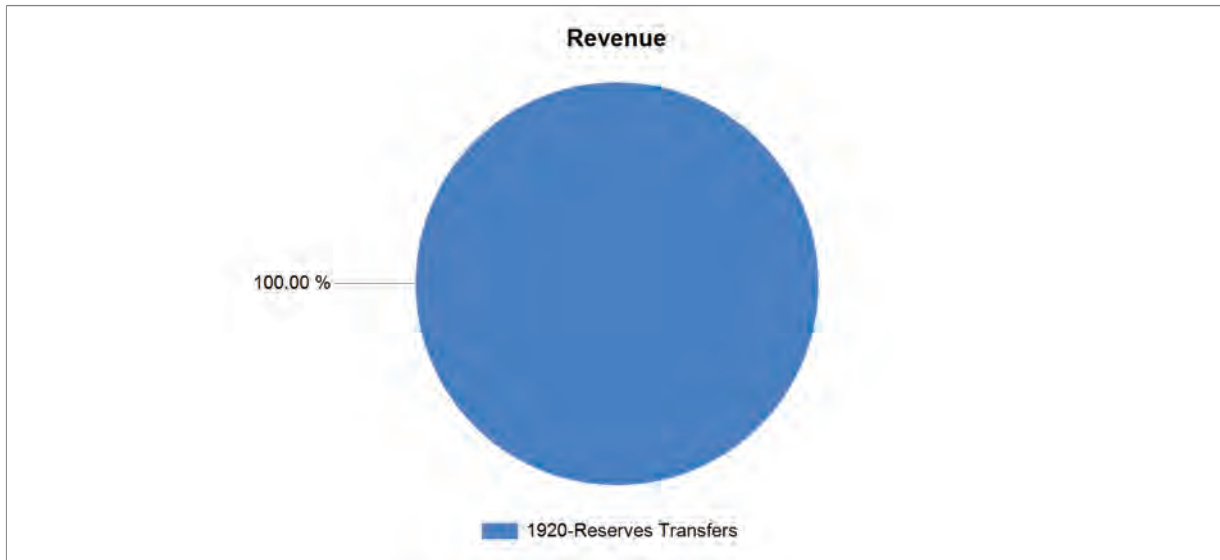
Clearwater Regional Fire Rescue Services Ladder Truck

Budget Summary

Costing Center **23-00 - Fire Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|--------------------|------------------|------------------|-----------------|
| Revenues | | | | |
| 1920-Reserves Transfers | 682, 427 | 20, 700 | 92, 550 | 71, 850 |
| Total Revenues | 682, 427 | 20, 700 | 92, 550 | 71, 850 |
| Expenses | | | | |
| 2100-Personnel | 4, 602 | 0 | 0 | 0 |
| 2200-Contractual Services | 20, 610 | 21, 600 | 21, 000 | (600) |
| 2500-Material & Supplies | 0 | 2, 000 | 0 | (2, 000) |
| 2700-Grants and Transfers | 1, 237, 689 | 713, 806 | 807, 226 | 93, 420 |
| 2900-Miscellaneous | 0 | 500 | 0 | (500) |
| 2960-Internal Transfers | 0 | 25, 197 | 29, 193 | 3, 996 |
| Total Expenses | 1, 262, 901 | 763, 103 | 857, 419 | 94, 316 |
| Surplus/(Deficit) | (580, 474) | -742, 403 | -764, 869 | -22, 466 |



Budget Summary - Rocky Mountain House

Fire Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|------------------|------------------|-----------------|
| Revenues | | | | | | |
| 1-20-23-00-1920 | 1920-Transfer from Reserve | Increased | 347.10 % | 20,700 | 92,550 | 71,850 |
| Total Revenues | | | 347.10 % | 20,700 | 92,550 | 71,850 |
| Expenses | | | | | | |
| 2-20-23-00-2217 | 2217-Communications | Decreased | 6.98 % | 8,600 | 8,000 | (600) |
| 2-20-23-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 13,000 | 13,000 | 0 |
| 2-20-23-00-2510 | 2510-Materials & Supplies | Not used this year | | 1,000 | - | (1,000) |
| 2-20-23-00-2521 | 2521-Fuel, Oil, Etc | Not used this year | | 1,000 | - | (1,000) |
| 2-20-23-00-2750 | 2750-Local Government Grants | Increased | 13.09 % | 713,806 | 807,226 | 93,420 |
| 2-20-23-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 15.86 % | 25,197 | 29,193 | 3,996 |
| 2-20-23-00-2990 | 2990-Other Expenses | Not used this year | | 500 | - | (500) |
| Total Expenses | | | 12.36 % | 763,103 | 857,419 | 94,316 |
| Net Total | | | | (742,403) | (764,869) | (22,466) |

Budget Summary - Rocky Mountain House

Fire Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|-------------------|
| Revenues | | | | |
| 1920-Reserves Transfers | | | | |
| 1-20-23-00-1920 | Transfer from Reserve | | | 92, 550 |
| Total | | | | 92, 550 |
| Total Revenues | | | | 92, 550 |
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-20-23-00-2217 | Communications | Phones, Wifi | | 8, 000 |
| 2-20-23-00-2274 | Insurance | | | 13, 000 |
| Total | | | | 21, 000 |
| 2500-Material & Supplies | | | | |
| 2-20-23-00-2510 | Materials & Supplies | Not used - recorded in Fire Building | | - |
| 2-20-23-00-2521 | Fuel, Oil, Etc | Moved to 23-10 Fire Hall | | - |
| Total | | | | - |
| 2700-Grants and Transfers | | | | |
| 2-20-23-00-2750 | Local Government Grants | Capital purchase grants to Regional Fire | 92, 550 | |
| 2-20-23-00-2750 | Local Government Grants | Town portion of Regional Fire Services - Town portion 23.25% | 714, 676 | |
| | | | | 807, 226 |
| Total | | | | 807, 226 |
| 2960-Internal Transfers | | | | |
| 2-20-23-00-2960 | Gross Recoveries to Other Operating | - Fire Hall Allocation from 23-10 - Fire Hall (100.00%) | | 29, 193 |
| Total | | | | 29, 193 |
| 2900-Miscellaneous | | | | |
| 2-20-23-00-2990 | Other Expenses | Not used in prior years | | - |
| Total | | | | - |
| Total Expenses | | | | 857, 419 |
| Net Total | | | | (764, 869) |

23-10 - Fire Hall

This cost centre contains the costs for maintaining the Fire Hall. This includes building maintenance, utilities and supply accounts.



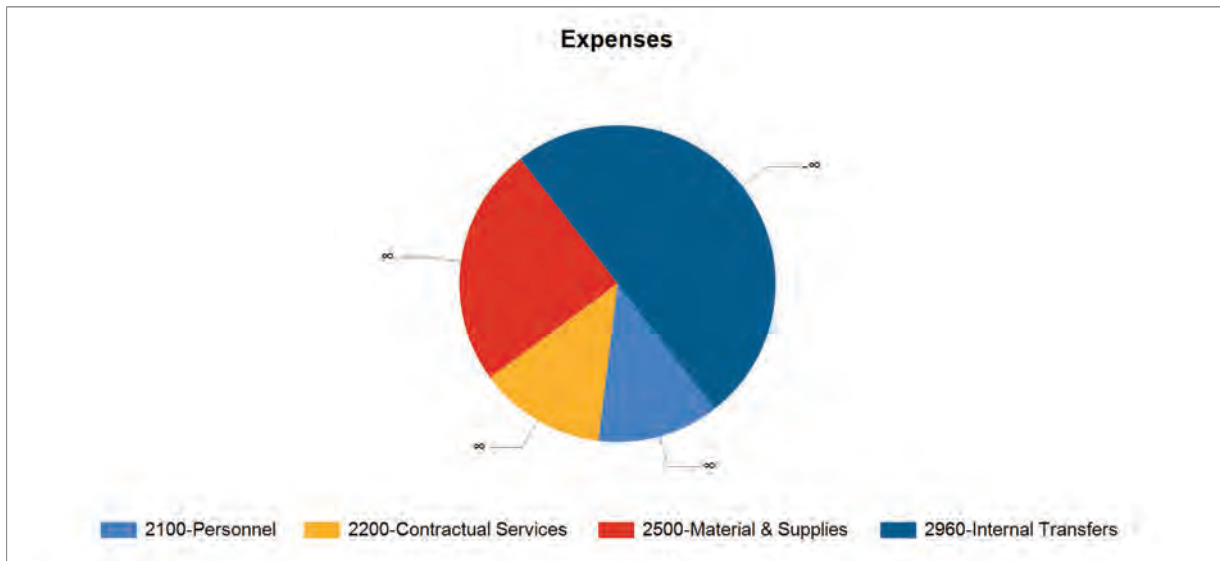
Clearwater Regional Fire Rescue Services Station 60

Budget Summary

Costing Center **23-10 - Fire Hall**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 0 | 7,047 | 7,294 | 247 |
| 2200-Contractual Services | 6,100 | 6,850 | 7,550 | 700 |
| 2500-Material & Supplies | 10,539 | 11,300 | 14,300 | 3,000 |
| 2960-Internal Transfers | 0 | (25,197) | (29,144) | (3,947) |
| Total Expenses | 16,639 | 0 | 0 | 0 |
| Surplus/(Deficit) | (16,639) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Fire Hall

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------|--|---------------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-20-23-10-2110 | 2110-Salaries & Wages | Increased | 3.84 % | 5,703 | 5,922 | 219 |
| 2-20-23-10-2130 | 2130-Benefits | Increased | 2.05 % | 1,344 | 1,372 | 28 |
| 2-20-23-10-2252 | 2252-Contract - Building Maint | Increased | 10.22 % | 6,850 | 7,550 | 700 |
| 2-20-23-10-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-20-23-10-2521 | 2521-Fuel, Oil, Etc | New this year | | - | 1,000 | 1,000 |
| 2-20-23-10-2540 | 2540-Water/Sewer | New this year | | - | 2,000 | 2,000 |
| 2-20-23-10-2543 | 2543-Power | Unchanged | 0.00 % | 6,700 | 6,700 | 0 |
| 2-20-23-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 3,600 | 3,600 | 0 |
| 2-20-23-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 15.66 % | (25,197) | (29,144) | (3,947) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Fire Hall

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-20-23-10-2110 | Salaries & Wages | | | 5, 922 |
| 2-20-23-10-2130 | Benefits | | | 1, 372 |
| Total | | | | 7, 294 |
| 2200-Contractual Services | | | | |
| 2-20-23-10-2252 | Contract - Building Maint | Plumbing repairs | 1, 000 | |
| 2-20-23-10-2252 | Contract - Building Maint | General | 250 | |
| 2-20-23-10-2252 | Contract - Building Maint | Load test generators | 2, 700 | |
| 2-20-23-10-2252 | Contract - Building Maint | Generator servicing | 1, 000 | |
| 2-20-23-10-2252 | Contract - Building Maint | Shared waste management contract | 1, 450 | |
| 2-20-23-10-2252 | Contract - Building Maint | New Air Conditioner (one time purchase) | - | |
| 2-20-23-10-2252 | Contract - Building Maint | Electrical repairs | 1, 000 | |
| 2-20-23-10-2252 | Contract - Building Maint | Fire extinguisher certification | 150 | |
| Total | | | | 7, 550 |
| 2500-Material & Supplies | | | | |
| 2-20-23-10-2510 | Materials & Supplies | Misc. Supplies | | 1, 000 |
| 2-20-23-10-2521 | Fuel, Oil, Etc | Fuel for Generator | | 1, 000 |
| 2-20-23-10-2540 | Water/Sewer | Utilities for Fire Hall | | 2, 000 |
| 2-20-23-10-2543 | Power | | | 6, 700 |
| 2-20-23-10-2544 | Natural Gas/Propane | | | 3, 600 |
| Total | | | | 14, 300 |
| 2960-Internal Transfers | | | | |
| 2-20-23-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - Fire Hall Allocation" | | (29, 144) |
| Total | | | | (29, 144) |
| Total Expenses | | | | - |
| Net Total | | | | - |

24-00 - Disaster Services

This department contains a budget for training, memberships and supplies to meet the Town's legislated requirements for emergency management.

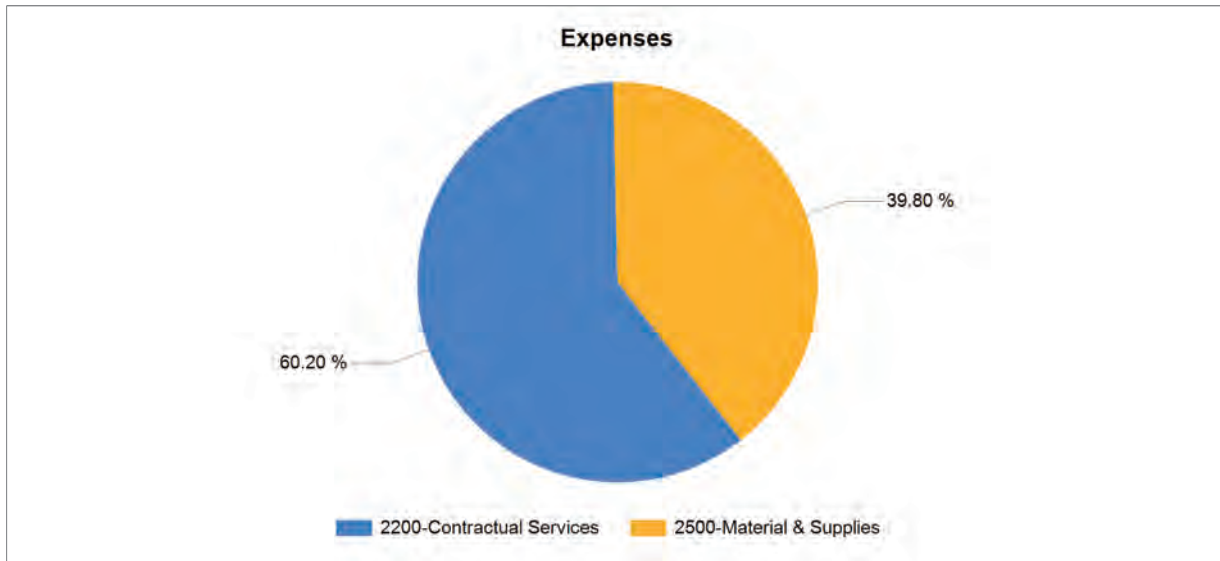


Budget Summary

Costing Center **24-00 - Disaster Services**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|--------------|----------------|----------------|----------|
| Expenses | | | | |
| 2200-Contractual Services | 831 | 6,050 | 6,050 | 0 |
| 2500-Material & Supplies | 0 | 4,000 | 4,000 | 0 |
| Total Expenses | 831 | 10,050 | 10,050 | 0 |
| Surplus/(Deficit) | (831) | -10,050 | -10,050 | 0 |



Budget Summary - Rocky Mountain House



Disaster Services

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---------------------------|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-20-24-00-2140 | 2140-Training | Unchanged | 0.00 % | 6,000 | 6,000 | 0 |
| 2-20-24-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 50 | 50 | 0 |
| 2-20-24-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| Total Expenses | | | 0.00 % | 10,050 | 10,050 | - |
| Net Total | | | | (10,050) | (10,050) | - |

Budget Summary - Rocky Mountain House



Disaster Services

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|----------------------|--|----------------------|-----------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-20-24-00-2140 | Training | Other Emergency related training | 3,000 | |
| 2-20-24-00-2140 | Training | Emergency Management Training | 3,000 | |
| | | | | 6,000 |
| 2-20-24-00-2274 | Insurance | Liability insurance based on budgeted expenses | | 50 |
| Total | | | | 6,050 |
| 2500-Material & Supplies | | | | |
| 2-20-24-00-2510 | Materials & Supplies | Supply costs | | 4,000 |
| Total | | | | 4,000 |
| Total Expenses | | | | 10,050 |
| Net Total | | | | (10,050) |

26-00 - Community Enforcement

The Bylaw or Community Enforcement department consists of three Peace Officers. This department is responsible for the enforcement of all bylaws within the Town. This includes business licensing, animal control, parking, nuisance and unsightly premises as well as traffic enforcement and violations. They assist other departments when required with serving documents or providing support.

Provincial fine revenue is not received when tickets issued. Funds are not released by the Province until the ticket is paid. This can be delayed until renewal of drivers licenses.



RMH Peace Officer Vehicle

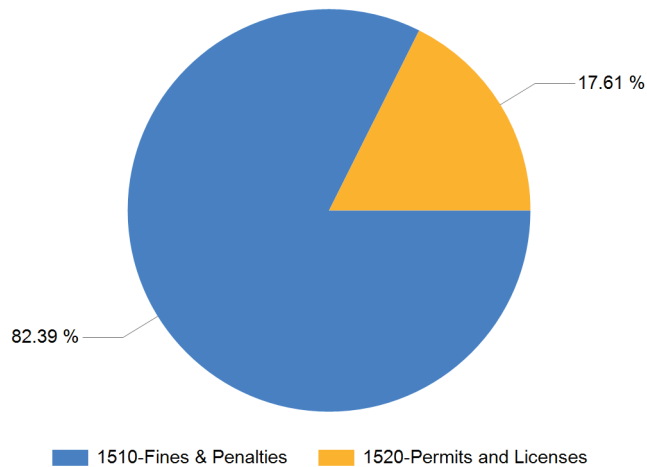
Budget Summary



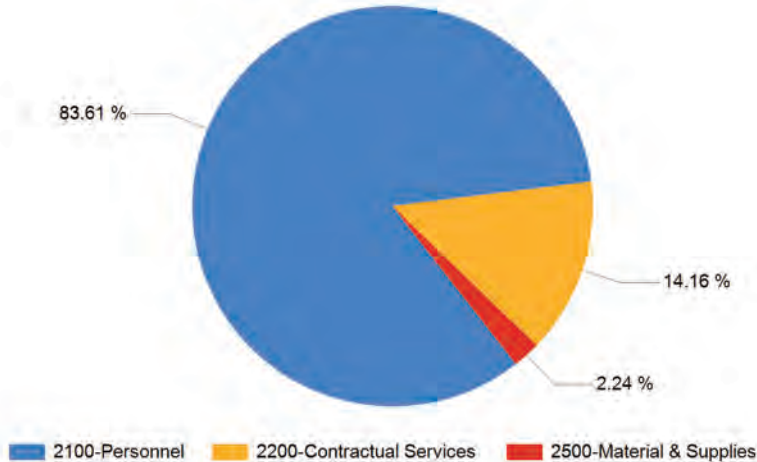
Costing Center **26-00 - Community Enforcement**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1510-Fines & Penalties | 61,762 | 72,500 | 72,500 | 0 |
| 1520-Permits and Licenses | 15,375 | 16,100 | 15,500 | (600) |
| Total Revenues | 77,137 | 88,600 | 88,000 | (600) |
| Expenses | | | | |
| 2100-Personnel | 364,258 | 387,375 | 411,291 | 23,916 |
| 2200-Contractual Services | 49,056 | 64,850 | 69,650 | 4,800 |
| 2500-Material & Supplies | 9,384 | 11,000 | 11,000 | 0 |
| Total Expenses | 422,698 | 463,225 | 491,941 | 28,716 |
| Surplus/(Deficit) | (345,561) | -374,625 | -403,941 | -29,316 |

Revenue



Expenses



Budget Summary - Rocky Mountain House



Community Enforcement

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------------|-----------|----------------|------------------|------------------|-----------------|
| Revenues | | | | | | |
| 1-20-26-00-1520 | 1520-Licenses & Permits | Decreased | 16.67 % | 600 | 500 | (100) |
| 1-20-26-00-1522 | 1522-Pet Licenses | Decreased | 3.23 % | 15,500 | 15,000 | (500) |
| 1-20-26-00-1530 | 1530-Provincial Fine Revenue | Unchanged | 0.00 % | 70,000 | 70,000 | 0 |
| 1-20-26-00-1531 | 1531-Local Fine Revenue | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| Total Revenues | | | 0.68 % | 88,600 | 88,000 | (600) |
| Expenses | | | | | | |
| 2-20-26-00-2110 | 2110-Salaries & Wages | Increased | 5.46 % | 320,660 | 338,175 | 17,515 |
| 2-20-26-00-2130 | 2130-Benefits | Increased | 9.59 % | 66,715 | 73,116 | 6,401 |
| 2-20-26-00-2140 | 2140-Training | Unchanged | 0.00 % | 7,500 | 7,500 | 0 |
| 2-20-26-00-2211 | 2211-Staff Meals & Accom | Increased | 20.00 % | 5,000 | 6,000 | 1,000 |
| 2-20-26-00-2215 | 2215-Freight | Decreased | 75.00 % | 400 | 100 | (300) |
| 2-20-26-00-2216 | 2216-Postage | Decreased | 33.33 % | 600 | 400 | (200) |
| 2-20-26-00-2217 | 2217-Communications | Increased | 35.42 % | 4,800 | 6,500 | 1,700 |
| 2-20-26-00-2223 | 2223-Subscriptions | Increased | 10.00 % | 16,000 | 17,600 | 1,600 |
| 2-20-26-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-20-26-00-2230 | 2230-Professional Consulting | Increased | 13.33 % | 7,500 | 8,500 | 1,000 |
| 2-20-26-00-2245 | 2245-IT Services & Agreements | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-20-26-00-2251 | 2251-Contract Equip/Vehicle Repairs | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-20-26-00-2257 | 2257-Contracted Services | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-20-26-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 5,550 | 5,550 | 0 |
| 2-20-26-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 9,500 | 9,500 | 0 |
| 2-20-26-00-2511 | 2511-Copier Leases & Charges | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| Total Expenses | | | 6.20 % | 463,225 | 491,941 | 28,716 |
| Net Total | | | | (374,625) | (403,941) | (29,316) |

Budget Summary - Rocky Mountain House

Community Enforcement



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|--------------------------------|--|----------------------|------------------|
| Revenues | | | | |
| 1520-Permits and Licenses | | | | |
| 1-20-26-00-1520 | Licenses & Permits | Taxi drivers yearly license fee | | 500 |
| 1-20-26-00-1522 | Pet Licenses | Annual pet fees, hen and bee licenses | | 15,000 |
| Total | | | | 15,500 |
| 1510-Fines & Penalties | | | | |
| 1-20-26-00-1530 | Provincial Fine Revenue | Provincial Traffic Enforcement. | | 70,000 |
| 1-20-26-00-1531 | Local Fine Revenue | Municipal Bylaw Fines (animal control and bylaws) | | 2,500 |
| Total | | | | 72,500 |
| Total Revenues | | | | 88,000 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-20-26-00-2110 | Salaries & Wages | Overtime and on call premiums for 3 staff | 5,000 | |
| 2-20-26-00-2110 | Salaries & Wages | | 333,175 | |
| | | | | 338,175 |
| 2-20-26-00-2130 | Benefits | | | 73,116 |
| Total | | | | 411,291 |
| 2200-Contractual Services | | | | |
| 2-20-26-00-2140 | Training | Courses for CPOs | | 7,500 |
| 2-20-26-00-2211 | Staff Meals & Accom | CPO training or courses- travel expenses | | 6,000 |
| 2-20-26-00-2215 | Freight | Packages for supplies ordered | | 100 |
| 2-20-26-00-2216 | Postage | Mail out of warnings or notices | | 400 |
| 2-20-26-00-2217 | Communications | Cell phone and other communication costs | | 6,500 |
| 2-20-26-00-2223 | Subscriptions | safety link- officer safety monitoring program | 1,000 | |
| 2-20-26-00-2223 | Subscriptions | smart squad program e-ticketing | 4,000 | |
| 2-20-26-00-2223 | Subscriptions | report exec \$8900.00 US Dollars exchange rate linked to smart squad | 12,600 | |
| | | | | 17,600 |
| 2-20-26-00-2224 | Municipal Memberships | AACPO | | 500 |
| 2-20-26-00-2230 | Professional Consulting | Court require legal rep for trials/discussions. Legal review for documents & legislation | | 8,500 |
| 2-20-26-00-2245 | IT Services & Agreements | E-Ticketing - Mandatory program Provincial Government- Smart Squad | | 2,000 |
| 2-20-26-00-2251 | Contract Equip/Vehicle Repairs | 3 vehicles | | 5,000 |
| 2-20-26-00-2257 | Contracted Services | Kenneling costs internal | 5,000 | |
| 2-20-26-00-2257 | Contracted Services | Medical costs for injured animals | 5,000 | |
| | | | | 10,000 |
| 2-20-26-00-2274 | Insurance | Vehicle insurance | | 5,550 |
| Total | | | | 69,650 |
| 2500-Material & Supplies | | | | |
| 2-20-26-00-2510 | Materials & Supplies | General supplies -office supplies, Uniforms and safety wear | 8,500 | |
| 2-20-26-00-2510 | Materials & Supplies | Impaired driver enforcement - ASD, straws & training | 1,000 | |
| | | | | 9,500 |
| 2-20-26-00-2511 | Copier Leases & Charges | Copier charges and vehicle e ticket | | 1,500 |
| Total | | | | 11,000 |
| Total Expenses | | | | 491,941 |
| Net Total | | | | (403,941) |

27-00 - Occupational Health & Safety

Occupational Health and Safety provides training and management to improve health and safety for employees and the organization.

The function is now managed by Planning & Development with an OH&S & Planning Coordinator. This position is 60/40 OH&S and Planning respectively. This position liaises with Human Resources to manage the OH&S function.

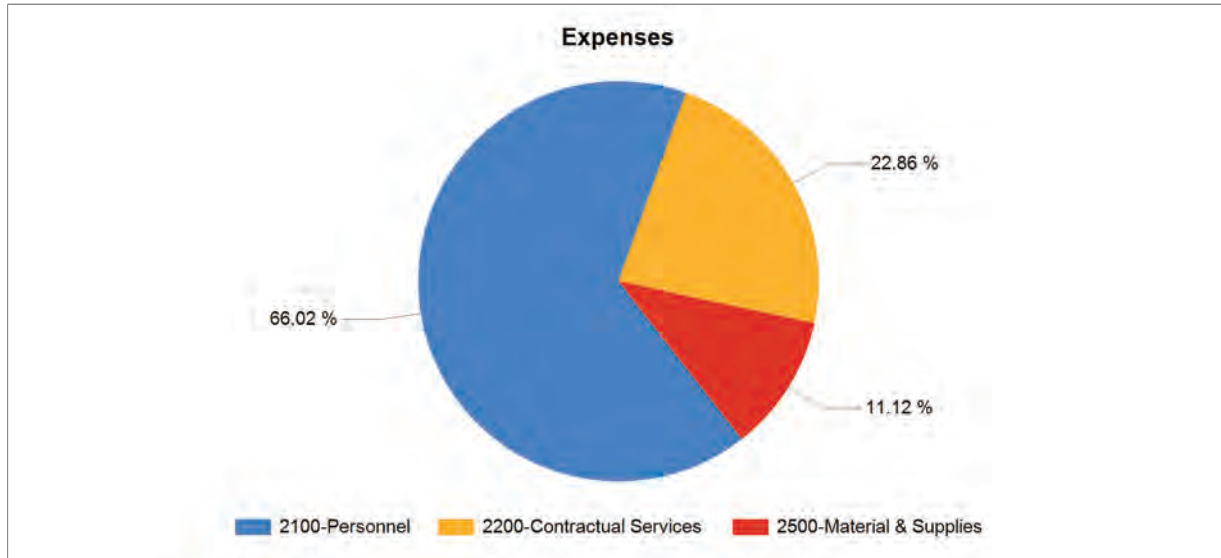


Budget Summary

Costing Center **27-00 - Occupational Health & Safety**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|----------------|
| Expenses | | | | |
| 2100-Personnel | 49,740 | 51,975 | 53,440 | 1,465 |
| 2200-Contractual Services | 21,074 | 19,000 | 18,500 | (500) |
| 2500-Material & Supplies | 8,033 | 12,000 | 9,000 | (3,000) |
| Total Expenses | 78,847 | 82,975 | 80,940 | (2,035) |
| Surplus/(Deficit) | (78,847) | -82,975 | -80,940 | 2,035 |



Budget Summary - Rocky Mountain House



Occupational Health & Safety

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------|-----------|----------------|-----------------|-----------------|----------------|
| Expenses | | | | | | |
| 2-20-27-00-2110 | 2110-Salaries & Wages | Increased | 3.00 % | 40,747 | 41,969 | 1,222 |
| 2-20-27-00-2130 | 2130-Benefits | Increased | 2.17 % | 11,228 | 11,471 | 243 |
| 2-20-27-00-2140 | 2140-Training | Decreased | 20.00 % | 10,000 | 8,000 | (2,000) |
| 2-20-27-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-20-27-00-2224 | 2224-Municipal Memberships | Decreased | 25.00 % | 2,000 | 1,500 | (500) |
| 2-20-27-00-2245 | 2245-IT Services & Agreements | Increased | 36.36 % | 5,500 | 7,500 | 2,000 |
| 2-20-27-00-2510 | 2510-Materials & Supplies | Decreased | 25.00 % | 12,000 | 9,000 | (3,000) |
| Total Expenses | | | 2.45 % | 82,975 | 80,940 | (2,034) |
| Net Total | | | | (82,975) | (80,940) | 2,034 |

Budget Summary - Rocky Mountain House

Occupational Health & Safety



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|--------------------------|---|----------------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-20-27-00-2110 | Salaries & Wages | | | 41,969 |
| 2-20-27-00-2130 | Benefits | | | 11,471 |
| Total | | | | 53,440 |
| 2200-Contractual Services | | | | |
| 2-20-27-00-2140 | Training | Various recertification's organization wide | 2,750 | |
| 2-20-27-00-2140 | Training | First Aid Training | 2,250 | |
| 2-20-27-00-2140 | Training | Operations staff OHS upgrades | 3,000 | |
| | | | | 8,000 |
| 2-20-27-00-2211 | Staff Meals & Accom | | | 1,500 |
| 2-20-27-00-2224 | Municipal Memberships | WHMIS Courses through AMSHA | | 1,500 |
| 2-20-27-00-2245 | IT Services & Agreements | Sitedocs Annual fee - Incident Reporting, Safety Software | | 7,500 |
| Total | | | | 18,500 |
| 2500-Material & Supplies | | | | |
| 2-20-27-00-2510 | Materials & Supplies | Supplies and equipment | | 9,000 |
| Total | | | | 9,000 |
| Total Expenses | | | | 80,940 |
| Net Total | | | | (80,940) |



ENGINEERING & OPERATIONS

- Common Services
 - Common Services - Shop
- Fleet
- Roads
- Sidewalks
- Airport
 - Airport - Building
- Storm Sewer

Budget Summary



Division **30-Transportation**

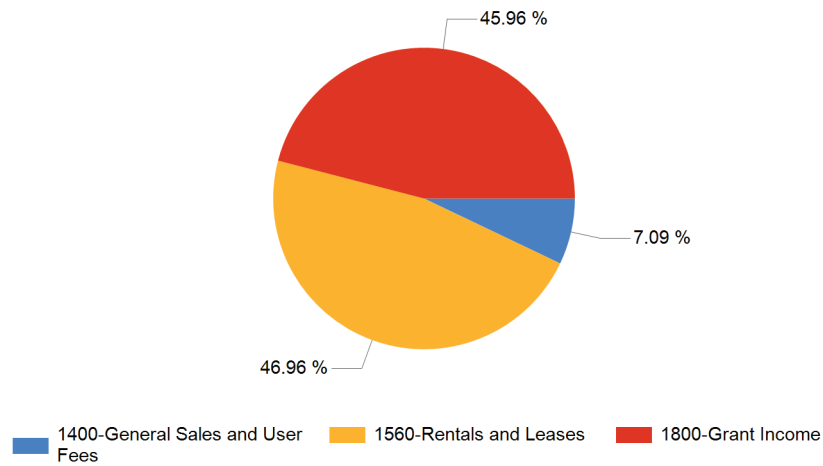
| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|--------------------|-------------------|-------------------|---------------|
| Revenues | | | | |
| 1050-Local Improvements | 13,308 | 0 | 0 | 0 |
| 1400-General Sales and User Fees | 19,282 | 19,500 | 17,700 | (1,800) |
| 1560-Rentals and Leases | 94,628 | 117,300 | 117,300 | 0 |
| 1800-Grant Income | 98,973 | 97,661 | 114,799 | 17,138 |
| 1900-1900 Miscellaneous | 10,969 | 0 | 0 | 0 |
| 1920-Reserves Transfers | 50,500 | 0 | 0 | 0 |
| Total Revenues | 287,660 | 234,461 | 249,799 | 15,338 |
| Expenses | | | | |
| 2100-Personnel | 988,328 | 1,053,444 | 1,035,847 | (17,597) |
| 2200-Contractual Services | 533,812 | 587,655 | 583,530 | (4,125) |
| 2500-Material & Supplies | 836,271 | 891,500 | 924,500 | 33,000 |
| 2700-Grants and Transfers | 0 | 5,500 | 5,500 | 0 |
| 2800-Bank Charges & Interest | 29,020 | 26,842 | 24,177 | (2,665) |
| 2960-Internal Transfers | (308,000) | (308,000) | (307,999) | 1 |
| Total Expenses | 2,079,431 | 2,256,941 | 2,265,555 | 8,614 |
| Surplus/(Deficit) | (1,791,771) | -2,022,480 | -2,015,756 | 6,724 |

Budget Summary

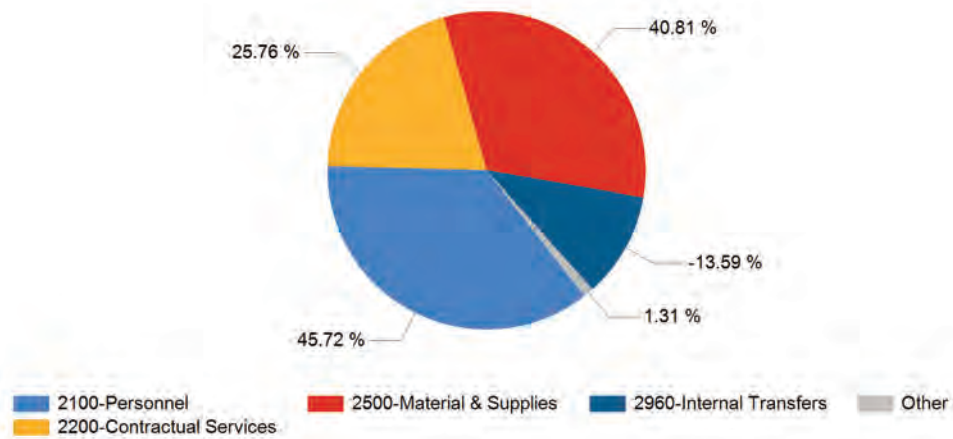


Division **30-Transportation**

Revenue



Expenses



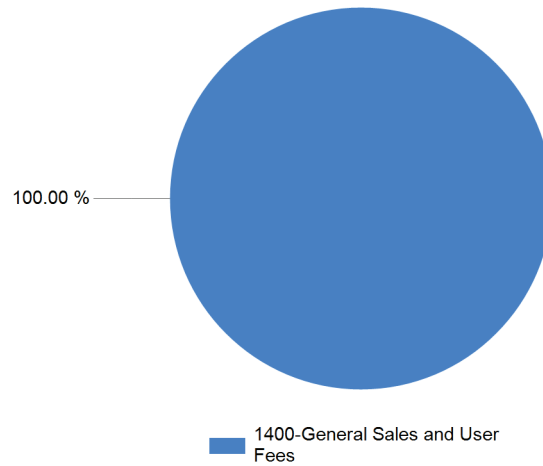
Budget Summary



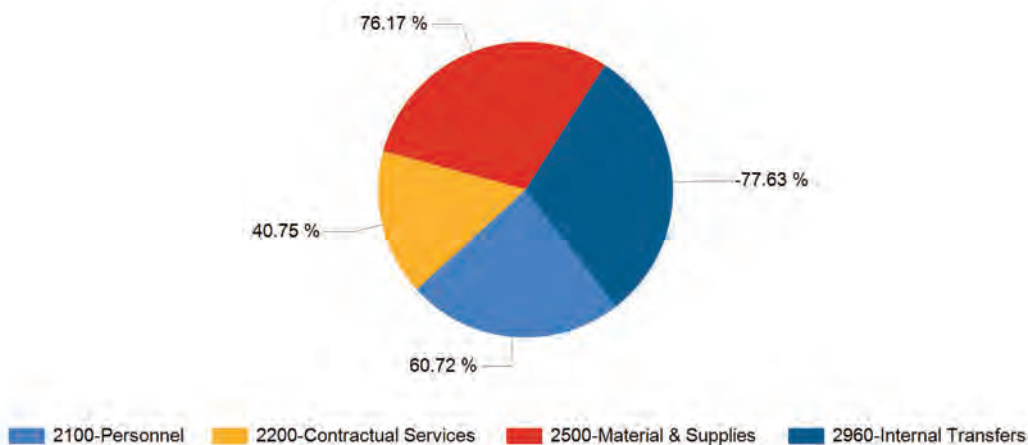
Department **31 - Common Services**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|------------------|------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 2, 700 | 600 | 500 | (100) |
| 1900-1900 Miscellaneous | 10, 969 | 0 | 0 | 0 |
| Total Revenues | 13, 669 | 600 | 500 | (100) |
| Expenses | | | | |
| 2100-Personnel | 252, 109 | 255, 077 | 240, 880 | (14, 197) |
| 2200-Contractual Services | 155, 010 | 180, 305 | 161, 655 | (18, 650) |
| 2500-Material & Supplies | 280, 180 | 317, 300 | 302, 200 | (15, 100) |
| 2960-Internal Transfers | (308, 000) | (308, 000) | (307, 999) | 1 |
| Total Expenses | 379, 299 | 444, 682 | 396, 736 | (47, 946) |
| Surplus/(Deficit) | (365, 630) | -444, 082 | -396, 236 | 47, 846 |

Revenue



Expenses



31-00 - Common Services Admin

Common Services provides administration for the Operations/Public Works function of the Town. This includes fleet maintenance, operation of streets & roads, snow removal, horticulture, airport, park maintenance, utilities and maintenance of all infrastructure with the Town for roads and utilities. The Engineering and Operations Department maintains and operates the following infrastructure components within the Town of Rocky Mountain House:

- storm drainage system
- roadway network
- wastewater collection system and lift stations
- water distribution network and reservoir
- wastewater treatment facility
- water treatment plant
- trail network
- trees & planting
- parks including Recreation Park, Centennial Park Campground & Skateboard Park

Responsibilities relating to these infrastructure components, this department is responsible for providing the following services:

- pothole repairs
- snow removal
- street sweeping
- traffic sign maintenance
- water main and sanitary sewer repairs
- water meter replacement and reading
- cemetery maintenance
- park equipment maintenance
- turf maintenance

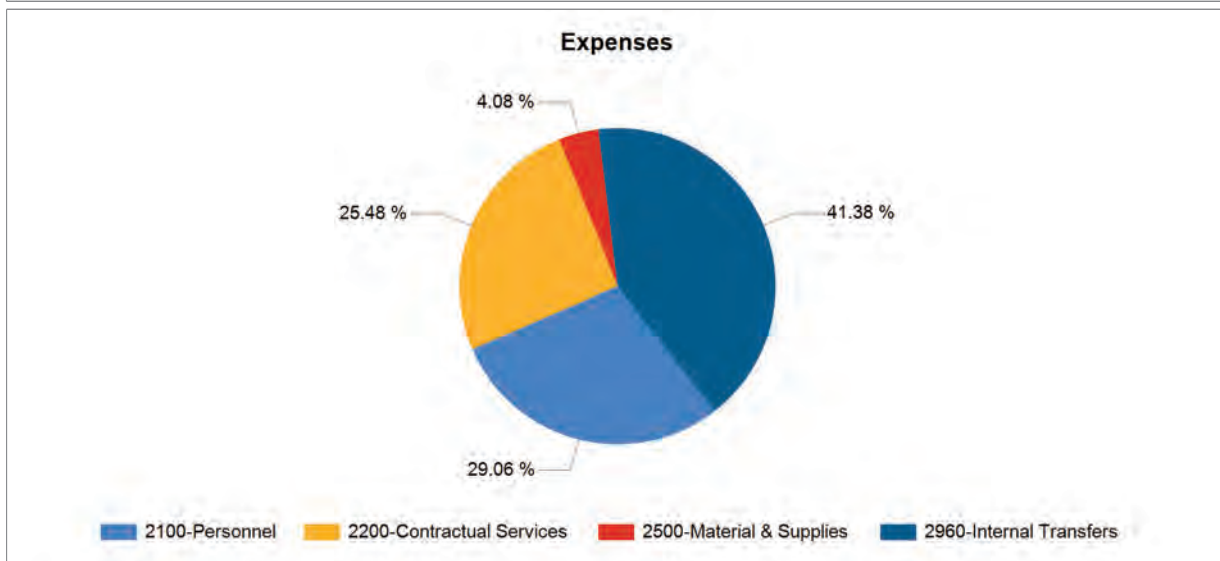
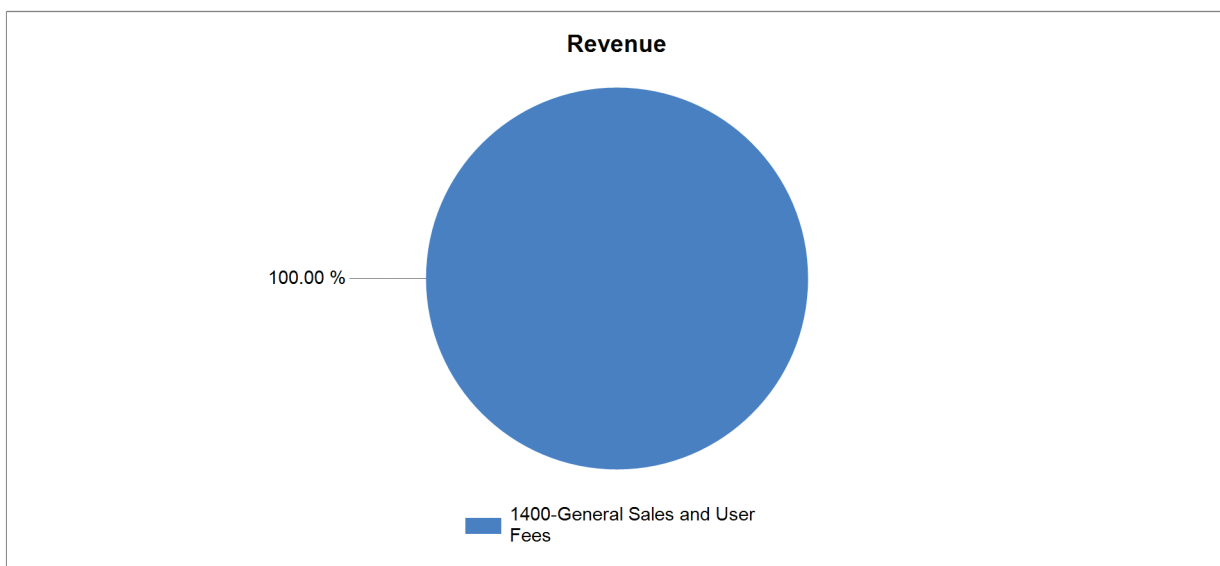


Budget Summary



Costing Center **31-00 - Common Services Admin**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|------------------|------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 2, 700 | 500 | 500 | 0 |
| Total Revenues | 2, 700 | 500 | 500 | 0 |
| Expenses | | | | |
| 2100-Personnel | 106, 113 | 112, 441 | 115, 272 | 2, 831 |
| 2200-Contractual Services | 76, 549 | 99, 275 | 101, 075 | 1, 800 |
| 2500-Material & Supplies | 13, 761 | 15, 400 | 16, 200 | 800 |
| 2960-Internal Transfers | (154, 000) | 217, 466 | 164, 188 | (53, 278) |
| Total Expenses | 42, 423 | 444, 582 | 396, 735 | (47, 847) |
| Surplus/(Deficit) | (39, 723) | -444, 082 | -396, 235 | 47, 847 |



Budget Summary - Rocky Mountain House



Common Services Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|------------------|------------------|-----------------|
| Revenues | | | | | | |
| 1-30-31-00-1411 | 1411-Sale of Goods | Unchanged | 0.00 % | 500 | 500 | 0 |
| Total Revenues | | | 0.00 % | 500 | 500 | - |
| Expenses | | | | | | |
| 2-30-31-00-2110 | 2110-Salaries & Wages | Increased | 2.88 % | 92,780 | 95,449 | 2,670 |
| 2-30-31-00-2130 | 2130-Benefits | Increased | 0.82 % | 19,661 | 19,823 | 162 |
| 2-30-31-00-2140 | 2140-Training | Unchanged | 0.00 % | 5,400 | 5,400 | 0 |
| 2-30-31-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 5,500 | 5,500 | 0 |
| 2-30-31-00-2215 | 2215-Freight | Unchanged | 0.00 % | 1,100 | 1,100 | 0 |
| 2-30-31-00-2217 | 2217-Communications | Increased | 15.09 % | 10,600 | 12,200 | 1,600 |
| 2-30-31-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 375 | 375 | 0 |
| 2-30-31-00-2230 | 2230-Professional Consulting | Increased | 0.33 % | 61,300 | 61,500 | 200 |
| 2-30-31-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 15,000 | 15,000 | 0 |
| 2-30-31-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-30-31-00-2511 | 2511-Copier Leases & Charges | Increased | 25.00 % | 3,200 | 4,000 | 800 |
| 2-30-31-00-2515 | 2515-Safety Supplies | Unchanged | 0.00 % | 8,700 | 8,700 | 0 |
| 2-30-31-00-2525 | 2525-Small Tools/Equip under \$5K | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-30-31-00-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 10.14 % | 525,466 | 472,188 | (53,278) |
| 2-30-31-00-2961 | 2961-Admin & IT Allocation | Unchanged | 0.00 % | (308,000) | (308,000) | 0 |
| Total Expenses | | | 10.76 % | 444,582 | 396,735 | (47,847) |
| Net Total | | | | (444,082) | (396,235) | 47,847 |

Budget Summary - Rocky Mountain House



Common Services Admin

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|---|----------------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-30-31-00-1411 | Sale of Goods | | | 500 |
| Total | | | | 500 |
| Total Revenues | | | | 500 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-31-00-2110 | Salaries & Wages | | | 95,449 |
| 2-30-31-00-2130 | Benefits | | | 19,823 |
| Total | | | | 115,273 |
| 2200-Contractual Services | | | | |
| 2-30-31-00-2140 | Training | | | 5,400 |
| 2-30-31-00-2211 | Staff Meals & Accom | | | 5,500 |
| 2-30-31-00-2215 | Freight | General Freight/Postage | 100 | |
| 2-30-31-00-2215 | Freight | Postage | 1,000 | |
| | | | | 1,100 |
| 2-30-31-00-2217 | Communications | Answering Service | 4,000 | |
| 2-30-31-00-2217 | Communications | General phone costs | 5,550 | |
| 2-30-31-00-2217 | Communications | Cell phones | 1,000 | |
| 2-30-31-00-2217 | Communications | Shaw Internet | 1,650 | |
| | | | | 12,200 |
| 2-30-31-00-2224 | Municipal Memberships | APWA | | 375 |
| 2-30-31-00-2230 | Professional Consulting | Asset management quarterly updates | - | |
| 2-30-31-00-2230 | Professional Consulting | | 10,600 | |
| 2-30-31-00-2230 | Professional Consulting | GIS | 38,600 | |
| 2-30-31-00-2230 | Professional Consulting | Mapping | 7,500 | |
| 2-30-31-00-2230 | Professional Consulting | General subscriptions | 4,800 | |
| | | | | 61,500 |
| 2-30-31-00-2274 | Insurance | | | 15,000 |
| Total | | | | 101,075 |
| 2500-Material & Supplies | | | | |
| 2-30-31-00-2510 | Materials & Supplies | General/Office Supplies | | 2,000 |
| 2-30-31-00-2511 | Copier Leases & Charges | Copier lease and charges based on actuals | | 4,000 |
| 2-30-31-00-2513 | Materials & Supplies - Janitorial | Janitorial supplies to come out of Common Services - Buildings - Mat & Supp - Janitorial | | - |
| 2-30-31-00-2515 | Safety Supplies | Wearable safety gear, rain gear, gloves, vests, hearing protection | 4,500 | |
| 2-30-31-00-2515 | Safety Supplies | First Aid Kits, Fire Exts/Inspections | 4,200 | |
| | | | | 8,700 |
| 2-30-31-00-2525 | Small Tools/Equip under \$5K | Small tools | | 1,500 |
| Total | | | | 16,200 |
| 2960-Internal Transfers | | | | |
| 2-30-31-00-2960 | Gross Recoveries to Other Operating | Allocation to Main Common Services - Allocation to Main Common Services from 31-34 - Fleet (100.00%) | 396,467 | |
| 2-30-31-00-2960 | Gross Recoveries to Other Operating | Allocation to Main Common Services - Transfer to Common Services from 31-10 - Common Services - Buildings (100.00%) | 75,720 | |
| | | | | 472,188 |

Budget Summary - Rocky Mountain House



Common Services Admin

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-----------------|-----------------------|-------------------------------|----------------------|-------------|
| 2-30-31-00-2961 | Admin & IT Allocation | Internal Charges to Utilities | | (308,000) |
| Total | | | | 164,188 |
| Total Expenses | | | | 396,735 |
| Net Total | | | | (396,235) |

31-10 - Common Services - Buildings

These are the costs for operating the shop buildings for Common Services.



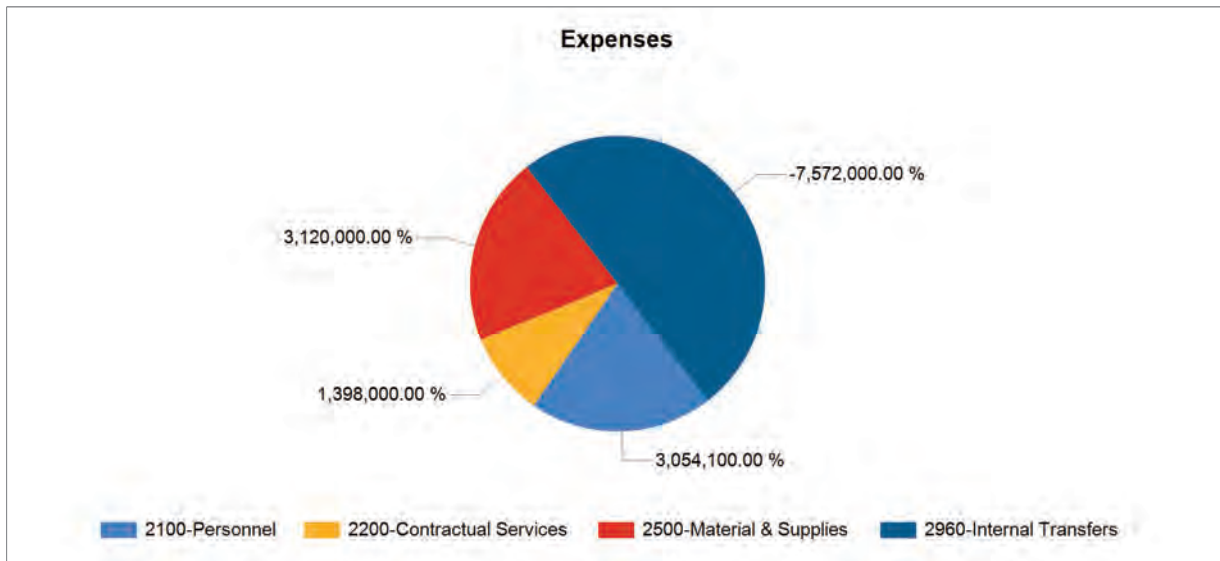
Sunrise over the Engineering & Operations Shop

Budget Summary



Costing Center **31-10 - Common Services - Buildings**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|-------------|-------------|-----------|
| Expenses | | | | |
| 2100-Personnel | 31,977 | 29,460 | 30,541 | 1,081 |
| 2200-Contractual Services | 14,274 | 13,430 | 13,980 | 550 |
| 2500-Material & Supplies | 34,845 | 35,100 | 31,200 | (3,900) |
| 2960-Internal Transfers | (154,000) | (77,990) | (75,720) | 2,270 |
| Total Expenses | (72,904) | 0 | 1 | 1 |
| Surplus/(Deficit) | 72,904 | 0 | -1 | -1 |



Budget Summary - Rocky Mountain House



Common Services - Buildings

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-30-31-10-2110 | 2110-Salaries & Wages | Increased | 4.02 % | 23,704 | 24,656 | 952 |
| 2-30-31-10-2130 | 2130-Benefits | Increased | 2.23 % | 5,756 | 5,885 | 129 |
| 2-30-31-10-2244 | 2244-Security | Decreased | 41.18 % | 2,550 | 1,500 | (1,050) |
| 2-30-31-10-2252 | 2252-Contract - Building Maint | Increased | 14.71 % | 10,880 | 12,480 | 1,600 |
| 2-30-31-10-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-30-31-10-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 1,600 | 1,600 | 0 |
| 2-30-31-10-2540 | 2540-Water/Sewer | Unchanged | 0.00 % | 2,200 | 2,200 | 0 |
| 2-30-31-10-2543 | 2543-Power | Unchanged | 0.00 % | 14,500 | 14,500 | 0 |
| 2-30-31-10-2544 | 2544-Natural Gas/Propane | Decreased | 26.35 % | 14,800 | 10,900 | (3,900) |
| 2-30-31-10-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 2.91 % | (77,990) | (75,720) | 2,269 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Common Services - Buildings

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|---|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-31-10-2110 | Salaries & Wages | | | 24, 656 |
| 2-30-31-10-2130 | Benefits | | | 5, 885 |
| Total | | | | 30, 540 |
| 2200-Contractual Services | | | | |
| 2-30-31-10-2244 | Security | Telus Security monitoring | | 1, 500 |
| 2-30-31-10-2252 | Contract - Building Maint | Asset planner | 700 | |
| 2-30-31-10-2252 | Contract - Building Maint | Dumpster Service | 2, 550 | |
| 2-30-31-10-2252 | Contract - Building Maint | Canadian linen | 3, 350 | |
| 2-30-31-10-2252 | Contract - Building Maint | Service furnace and hot water tank, clean ducts | 3, 000 | |
| 2-30-31-10-2252 | Contract - Building Maint | General over head door inspections, repairs, dumpsters | 1, 880 | |
| 2-30-31-10-2252 | Contract - Building Maint | Electrical repairs | 1, 000 | |
| Total | | | | 12, 480 |
| 2500-Material & Supplies | | | | 13, 980 |
| 2-30-31-10-2510 | Materials & Supplies | Plumbing, parts and electrical Filters | | 2, 000 |
| 2-30-31-10-2513 | Materials & Supplies - Janitorial | Cleaning supplies, paper towel, toilet paper | | 1, 600 |
| 2-30-31-10-2540 | Water/Sewer | | | 2, 200 |
| 2-30-31-10-2543 | Power | | | 14, 500 |
| 2-30-31-10-2544 | Natural Gas/Propane | Increase based on 2025 projections | | 10, 900 |
| Total | | | | 31, 200 |
| 2960-Internal Transfers | | | | |
| 2-30-31-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Allocation to Main Common Services - Transfer to Common Services" | | (75, 720) |
| Total | | | | (75, 720) |
| Total Expenses | | | | - |
| Net Total | | | | - |

31-34 - Fleet

The department manages the cost of maintaining the entire fleet of vehicles and equipment for the Town. This includes scheduling fleet maintenance, prioritizing and providing emergency repairs, annual inspections and assisting other departments with replacement and repairs as required.



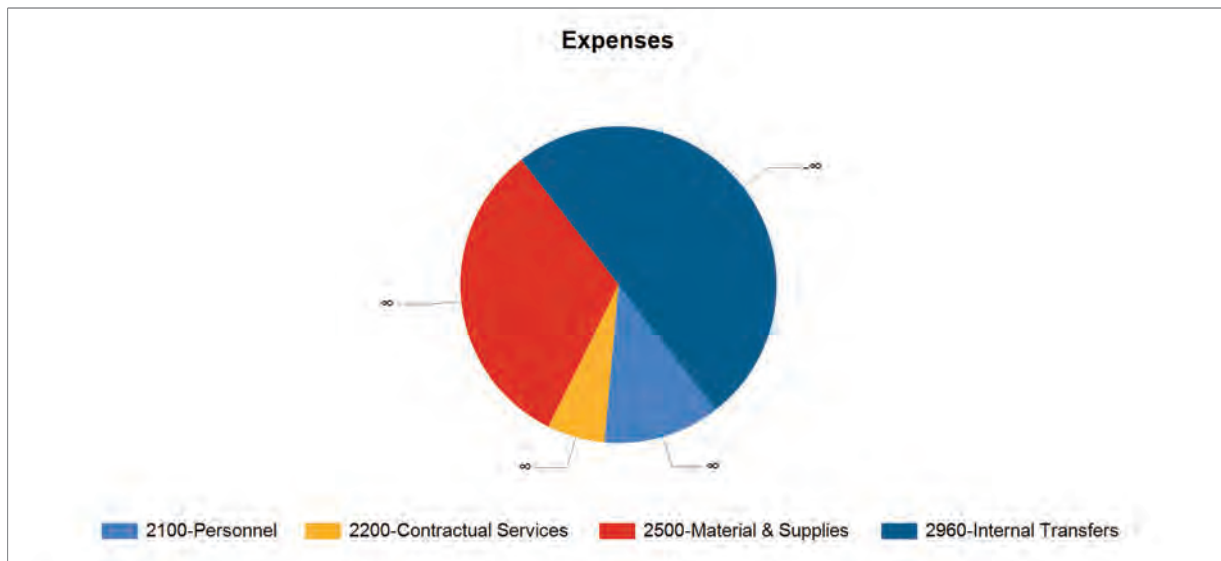
Fleet vehicles

Budget Summary



Costing Center **31-34 - Fleet**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|-------------|-------------|--------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 0 | 100 | 0 | (100) |
| 1900-1900 Miscellaneous | 10, 969 | 0 | 0 | 0 |
| Total Revenues | 10, 969 | 100 | 0 | (100) |
| Expenses | | | | |
| 2100-Personnel | 114, 019 | 113, 176 | 95, 067 | (18, 109) |
| 2200-Contractual Services | 64, 188 | 67, 600 | 46, 600 | (21, 000) |
| 2500-Material & Supplies | 231, 574 | 266, 800 | 254, 800 | (12, 000) |
| 2960-Internal Transfers | 0 | (447, 476) | (396, 467) | 51, 009 |
| Total Expenses | 409, 781 | 100 | 0 | (100) |
| Surplus/(Deficit) | (398, 812) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Fleet

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|-------------|-------------|--------------|
| Revenues | | | | | | |
| 1-30-31-34-1410 | 1410-Fees for General Service | Not used this year | | 100 | - | (100) |
| Total Revenues | | | | 100 | - | (100) |
| Expenses | | | | | | |
| 2-30-31-34-2110 | 2110-Salaries & Wages | Decreased | 13.90 % | 91,674 | 78,931 | (12,744) |
| 2-30-31-34-2130 | 2130-Benefits | Decreased | 24.95 % | 21,502 | 16,136 | (5,365) |
| 2-30-31-34-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 200 | 200 | 0 |
| 2-30-31-34-2215 | 2215-Freight | Unchanged | 0.00 % | 3,500 | 3,500 | 0 |
| 2-30-31-34-2251 | 2251-Contract Equip/Vehicle Repairs | Decreased | 38.46 % | 52,000 | 32,000 | (20,000) |
| 2-30-31-34-2255 | 2255- Contracted Repairs - Other | Decreased | 13.33 % | 7,500 | 6,500 | (1,000) |
| 2-30-31-34-2271 | 2271-Permits, Licenses, etc | Unchanged | 0.00 % | 4,400 | 4,400 | 0 |
| 2-30-31-34-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 3,300 | 3,300 | 0 |
| 2-30-31-34-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-30-31-34-2517 | 2517-Materials & Supplies - Equipment | Decreased | 14.20 % | 84,500 | 72,500 | (12,000) |
| 2-30-31-34-2521 | 2521-Fuel, Oil, Etc | Unchanged | 0.00 % | 145,000 | 145,000 | 0 |
| 2-30-31-34-2522 | 2522-Other Equip Consumables | Unchanged | 0.00 % | 18,000 | 18,000 | 0 |
| 2-30-31-34-2525 | 2525-Small Tools/Equip under \$5K | Unchanged | 0.00 % | 15,500 | 15,500 | 0 |
| 2-30-31-34-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 11.40 % | (447,476) | (396,467) | 51,009 |
| Total Expenses | | | | 100 | - | (100) |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Fleet

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|--|----------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-30-31-34-1410 | Fees for General Service | | | - |
| Total | | | | - |
| Total Revenues | | | | - |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-31-34-2110 | Salaries & Wages | | | 78,931 |
| 2-30-31-34-2130 | Benefits | | | 16,136 |
| Total | | | | 95,067 |
| 2200-Contractual Services | | | | |
| 2-30-31-34-2211 | Staff Meals & Accom | | | 200 |
| 2-30-31-34-2215 | Freight | Shipping for lube sampling, parts | | 3,500 |
| 2-30-31-34-2251 | Contract Equip/Vehicle Repairs | Heavy and light equipment, oil changes, CVIP inspections outside servicing, increase in inspections and farmed out heavy equipment repairs | | 32,000 |
| 2-30-31-34-2255 | Contracted Repairs - Other | Small vehicle repairs: oil changes, code readers, trouble shooting | | 6,500 |
| 2-30-31-34-2271 | Permits, Licenses, etc | Licenses, permits, radio licence and fuel tank permits | | 4,400 |
| Total | | | | 46,600 |
| 2500-Material & Supplies | | | | |
| 2-30-31-34-2510 | Materials & Supplies | Parks small equipment replacement: weed eaters push mowers | 3,000 | |
| 2-30-31-34-2510 | Materials & Supplies | General | 300 | |
| | | | | 3,300 |
| 2-30-31-34-2513 | Materials & Supplies - Janitorial | Window cleaners, paper towels, | | 500 |
| 2-30-31-34-2517 | Materials & Supplies - Equipment | Dump truck tires - 10 grader tires - 5 | 10,000 | |
| 2-30-31-34-2517 | Materials & Supplies - Equipment | Equipment maintenance & repairs | 52,000 | |
| 2-30-31-34-2517 | Materials & Supplies - Equipment | General | 6,000 | |
| 2-30-31-34-2517 | Materials & Supplies - Equipment | Pick up tires and repairs | 4,500 | |
| | | | | 72,500 |
| 2-30-31-34-2521 | Fuel, Oil, Etc | | 27,500 | |
| 2-30-31-34-2521 | Fuel, Oil, Etc | Gas/diesel/hydraulic oil/antifreeze | 117,500 | |
| | | | | 145,000 |
| 2-30-31-34-2522 | Other Equip Consumables | Consumable - Items that have a short life(wear fast) grader parts, sweeper brooms, ripper teeth, bucket blades, vac tubes, vac hose reel, | | 18,000 |
| 2-30-31-34-2525 | Small Tools/Equip under \$5K | Tools, tool boxs, grinders, drills, specialty tools | | 15,500 |
| Total | | | | 254,800 |
| 2960-Internal Transfers | | | | |
| 2-30-31-34-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Allocation to Main Common Services - Allocation to Main Common Services" | | (396,467) |
| Total | | | | (396,467) |
| Total Expenses | | | | - |
| Net Total | | | | - |

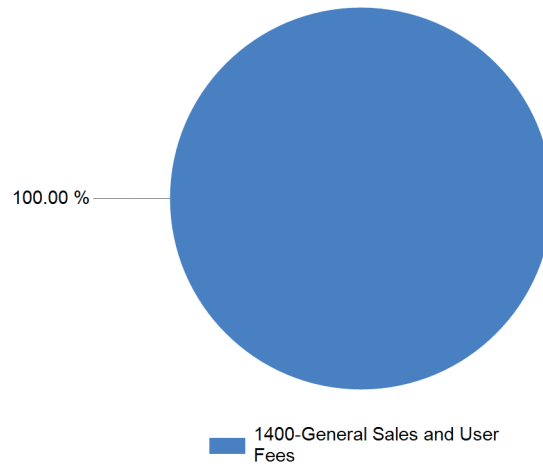
Budget Summary



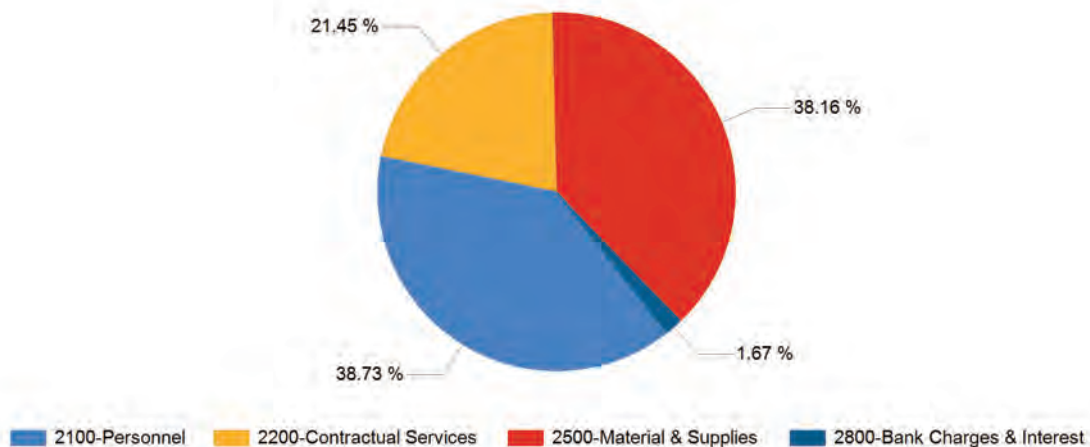
Department **32 - Roads**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|--------------------|-------------------|-------------------|----------------|
| Revenues | | | | |
| 1050-Local Improvements | 13,308 | 0 | 0 | 0 |
| 1400-General Sales and User Fees | 740 | 2,700 | 1,000 | (1,700) |
| Total Revenues | 14,048 | 2,700 | 1,000 | (1,700) |
| Expenses | | | | |
| 2100-Personnel | 514,567 | 545,904 | 560,656 | 14,752 |
| 2200-Contractual Services | 246,479 | 327,750 | 310,500 | (17,250) |
| 2500-Material & Supplies | 499,013 | 502,400 | 552,400 | 50,000 |
| 2800-Bank Charges & Interest | 29,020 | 26,842 | 24,177 | (2,665) |
| Total Expenses | 1,289,079 | 1,402,896 | 1,447,733 | 44,837 |
| Surplus/(Deficit) | (1,275,032) | -1,400,196 | -1,446,733 | -46,537 |

Revenue



Expenses



32-00 - Roads Admin

The Town has 66km of paved road surface, and 25 km of gravel lanes. The Town has 20 km of storm pipe, and a network of ditches, swales and culverts that form the overland drainage route. Roads is responsible for the maintenance of these roads, lanes, pipes and drainage infrastructure. They also provide emergency services for water and sewer breaks throughout the year. Other duties include line painting, snow removal and ice control, cemetery interment and maintenance, assist with water and sewer as required, snow removal, assist with parks as required and assistance on capital projects or landscaping as required.

Service levels are maintained throughout the seasons with particular emphasis on snow removal in winter.



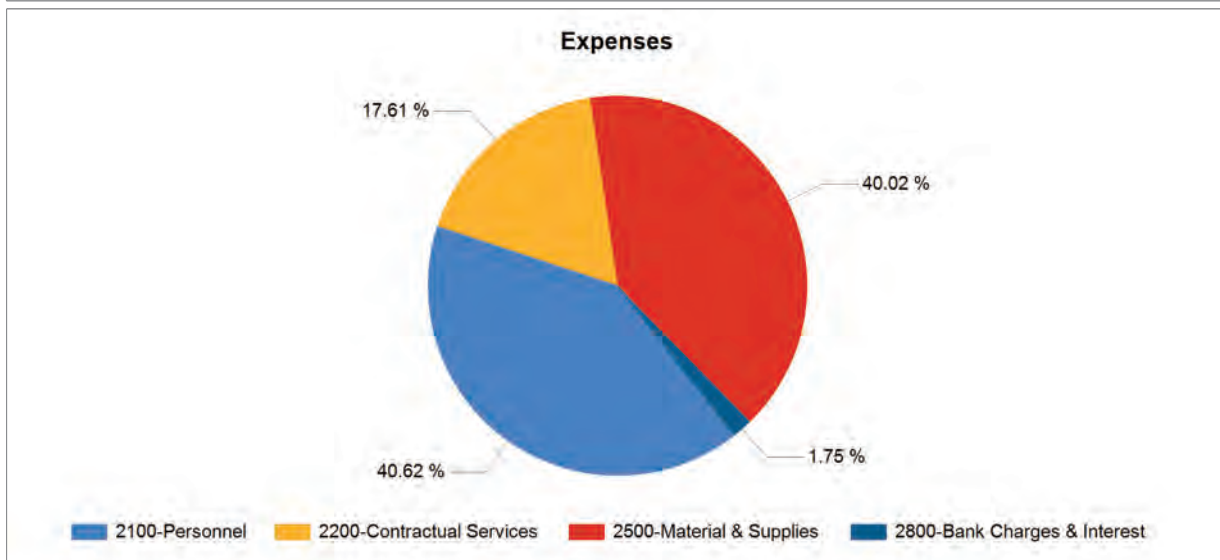
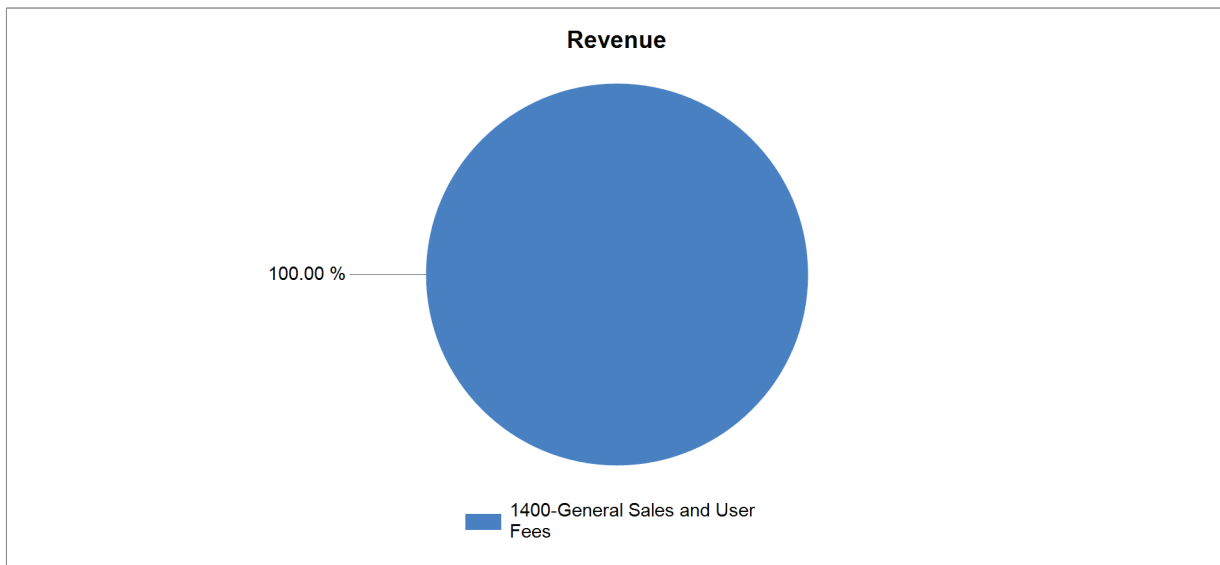
Equipment assembled for fixing a broken watermain.

Budget Summary

Costing Center **32-00 - Roads Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|--------------------|-------------------|-------------------|----------------|
| Revenues | | | | |
| 1050-Local Improvements | 13,308 | 0 | 0 | 0 |
| 1400-General Sales and User Fees | 740 | 2,700 | 1,000 | (1,700) |
| Total Revenues | 14,048 | 2,700 | 1,000 | (1,700) |
| Expenses | | | | |
| 2100-Personnel | 514,567 | 545,904 | 560,656 | 14,752 |
| 2200-Contractual Services | 177,540 | 260,750 | 243,000 | (17,750) |
| 2500-Material & Supplies | 499,013 | 502,400 | 552,400 | 50,000 |
| 2800-Bank Charges & Interest | 29,020 | 26,842 | 24,177 | (2,665) |
| Total Expenses | 1,220,140 | 1,335,896 | 1,380,233 | 44,337 |
| Surplus/(Deficit) | (1,206,092) | -1,333,196 | -1,379,233 | -46,037 |



Budget Summary - Rocky Mountain House



Roads Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|--------------------|--------------------|-----------------|
| Revenues | | | | | | |
| 1-30-32-00-1410 | 1410-Fees for General Service | Decreased | 62.96 % | 2,700 | 1,000 | (1,700) |
| Total Revenues | | | 62.96 % | 2,700 | 1,000 | (1,700) |
| Expenses | | | | | | |
| 2-30-32-00-2110 | 2110-Salaries & Wages | Increased | 2.41 % | 452,762 | 463,658 | 10,896 |
| 2-30-32-00-2130 | 2130-Benefits | Increased | 4.14 % | 93,142 | 96,998 | 3,856 |
| 2-30-32-00-2140 | 2140-Training | Increased | 25.00 % | 4,000 | 5,000 | 1,000 |
| 2-30-32-00-2215 | 2215-Freight | Increased | 11.11 % | 2,250 | 2,500 | 250 |
| 2-30-32-00-2230 | 2230-Professional Consulting | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-30-32-00-2250 | 2250-Gen Contract Repairs | Decreased | 15.26 % | 124,500 | 105,500 | (19,000) |
| 2-30-32-00-2254 | 2254-Contract Infrastructure Maintenance | Unchanged | 0.00 % | 112,000 | 112,000 | 0 |
| 2-30-32-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 13,000 | 13,000 | 0 |
| 2-30-32-00-2510 | 2510-Materials & Supplies | Increased | 103.85 % | 26,000 | 53,000 | 27,000 |
| 2-30-32-00-2525 | 2525-Small Tools/Equip under \$5K | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-30-32-00-2530 | 2530-Salt/Sand/Gravel | Increased | 24.14 % | 43,500 | 54,000 | 10,500 |
| 2-30-32-00-2531 | 2531-Road Repairs | Unchanged | 0.00 % | 19,400 | 19,400 | 0 |
| 2-30-32-00-2543 | 2543-Power | Increased | 3.03 % | 412,500 | 425,000 | 12,500 |
| 2-30-32-00-2831 | 2831-Debenture Interest | Decreased | 9.93 % | 26,842 | 24,177 | (2,665) |
| Total Expenses | | | 3.32 % | 1,335,895 | 1,380,233 | 44,337 |
| Net Total | | | | (1,333,195) | (1,379,233) | (46,037) |

Budget Summary - Rocky Mountain House



Roads Admin

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|---|----------------------|-------------|
| Revenues | | | | |
| 1050-Local Improvements | | | | |
| 1-30-32-00-1120 | Local Improvement Levies | Bylaw 02/19F - Complete in 2025 75% Roads | | - |
| Total | | | | - |
| 1400-General Sales and User Fees | | | | |
| 1-30-32-00-1410 | Fees for General Service | | | 1,000 |
| Total | | | | 1,000 |
| Total Revenues | | | | 1,000 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-32-00-2110 | Salaries & Wages | | 448,658 | |
| 2-30-32-00-2110 | Salaries & Wages | Overtime estimate | 15,000 | |
| 2-30-32-00-2110 | Salaries & Wages | Add back 3 months for EPR transfer complete in 2027 | - | |
| | | | | 463,658 |
| 2-30-32-00-2130 | Benefits | | 96,998 | |
| 2-30-32-00-2130 | Benefits | Add back 3 months EPR transfer | - | |
| | | | | 96,998 |
| Total | | | | 560,656 |
| 2200-Contractual Services | | | | |
| 2-30-32-00-2140 | Training | Equipment Operator training increase for more training | | 5,000 |
| 2-30-32-00-2215 | Freight | Freight for parts | | 2,500 |
| 2-30-32-00-2230 | Professional Consulting | Digitization of As-Builts every year | | 5,000 |
| 2-30-32-00-2250 | Gen Contract Repairs | Entrance sign maintenance refurbish the decaling on signs and tree work | 2,000 | |
| 2-30-32-00-2250 | Gen Contract Repairs | Dust control Mcnutt, Old town, 42 street to church, cemetery road | 30,000 | |
| 2-30-32-00-2250 | Gen Contract Repairs | Line painting center line around town 13.5 km plus white skip line. | 12,000 | |
| 2-30-32-00-2250 | Gen Contract Repairs | Pushing snow dumps with cat, extra dump trucks for hauling | 35,500 | |
| 2-30-32-00-2250 | Gen Contract Repairs | Snow removal bulbs on Main street increase more frequent to follow our snow removal procedure | 26,000 | |
| | | | | 105,500 |
| 2-30-32-00-2254 | Contract Infrastructure Maintenance | Crack Sealing increase | 48,000 | |
| 2-30-32-00-2254 | Contract Infrastructure Maintenance | General pavement repairs | 60,000 | |
| 2-30-32-00-2254 | Contract Infrastructure Maintenance | Railway crossing | 4,000 | |
| | | | | 112,000 |
| 2-30-32-00-2274 | Insurance | | | 13,000 |
| Total | | | | 243,000 |
| 2500-Material & Supplies | | | | |
| 2-30-32-00-2510 | Materials & Supplies | Line painting materials, aluminum signs, barricades, lights and brackets | 26,000 | |
| 2-30-32-00-2510 | Materials & Supplies | Holiday decorations and lights on streets | 1,000 | |
| 2-30-32-00-2510 | Materials & Supplies | Increased costs on parts and supplies | 26,000 | |
| | | | | 53,000 |
| 2-30-32-00-2525 | Small Tools/Equip under \$5K | Snow shovels, shovels, picks, rake, pitch forks | | 1,000 |
| 2-30-32-00-2530 | Salt/Sand/Gravel | Highway spec road sand costs have increased from prior year | 30,000 | |

Budget Summary - Rocky Mountain House



Roads Admin

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--------------------|---|----------------------|----------------------|
| 2-30-32-00-2530 | Salt/Sand/Gravel | Washed chips for mixing with pickling sand dropped from \$10,000 to \$2000 | 4, 000 | |
| 2-30-32-00-2530 | Salt/Sand/Gravel | Salt for pickling road sand increase from \$5,400 to \$6,500 x 3 loads per season | 20, 000 | |
| | | | | 54, 000 |
| 2-30-32-00-2531 | Road Repairs | Street pothole repair | 15, 000 | |
| 2-30-32-00-2531 | Road Repairs | Oil mix repair for McNutt, Old Town, Rainbow Ford Road | 4, 400 | |
| | | | | 19, 400 |
| 2-30-32-00-2543 | Power | | | 425, 000 |
| Total | | | | 552, 400 |
| 2800-Bank Charges & Interest | | | | |
| 2-30-32-00-2831 | Debenture Interest | ACFA 3100177 Streets 75% Complete | - | |
| 2-30-32-00-2831 | Debenture Interest | ACFA 4002758 54 Street Debenture | 24, 177 | |
| | | | | 24, 177 |
| Total | | | | 24, 177 |
| Total Expenses | | | | 1, 380, 233 |
| Net Total | | | | (1, 379, 233) |

32-35 - Sidewalks

This department is an extension of Roads and is responsible for the maintenance of the sidewalks throughout Town. Functions here include snow removal in winter, management of tripping hazards, inspections, rehabilitation and repair of sidewalks on a rotational basis.

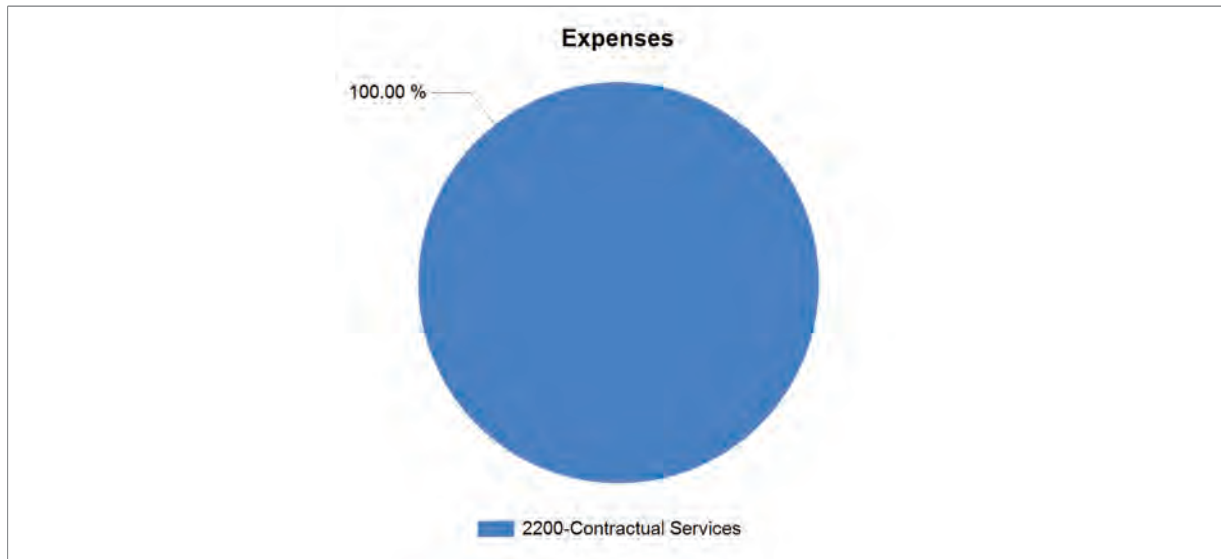


Budget Summary



Costing Center **32-35 - Sidewalks**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|-------------|
| Expenses | | | | |
| 2200-Contractual Services | 68,939 | 67,000 | 67,500 | 500 |
| Total Expenses | 68,939 | 67,000 | 67,500 | 500 |
| Surplus/(Deficit) | (68,939) | -67,000 | -67,500 | -500 |



Budget Summary - Rocky Mountain House



Sidewalks

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---------------------------|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-30-32-35-2250 | 2250-Gen Contract Repairs | Increased | 0.75 % | 67,000 | 67,500 | 500 |
| Total Expenses | | | 0.75 % | 67,000 | 67,500 | 500 |
| Net Total | | | | (67,000) | (67,500) | (500) |

Budget Summary - Rocky Mountain House



Sidewalks

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|----------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-30-32-35-2250 | Gen Contract Repairs | Concrete tripping hazards - no longer grinding, do removal and replace | - | |
| 2-30-32-35-2250 | Gen Contract Repairs | Sidewalk rehabilitation on an annual basis | 67, 500 | |
| 2-30-32-35-2250 | Gen Contract Repairs | Inspections - 2 year cycle 2027 and 2029 | - | |
| | | | | 67, 500 |
| Total | | | | 67, 500 |
| Total Expenses | | | | 67, 500 |
| Net Total | | | | (67, 500) |

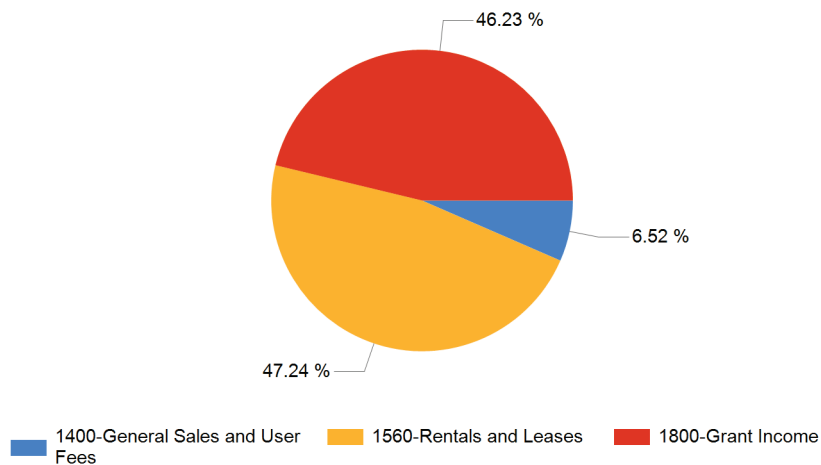
Budget Summary

Department **33 - Airport**

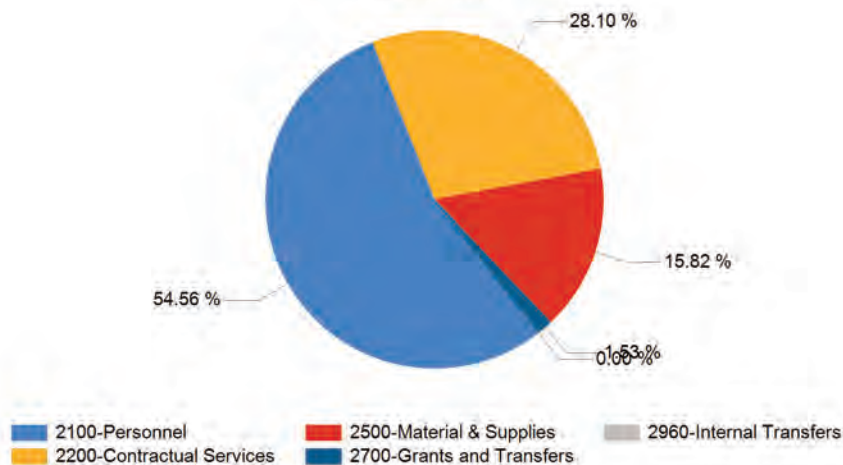


| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|----------------|-----------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 15,842 | 16,200 | 16,200 | 0 |
| 1560-Rentals and Leases | 94,628 | 117,300 | 117,300 | 0 |
| 1800-Grant Income | 98,973 | 97,661 | 114,799 | 17,138 |
| 1920-Reserves Transfers | 50,500 | 0 | 0 | 0 |
| Total Revenues | 259,944 | 231,161 | 248,299 | 17,138 |
| Expenses | | | | |
| 2100-Personnel | 190,569 | 195,251 | 196,283 | 1,032 |
| 2200-Contractual Services | 123,448 | 69,300 | 101,075 | 31,775 |
| 2500-Material & Supplies | 53,710 | 56,800 | 56,900 | 100 |
| 2700-Grants and Transfers | 0 | 5,500 | 5,500 | 0 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 367,727 | 326,851 | 359,758 | 32,907 |
| Surplus/(Deficit) | (107,783) | -95,690 | -111,459 | -15,769 |

Revenue



Expenses



33-00 - Airport Admin

The Rocky Mountain House Airport is jointly owned by the Town of Rocky Mountain House and Clearwater County. The airport is located 5.6 km north-northeast of Rocky Mountain House. As managing partner, the Town operates the airport.

The airport has a licensed 5,000 ft (1,524 m) runway, with the existing runway surface extending 6,000 ft (1,828 m) over gravel base.

Revenue consists of lease rentals for hangars and fuel surcharge.

County contributes 50% of net operating costs.

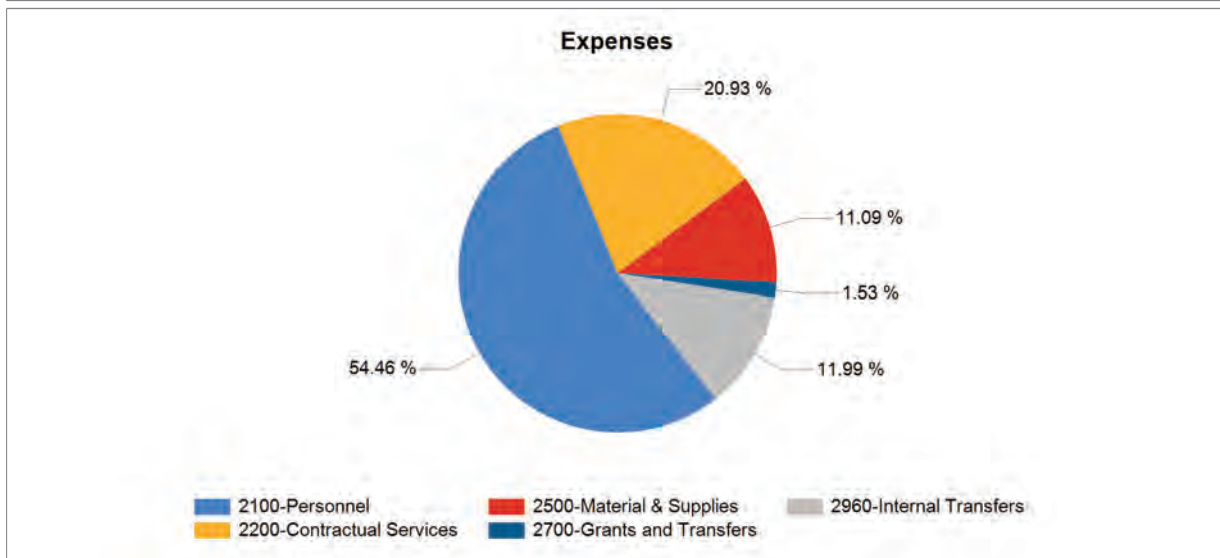
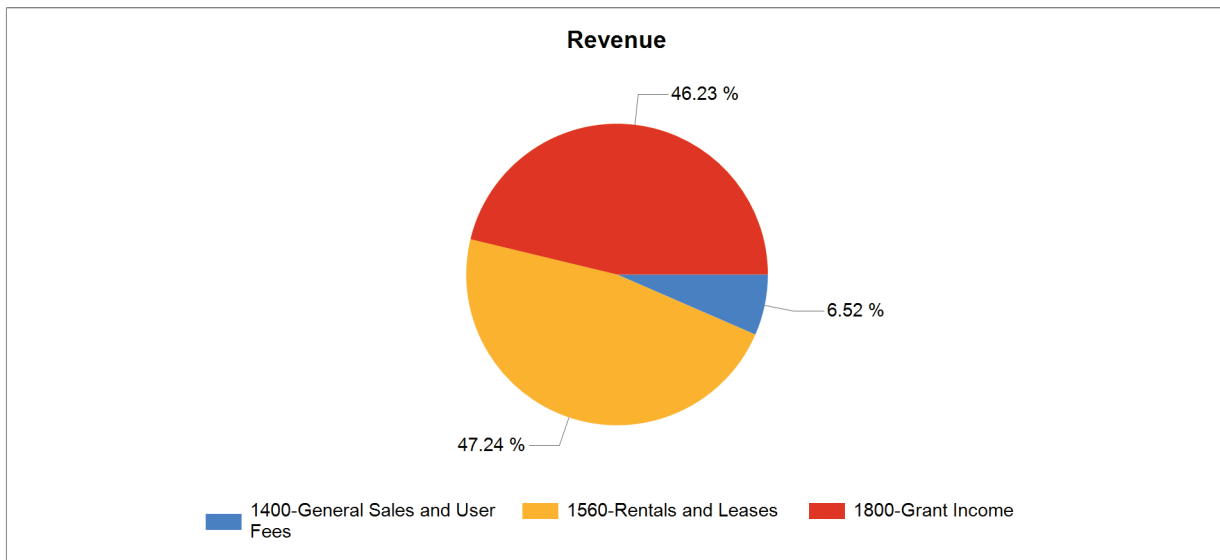


Budget Summary

Costing Center **33-00 - Airport Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-----------------|----------------|-----------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 15,842 | 16,200 | 16,200 | 0 |
| 1560-Rentals and Leases | 94,628 | 117,300 | 117,300 | 0 |
| 1800-Grant Income | 98,973 | 97,661 | 114,799 | 17,138 |
| 1920-Reserves Transfers | 50,500 | 0 | 0 | 0 |
| Total Revenues | 259,944 | 231,161 | 248,299 | 17,138 |
| Expenses | | | | |
| 2100-Personnel | 190,569 | 194,835 | 195,920 | 1,085 |
| 2200-Contractual Services | 103,749 | 44,300 | 75,300 | 31,000 |
| 2500-Material & Supplies | 38,214 | 39,900 | 39,900 | 0 |
| 2700-Grants and Transfers | 0 | 5,500 | 5,500 | 0 |
| 2960-Internal Transfers | 0 | 42,316 | 43,138 | 822 |
| Total Expenses | 332,531 | 326,851 | 359,758 | 32,907 |
| Surplus/(Deficit) | (72,588) | -95,690 | -111,459 | -15,769 |



Budget Summary - Rocky Mountain House



Airport Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|-----------------|------------------|-----------------|
| Revenues | | | | | | |
| 1-30-33-00-1410 | 1410-Fees for General Service | Unchanged | 0.00 % | 200 | 200 | 0 |
| 1-30-33-00-1411 | 1411-Sale of Goods | Unchanged | 0.00 % | 16,000 | 16,000 | 0 |
| 1-30-33-00-1560 | 1560-Rentals | Unchanged | 0.00 % | 4,800 | 4,800 | 0 |
| 1-30-33-00-1566 | 1566-Land Leases/ Rent | Unchanged | 0.00 % | 77,500 | 77,500 | 0 |
| 1-30-33-00-1568 | 1568-Building Leases/ Rent | Unchanged | 0.00 % | 35,000 | 35,000 | 0 |
| 1-30-33-00-1855 | 1855-Local Operating Grants | Increased | 17.55 % | 97,661 | 114,799 | 17,138 |
| Total Revenues | | | 7.41 % | 231,161 | 248,299 | 17,138 |
| Expenses | | | | | | |
| 2-30-33-00-2110 | 2110-Salaries & Wages | Increased | 0.93 % | 167,004 | 168,552 | 1,547 |
| 2-30-33-00-2130 | 2130-Benefits | Decreased | 1.66 % | 27,831 | 27,368 | (463) |
| 2-30-33-00-2140 | 2140-Training | Unchanged | 0.00 % | 600 | 600 | 0 |
| 2-30-33-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 800 | 800 | 0 |
| 2-30-33-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 200 | 200 | 0 |
| 2-30-33-00-2213 | 2213-Staff Conferences | Unchanged | 0.00 % | 400 | 400 | 0 |
| 2-30-33-00-2215 | 2215-Freight | Unchanged | 0.00 % | 700 | 700 | 0 |
| 2-30-33-00-2217 | 2217-Communications | Increased | 12.50 % | 8,000 | 9,000 | 1,000 |
| 2-30-33-00-2221 | 2221-Advertising | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-30-33-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 300 | 300 | 0 |
| 2-30-33-00-2253 | 2253-Contract - Grounds Maintenance | Increased | 300.00 % | 10,000 | 40,000 | 30,000 |
| 2-30-33-00-2255 | 2255- Contracted Repairs - Other | Unchanged | 0.00 % | 11,000 | 11,000 | 0 |
| 2-30-33-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 11,800 | 11,800 | 0 |
| 2-30-33-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 17,500 | 17,500 | 0 |
| 2-30-33-00-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 900 | 900 | 0 |
| 2-30-33-00-2517 | 2517-Materials & Supplies - Equipment | Unchanged | 0.00 % | 11,500 | 11,500 | 0 |
| 2-30-33-00-2521 | 2521-Fuel, Oil, Etc | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-30-33-00-2750 | 2750-Local Government Grants | Unchanged | 0.00 % | 5,500 | 5,500 | 0 |
| 2-30-33-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.94 % | 42,316 | 43,138 | 821 |
| Total Expenses | | | 10.07 % | 326,851 | 359,757 | 32,906 |
| Net Total | | | | (95,690) | (111,458) | (15,768) |

Budget Summary - Rocky Mountain House



Airport Admin

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--|--|----------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-30-33-00-1410 | Fees for General Service | Parking and plug in fees for customers | | 200 |
| 1-30-33-00-1411 | Sale of Goods | Fuels sales \$0.05/litre charge fuel flowage. Revenue increased based on actuals. | 14, 000 | |
| 1-30-33-00-1411 | Sale of Goods | Other goods | 2, 000 | |
| | | | | 16, 000 |
| Total | | | | 16, 200 |
| 1560-Rentals and Leases | | | | |
| 1-30-33-00-1560 | Rentals | Rental for house on property | | 4, 800 |
| 1-30-33-00-1566 | Land Leases/ Rent | Telus tower lease | 7, 900 | |
| 1-30-33-00-1566 | Land Leases/ Rent | Forestry lease | 50, 000 | |
| 1-30-33-00-1566 | Land Leases/ Rent | Government leases; Industry Canada, Environment Canada | 6, 000 | |
| 1-30-33-00-1566 | Land Leases/ Rent | Hay Lease | 1, 600 | |
| 1-30-33-00-1566 | Land Leases/ Rent | Addition to Forestry lease for extra land | 12, 000 | |
| | | | | 77, 500 |
| 1-30-33-00-1568 | Building Leases/ Rent | Hangar leases | | 35, 000 |
| Total | | | | 117, 300 |
| 1800-Grant Income | | | | |
| 1-30-33-00-1855 | Local Operating Grants | 50% from Clearwater County | | 114, 799 |
| Total | | | | 114, 799 |
| Total Revenues | | | | 248, 299 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-33-00-2110 | Salaries & Wages | Janitorial wages | 1, 500 | |
| 2-30-33-00-2110 | Salaries & Wages | Overtime estimate | 10, 000 | |
| 2-30-33-00-2110 | Salaries & Wages | | 157, 052 | |
| 2-30-33-00-2110 | Salaries & Wages | Staff consist of full time manger, part time airport staff, Director Operations portion of time allocated, mechanic time and public works for snow removal and assistance. | - | |
| | | | | 168, 552 |
| 2-30-33-00-2130 | Benefits | | | 27, 368 |
| Total | | | | 195, 919 |
| 2200-Contractual Services | | | | |
| 2-30-33-00-2140 | Training | Mandatory training Winter and year round consultancy and training course - aircraft movement surface condition reporting course | | 600 |
| 2-30-33-00-2211 | Staff Meals & Accom | Accommodations, travel and meals for 3 day conference | | 800 |
| 2-30-33-00-2212 | Staff Travel - mileage, airfare, car rentals | | | 200 |
| 2-30-33-00-2213 | Staff Conferences | AAMA course | | 400 |
| 2-30-33-00-2215 | Freight | | | 700 |
| 2-30-33-00-2217 | Communications | Landline, Starlink, internet and cell phone, radio license renewal | | 9, 000 |
| 2-30-33-00-2221 | Advertising | | | 500 |
| 2-30-33-00-2224 | Municipal Memberships | AAMA membership | | 300 |
| 2-30-33-00-2253 | Contract - Grounds Maintenance | Cracksealing - taxiway and runway Runway every other year. Culvert repairs, tree work Pot hole repair | | 40, 000 |

Budget Summary - Rocky Mountain House



Airport Admin

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|---|----------------------|------------------|
| 2-30-33-00-2255 | Contracted Repairs - Other | RNAV instrument approach maintenance and inspection | 8,000 | |
| 2-30-33-00-2255 | Contracted Repairs - Other | Runway lighting and windsock repairs | 3,000 | |
| 2-30-33-00-2255 | Contracted Repairs - Other | General repair budgets | - | |
| | | RNAV flight check every 4 years | | 11,000 |
| 2-30-33-00-2274 | Insurance | | | 11,800 |
| Total | | | | 75,300 |
| 2500-Material & Supplies | | | | |
| 2-30-33-00-2510 | Materials & Supplies | | | 17,500 |
| 2-30-33-00-2513 | Materials & Supplies - Janitorial | Cleaning supplies | | 900 |
| 2-30-33-00-2517 | Materials & Supplies - Equipment | | | 11,500 |
| 2-30-33-00-2521 | Fuel, Oil, Etc | Bulk fuel purchase | | 10,000 |
| Total | | | | 39,900 |
| 2700-Grants and Transfers | | | | |
| 2-30-33-00-2750 | Local Government Grants | Administrative overhead charges | | 5,500 |
| Total | | | | 5,500 |
| 2960-Internal Transfers | | | | |
| 2-30-33-00-2960 | Gross Recoveries to Other Operating | Airport Building Transfer to Airport - Airport Building Transfer to Airport from 33-10 - Airport Building (100.00%) | | 43,138 |
| Total | | | | 43,138 |
| Total Expenses | | | | 359,757 |
| Net Total | | | | (111,458) |

33-10 - Airport Building

Building costs for operation and maintenance of the Airport. Note that the costs are now being transferred to the Airport Administration cost center to summarize the overall cost of operation for the Airport.

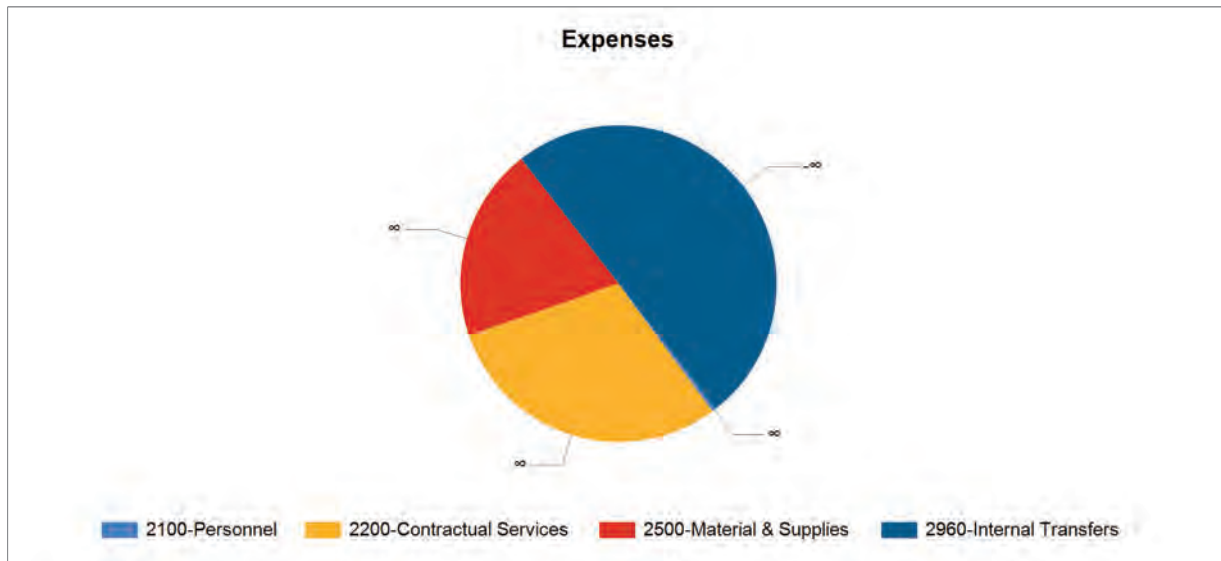


Budget Summary

Costing Center **33-10 - Airport Building**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 0 | 416 | 363 | (53) |
| 2200-Contractual Services | 19,699 | 25,000 | 25,775 | 775 |
| 2500-Material & Supplies | 15,496 | 16,900 | 17,000 | 100 |
| 2960-Internal Transfers | 0 | (42,316) | (43,138) | (822) |
| Total Expenses | 35,195 | 0 | 0 | 0 |
| Surplus/(Deficit) | (35,195) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Airport Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-30-33-10-2110 | 2110-Salaries & Wages | Decreased | 13.90 % | 384 | 331 | (53) |
| 2-30-33-10-2130 | 2130-Benefits | Decreased | 0.87 % | 32 | 32 | 0 |
| 2-30-33-10-2251 | 2251-Contract Equip/Vehicle Repairs | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-30-33-10-2252 | 2252-Contract - Building Maint | Increased | 3.88 % | 20,000 | 20,775 | 775 |
| 2-30-33-10-2540 | 2540-Water/Sewer | Decreased | 50.00 % | 1,000 | 500 | (500) |
| 2-30-33-10-2543 | 2543-Power | Increased | 6.38 % | 9,400 | 10,000 | 600 |
| 2-30-33-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 6,500 | 6,500 | 0 |
| 2-30-33-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.94 % | (42,316) | (43,138) | (821) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Airport Building

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|---|----------------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-33-10-2110 | Salaries & Wages | Small allocation of custodian for cleaning | - | |
| 2-30-33-10-2110 | Salaries & Wages | | 331 | |
| | | | | 331 |
| 2-30-33-10-2130 | Benefits | | | 32 |
| Total | | | | 363 |
| 2200-Contractual Services | | | | |
| 2-30-33-10-2251 | Contract Equip/Vehicle Repairs | Inspections/cvips, mechanical repairs | | 5,000 |
| 2-30-33-10-2252 | Contract - Building Maint | Security Monitoring | 300 | |
| 2-30-33-10-2252 | Contract - Building Maint | General maintenance at the terminal and house, water system upgrade, windows, doors, baseboards, concrete pad at house, Shop man door | 20,000 | |
| 2-30-33-10-2252 | Contract - Building Maint | Fire Extinguisher Servicing | 475 | |
| | | | | 20,775 |
| Total | | | | 25,775 |
| 2500-Material & Supplies | | | | |
| 2-30-33-10-2540 | Water/Sewer | Water filtration and sewer pump out | | 500 |
| 2-30-33-10-2543 | Power | | | 10,000 |
| 2-30-33-10-2544 | Natural Gas/Propane | | | 6,500 |
| Total | | | | 17,000 |
| 2960-Internal Transfers | | | | |
| 2-30-33-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Airport Building Transfer to Airport - Airport Building Transfer to Airport" | | (43,138) |
| Total | | | | (43,138) |
| Total Expenses | | | | - |
| Net Total | | | | - |

37-00 - Storm Sewer Admin

These are the costs associated with storm water management. This includes above ground and underground storm sewer infrastructure. Functions include maintaining the infrastructure, environmental stewardship and evaluation of storm water infiltration to sanitary systems to address are required on an ongoing basis.

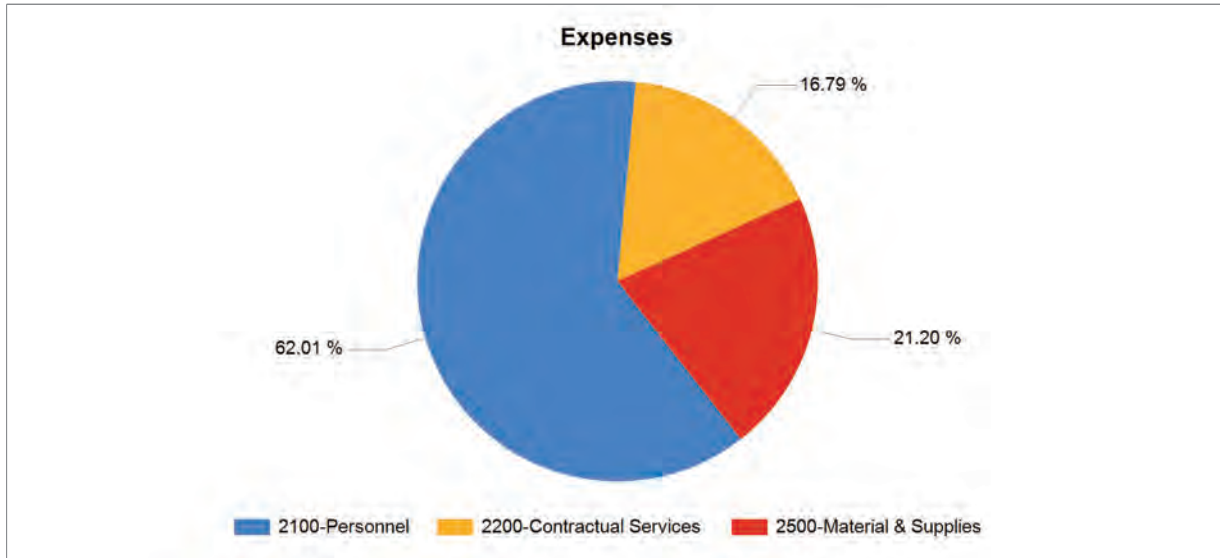


Budget Summary



Costing Center **37-00 - Storm Sewer Admin**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|-----------------|
| Expenses | | | | |
| 2100-Personnel | 31,083 | 57,212 | 38,028 | (19,184) |
| 2200-Contractual Services | 8,876 | 10,300 | 10,300 | 0 |
| 2500-Material & Supplies | 3,368 | 15,000 | 13,000 | (2,000) |
| Total Expenses | 43,326 | 82,512 | 61,328 | (21,184) |
| Surplus/(Deficit) | (43,326) | -82,512 | -61,328 | 21,184 |



Budget Summary - Rocky Mountain House



Storm Sewer Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---------------------------|-----------|----------------|-----------------|-----------------|-----------------|
| Expenses | | | | | | |
| 2-30-37-00-2110 | 2110-Salaries & Wages | Decreased | 32.79 % | 47,182 | 31,711 | (15,471) |
| 2-30-37-00-2130 | 2130-Benefits | Decreased | 37.02 % | 10,030 | 6,317 | (3,713) |
| 2-30-37-00-2250 | 2250-Gen Contract Repairs | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-30-37-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 300 | 300 | 0 |
| 2-30-37-00-2510 | 2510-Materials & Supplies | Decreased | 13.33 % | 15,000 | 13,000 | (2,000) |
| Total Expenses | | | 25.67 % | 82,512 | 61,328 | (21,184) |
| Net Total | | | | (82,512) | (61,328) | 21,184 |

Budget Summary - Rocky Mountain House

Storm Sewer Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|----------------------|---|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-30-37-00-2110 | Salaries & Wages | | | 31, 711 |
| 2-30-37-00-2130 | Benefits | | | 6, 317 |
| Total | | | | 38, 028 |
| 2200-Contractual Services | | | | |
| 2-30-37-00-2250 | Gen Contract Repairs | Annual CCTV | 5, 000 | |
| 2-30-37-00-2250 | Gen Contract Repairs | Replacing concrete, paving | 5, 000 | |
| | | | | 10, 000 |
| 2-30-37-00-2274 | Insurance | | | 300 |
| Total | | | | 10, 300 |
| 2500-Material & Supplies | | | | |
| 2-30-37-00-2510 | Materials & Supplies | Steel grates, manhole lids, seals, concrete rings increase for replacing barrels and grate tops | | 13, 000 |
| Total | | | | 13, 000 |
| Total Expenses | | | | 61, 328 |
| Net Total | | | | (61, 328) |

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UTILITIES

- Water
 - Water Building
 - Water Supply
 - Water Distribution
- Wastewater
 - Wastewater Lift Stations
 - Wastewater Collection
 - Wastewater Treatment
- Solid Waste
 - Solid Waste
 - Waste Transfer Station
 - Recycling Depot
 - EPR - Curbside Recycling
 - EPR - Eco Centre Residential Recycling

Budget Summary



Division

40-Utilities

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|--------------------|--------------------|--------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 57, 107 | 80, 500 | 80, 500 | 0 |
| 1450-Utility Sales | 5, 197, 037 | 5, 932, 263 | 6, 552, 405 | 620, 142 |
| 1510-Fines & Penalties | 40, 175 | 36, 000 | 36, 000 | 0 |
| 1550-Return on Investments | 5, 651 | 0 | 0 | 0 |
| 1800-Grant Income | 48, 342 | 183, 543 | 329, 200 | 145, 657 |
| 1900-1900 Miscellaneous | 44, 711 | 38, 000 | 38, 000 | 0 |
| 1920-Reserves Transfers | 66, 748 | 180, 000 | 180, 000 | 0 |
| Total Revenues | 5, 459, 770 | 6, 450, 306 | 7, 216, 105 | 765, 799 |
| Expenses | | | | |
| 2100-Personnel | 1, 239, 951 | 1, 292, 243 | 1, 361, 771 | 69, 528 |
| 2200-Contractual Services | 1, 398, 468 | 2, 174, 161 | 2, 501, 779 | 327, 618 |
| 2500-Material & Supplies | 576, 647 | 608, 425 | 638, 750 | 30, 325 |
| 2800-Bank Charges & Interest | 62, 349 | 275, 290 | 257, 326 | (17, 964) |
| 2900-Miscellaneous | 119 | 0 | 0 | 0 |
| 2960-Internal Transfers | 628, 000 | 627, 999 | 628, 000 | 1 |
| 6000-Transfer to Capital | 1, 767, 797 | 1, 098, 110 | 1, 437, 214 | 339, 104 |
| 6200-Debt Repayment | 372, 802 | 374, 079 | 391, 266 | 17, 187 |
| Total Expenses | 6, 046, 132 | 6, 450, 307 | 7, 216, 106 | 765, 799 |
| Surplus/(Deficit) | (586, 362) | -1 | -1 | 0 |

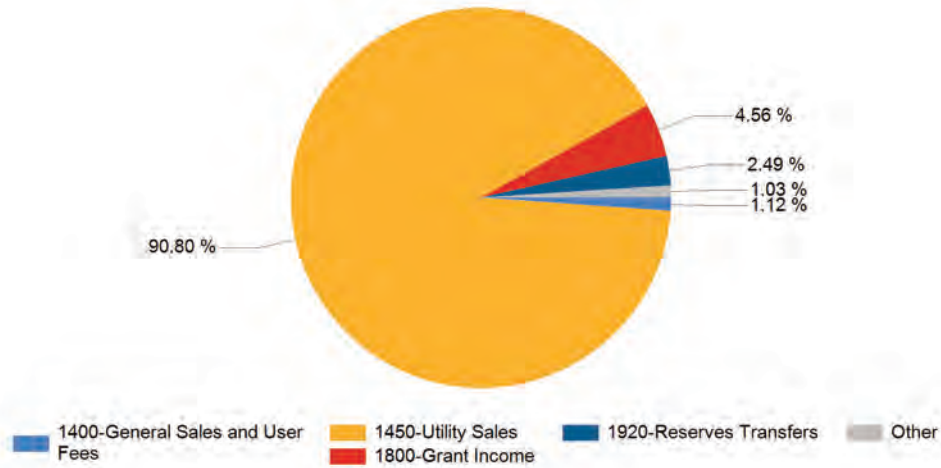
Budget Summary

Division

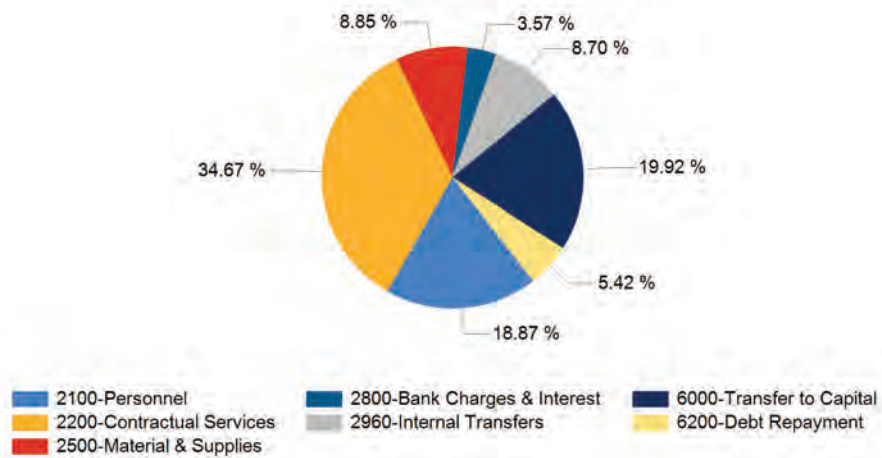
40-Utilities



Revenue



Expenses



Budget Summary

Department **41 - Water**



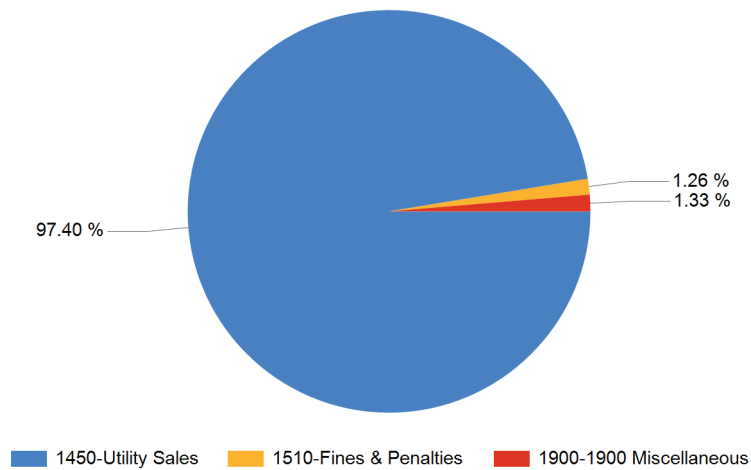
| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|--------------------|--------------------|--------------------|----------------|
| Revenues | | | | |
| 1450-Utility Sales | 2, 463, 631 | 2, 685, 418 | 2, 776, 362 | 90, 944 |
| 1510-Fines & Penalties | 40, 175 | 36, 000 | 36, 000 | 0 |
| 1900-1900 Miscellaneous | 44, 336 | 38, 000 | 38, 000 | 0 |
| Total Revenues | 2, 548, 142 | 2, 759, 418 | 2, 850, 362 | 90, 944 |
| Expenses | | | | |
| 2100-Personnel | 837, 410 | 858, 153 | 892, 540 | 34, 387 |
| 2200-Contractual Services | 286, 107 | 407, 870 | 383, 120 | (24, 750) |
| 2500-Material & Supplies | 266, 926 | 284, 650 | 302, 050 | 17, 400 |
| 2800-Bank Charges & Interest | 58, 639 | 53, 010 | 40, 558 | (12, 452) |
| 2900-Miscellaneous | 119 | 0 | 0 | 0 |
| 2960-Internal Transfers | 354, 000 | 353, 999 | 354, 000 | 1 |
| 6000-Transfer to Capital | 764, 855 | 539, 472 | 604, 156 | 64, 684 |
| 6200-Debt Repayment | 266, 240 | 262, 264 | 273, 939 | 11, 675 |
| Total Expenses | 2, 834, 296 | 2, 759, 418 | 2, 850, 363 | 90, 945 |
| Surplus/(Deficit) | (286, 154) | 0 | -1 | -1 |

Budget Summary

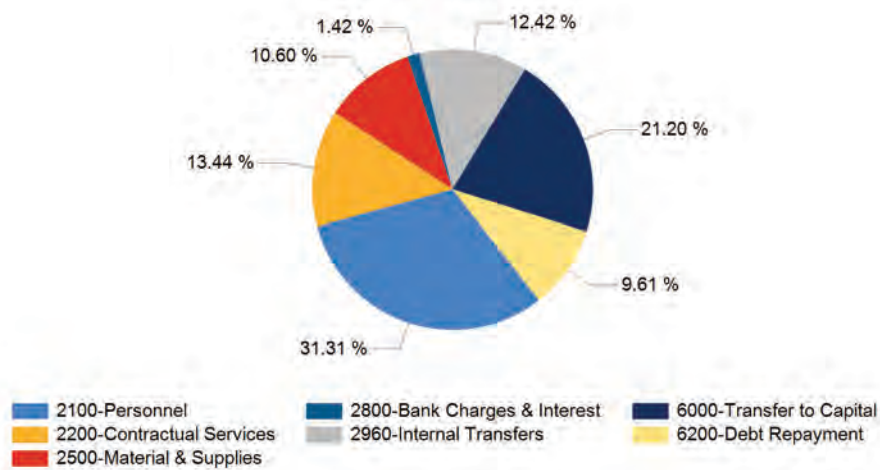
Department **41 - Water**



Revenue



Expenses



41-00 - Water Admin

The Town operates it's own water treatment plant and water distribution system. This cost center deals with the sale of metered and bulk water, utility costs and administration of these systems.

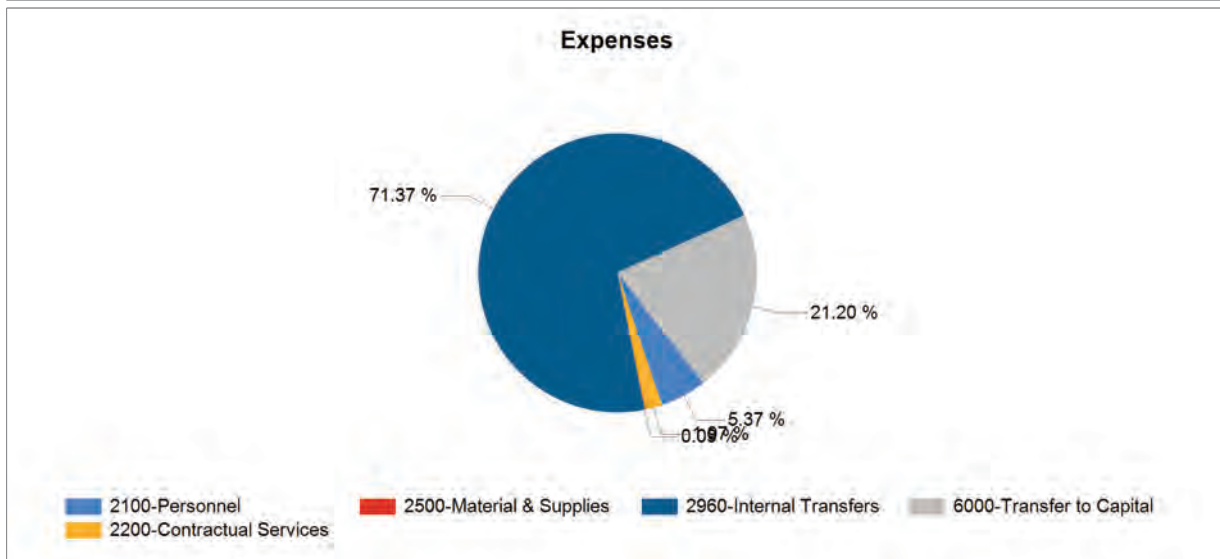
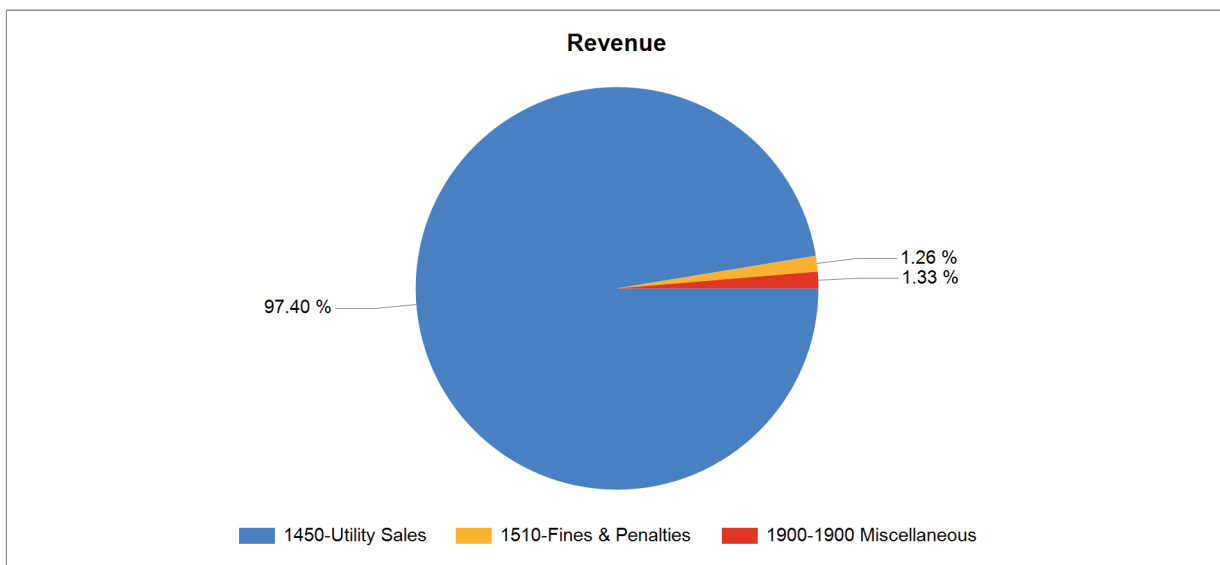


Budget Summary

Costing Center **41-00 - Water Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|--------------------|--------------------|--------------------|----------------|
| Revenues | | | | |
| 1450-Utility Sales | 2, 463, 631 | 2, 685, 418 | 2, 776, 362 | 90, 944 |
| 1510-Fines & Penalties | 40, 175 | 36, 000 | 36, 000 | 0 |
| 1900-1900 Miscellaneous | 44, 336 | 38, 000 | 38, 000 | 0 |
| Total Revenues | 2, 548, 142 | 2, 759, 418 | 2, 850, 362 | 90, 944 |
| Expenses | | | | |
| 2100-Personnel | 151, 810 | 147, 102 | 153, 185 | 6, 083 |
| 2200-Contractual Services | 53, 266 | 59, 720 | 56, 170 | (3, 550) |
| 2500-Material & Supplies | 119 | 5, 500 | 2, 500 | (3, 000) |
| 2800-Bank Charges & Interest | 0 | 700 | 0 | (700) |
| 2900-Miscellaneous | 119 | 0 | 0 | 0 |
| 2960-Internal Transfers | 354, 000 | 2, 006, 925 | 2, 034, 352 | 27, 427 |
| 6000-Transfer to Capital | 764, 855 | 539, 472 | 604, 156 | 64, 684 |
| Total Expenses | 1, 324, 168 | 2, 759, 419 | 2, 850, 363 | 90, 944 |
| Surplus/(Deficit) | 1, 223, 973 | -1 | -1 | 0 |



Budget Summary - Rocky Mountain House



Water Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|------------------|------------------|---------------|
| Revenues | | | | | | |
| 1-40-41-00-1430 | 1430-Utility Consumption Sales | Increased | 4.02 % | 1,298,830 | 1,351,100 | 52,270 |
| 1-40-41-00-1431 | 1431-Base Rate Levies | Decreased | 1.10 % | 1,073,831 | 1,062,036 | (11,795) |
| 1-40-41-00-1432 | 1432-Bulk Water/Sewer Sales | Increased | 16.14 % | 312,757 | 363,226 | 50,469 |
| 1-40-41-00-1511 | 1511-AR & Other Penalties | Unchanged | 0.00 % | 36,000 | 36,000 | 0 |
| 1-40-41-00-1990 | 1990-Other Revenue | Unchanged | 0.00 % | 38,000 | 38,000 | 0 |
| Total Revenues | | | 3.30 % | 2,759,418 | 2,850,362 | 90,944 |
| Expenses | | | | | | |
| 2-40-41-00-2110 | 2110-Salaries & Wages | Increased | 3.35 % | 120,777 | 124,825 | 4,049 |
| 2-40-41-00-2130 | 2130-Benefits | Increased | 7.73 % | 26,325 | 28,360 | 2,035 |
| 2-40-41-00-2140 | 2140-Training | Not used this year | | 1,200 | - | (1,200) |
| 2-40-41-00-2211 | 2211-Staff Meals & Accom | Not used this year | | 1,700 | - | (1,700) |
| 2-40-41-00-2216 | 2216-Postage | Unchanged | 0.00 % | 5,600 | 5,600 | 0 |
| 2-40-41-00-2217 | 2217-Communications | Increased | 50.00 % | 100 | 150 | 50 |
| 2-40-41-00-2223 | 2223-Subscriptions | Decreased | 60.00 % | 1,000 | 400 | (600) |
| 2-40-41-00-2224 | 2224-Municipal Memberships | Decreased | 34.48 % | 2,320 | 1,520 | (800) |
| 2-40-41-00-2274 | 2274-Insurance | Increased | 1.46 % | 47,800 | 48,500 | 700 |
| 2-40-41-00-2510 | 2510-Materials & Supplies | Not used this year | | 1,000 | - | (1,000) |
| 2-40-41-00-2511 | 2511-Copier Leases & Charges | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-40-41-00-2515 | 2515-Safety Supplies | Decreased | 50.00 % | 4,000 | 2,000 | (2,000) |
| 2-40-41-00-2814 | 2814-Bank Charges & Interest | Not used this year | | 700 | - | (700) |
| 2-40-41-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.66 % | 1,652,925 | 1,680,352 | 27,426 |
| 2-40-41-00-2961 | 2961-Admin & IT Allocation | Unchanged | 0.00 % | 354,000 | 354,000 | 0 |
| 2-40-41-00-6940 | 6940-Transfer to Capital Reserve | Increased | 11.99 % | 539,472 | 604,156 | 64,684 |
| Total Expenses | | | 3.30 % | 2,759,418 | 2,850,362 | 90,944 |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Water Admin

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|--|----------------------|--------------------|
| Revenues | | | | |
| 1050-Local Improvements | | | | |
| 1-40-41-00-1120 | Local Improvement Levies | Bylaw 02/19F Complete in 2025 - 25% Water | | - |
| Total | | | | - |
| 1450-Utility Sales | | | | |
| 1-40-41-00-1430 | Utility Consumption Sales | Non- Metered customers | 17, 800 | |
| 1-40-41-00-1430 | Utility Consumption Sales | Increase has been determined by Utility Rate Study | - | |
| 1-40-41-00-1430 | Utility Consumption Sales | Water Consumption 670,000 m3 at \$1.99 | 1, 333, 300 | |
| | | | | 1, 351, 100 |
| 1-40-41-00-1431 | Base Rate Levies | | - | |
| 1-40-41-00-1431 | Base Rate Levies | Base Rate Charges \$34.28 changed to \$33.11 | 1, 062, 036 | |
| | | | | 1, 062, 036 |
| 1-40-41-00-1432 | Bulk Water/Sewer Sales | Bulk sales 48,757 cubes @ \$6.68 changed to 7.18 | | 363, 226 |
| Total | | | | 2, 776, 362 |
| 1510-Fines & Penalties | | | | |
| 1-40-41-00-1511 | AR & Other Penalties | Penalties on overdue water accounts | | 36, 000 |
| Total | | | | 36, 000 |
| 1900-1900 Miscellaneous | | | | |
| 1-40-41-00-1990 | Other Revenue | Utility change fees | | 38, 000 |
| Total | | | | 38, 000 |
| Total Revenues | | | | 2, 850, 362 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-41-00-2110 | Salaries & Wages | | | 124, 825 |
| 2-40-41-00-2130 | Benefits | | | 28, 360 |
| Total | | | | 153, 185 |
| 2200-Contractual Services | | | | |
| 2-40-41-00-2140 | Training | Moved to 41-45 Distribution | | - |
| 2-40-41-00-2211 | Staff Meals & Accom | Moved to 41-45 Distribution | | - |
| 2-40-41-00-2216 | Postage | Water sampling postage costs | | 5, 600 |
| 2-40-41-00-2217 | Communications | | | 150 |
| 2-40-41-00-2223 | Subscriptions | | | 400 |
| 2-40-41-00-2224 | Municipal Memberships | AWWOA - 8 memberships | 520 | |
| 2-40-41-00-2224 | Municipal Memberships | AWWA - General | 1, 000 | |
| | | | | 1, 520 |
| 2-40-41-00-2274 | Insurance | | | 48, 500 |
| Total | | | | 56, 170 |
| 2500-Material & Supplies | | | | |
| 2-40-41-00-2510 | Materials & Supplies | | | - |
| 2-40-41-00-2511 | Copier Leases & Charges | Copier charges | | 500 |
| 2-40-41-00-2515 | Safety Supplies | Safety clothing | | 2, 000 |
| Total | | | | 2, 500 |
| 2800-Bank Charges & Interest | | | | |
| 2-40-41-00-2814 | Bank Charges & Interest | | | - |
| Total | | | | - |
| 2960-Internal Transfers | | | | |
| 2-40-41-00-2960 | Gross Recoveries to Other Operating | Water Transfer to Admin - Water Transfer to Admin from 41-10 - Water Building (100.00%) | 5, 000 | |
| 2-40-41-00-2960 | Gross Recoveries to Other Operating | Water Transfer to Admin - Water Transfer to Admin from 41-46 - Water - Reservoir (100.00%) | 5, 400 | |

Budget Summary - Rocky Mountain House



Water Admin

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------|-------------------------------------|---|----------------------|--------------------|
| 2-40-41-00-2960 | Gross Recoveries to Other Operating | Water Transfer to Admin - Water Transfer to Admin from 41-45 - Water Distribution (100.00%) | 677, 662 | |
| 2-40-41-00-2960 | Gross Recoveries to Other Operating | Water Transfer to Admin - Water Transfer to Admin from 41-44 - Water Supply (100.00%) | 992, 290 | |
| | | | | 1, 680, 352 |
| 2-40-41-00-2961 | Admin & IT Allocation | Common Services Overhead Allocation | 171, 000 | |
| 2-40-41-00-2961 | Admin & IT Allocation | Admin Overhead Allocation | 183, 000 | |
| | | | | 354, 000 |
| Total | | | | 2, 034, 352 |
| 6000-Transfer to Capital | | | | |
| 2-40-41-00-6940 | Transfer to Capital Reserve | Transfer Operating Surplus to Capital Utilities Self Funding | 2, 276, 005 | |
| 2-40-41-00-6940 | Transfer to Capital Reserve | Recovery from Allocation "Transfer to Reserves - Transfer to Reserves" | (1, 671, 849) | |
| | | | | 604, 156 |
| Total | | | | 604, 156 |
| Total Expenses | | | | 2, 850, 362 |
| Net Total | | | | - |

41-10 - Water Building

Costs for maintenance and operation of the Water Treatment Plant physical building, excluding process equipment inside.

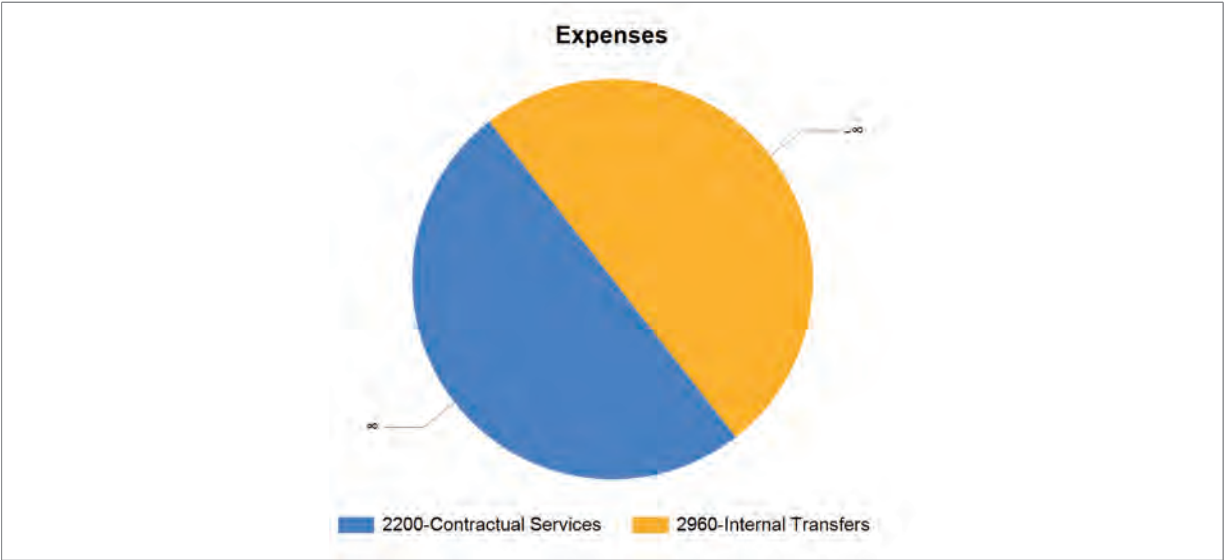


Budget Summary

Costing Center **41-10 - Water Building**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 1, 268 | 0 | 0 | 0 |
| 2200-Contractual Services | 0 | 5, 000 | 5, 000 | 0 |
| 2960-Internal Transfers | 0 | (5, 000) | (5, 000) | 0 |
| Total Expenses | 1, 268 | 0 | 0 | 0 |
| Surplus/(Deficit) | (1, 268) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Water Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-40-41-10-2252 | 2252-Contract - Building Maint | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-40-41-10-2960 | 2960-Gross Recoveries to Other Operating | Unchanged | 0.00 % | (5,000) | (5,000) | 0 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Water Building

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------------------|--|----------------------|-----------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-40-41-10-2252 | Contract - Building Maint | General funds in the event of breakdown or repairs & maintenance | | 5,000 |
| Total | | | | <u>5,000</u> |
| 2960-Internal Transfers | | | | |
| 2-40-41-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Water Transfer to Admin - Water Transfer to Admin" | | (5,000) |
| Total | | | | <u>(5,000)</u> |
| Total Expenses | | | | <u>-</u> |
| Net Total | | | | <u><u>-</u></u> |

41-44 - Water Supply

The Town operates a Class III surface water treatment plant, located on the banks of the North Saskatchewan River. The plant underwent a major upgrade 2009-2011, the treatment processes with the plant are as follows:

- Coagulant Injection / Flash Mixing
- Up-flow Solids Contact Clarification
- PALL Pressure Membrane Micro-filtration
- UV Irradiance
- Chlorination

The current gross capacity of the plant is 8,000m³ / day. Water distribution is accomplished from the plant clear-well and reservoir with a total maximum storage capacity of 6,000m³.

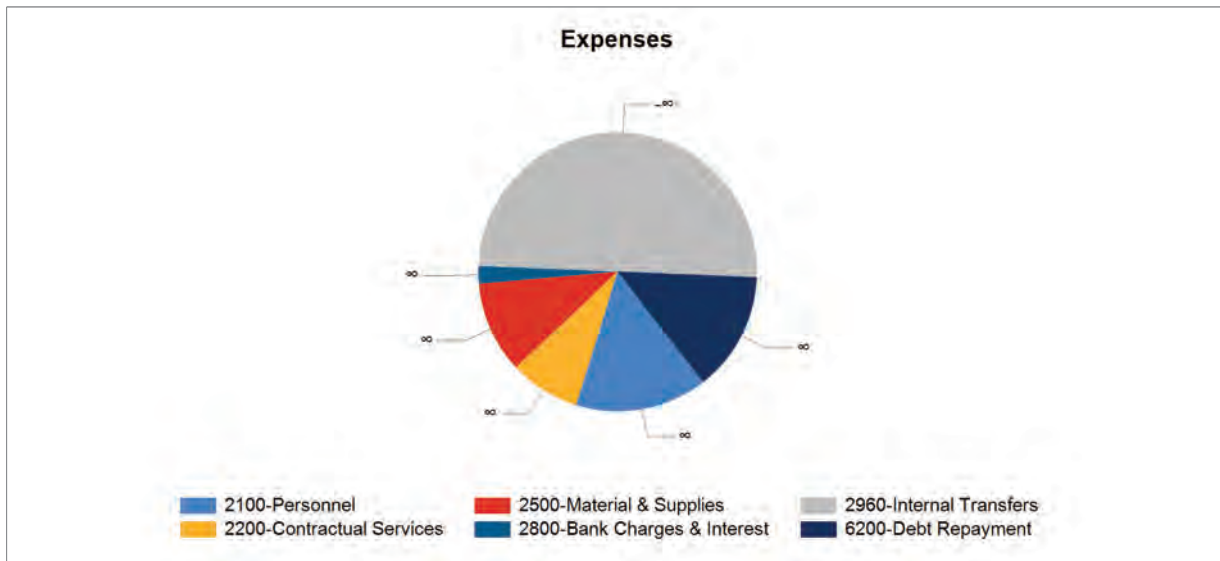


Budget Summary



Costing Center **41-44 - Water Supply**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|------------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 298,746 | 297,724 | 305,093 | 7,369 |
| 2200-Contractual Services | 123,573 | 168,050 | 162,650 | (5,400) |
| 2500-Material & Supplies | 198,813 | 215,650 | 210,050 | (5,600) |
| 2800-Bank Charges & Interest | 58,639 | 52,310 | 40,558 | (11,752) |
| 2960-Internal Transfers | 0 | (995,998) | (992,290) | 3,708 |
| 6200-Debt Repayment | 266,240 | 262,264 | 273,939 | 11,675 |
| Total Expenses | 946,011 | 0 | 0 | 0 |
| Surplus/(Deficit) | (946,011) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Water Supply

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-40-41-44-2110 | 2110-Salaries & Wages | Increased | 3.00 % | 242,538 | 249,814 | 7,276 |
| 2-40-41-44-2130 | 2130-Benefits | Increased | 0.17 % | 55,186 | 55,279 | 93 |
| 2-40-41-44-2140 | 2140-Training | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-40-41-44-2211 | 2211-Staff Meals & Accom | Decreased | 33.33 % | 6,000 | 4,000 | (2,000) |
| 2-40-41-44-2215 | 2215-Freight | Unchanged | 0.00 % | 4,700 | 4,700 | 0 |
| 2-40-41-44-2217 | 2217-Communications | Unchanged | 0.00 % | 6,000 | 6,000 | 0 |
| 2-40-41-44-2244 | 2244-Security | Decreased | 54.55 % | 1,650 | 750 | (900) |
| 2-40-41-44-2250 | 2250-Gen Contract Repairs | Increased | 0.36 % | 139,700 | 140,200 | 500 |
| 2-40-41-44-2256 | 2256-Contract Services Consultant | Decreased | 60.00 % | 5,000 | 2,000 | (3,000) |
| 2-40-41-44-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-40-41-44-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 750 | 750 | 0 |
| 2-40-41-44-2520 | 2520-Chemicals/Gases | Unchanged | 0.00 % | 60,000 | 60,000 | 0 |
| 2-40-41-44-2522 | 2522-Other Equip Consumables | Decreased | 46.67 % | 15,000 | 8,000 | (7,000) |
| 2-40-41-44-2525 | 2525-Small Tools/Equip under \$5K | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-40-41-44-2543 | 2543-Power | Increased | 1.03 % | 116,600 | 117,800 | 1,200 |
| 2-40-41-44-2544 | 2544-Natural Gas/Propane | Increased | 0.94 % | 21,300 | 21,500 | 200 |
| 2-40-41-44-2831 | 2831-Debt Interest | Decreased | 22.47 % | 52,310 | 40,558 | (11,752) |
| 2-40-41-44-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 0.37 % | (995,998) | (992,290) | 3,708 |
| 2-40-41-44-6945 | 6945-Debt Principal Repayments | Increased | 4.45 % | 262,264 | 273,939 | 11,675 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Water Supply

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|---|----------------------|-------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-41-44-2110 | Salaries & Wages | | | 249, 814 |
| 2-40-41-44-2130 | Benefits | | | 55, 279 |
| Total | | | | 305, 093 |
| 2200-Contractual Services | | | | |
| 2-40-41-44-2140 | Training | Water-related courses for CEUs | | 5, 000 |
| 2-40-41-44-2211 | Staff Meals & Accom | | | 4, 000 |
| 2-40-41-44-2215 | Freight | Chemical shipments during the year | | 4, 700 |
| 2-40-41-44-2217 | Communications | Cell phones and data/usage | | 6, 000 |
| 2-40-41-44-2242 | Computers & Comp Maint | Budgeted in 12-03 IT | | - |
| 2-40-41-44-2244 | Security | New camera monitoring | | 750 |
| 2-40-41-44-2250 | Gen Contract Repairs | Annual analyzer, chlorination servicing, analytical servicing, repairs | 104, 200 | |
| 2-40-41-44-2250 | Gen Contract Repairs | Frazil ice steaming (required when low temps during winter cause ice blockages at water intake, if winter is warm steaming may not be required) | 36, 000 | |
| | | | | 140, 200 |
| 2-40-41-44-2256 | Contract Services Consultant | Contracts or engineering fees | | 2, 000 |
| Total | | | | 162, 650 |
| 2500-Material & Supplies | | | | |
| 2-40-41-44-2510 | Materials & Supplies | Snow shovels, hoses, flanges, UVT analyzer ribbons. | | 1, 500 |
| 2-40-41-44-2513 | Materials & Supplies - Janitorial | Additional cleaning supplies | | 750 |
| 2-40-41-44-2520 | Chemicals/Gases | Chemicals required for treatment of water | | 60, 000 |
| 2-40-41-44-2522 | Other Equip Consumables | Compressors, pumps, valves, parts and fittings | | 8, 000 |
| 2-40-41-44-2525 | Small Tools/Equip under \$5K | | | 500 |
| 2-40-41-44-2543 | Power | Budget based on prior year and current year projections | | 117, 800 |
| 2-40-41-44-2544 | Natural Gas/Propane | Increase based on projections | | 21, 500 |
| Total | | | | 210, 050 |
| 2800-Bank Charges & Interest | | | | |
| 2-40-41-44-2831 | Debenture Interest | ACFA 4001065 Complete 2030 10/12F Debenture | 12, 762 | |
| 2-40-41-44-2831 | Debenture Interest | ACFA 4000518 Complete 2028 | 27, 796 | |
| | | | | 40, 558 |
| Total | | | | 40, 558 |
| 2960-Internal Transfers | | | | |
| 2-40-41-44-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Water Transfer to Admin - Water Transfer to Admin" | | (992, 290) |
| Total | | | | (992, 290) |
| 6200-Debt Repayment | | | | |
| 2-40-41-44-6945 | Debt Principal Repayments | ACFA 3100177 Water 25% Complete 2026 | 3, 165 | |
| 2-40-41-44-6945 | Debt Principal Repayments | ACFA 4000518 Water Treatment Plant Complete 2028 | 211, 114 | |
| 2-40-41-44-6945 | Debt Principal Repayments | ACFA 4001065 Water Treatment Plant Complete 2030 | 59, 660 | |
| | | | | 273, 939 |
| Total | | | | 273, 939 |
| Total Expenses | | | | - |
| Net Total | | | | - |

41-45 - Water Distribution

The Town operates its own water distribution network, including 53 km of pipe needed to convey water throughout town. There are approximately 2,668 home and business service connections, ~ 272 fire hydrants for fire fighting and flushing, ~778 valves, as well as other appurtenances.

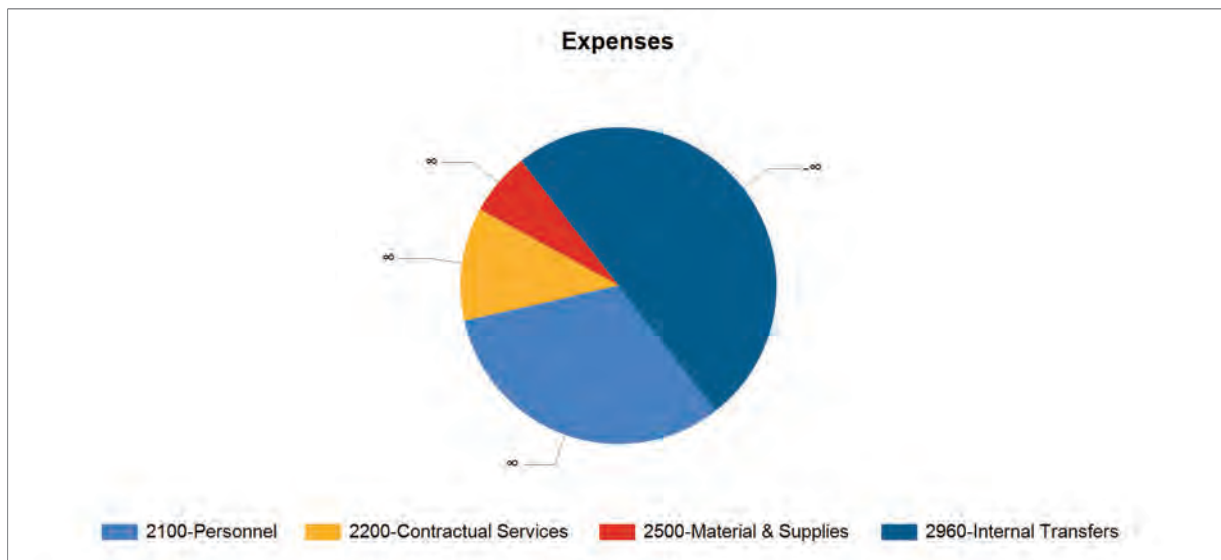


Budget Summary



Costing Center **41-45 - Water Distribution**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------------|-------------|-------------|-----------|
| Expenses | | | | |
| 2100-Personnel | 385, 587 | 413, 327 | 434, 262 | 20, 935 |
| 2200-Contractual Services | 108, 857 | 171, 200 | 155, 900 | (15, 300) |
| 2500-Material & Supplies | 67, 658 | 61, 500 | 87, 500 | 26, 000 |
| 2960-Internal Transfers | 0 | (646, 028) | (677, 662) | (31, 634) |
| Total Expenses | 562, 103 | (1) | 0 | 1 |
| Surplus/(Deficit) | (562, 103) | 1 | 0 | -1 |



Budget Summary - Rocky Mountain House



Water Distribution

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-40-41-45-2110 | 2110-Salaries & Wages | Increased | 3.91 % | 337,617 | 350,810 | 13,193 |
| 2-40-41-45-2130 | 2130-Benefits | Increased | 10.22 % | 75,710 | 83,452 | 7,741 |
| 2-40-41-45-2140 | 2140-Training | Increased | 62.86 % | 3,500 | 5,700 | 2,200 |
| 2-40-41-45-2211 | 2211-Staff Meals & Accom | Increased | 213.33 % | 1,500 | 4,700 | 3,200 |
| 2-40-41-45-2215 | 2215-Freight | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-40-41-45-2221 | 2221-Advertising | Not used this year | | 300 | - | (300) |
| 2-40-41-45-2223 | 2223-Subscriptions | Decreased | 50.00 % | 400 | 200 | (200) |
| 2-40-41-45-2225 | 2225-Alberta First Call | Decreased | 58.33 % | 1,200 | 500 | (700) |
| 2-40-41-45-2230 | 2230-Professional Consulting | Not used this year | | 5,000 | - | (5,000) |
| 2-40-41-45-2232 | 2232-Legal | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-40-41-45-2242 | 2242-Computers & Comp Maint | Not used this year | | 5,000 | - | (5,000) |
| 2-40-41-45-2250 | 2250-Gen Contract Repairs | Increased | 0.38 % | 132,800 | 133,300 | 500 |
| 2-40-41-45-2252 | 2252-Contract - Building Maint | Not used this year | | 10,000 | - | (10,000) |
| 2-40-41-45-2510 | 2510-Materials & Supplies | Increased | 42.98 % | 60,500 | 86,500 | 26,000 |
| 2-40-41-45-2522 | 2522-Other Equip Consumables | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-40-41-45-2960 | 2960-Gross Recoveries to Other Operating | Increased | 4.90 % | (646,028) | (677,662) | (31,634) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Water Distribution

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|---|----------------------|-------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-41-45-2110 | Salaries & Wages | Overtime wages water breaks | 6, 500 | |
| 2-40-41-45-2110 | Salaries & Wages | | 344, 310 | |
| | | | | 350, 810 |
| 2-40-41-45-2130 | Benefits | | | 83, 452 |
| Total | | | | 434, 262 |
| 2200-Contractual Services | | | | |
| 2-40-41-45-2140 | Training | Water/wastewater level 1&2, hydrant courses, Ops 1 upgrade training | | 5, 700 |
| 2-40-41-45-2211 | Staff Meals & Accom | On courses and during water breaks when asked to work straight through lunch/supper | | 4, 700 |
| 2-40-41-45-2215 | Freight | Delivery of water valves, parts, water meters, cc's, stems. bells, repair clamps | | 1, 500 |
| 2-40-41-45-2223 | Subscriptions | Water weekly magazines | | 200 |
| 2-40-41-45-2225 | Alberta First Call | Split with 2-40-42-46-2225 | | 500 |
| 2-40-41-45-2232 | Legal | | | 10, 000 |
| 2-40-41-45-2250 | Gen Contract Repairs | Water break repair out sourcing Track hoe, hydro-vac trucks, samples to Edmonton | 35, 000 | |
| 2-40-41-45-2250 | Gen Contract Repairs | Water valve/ hydrant replacements, outsourcing | 25, 000 | |
| 2-40-41-45-2250 | Gen Contract Repairs | Paving, concrete repairs due to water breaks decrease and move to water valve replacements | 70, 500 | |
| 2-40-41-45-2250 | Gen Contract Repairs | Meter installations - plumbers | 2, 800 | |
| 2-40-41-45-2250 | Gen Contract Repairs | Distribution pump replacement | - | |
| | | | | 133, 300 |
| Total | | | | 155, 900 |
| 2500-Material & Supplies | | | | |
| 2-40-41-45-2510 | Materials & Supplies | Water meter replacements | 25, 000 | |
| 2-40-41-45-2510 | Materials & Supplies | Motors and parts for distribution lines | 26, 000 | |
| 2-40-41-45-2510 | Materials & Supplies | Hydrants, main line water valves, increased from 22000 | 25, 500 | |
| 2-40-41-45-2510 | Materials & Supplies | Various parts and supplies for water breaks and line maintenance, repair clamps and pipe \$10,000 | 10, 000 | |
| | | | | 86, 500 |
| 2-40-41-45-2522 | Other Equip Consumables | | | 1, 000 |
| Total | | | | 87, 500 |
| 2800-Bank Charges & Interest | | | | |
| 2-40-41-45-2831 | Debenture Interest | | | - |
| Total | | | | - |
| 2960-Internal Transfers | | | | |
| 2-40-41-45-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Water Transfer to Admin - Water Transfer to Admin" | | (677, 662) |
| Total | | | | (677, 662) |
| Total Expenses | | | | - |
| Net Total | | | | - |

41-46 - Water - Reservoir

The reservoir provides the bulk of treated (potable) water storage for town. There are up to 4,500 m³ stored here, with another 1,500 m³ at the Water Treatment Plant's Clearwell. The reservoir, located near the ball diamonds, is "open circuit" with the distribution system: each day, some water is pumped out of the reservoir to help meet peak demand and to turn the water over. At night, the reservoir is refilled from the distribution system. During a power outage, the reservoir will start the back-up diesel-driven pump contained within, and use the stored water there to maintain pressure throughout the Town's distribution system. This pump can also be used to supply fire flows above and beyond what the seven electric distribution pumps (four at the plant, three at the reservoir) can supply. The diesel can out-pump all seven combined.

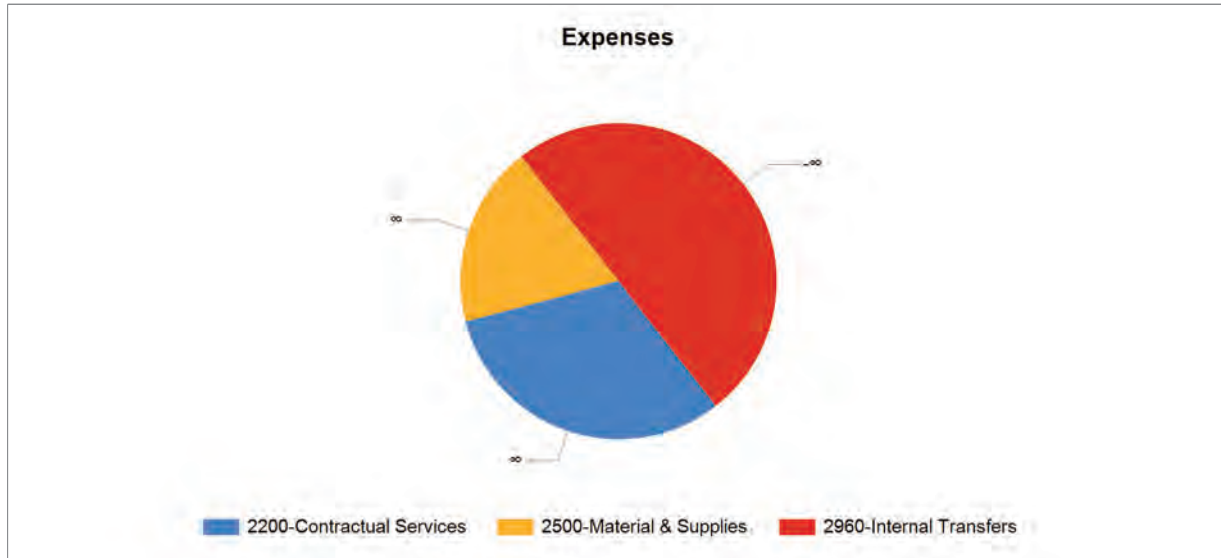


Budget Summary

Costing Center **41-46 - Water - Reservoir**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|--------------|-------------|-------------|----------|
| Expenses | | | | |
| 2200-Contractual Services | 410 | 3,900 | 3,400 | (500) |
| 2500-Material & Supplies | 337 | 2,000 | 2,000 | 0 |
| 2960-Internal Transfers | 0 | (5,900) | (5,400) | 500 |
| Total Expenses | 746 | 0 | 0 | 0 |
| Surplus/(Deficit) | (746) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Water - Reservoir

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-40-41-46-2215 | 2215-Freight | Not used this year | | 500 | - | (500) |
| 2-40-41-46-2244 | 2244-Security | Unchanged | 0.00 % | 900 | 900 | 0 |
| 2-40-41-46-2255 | 2255- Contracted Repairs - Other | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-40-41-46-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-40-41-46-2521 | 2521-Fuel, Oil, Etc | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-40-41-46-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 8.47 % | (5,900) | (5,400) | 500 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Water - Reservoir

2026 Budget Details

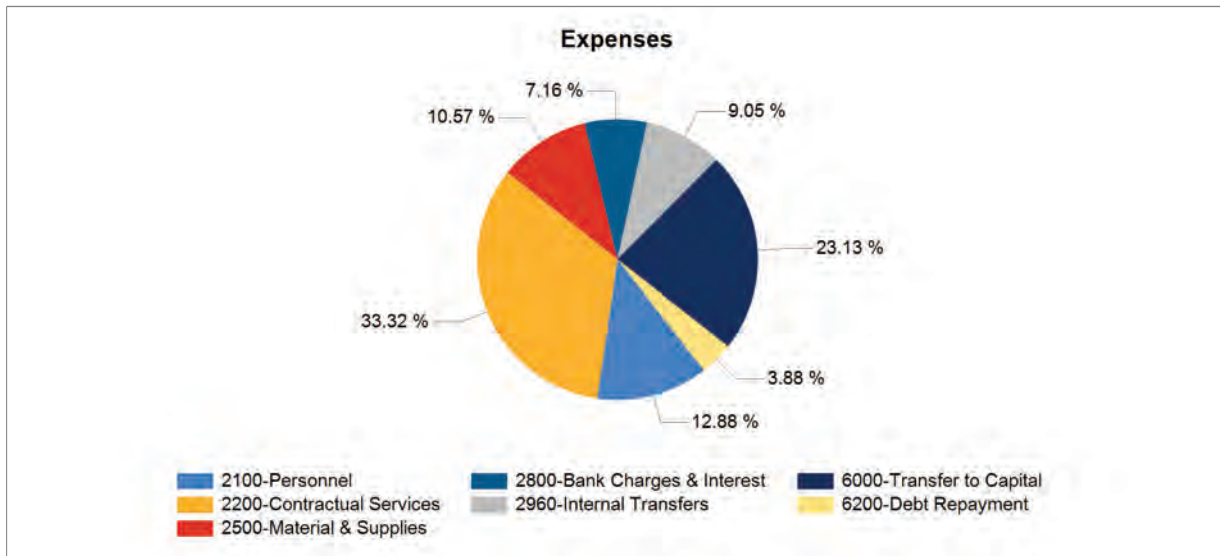
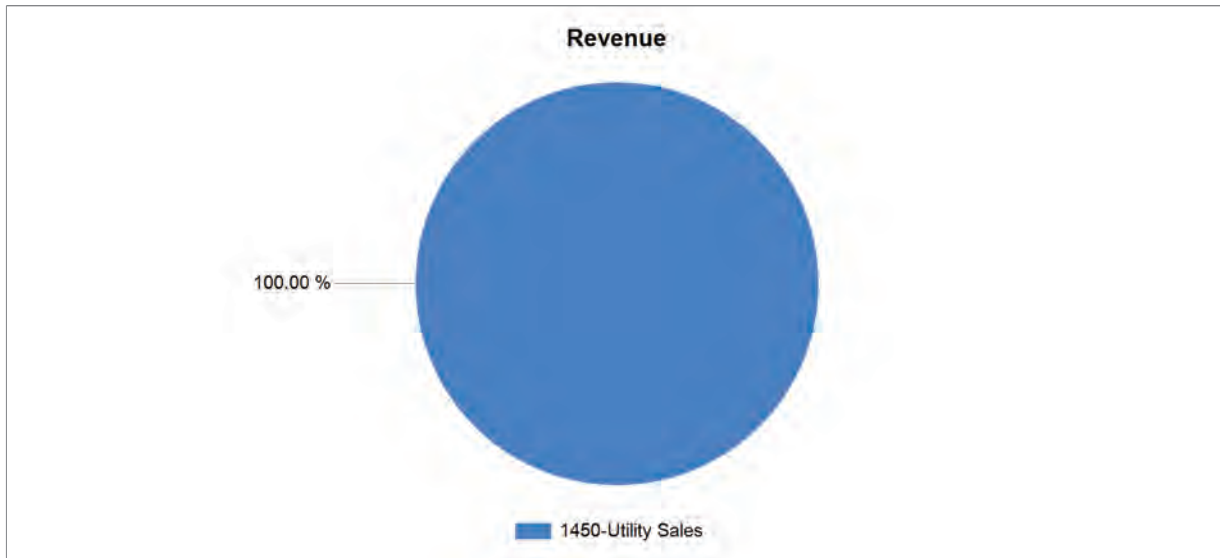
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|----------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-40-41-46-2217 | Communications | Data line | | - |
| 2-40-41-46-2244 | Security | Ambush security | | 900 |
| 2-40-41-46-2255 | Contracted Repairs - Other | Electrical and mechanical repairs | | 2,500 |
| Total | | | | 3,400 |
| 2500-Material & Supplies | | | | |
| 2-40-41-46-2510 | Materials & Supplies | | | 1,500 |
| 2-40-41-46-2521 | Fuel, Oil, Etc | Diesel fuel and oil changes | | 500 |
| Total | | | | 2,000 |
| 2960-Internal Transfers | | | | |
| 2-40-41-46-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Water Transfer to Admin - Water Transfer to Admin" | | (5,400) |
| Total | | | | (5,400) |
| Total Expenses | | | | - |
| Net Total | | | | - |

Budget Summary



Department **42 - Wastewater**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|--------------------|--------------------|--------------------|-----------------|
| Revenues | | | | |
| 1450-Utility Sales | 1, 866, 664 | 2, 497, 357 | 3, 026, 075 | 528, 718 |
| 1920-Reserves Transfers | 19, 600 | 0 | 0 | 0 |
| Total Revenues | 1, 886, 264 | 2, 497, 357 | 3, 026, 075 | 528, 718 |
| Expenses | | | | |
| 2100-Personnel | 382, 358 | 350, 957 | 389, 765 | 38, 808 |
| 2200-Contractual Services | 153, 330 | 729, 750 | 1, 008, 283 | 278, 533 |
| 2500-Material & Supplies | 296, 850 | 307, 400 | 319, 900 | 12, 500 |
| 2800-Bank Charges & Interest | (445) | 222, 280 | 216, 768 | (5, 512) |
| 2960-Internal Transfers | 274, 000 | 274, 000 | 274, 000 | 0 |
| 6000-Transfer to Capital | 787, 681 | 501, 155 | 700, 032 | 198, 877 |
| 6200-Debt Repayment | 106, 562 | 111, 815 | 117, 327 | 5, 512 |
| Total Expenses | 2, 000, 336 | 2, 497, 357 | 3, 026, 075 | 528, 718 |
| Surplus/(Deficit) | (114, 071) | 0 | 0 | 0 |



42-00 - Wastewater Admin

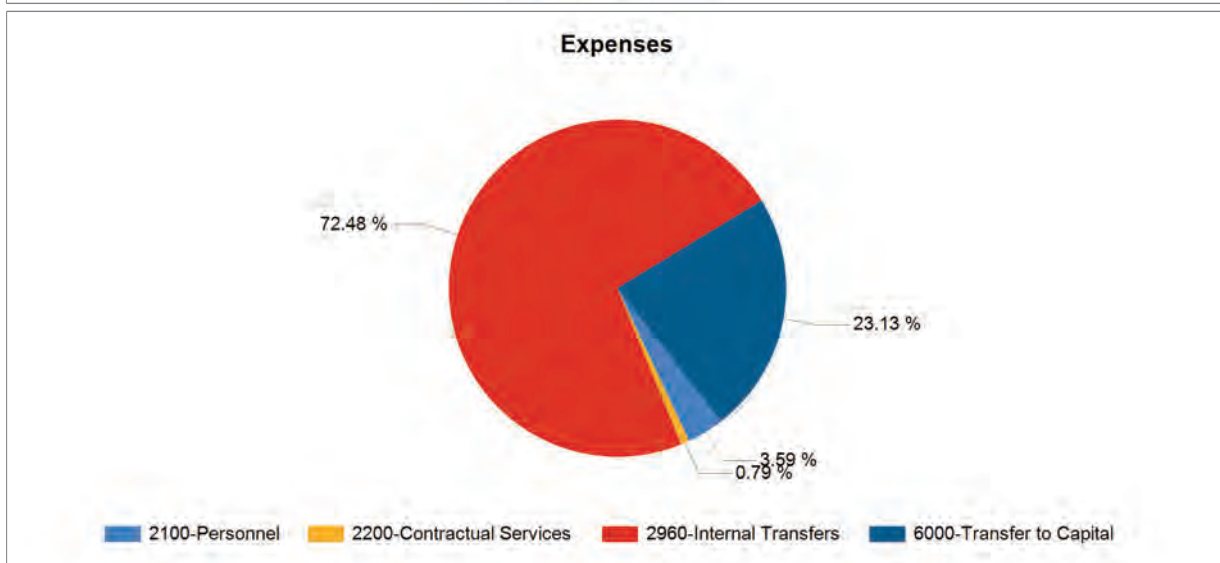
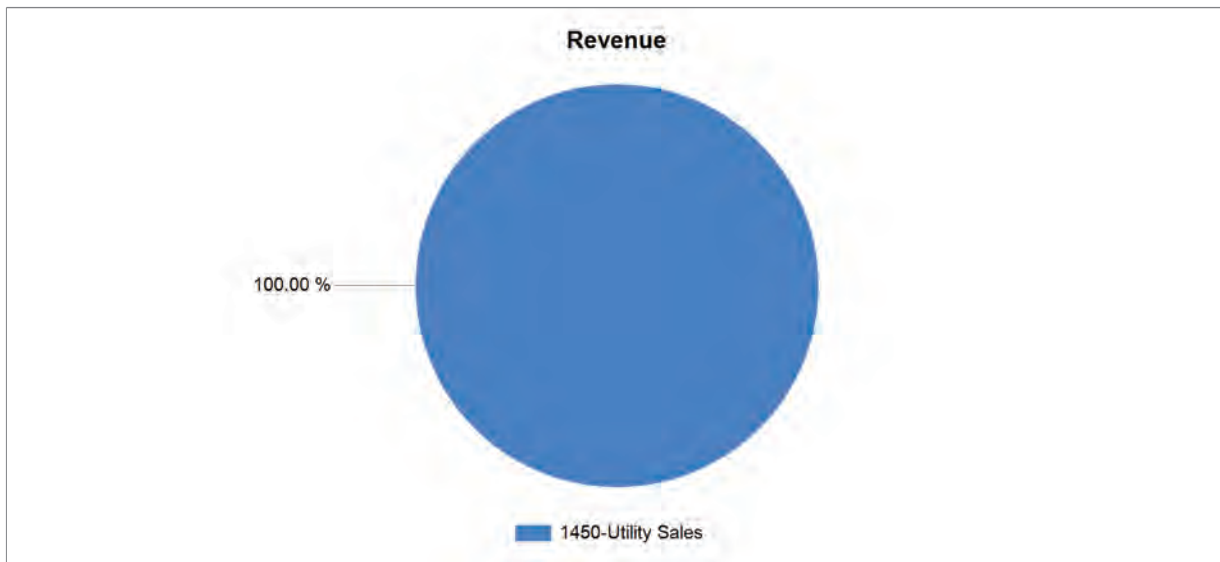
This covers the administration and fees for residential and commercial sewage collection and bulk haulers to the lagoon. In 2025 a mechanical treatment plant is expected to be completed and come online in September. This was a requirement of the Provincial government.

Budget Summary

Costing Center **42-00 - Wastewater Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|--------------------|--------------------|--------------------|-----------------|
| Revenues | | | | |
| 1450-Utility Sales | 1, 866, 664 | 2, 497, 357 | 3, 026, 075 | 528, 718 |
| 1920-Reserves Transfers | 19, 600 | 0 | 0 | 0 |
| Total Revenues | 1, 886, 264 | 2, 497, 357 | 3, 026, 075 | 528, 718 |
| Expenses | | | | |
| 2100-Personnel | 130, 312 | 80, 912 | 108, 652 | 27, 740 |
| 2200-Contractual Services | 21, 572 | 21, 800 | 24, 000 | 2, 200 |
| 2800-Bank Charges & Interest | (445) | 0 | 0 | 0 |
| 2960-Internal Transfers | 274, 000 | 1, 893, 490 | 2, 193, 391 | 299, 901 |
| 6000-Transfer to Capital | 787, 681 | 501, 155 | 700, 032 | 198, 877 |
| Total Expenses | 1, 213, 120 | 2, 497, 357 | 3, 026, 075 | 528, 718 |
| Surplus/(Deficit) | 673, 145 | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Wastewater Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|------------------|------------------|----------------|
| Revenues | | | | | | |
| 1-40-42-00-1430 | 1430-Utility Consumption Sales | Increased | 19.89 % | 1,570,312 | 1,882,700 | 312,388 |
| 1-40-42-00-1431 | 1431-Base Rate Levies | Increased | 24.26 % | 727,807 | 904,381 | 176,574 |
| 1-40-42-00-1432 | 1432-Bulk Water/Sewer Sales | Increased | 19.95 % | 199,238 | 238,994 | 39,756 |
| Total Revenues | | | 21.17 % | 2,497,357 | 3,026,075 | 528,718 |
| Expenses | | | | | | |
| 2-40-42-00-2110 | 2110-Salaries & Wages | Increased | 32.98 % | 67,566 | 89,851 | 22,285 |
| 2-40-42-00-2130 | 2130-Benefits | Increased | 40.87 % | 13,346 | 18,801 | 5,455 |
| 2-40-42-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 300 | 300 | 0 |
| 2-40-42-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 400 | 400 | 0 |
| 2-40-42-00-2216 | 2216-Postage | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| 2-40-42-00-2217 | 2217-Communications | Unchanged | 0.00 % | 100 | 100 | 0 |
| 2-40-42-00-2274 | 2274-Insurance | Increased | 12.94 % | 17,000 | 19,200 | 2,200 |
| 2-40-42-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 18.52 % | 1,619,490 | 1,919,391 | 299,901 |
| 2-40-42-00-2961 | 2961-Admin & IT Allocation | Unchanged | 0.00 % | 274,000 | 274,000 | 0 |
| 2-40-42-00-6940 | 6940-Transfer to Capital Reserve | Increased | 39.68 % | 501,155 | 700,032 | 198,877 |
| Total Expenses | | | 21.17 % | 2,497,357 | 3,026,075 | 528,718 |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



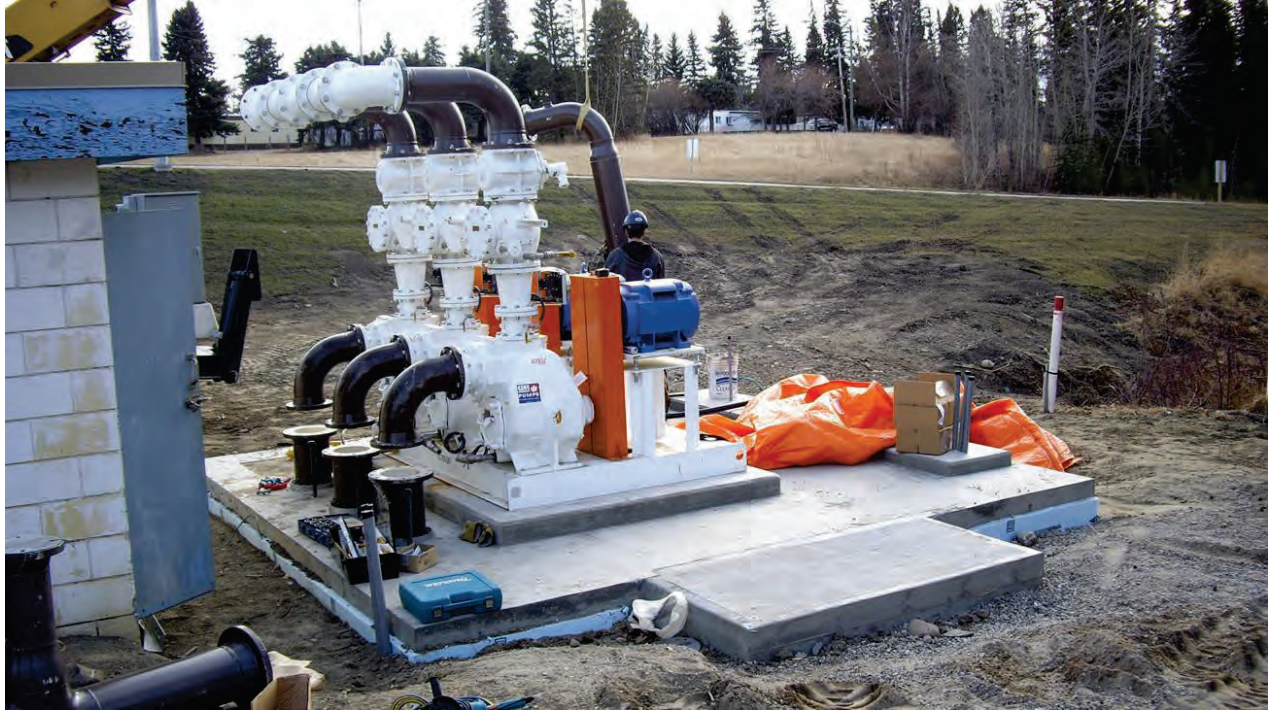
Wastewater Admin

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|---|--|----------------------|--------------------|
| Revenues | | | | |
| 1450-Utility Sales | | | | |
| 1-40-42-00-1430 | Utility Consumption Sales | | - | |
| 1-40-42-00-1430 | Utility Consumption Sales | Sewer consumption Estimate 670,000 m3 at \$2.81 | 1, 882, 700 | 1, 882, 700 |
| 1-40-42-00-1431 | Base Rate Levies | Non metered customers | 17, 800 | |
| 1-40-42-00-1431 | Base Rate Levies | Base Rate - 2673 accounts @ \$27.64 | 886, 581 | 904, 381 |
| 1-40-42-00-1432 | Bulk Water/Sewer Sales | Based on 24,288 cubes @ \$9.84/ cube | | 238, 994 |
| Total | | | | 3, 026, 075 |
| Total Revenues | | | | 3, 026, 075 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-42-00-2110 | Salaries & Wages | | | 89, 851 |
| 2-40-42-00-2130 | Benefits | | | 18, 801 |
| Total | | | | 108, 651 |
| 2200-Contractual Services | | | | |
| 2-40-42-00-2211 | Staff Meals & Accom | Funds for meals & accomodation if sent on training course | | 300 |
| 2-40-42-00-2212 | Staff Travel - mileage, airfare, car rentals | Funds for travel | | 400 |
| 2-40-42-00-2216 | Postage | | | 4, 000 |
| 2-40-42-00-2217 | Communications | | | 100 |
| 2-40-42-00-2274 | Insurance | | | 19, 200 |
| Total | | | | 24, 000 |
| 2960-Internal Transfers | | | | |
| 2-40-42-00-2960 | Gross Recoveries to Other Operating | - 42-42 Lift Station from 42-42 - Wastewater Lift Stations (100.00%) | 309, 299 | |
| 2-40-42-00-2960 | Gross Recoveries to Other Operating | Waste Water Transfer to Waste Admin - Waste Water Transfer to Waste Admin from 42-47 - Wastewater Treatment (100.00%) | 1, 341, 806 | |
| 2-40-42-00-2960 | Gross Recoveries to Other Operating | Waste Water Transfer to Waste Admin - Waste Water Transfer to Waste Admin from 42-46 - Wastewater Collection (100.00%) | 268, 286 | 1, 919, 391 |
| 2-40-42-00-2961 | Admin & IT Allocation | Admin Overhead Allocation | 137, 000 | |
| 2-40-42-00-2961 | Admin & IT Allocation | Common Services Overhead Allocation | 137, 000 | 274, 000 |
| Total | | | | 2, 193, 391 |
| 6000-Transfer to Capital | | | | |
| 2-40-42-00-6940 | Transfer to Capital Reserve | Transfer Operating Surplus to Capital Utilities Self Funding | 2, 641, 675 | |
| 2-40-42-00-6940 | Transfer to Capital Reserve | Recovery from Allocation " - 42-00 Transfer to Reserves" | (1, 941, 643) | 700, 032 |
| Total | | | | 700, 032 |
| Total Expenses | | | | 3, 026, 075 |
| Net Total | | | | - |

42-42 - Wastewater Lift Stations

Sanitary sewage flows downhill through the collection pipes. Once it arrives at a geographical low point, it must be pumped or "lifted" to a geographical high point to resume its journey by gravity. There are five sewage lift stations around town which accomplish that pumping.

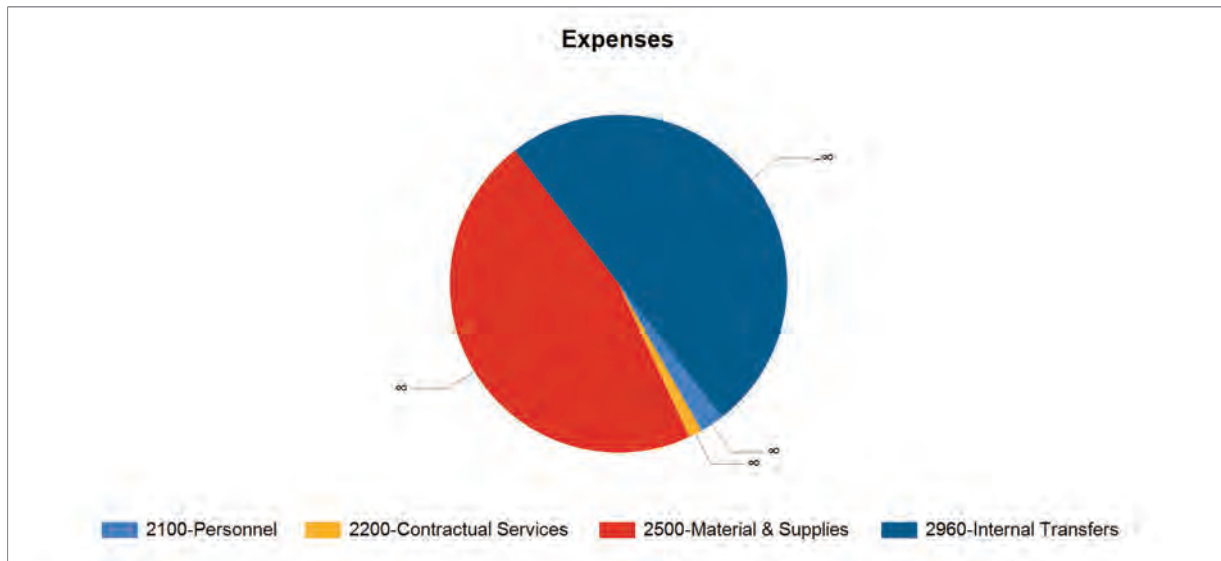


Budget Summary



Costing Center **42-42 - Wastewater Lift Stations**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 11, 950 | 14, 271 | 14, 599 | 328 |
| 2200-Contractual Services | 5, 822 | 17, 600 | 8, 000 | (9, 600) |
| 2500-Material & Supplies | 279, 568 | 269, 700 | 286, 700 | 17, 000 |
| 2960-Internal Transfers | 0 | (301, 571) | (309, 299) | (7, 728) |
| Total Expenses | 297, 340 | 0 | 0 | 0 |
| Surplus/(Deficit) | (297, 340) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Wastewater Lift Stations

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-40-42-42-2110 | 2110-Salaries & Wages | Increased | 2.75 % | 11,811 | 12,135 | 324 |
| 2-40-42-42-2130 | 2130-Benefits | Increased | 0.17 % | 2,460 | 2,464 | 4 |
| 2-40-42-42-2215 | 2215-Freight | Decreased | 50.00 % | 1,000 | 500 | (500) |
| 2-40-42-42-2217 | 2217-Communications | Decreased | 54.55 % | 1,100 | 500 | (600) |
| 2-40-42-42-2250 | 2250-Gen Contract Repairs | Decreased | 54.84 % | 15,500 | 7,000 | (8,500) |
| 2-40-42-42-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 200 | 200 | 0 |
| 2-40-42-42-2520 | 2520-Chemicals/Gases | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-40-42-42-2522 | 2522-Other Equip Consumables | Decreased | 50.00 % | 2,000 | 1,000 | (1,000) |
| 2-40-42-42-2543 | 2543-Power | Increased | 6.87 % | 262,000 | 280,000 | 18,000 |
| 2-40-42-42-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-40-42-42-2960 | 2960-Gross Recoveries to Other Operating | Increased | 2.56 % | (301,571) | (309,299) | (7,728) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Wastewater Lift Stations

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-42-42-2110 | Salaries & Wages | | 11,135 | |
| 2-40-42-42-2110 | Salaries & Wages | Overtime wage | 1,000 | |
| | | | | 12,135 |
| 2-40-42-42-2130 | Benefits | | | 2,464 |
| Total | | | | 14,599 |
| 2200-Contractual Services | | | | |
| 2-40-42-42-2215 | Freight | | | 500 |
| 2-40-42-42-2217 | Communications | | | 500 |
| 2-40-42-42-2250 | Gen Contract Repairs | Inspections | 2,000 | |
| 2-40-42-42-2250 | Gen Contract Repairs | Electrical repairs | 3,000 | |
| 2-40-42-42-2250 | Gen Contract Repairs | Emergency vac truck | 2,000 | |
| | | | | 7,000 |
| Total | | | | 8,000 |
| 2500-Material & Supplies | | | | |
| 2-40-42-42-2510 | Materials & Supplies | | | 200 |
| 2-40-42-42-2520 | Chemicals/Gases | Diesel for backup generator | | 500 |
| 2-40-42-42-2522 | Other Equip Consumables | Alternator, ups, batteries, transducers mercury switch | | 1,000 |
| 2-40-42-42-2543 | Power | | | 280,000 |
| 2-40-42-42-2544 | Natural Gas/Propane | | | 5,000 |
| Total | | | | 286,700 |
| 2960-Internal Transfers | | | | |
| 2-40-42-42-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - 42-42 Lift Station" | (309,299) | |
| 2-40-42-42-2960 | Gross Recoveries to Other Operating | | - | |
| | | | | (309,299) |
| Total | | | | (309,299) |
| Total Expenses | | | | - |
| Net Total | | | | - |

42-46 - Wastewater Collection

The Town operates 50km of sanitary sewer pipe needed to collect the sewage, and 3km of forcemains from the five lift stations. This department covers the pipes, manholes and appurtenances that convey sanitary sewage throughout town. The budget items for this department cover the maintenance and management of this system. There is regular cleaning and maintenance required, annual CCTV (video camera) of the sewer lines to determine if there are any issues that need to be dealt with, and funds to cover repairs in the event of a break.

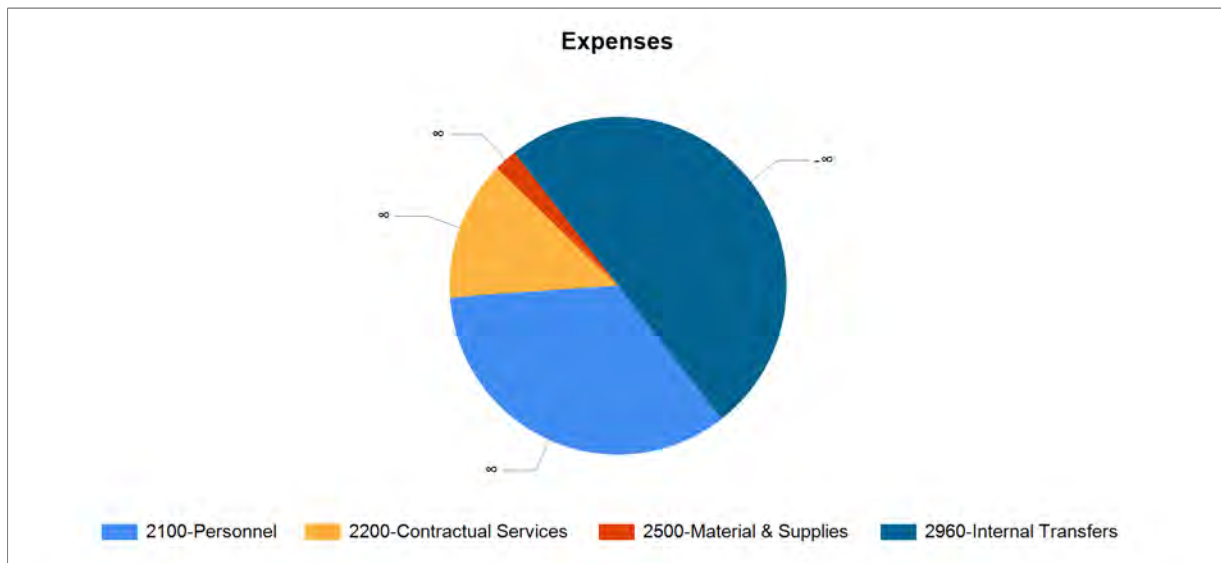


Budget Summary



Costing Center **42-46 - Wastewater Collection**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 160,436 | 176,069 | 184,836 | 8,767 |
| 2200-Contractual Services | 59,887 | 84,850 | 71,450 | (13,400) |
| 2500-Material & Supplies | 2,678 | 12,000 | 12,000 | 0 |
| 2960-Internal Transfers | 0 | (272,919) | (268,286) | 4,633 |
| Total Expenses | 223,001 | 0 | 0 | 0 |
| Surplus/(Deficit) | (223,001) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Wastewater Collection

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-40-42-46-2110 | 2110-Salaries & Wages | Increased | 3.33 % | 145,170 | 150,007 | 4,836 |
| 2-40-42-46-2130 | 2130-Benefits | Increased | 12.72 % | 30,899 | 34,829 | 3,930 |
| 2-40-42-46-2211 | 2211-Staff Meals & Accom | Not used this year | | 1,000 | - | (1,000) |
| 2-40-42-46-2215 | 2215-Freight | Decreased | 61.54 % | 650 | 250 | (400) |
| 2-40-42-46-2217 | 2217-Communications | Unchanged | 0.00 % | 200 | 200 | 0 |
| 2-40-42-46-2225 | 2225-Alberta First Call | Decreased | 50.00 % | 1,000 | 500 | (500) |
| 2-40-42-46-2230 | 2230-Professional Consulting | Decreased | 69.70 % | 16,500 | 5,000 | (11,500) |
| 2-40-42-46-2250 | 2250-Gen Contract Repairs | Unchanged | 0.00 % | 65,500 | 65,500 | 0 |
| 2-40-42-46-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 12,000 | 12,000 | 0 |
| 2-40-42-46-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 1.70 % | (272,919) | (268,286) | 4,633 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Wastewater Collection

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-42-46-2110 | Salaries & Wages | | 143,307 | |
| 2-40-42-46-2110 | Salaries & Wages | Including overtime | 6,700 | |
| | | | | 150,007 |
| 2-40-42-46-2130 | Benefits | | | 34,829 |
| Total | | | | 184,836 |
| 2200-Contractual Services | | | | |
| 2-40-42-46-2215 | Freight | Delivery of sewer supplies | | 250 |
| 2-40-42-46-2217 | Communications | | | 200 |
| 2-40-42-46-2225 | Alberta First Call | Split with 2-40-41-45-2225 | | 500 |
| 2-40-42-46-2230 | Professional Consulting | Keep for consulting or engineering for waste water | | 5,000 |
| 2-40-42-46-2250 | Gen Contract Repairs | Road repairs due to sewer repairs increase due to more repairs and materials | 18,000 | |
| 2-40-42-46-2250 | Gen Contract Repairs | CCTV Sewer lines | 40,000 | |
| 2-40-42-46-2250 | Gen Contract Repairs | Specialty item unplug sewers | 7,500 | |
| | | | | 65,500 |
| Total | | | | 71,450 |
| 2500-Material & Supplies | | | | |
| 2-40-42-46-2510 | Materials & Supplies | Includes sewer pipes, manhole covers, concrete rings and other supplies | | 12,000 |
| Total | | | | 12,000 |
| 2960-Internal Transfers | | | | |
| 2-40-42-46-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Waste Water Transfer to Waste Admin - Waste Water Transfer to Waste Admin" | | (268,286) |
| Total | | | | (268,286) |
| Total Expenses | | | | - |
| Net Total | | | | - |

42-47 - Wastewater Treatment

This department covers the operation and maintenance of the Town's Class I sewage treatment lagoons. Every year this facility treats over 1,000,000 m³ (that's 1,000,000,000 litres) of sewage. The Town is in the process of constructing a Class III Sequencing Batch Reactor Regional Wastewater Treatment Facility, due to be operational in early 2026. The annual estimated cost to operate the treatment plan is \$1 million. The sanitary sewer rates will be increasing in 2025 and 2026 to cover this increase in operational costs.



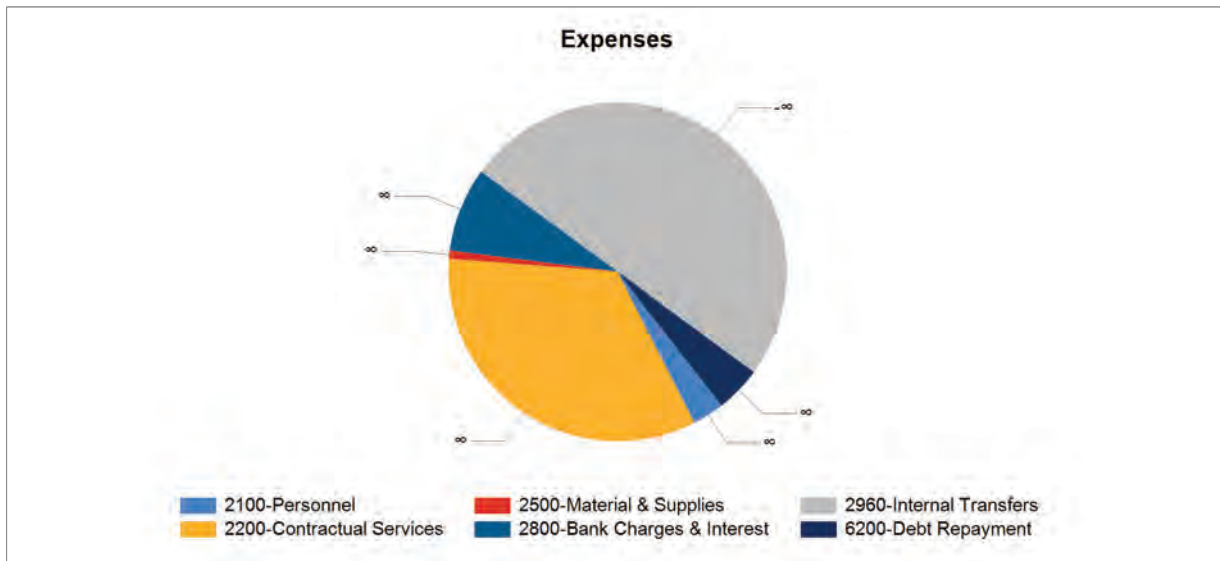
Regional Wastewater Treatment Facility under construction

Budget Summary



Costing Center **42-47 - Wastewater Treatment**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|------------------|-------------|-------------|-----------|
| Expenses | | | | |
| 2100-Personnel | 79,660 | 79,705 | 81,678 | 1,973 |
| 2200-Contractual Services | 66,049 | 605,500 | 904,833 | 299,333 |
| 2500-Material & Supplies | 14,604 | 25,700 | 21,200 | (4,500) |
| 2800-Bank Charges & Interest | 0 | 222,280 | 216,768 | (5,512) |
| 2960-Internal Transfers | 0 | (1,045,000) | (1,341,806) | (296,806) |
| 6200-Debt Repayment | 106,562 | 111,815 | 117,327 | 5,512 |
| Total Expenses | 266,875 | 0 | 0 | 0 |
| Surplus/(Deficit) | (266,875) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Wastewater Treatment

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|-----------|
| Expenses | | | | | | |
| 2-40-42-47-2110 | 2110-Salaries & Wages | Increased | 3.00 % | 64,931 | 66,879 | 1,948 |
| 2-40-42-47-2130 | 2130-Benefits | Increased | 0.17 % | 14,774 | 14,799 | 25 |
| 2-40-42-47-2215 | 2215-Freight | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-40-42-47-2217 | 2217-Communications | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-40-42-47-2251 | 2251-Contract Equip/Vehicle Repairs | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-40-42-47-2254 | 2254-Contract Infrastructure Maintenance | Decreased | 36.17 % | 94,000 | 60,000 | (34,000) |
| 2-40-42-47-2257 | 2257-Contracted Services | Increased | 66.67 % | 500,000 | 833,333 | 333,333 |
| 2-40-42-47-2510 | 2510-Materials & Supplies | Decreased | 20.00 % | 22,500 | 18,000 | (4,500) |
| 2-40-42-47-2543 | 2543-Power | Unchanged | 0.00 % | 3,200 | 3,200 | 0 |
| 2-40-42-47-2831 | 2831-Debt Interest | Decreased | 2.48 % | 222,280 | 216,768 | (5,512) |
| 2-40-42-47-2960 | 2960-Gross Recoveries to Other Operating | Increased | 28.40 % | (1,045,000) | (1,341,806) | (296,806) |
| 2-40-42-47-6945 | 6945-Debt Principal Repayments | Increased | 4.93 % | 111,815 | 117,327 | 5,512 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Wastewater Treatment

2026 Budget Details

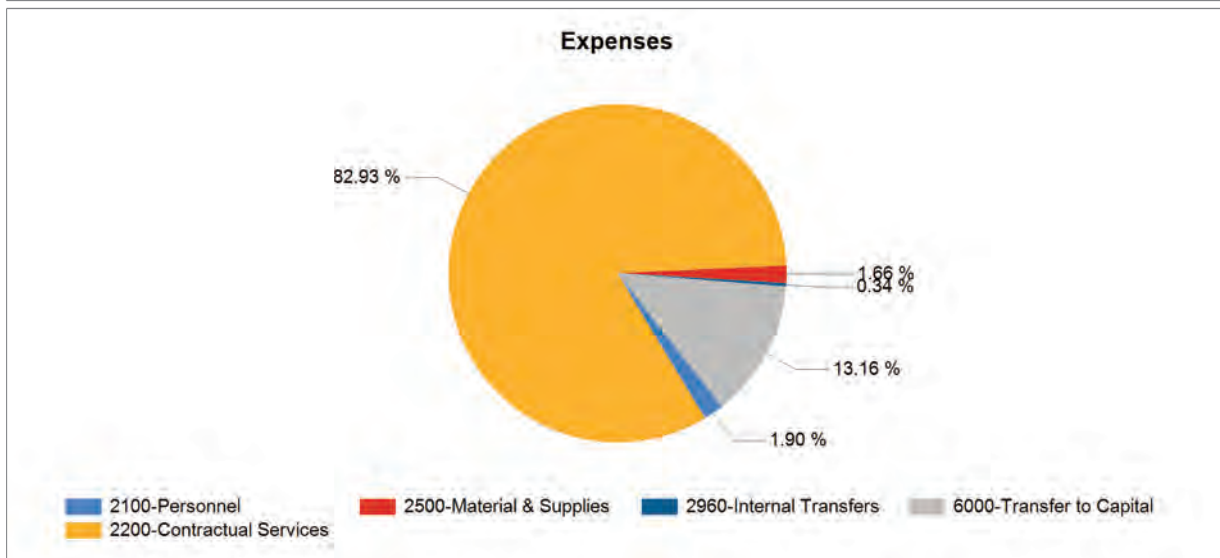
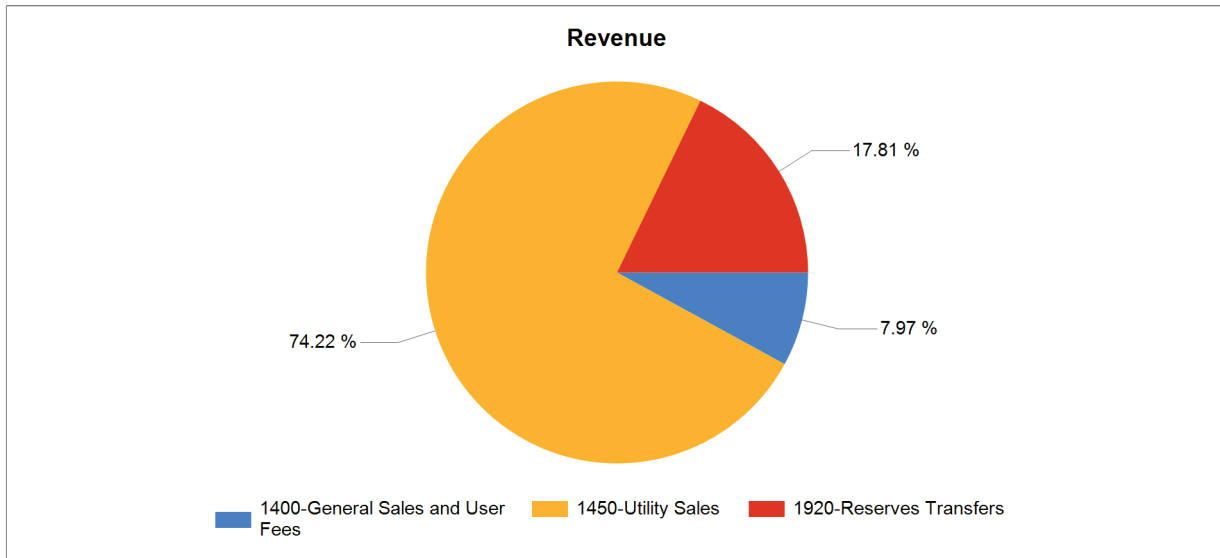
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|---|----------------------|----------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-42-47-2110 | Salaries & Wages | | | 66, 879 |
| 2-40-42-47-2130 | Benefits | | | 14, 799 |
| Total | | | | 81, 678 |
| 2200-Contractual Services | | | | |
| 2-40-42-47-2215 | Freight | Includes blower block shipping and repairs | | 1, 000 |
| 2-40-42-47-2217 | Communications | | | 500 |
| 2-40-42-47-2251 | Contract Equip/Vehicle Repairs | SRS piping repairs, belts, pulleys | | 10, 000 |
| 2-40-42-47-2254 | Contract Infrastructure Maintenance | Red Deer lab costs - SRS | 12, 000 | |
| 2-40-42-47-2254 | Contract Infrastructure Maintenance | Regulated biological sampling/testing | 25, 000 | |
| 2-40-42-47-2254 | Contract Infrastructure Maintenance | Vegetation control, tree removals with mulcher, dam removal | 8, 000 | |
| 2-40-42-47-2254 | Contract Infrastructure Maintenance | Diffuser inspection and replacements 2 inspections per year will not be needed once WWTP is complete. | 15, 000 | |
| | | | | 60, 000 |
| 2-40-42-47-2257 | Contracted Services | Contract Operations of Plant - Operations anticipated to start March 1, 2026 | | 833, 333 |
| Total | | | | 904, 833 |
| 2500-Material & Supplies | | | | |
| 2-40-42-47-2510 | Materials & Supplies | | | 18, 000 |
| 2-40-42-47-2543 | Power | | | 3, 200 |
| Total | | | | 21, 200 |
| 2800-Bank Charges & Interest | | | | |
| 2-40-42-47-2831 | Debenture Interest | Wastewater treatment plant debenture interest payments - these are capitalized during construction. | | 216, 768 |
| Total | | | | 216, 768 |
| 2960-Internal Transfers | | | | |
| 2-40-42-47-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Waste Water Transfer to Waste Admin - Waste Water Transfer to Waste Admin" | | (1, 341, 806) |
| Total | | | | (1, 341, 806) |
| 6200-Debt Repayment | | | | |
| 2-40-42-47-6945 | Debt Principal Repayments | Wastewater treatment plant principal payments | | 117, 327 |
| Total | | | | 117, 327 |
| Total Expenses | | | | - |
| Net Total | | | | - |

Budget Summary

Department **43 - Solid Waste**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|------------------|------------------|------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 57,107 | 80,500 | 80,500 | 0 |
| 1450-Utility Sales | 866,741 | 749,488 | 749,968 | 480 |
| 1900-1900 Miscellaneous | 375 | 0 | 0 | 0 |
| 1920-Reserves Transfers | 47,148 | 180,000 | 180,000 | 0 |
| Total Revenues | 971,371 | 1,009,988 | 1,010,468 | 480 |
| Expenses | | | | |
| 2100-Personnel | 20,183 | 40,845 | 19,198 | (21,647) |
| 2200-Contractual Services | 908,289 | 905,690 | 838,026 | (67,664) |
| 2500-Material & Supplies | 12,871 | 16,375 | 16,800 | 425 |
| 2960-Internal Transfers | 0 | (10,404) | 3,418 | 13,822 |
| 6000-Transfer to Capital | 215,261 | 57,483 | 133,026 | 75,543 |
| Total Expenses | 1,156,604 | 1,009,989 | 1,010,468 | 479 |
| Surplus/(Deficit) | (185,233) | -1 | 0 | 1 |



43-00 - Solid Waste Admin

Solid Waste collection services include residential curbside cart collection and hauling.

A solid waste audit was completed in 2023, and shows an improvement in diversion rates since curbside organics and recycling programs were introduced.

Since 2019 the Town is now only responsible for residential waste. Previously, there were charges to commercial customers for tippage. Commercial haulers now manage these costs entirely.



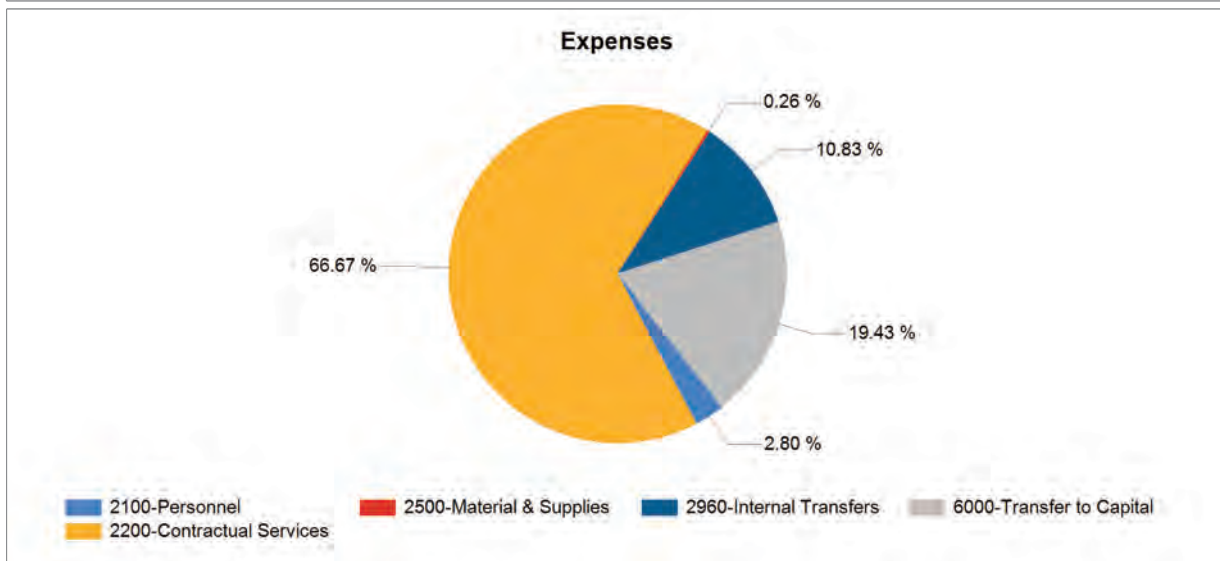
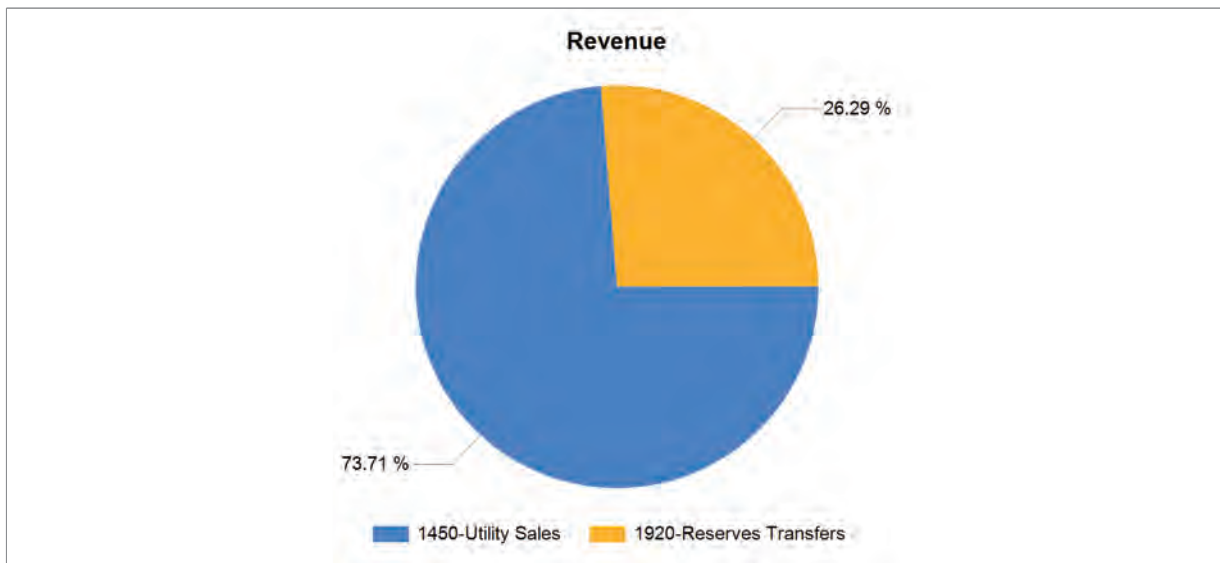
Waste management Hierarchy

Budget Summary



Costing Center **43-00 - Solid Waste Admin**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|----------------|----------------|------------------|
| Revenues | | | | |
| 1450-Utility Sales | 501,007 | 749,088 | 504,792 | (244,296) |
| 1900-1900 Miscellaneous | 375 | 0 | 0 | 0 |
| 1920-Reserves Transfers | 47,148 | 180,000 | 180,000 | 0 |
| Total Revenues | 548,531 | 929,088 | 684,792 | (244,296) |
| Expenses | | | | |
| 2100-Personnel | 20,183 | 40,845 | 19,198 | (21,647) |
| 2200-Contractual Services | 427,993 | 472,230 | 456,576 | (15,654) |
| 2500-Material & Supplies | 0 | 1,800 | 1,800 | 0 |
| 2960-Internal Transfers | 0 | 356,731 | 74,192 | (282,539) |
| 6000-Transfer to Capital | 215,261 | 57,483 | 133,026 | 75,543 |
| Total Expenses | 663,438 | 929,089 | 684,792 | (244,297) |
| Surplus/(Deficit) | (114,907) | -1 | 0 | 1 |



Budget Summary - Rocky Mountain House



Solid Waste Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|----------------|----------------|------------------|
| Revenues | | | | | | |
| 1-40-43-00-1440 | 1440-Residential - Solid Waste | Decreased | 19.49 % | 626,976 | 504,792 | (122,184) |
| 1-40-43-00-1441 | 1441-Commercial -Tonnage | Not used this year | | 122,112 | - | (122,112) |
| 1-40-43-00-1920 | 1920-Transfer from Reserve | Unchanged | 0.00 % | 180,000 | 180,000 | 0 |
| Total Revenues | | | 26.29 % | 929,088 | 684,792 | (244,296) |
| Expenses | | | | | | |
| 2-40-43-00-2110 | 2110-Salaries & Wages | Decreased | 54.26 % | 34,388 | 15,729 | (18,659) |
| 2-40-43-00-2130 | 2130-Benefits | Decreased | 46.28 % | 6,457 | 3,469 | (2,988) |
| 2-40-43-00-2255 | 2255- Contracted Repairs - Other | Unchanged | 0.00 % | 180,000 | 180,000 | 0 |
| 2-40-43-00-2256 | 2256-Contract Services Consultant | Unchanged | 0.00 % | 1,200 | 1,200 | 0 |
| 2-40-43-00-2257 | 2257-Contracted Services | Decreased | 5.45 % | 287,430 | 271,776 | (15,654) |
| 2-40-43-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 3,600 | 3,600 | 0 |
| 2-40-43-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,800 | 1,800 | 0 |
| 2-40-43-00-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 79.20 % | 356,731 | 74,192 | (282,538) |
| 2-40-43-00-6940 | 6940-Transfer to Capital Reserve | Increased | 131.42 % | 57,483 | 133,026 | 75,543 |
| Total Expenses | | | 26.29 % | 929,088 | 684,792 | (244,296) |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Solid Waste Admin

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|-----------------|
| Revenues | | | | |
| 1450-Utility Sales | | | | |
| 1-40-43-00-1440 | Residential - Solid Waste | Transfer recycling revenue to EPR - April 1 2025 | - | |
| 1-40-43-00-1440 | Residential - Solid Waste | Residential 2214@ \$19.00 for curbside | 504, 792 | |
| | | | | 504, 792 |
| 1-40-43-00-1441 | Commercial -Tonnage | | | - |
| Total | | | | 504, 792 |
| 1920-Reserves Transfers | | | | |
| 1-40-43-00-1920 | Transfer from Reserve | Landfill Reserve to cover remediation costs for closed landfill as per agreement with Clearwater County. | | 180, 000 |
| Total | | | | 180, 000 |
| Total Revenues | | | | 684, 792 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-43-00-2110 | Salaries & Wages | | | 15, 729 |
| 2-40-43-00-2130 | Benefits | | | 3, 469 |
| Total | | | | 19, 197 |
| 2200-Contractual Services | | | | |
| 2-40-43-00-2255 | Contracted Repairs - Other | Costs of annual remediation for closed landfill as per agreement with Clearwater County. Covered from solid waste reserve. | | 180, 000 |
| 2-40-43-00-2256 | Contract Services Consultant | | | 1, 200 |
| 2-40-43-00-2257 | Contracted Services | Tippage for organics \$66/tonne - based on 2025 projected activity - estimate 586 tonnes | 38, 676 | |
| 2-40-43-00-2257 | Contracted Services | Tippage for garbage \$71/tonne 865 tonnes based on 2025 projected activity | 61, 500 | |
| 2-40-43-00-2257 | Contracted Services | Organics - monthly fee \$8,500 average - weekly May to October and biweekly Nov to April | 102, 000 | |
| 2-40-43-00-2257 | Contracted Services | Monthly residential garbage fee - \$5,800/month - biweekly | 69, 600 | |
| | | | | 271, 776 |
| 2-40-43-00-2274 | Insurance | | | 3, 600 |
| Total | | | | 456, 576 |
| 2500-Material & Supplies | | | | |
| 2-40-43-00-2510 | Materials & Supplies | General supplies | | 1, 800 |
| Total | | | | 1, 800 |
| 2960-Internal Transfers | | | | |
| 2-40-43-00-2960 | Gross Recoveries to Other Operating | 44-49 - EPR Allocation Solid Waste Admin 43-00 from 44-49 - EPR - Curbside Residential Recycling (100.00%) | 268 | |
| 2-40-43-00-2960 | Gross Recoveries to Other Operating | 44-50 - EPR Allocation to Solid Waste Admin 43-00 from 44-50 - EPR - Eco Centre Residential Recycling (100.00%) | 3, 150 | |
| 2-40-43-00-2960 | Gross Recoveries to Other Operating | Ec Centre Waste Collection - 43-49 Eco Waste Transfer from 43-49 - Eco Centre - Waste Transfer (100.00%) | 70, 774 | |
| | | | | 74, 192 |
| Total | | | | 74, 192 |
| 6000-Transfer to Capital | | | | |
| 2-40-43-00-6940 | Transfer to Capital Reserve | Recovery from Allocation "Reserve Transfer - Transfer to Reserves" | 228, 570 | |

Budget Summary - Rocky Mountain House



Solid Waste Admin

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-----------------|-----------------------------|----------|----------------------|-------------|
| 2-40-43-00-6940 | Transfer to Capital Reserve | | (95, 544) | |
| Total | | | | 133, 026 |
| Total Expenses | | | | 133, 026 |
| Net Total | | | | 684, 792 |
| | | | | - |

43-49 - Eco Centre - Waste Transfer

The Town has hired a contractor to operate the Eco Centre. The contract has been split between the two cost centers: waste transfer and recycling depot.

The Eco Centre continues to operate, providing both waste transfer and recycling depot services. Monitoring of garbage, recycling and organics is showing that use at the Eco Centre is declining and that more residents are using the curbside streams.

Since charges for disposal of excess garbage were introduced in 2022, residential use of the Eco Centre's waste transfer service has reduced. The base users for this service will end up being commercial businesses that do not have cardboard recycling bins on their premises.

The majority of use now comes from commercial businesses and they should be paying for garbage if they do not have a commercial bin on their premises. Businesses pay a monthly fee for the use of the Eco Centre's recycling depot for recycling.

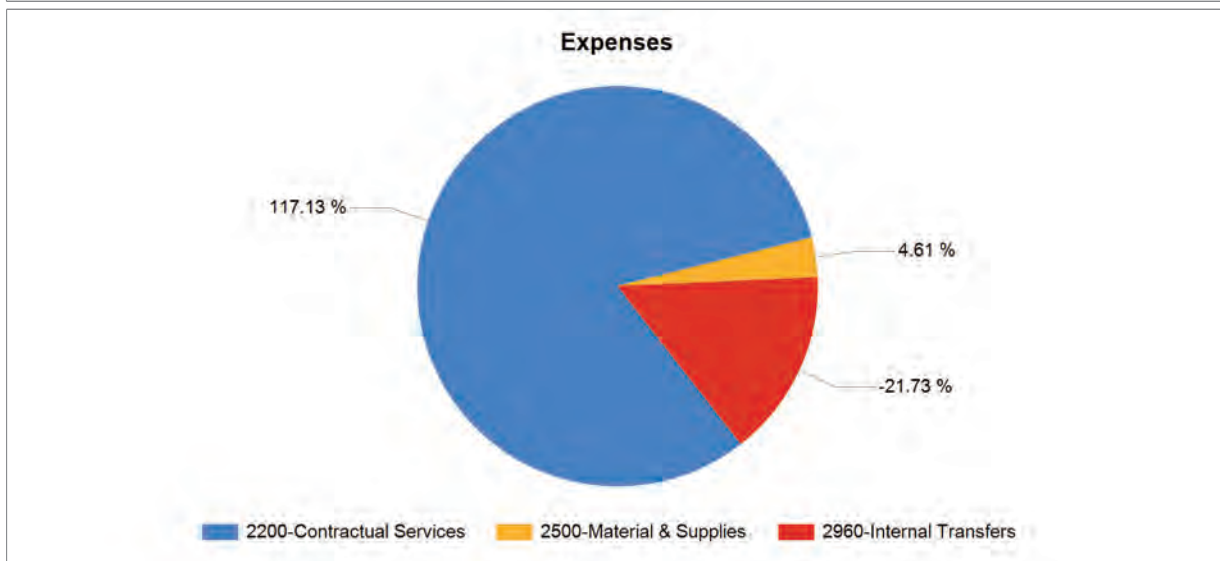
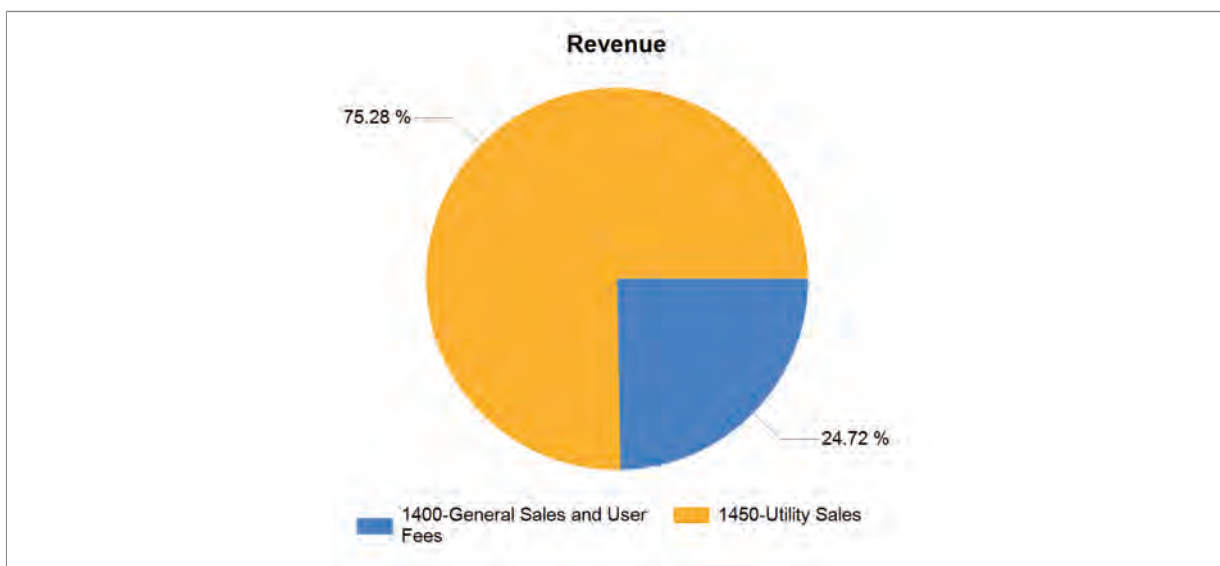


Budget Summary



Costing Center **43-49 - Eco Centre - Waste Transfer**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|----------------|-----------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 54, 313 | 80, 500 | 80, 500 | 0 |
| 1450-Utility Sales | 126, 725 | 400 | 245, 176 | 244, 776 |
| Total Revenues | 181, 038 | 80, 900 | 325, 676 | 244, 776 |
| Expenses | | | | |
| 2200-Contractual Services | 307, 612 | 433, 460 | 381, 450 | (52, 010) |
| 2500-Material & Supplies | 0 | 14, 575 | 15, 000 | 425 |
| 2960-Internal Transfers | 0 | (367, 135) | (70, 774) | 296, 361 |
| Total Expenses | 307, 612 | 80, 900 | 325, 676 | 244, 776 |
| Surplus/(Deficit) | (126, 573) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Eco Centre - Waste Transfer

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|-----------------|---------------|----------------|----------------|
| Revenues | | | | | | |
| 1-40-43-49-1411 | 1411-Sale of Goods | Unchanged | 0.00 % | 80,500 | 80,500 | 0 |
| 1-40-43-49-1440 | 1440-Residential - Solid Waste | New this year | | - | 132,840 | 132,840 |
| 1-40-43-49-1442 | 1442-Commercial - Flat Rate | New this year | | - | 111,936 | 111,936 |
| 1-40-43-49-1443 | 1443-Out of Town Memberships | Unchanged | 0.00 % | 400 | 400 | 0 |
| Total Revenues | | | 302.57 % | 80,900 | 325,676 | 244,776 |
| Expenses | | | | | | |
| 2-40-43-49-2217 | 2217-Communications | Increased | 57.14 % | 3,500 | 5,500 | 2,000 |
| 2-40-43-49-2250 | 2250-Gen Contract Repairs | Decreased | 25.00 % | 8,000 | 6,000 | (2,000) |
| 2-40-43-49-2257 | 2257-Contracted Services | Decreased | 12.47 % | 417,110 | 365,100 | (52,010) |
| 2-40-43-49-2274 | 2274-Insurance | Unchanged | 0.00 % | 4,850 | 4,850 | 0 |
| 2-40-43-49-2510 | 2510-Materials & Supplies | Not used this year | | (3,525) | - | 3,525 |
| 2-40-43-49-2543 | 2543-Power | Decreased | 9.09 % | 11,000 | 10,000 | (1,000) |
| 2-40-43-49-2544 | 2544-Natural Gas/Propane | Decreased | 29.58 % | 7,100 | 5,000 | (2,100) |
| 2-40-43-49-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 80.72 % | (367,135) | (70,774) | 296,361 |
| Total Expenses | | | 302.57 % | 80,900 | 325,676 | 244,776 |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Eco Centre - Waste Transfer

2026 Budget Details

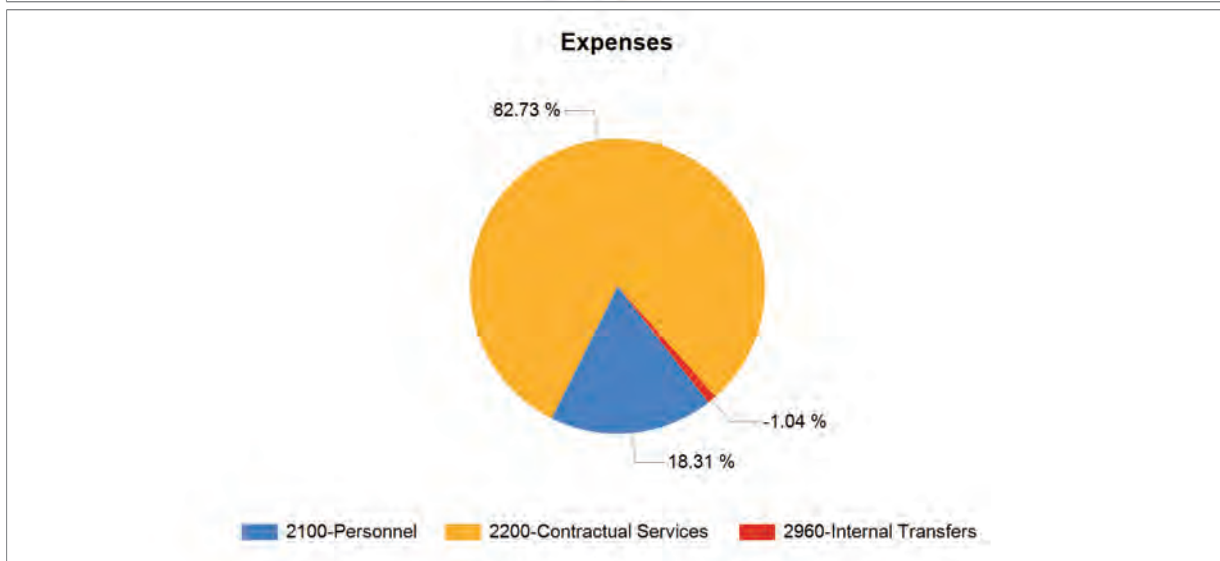
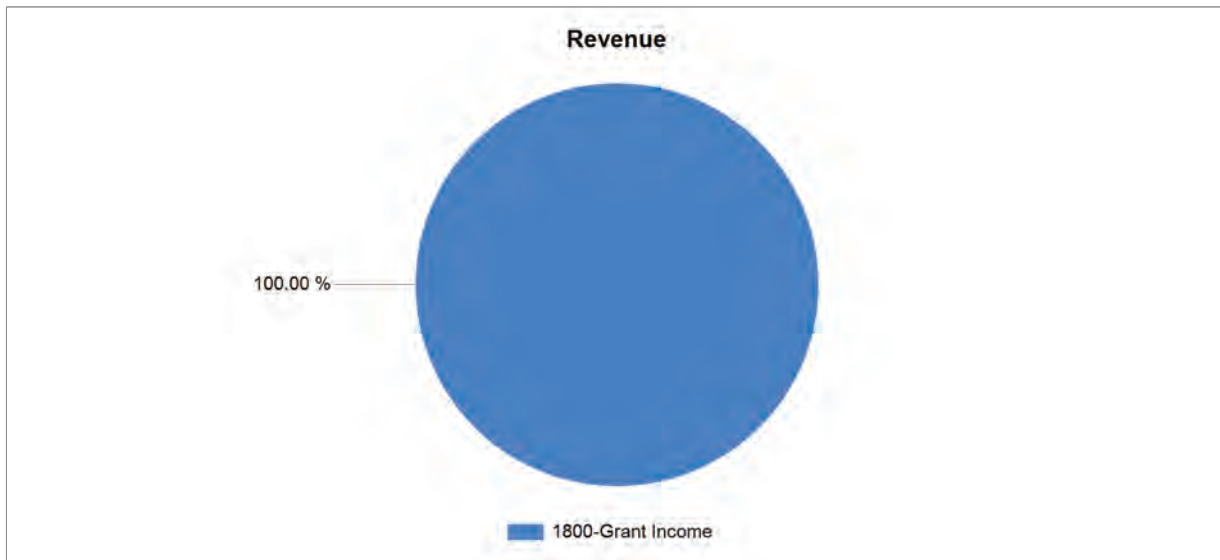
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|--|----------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-40-43-49-1411 | Sale of Goods | Waste disposal fees at Eco Centre - pay-per-use | 78, 000 | |
| 1-40-43-49-1411 | Sale of Goods | Sale of Recycle products transferred from 43-49 | 2, 500 | |
| | | | | 80, 500 |
| Total | | | | 80, 500 |
| 1450-Utility Sales | | | | |
| 1-40-43-49-1440 | Residential - Solid Waste | Residential contribution \$5 at 2,214 | | 132, 840 |
| 1-40-43-49-1442 | Commercial - Flat Rate | Commercial \$22 @ 424 | | 111, 936 |
| 1-40-43-49-1443 | Out of Town Memberships | | | 400 |
| Total | | | | 245, 176 |
| Total Revenues | | | | 325, 676 |
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-40-43-49-2217 | Communications | Internet for billing system | | 5, 500 |
| 2-40-43-49-2250 | Gen Contract Repairs | General repairs and maintenance on site, building repairs, fencing | 3, 000 | |
| 2-40-43-49-2250 | Gen Contract Repairs | General maintenance on site | 3, 000 | |
| | | | | 6, 000 |
| 2-40-43-49-2257 | Contracted Services | Waste Transfer Contract Operations costs | 300, 000 | |
| 2-40-43-49-2257 | Contracted Services | Yard waste hauling | 38, 000 | |
| 2-40-43-49-2257 | Contracted Services | Transfer a portion to EPR departments | (50, 400) | |
| 2-40-43-49-2257 | Contracted Services | Hauling 450 tonnes based on projections | 77, 500 | |
| | | | | 365, 100 |
| 2-40-43-49-2274 | Insurance | Moved from 43-50 | | 4, 850 |
| Total | | | | 381, 450 |
| 2500-Material & Supplies | | | | |
| 2-40-43-49-2543 | Power | | | 10, 000 |
| 2-40-43-49-2544 | Natural Gas/Propane | | | 5, 000 |
| Total | | | | 15, 000 |
| 2960-Internal Transfers | | | | |
| 2-40-43-49-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Ec Centre Waste Collection - 43-49 Eco Waste Transfer" | | (70, 774) |
| Total | | | | (70, 774) |
| Total Expenses | | | | 325, 676 |
| Net Total | | | | - |

Budget Summary



Department **44 - EPR (Extended Producer Responsibility)**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|----------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 183,543 | 329,200 | 145,657 |
| Total Revenues | 0 | 183,543 | 329,200 | 145,657 |
| Expenses | | | | |
| 2100-Personnel | 0 | 42,288 | 60,268 | 17,980 |
| 2200-Contractual Services | 0 | 130,851 | 272,350 | 141,499 |
| 2960-Internal Transfers | 0 | 10,404 | (3,418) | (13,822) |
| Total Expenses | 0 | 183,543 | 329,200 | 145,657 |
| Surplus/(Deficit) | 0 | 0 | 0 | 0 |



44-49 - EPR - Curbside Residential Recycling

This is a new department that has been set up to capture the curbside recycling program. Grant funding has been made available in 2025 and will continue in 2026 to cover these costs. At the end of 2026 recycling will be taken over by Circular Materials and administered provincially.



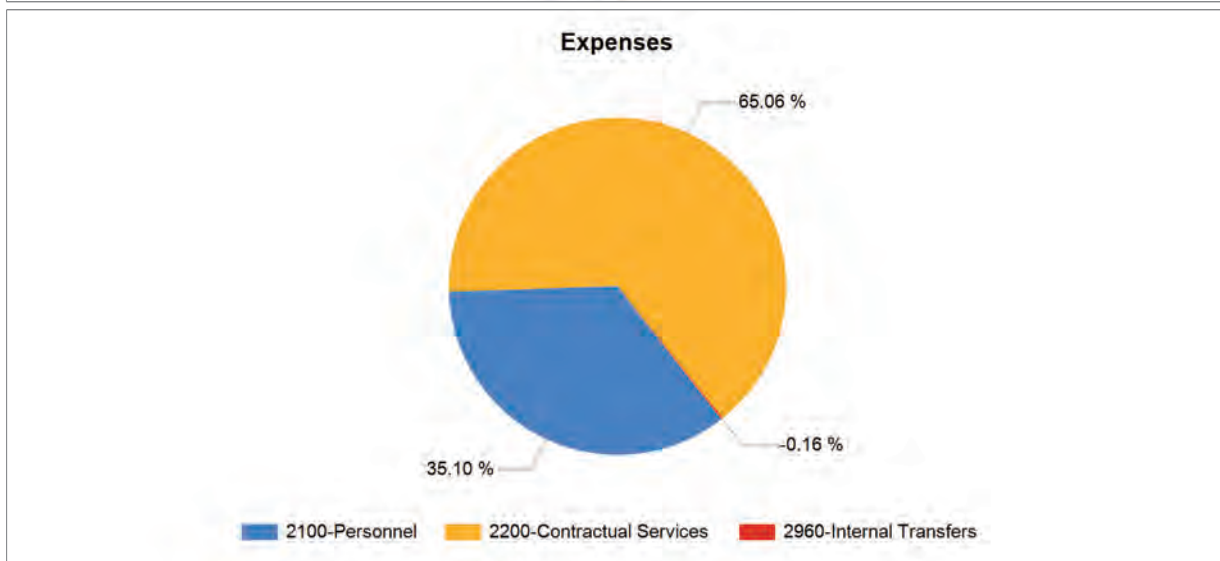
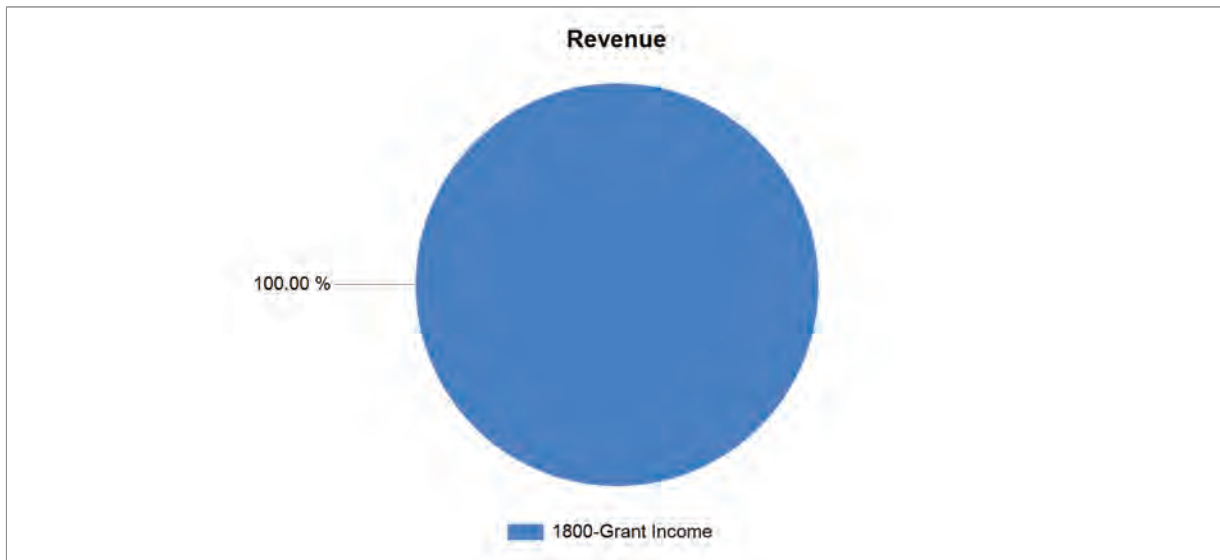
Curbside Recycling Cart

Budget Summary



Costing Center **44-49 - EPR - Curbside Residential Recycling**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|----------------|----------------|---------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 124,968 | 171,700 | 46,732 |
| Total Revenues | 0 | 124,968 | 171,700 | 46,732 |
| Expenses | | | | |
| 2100-Personnel | 0 | 42,288 | 60,268 | 17,980 |
| 2200-Contractual Services | 0 | 72,276 | 111,700 | 39,424 |
| 2960-Internal Transfers | 0 | 10,404 | (268) | (10,672) |
| Total Expenses | 0 | 124,968 | 171,700 | 46,732 |
| Surplus/(Deficit) | 0 | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House

EPR - Curbside Residential Recycling



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-----------------|-----------------|----------------|
| Revenues | | | | | | |
| 1-40-44-49-1845 | 1845-Prov Operating Grants | Increased | 37. 40 % | 124, 968 | 171, 700 | 46, 732 |
| Total Revenues | | | 37.40 % | 124, 968 | 171, 700 | 46, 732 |
| Expenses | | | | | | |
| 2-40-44-49-2110 | 2110-Salaries & Wages | Increased | 43. 16 % | 35, 252 | 50, 467 | 15, 216 |
| 2-40-44-49-2130 | 2130-Benefits | Increased | 39. 30 % | 7, 036 | 9, 801 | 2, 765 |
| 2-40-44-49-2257 | 2257-Contracted Services | Increased | 54. 55 % | 72, 276 | 111, 700 | 39, 424 |
| 2-40-44-49-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 102. 58 % | 10, 404 | (268) | (10, 673) |
| Total Expenses | | | 37.40 % | 124, 968 | 171, 700 | 46, 732 |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House

EPR - Curbside Residential Recycling



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------------------|---|----------------------|-----------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-40-44-49-1845 | Prov Operating Grants | EPR Grant funding Curbside 2,214 full year operations | | 171, 700 |
| Total | | | | <u>171, 700</u> |
| Total Revenues | | | | <u>171, 700</u> |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-40-44-49-2110 | Salaries & Wages | | | 50, 467 |
| 2-40-44-49-2130 | Benefits | | | 9, 801 |
| Total | | | | <u>60, 268</u> |
| 2200-Contractual Services | | | | |
| 2-40-44-49-2257 | Contracted Services | Mixed recycle pickup \$5,600/month biweekly | 67, 200 | |
| 2-40-44-49-2257 | Contracted Services | Hauling 222 tonnes | 44, 500 | |
| | | | | <u>111, 700</u> |
| Total | | | | <u>111, 700</u> |
| 2960-Internal Transfers | | | | |
| 2-40-44-49-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "44-49 - EPR Allocation Solid Waste Admin 43-00" | | (268) |
| Total | | | | <u>(268)</u> |
| Total Expenses | | | | <u>171, 700</u> |
| Net Total | | | | <u><u>-</u></u> |

44-50 - EPR - Eco Centre Residential Recycling



Eco Centre Sign

Budget Summary

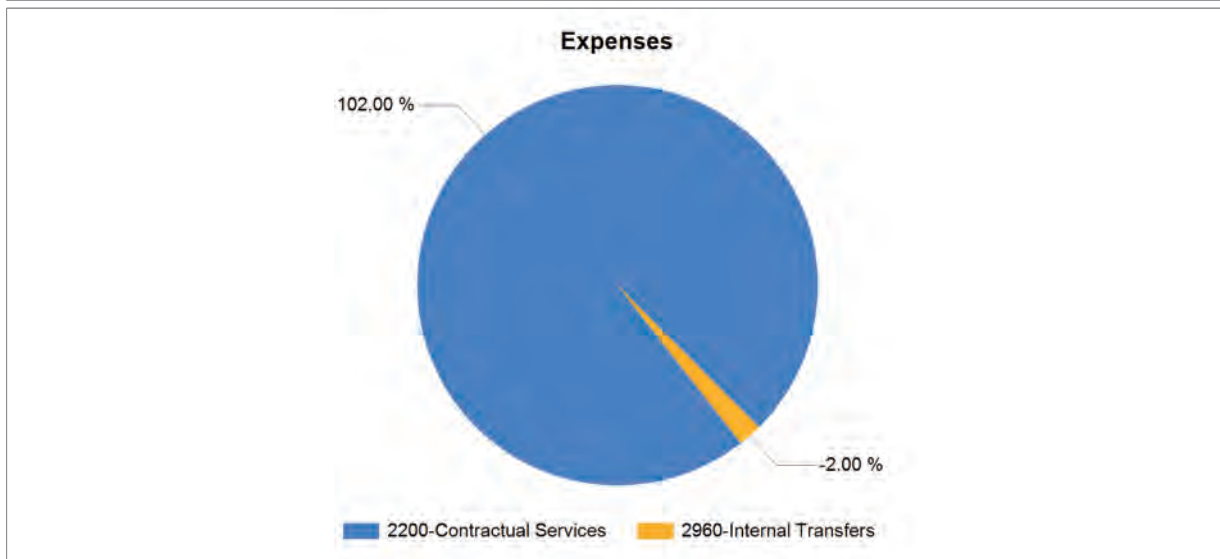
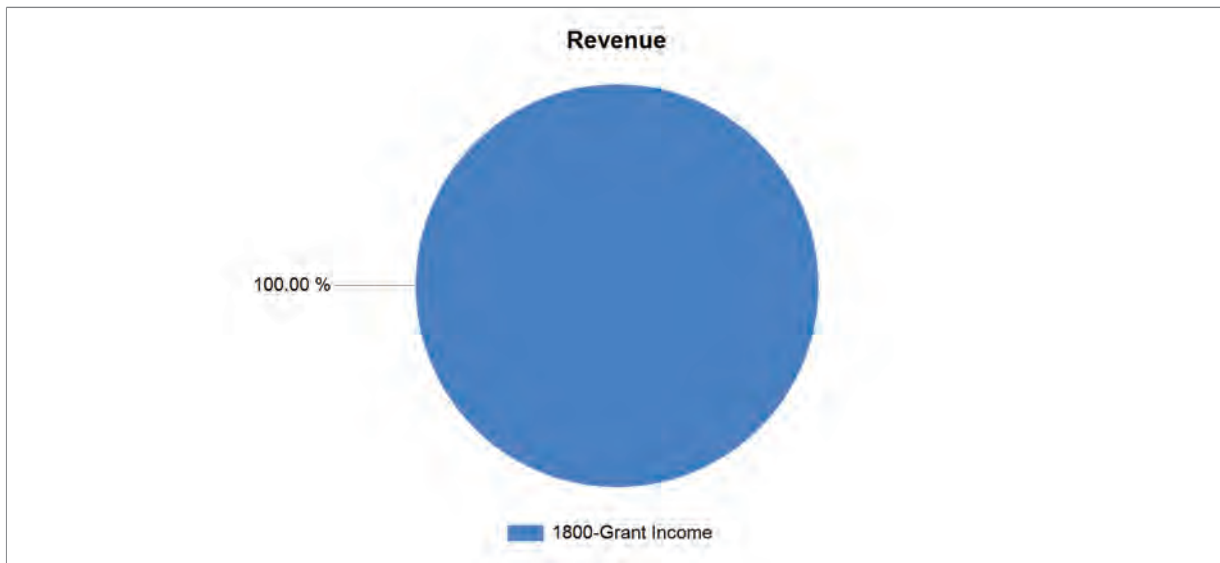


Costing Center

44-50 - EPR - Eco Centre Residential

Recycling

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|---------------|----------------|---------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 58,575 | 157,500 | 98,925 |
| Total Revenues | 0 | 58,575 | 157,500 | 98,925 |
| Expenses | | | | |
| 2200-Contractual Services | 0 | 58,575 | 160,650 | 102,075 |
| 2960-Internal Transfers | 0 | 0 | (3,150) | (3,150) |
| Total Expenses | 0 | 58,575 | 157,500 | 98,925 |
| Surplus/(Deficit) | 0 | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



EPR - Eco Centre Residential Recycling

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|----------------|-----------------|----------------|
| Revenues | | | | | | |
| 1-40-44-50-1845 | 1845-Prov Operating Grants | Increased | 168. 89 % | 58, 575 | 157, 500 | 98, 925 |
| Total Revenues | | | 168.89 % | 58, 575 | 157, 500 | 98, 925 |
| Expenses | | | | | | |
| 2-40-44-50-2250 | 2250-Gen Contract Repairs | Not used this year | | 3, 525 | - | (3, 525) |
| 2-40-44-50-2257 | 2257-Contracted Services | Increased | 191. 83 % | 55, 050 | 160, 650 | 105, 600 |
| 2-40-44-50-2960 | 2960-Gross Recoveries to Other Operating | New this year | | - | (3, 150) | (3, 150) |
| Total Expenses | | | 168.89 % | 58, 575 | 157, 500 | 98, 925 |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House

EPR - Eco Centre Residential Recycling



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------------------|--|----------------------|-----------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-40-44-50-1845 | Prov Operating Grants | EPR Processing Grant | 31, 500 | |
| 1-40-44-50-1845 | Prov Operating Grants | EPR Depot Operation Grants | 47, 250 | |
| 1-40-44-50-1845 | Prov Operating Grants | EPR Transfer Grant | 78, 750 | |
| | | | | 157, 500 |
| Total | | | | 157, 500 |
| Total Revenues | | | | 157, 500 |
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-40-44-50-2250 | Gen Contract Repairs | | | - |
| 2-40-44-50-2257 | Contracted Services | Transfer and processing costs to contractor as per EPR agreement | 31, 500 | |
| 2-40-44-50-2257 | Contracted Services | Eco Centre Contract | 50, 400 | |
| 2-40-44-50-2257 | Contracted Services | EPR Transfer payments to contractor | 78, 750 | |
| | | | | 160, 650 |
| Total | | | | 160, 650 |
| 2960-Internal Transfers | | | | |
| 2-40-44-50-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "44-50 - EPR Allocation to Solid Waste Admin 43-00" | | (3, 150) |
| Total | | | | (3, 150) |
| Total Expenses | | | | 157, 500 |
| Net Total | | | | - |



SOCIAL SERVICES

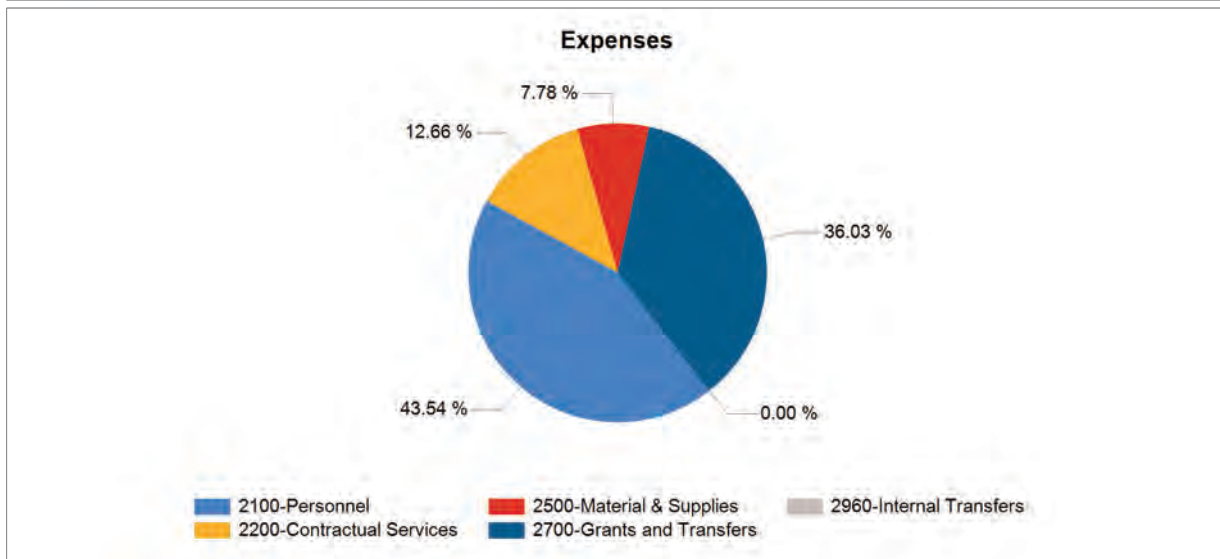
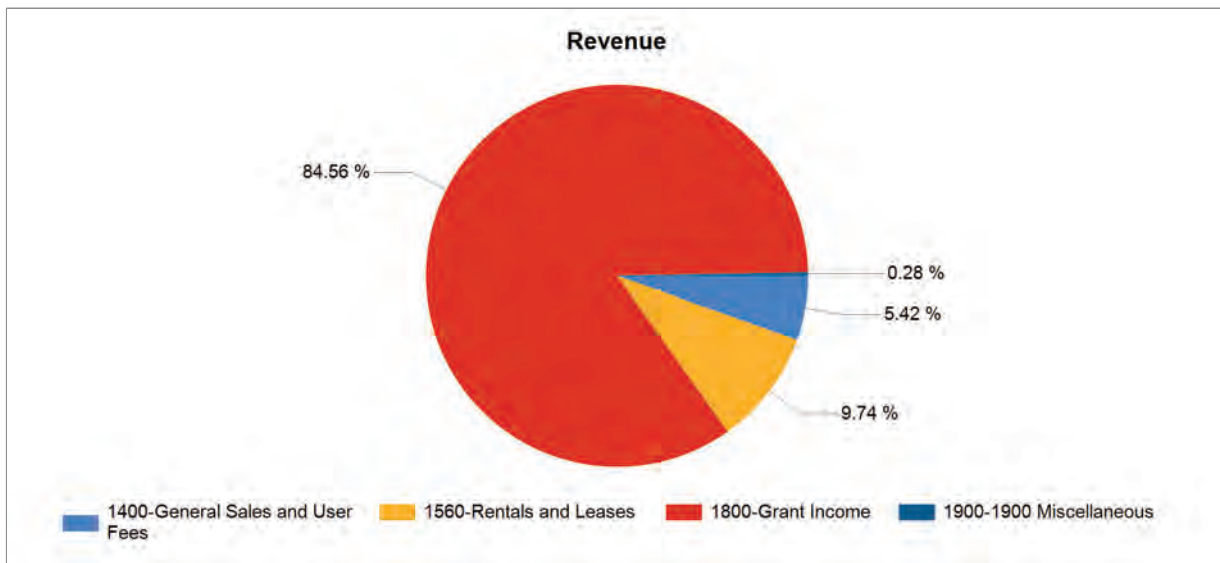
- FCSS
- Medical Building
 - Medical Building - Building
- Posthouse
 - Posthouse - Building
- Cemetery

Budget Summary



Division 50-Social Services

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|----------------|----------------|----------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 61,772 | 46,000 | 46,000 | 0 |
| 1560-Rentals and Leases | 177,749 | 147,490 | 82,740 | (64,750) |
| 1800-Grant Income | 712,073 | 712,073 | 717,975 | 5,902 |
| 1900-1900 Miscellaneous | 2,486 | 2,400 | 2,400 | 0 |
| Total Revenues | 954,080 | 907,963 | 849,115 | (58,848) |
| Expenses | | | | |
| 2100-Personnel | 270,749 | 352,087 | 372,340 | 20,253 |
| 2200-Contractual Services | 85,485 | 100,477 | 108,280 | 7,803 |
| 2500-Material & Supplies | 68,625 | 54,600 | 66,500 | 11,900 |
| 2700-Grants and Transfers | 474,739 | 354,614 | 308,143 | (46,471) |
| 2800-Bank Charges & Interest | 2,498 | 544 | 0 | (544) |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 902,096 | 862,322 | 855,263 | (7,059) |
| Surplus/(Deficit) | 51,984 | 45,641 | -6,148 | -51,789 |



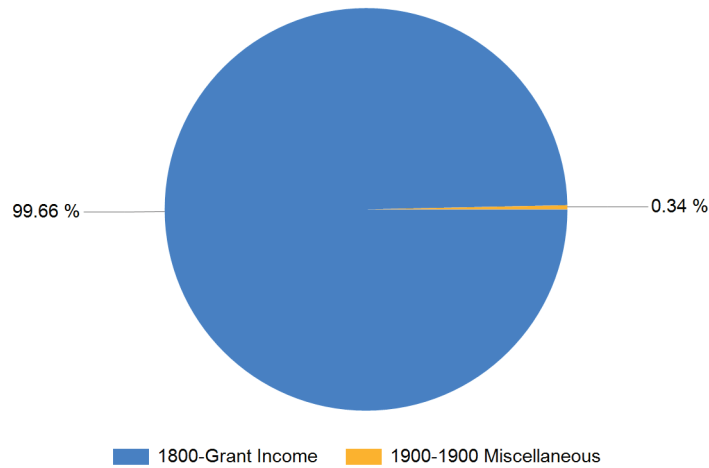
Budget Summary

Department **51 - FCSS**

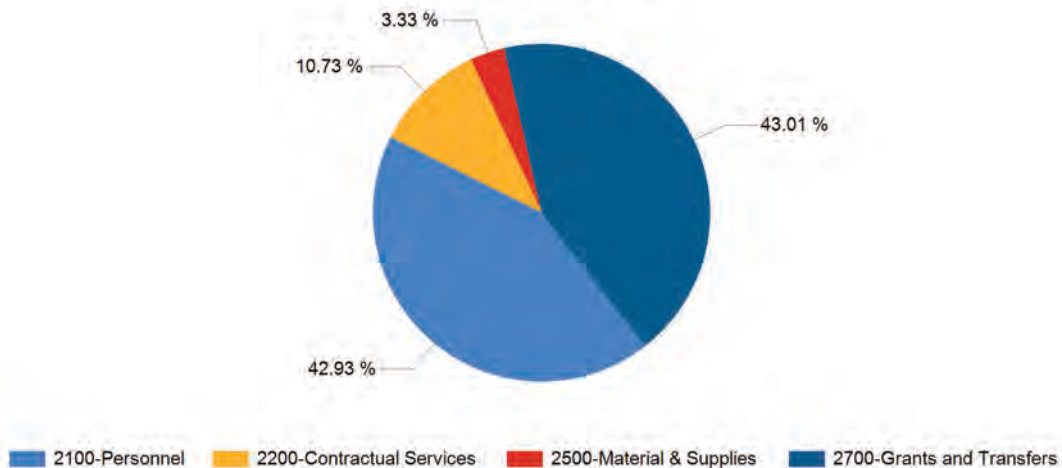


| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------|
| Revenues | | | | |
| 1800-Grant Income | 712, 073 | 712, 073 | 712, 075 | 2 |
| 1900-1900 Miscellaneous | 2, 486 | 2, 400 | 2, 400 | 0 |
| Total Revenues | 714, 559 | 714, 473 | 714, 475 | 2 |
| Expenses | | | | |
| 2100-Personnel | 211, 351 | 291, 996 | 307, 577 | 15, 581 |
| 2200-Contractual Services | 59, 111 | 79, 657 | 76, 885 | (2, 772) |
| 2500-Material & Supplies | 40, 503 | 29, 150 | 23, 850 | (5, 300) |
| 2700-Grants and Transfers | 420, 276 | 315, 650 | 308, 143 | (7, 507) |
| Total Expenses | 731, 241 | 716, 453 | 716, 455 | 2 |
| Surplus/(Deficit) | (16, 682) | -1, 980 | -1, 980 | 0 |

Revenue



Expenses



51-00 - FCSS Admin

FCSS is a partnership between the Province, County and Town. It provides preventative social programs within the community and services Rocky Mountain House and Clearwater County. Programs are delivered either through staff or eligible agencies and organizations.

The department has been set up to be self balancing with any surplus funds put into grant programs. FCSS budgets are required to balance to zero every year. Funds reallocated within the department for various expenses and programs. Any unused funds are assigned to grant programs.

Board Honorariums have been removed from the FCSS budget as these costs are for Town appointed representatives. A new department has been created to cover FCSS costs that are the responsibility of the Town.

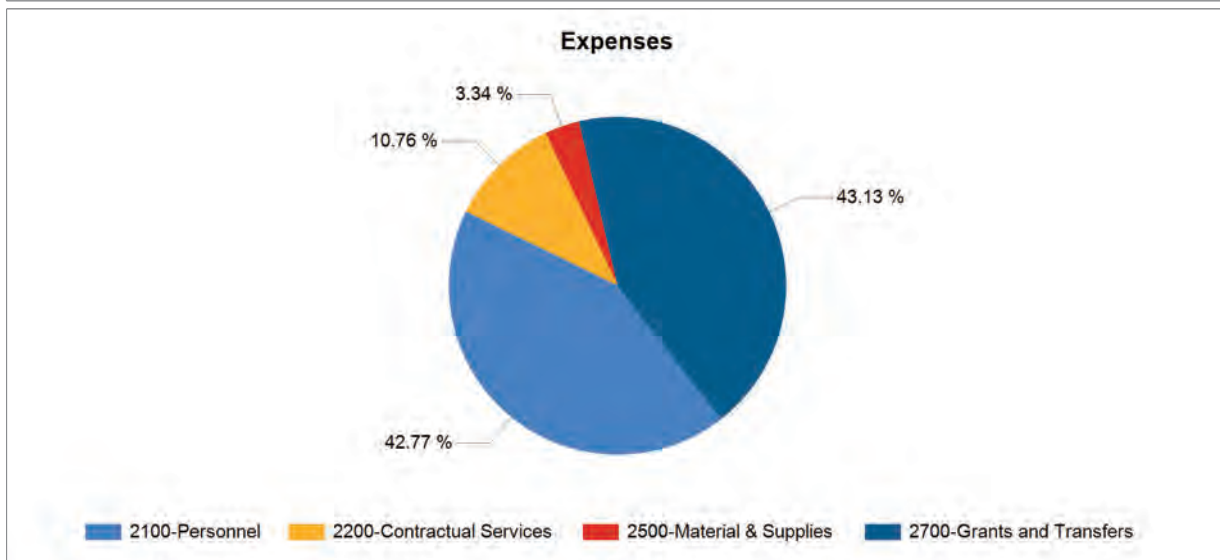
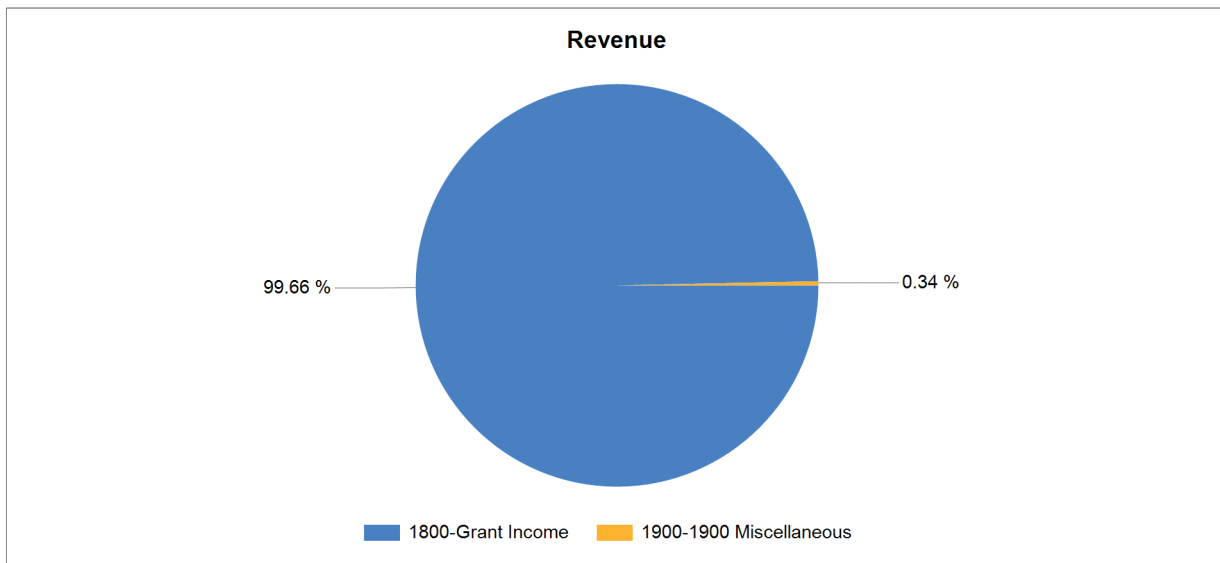


Budget Summary

Costing Center **51-00 - FCSS Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------|
| Revenues | | | | |
| 1800-Grant Income | 712, 073 | 712, 073 | 712, 075 | 2 |
| 1900-1900 Miscellaneous | 2, 486 | 2, 400 | 2, 400 | 0 |
| Total Revenues | 714, 559 | 714, 473 | 714, 475 | 2 |
| Expenses | | | | |
| 2100-Personnel | 210, 691 | 290, 016 | 305, 597 | 15, 581 |
| 2200-Contractual Services | 59, 111 | 79, 657 | 76, 885 | (2, 772) |
| 2500-Material & Supplies | 40, 503 | 29, 150 | 23, 850 | (5, 300) |
| 2700-Grants and Transfers | 420, 276 | 315, 650 | 308, 143 | (7, 507) |
| Total Expenses | 730, 581 | 714, 473 | 714, 475 | 2 |
| Surplus/(Deficit) | (16, 022) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House

FCSS Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|--------------------|----------------|----------------|----------------|------------|
| Revenues | | | | | | |
| 1-50-51-00-1845 | 1845-Prov Operating Grants | Increased | 0.00 % | 569,659 | 569,660 | 1 |
| 1-50-51-00-1855 | 1855-Local Operating Grants | Increased | 0.00 % | 142,414 | 142,415 | 1 |
| 1-50-51-00-1990 | 1990-Other Revenue | Unchanged | 0.00 % | 2,400 | 2,400 | 0 |
| Total Revenues | | | 0.00 % | 714,473 | 714,475 | 2 |
| Expenses | | | | | | |
| 2-50-51-00-2110 | 2110-Salaries & Wages | Increased | 5.94 % | 230,685 | 244,383 | 13,699 |
| 2-50-51-00-2130 | 2130-Benefits | Increased | 3.17 % | 59,331 | 61,214 | 1,883 |
| 2-50-51-00-2140 | 2140-Training | Increased | 12.50 % | 4,000 | 4,500 | 500 |
| 2-50-51-00-2211 | 2211-Staff Meals & Accom | Decreased | 36.67 % | 6,790 | 4,300 | (2,490) |
| 2-50-51-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Increased | 0.28 % | 3,590 | 3,600 | 10 |
| 2-50-51-00-2216 | 2216-Postage | Unchanged | 0.00 % | 2,100 | 2,100 | 0 |
| 2-50-51-00-2217 | 2217-Communications | Increased | 7.69 % | 3,900 | 4,200 | 300 |
| 2-50-51-00-2221 | 2221-Advertising | Increased | 1.07 % | 6,382 | 6,450 | 68 |
| 2-50-51-00-2224 | 2224-Municipal Memberships | Increased | 14.84 % | 1,685 | 1,935 | 250 |
| 2-50-51-00-2231 | 2231-Audit | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-50-51-00-2242 | 2242-Computers & Comp Maint | Not used this year | | 2,500 | - | (2,500) |
| 2-50-51-00-2250 | 2250-Gen Contract Repairs | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-50-51-00-2257 | 2257-Contracted Services | Unchanged | 0.00 % | 13,500 | 13,500 | 0 |
| 2-50-51-00-2260 | 2260-Building/Room Rentals | Decreased | 0.04 % | 28,310 | 28,300 | (10) |
| 2-50-51-00-2274 | 2274-Insurance | Increased | 32.35 % | 3,400 | 4,500 | 1,100 |
| 2-50-51-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-50-51-00-2511 | 2511-Copier Leases & Charges | Decreased | 20.93 % | 4,300 | 3,400 | (900) |
| 2-50-51-00-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 250 | 250 | 0 |
| 2-50-51-00-2516 | 2516-Programming Supplies | Decreased | 18.64 % | 23,600 | 19,200 | (4,400) |
| 2-50-51-00-2750 | 2750-Local Government Grants | Unchanged | 0.00 % | 6,400 | 6,400 | 0 |
| 2-50-51-00-2755 | 2755-Other Local Agencies | Decreased | 2.43 % | 309,250 | 301,743 | (7,507) |
| Total Expenses | | | 0.00 % | 714,473 | 714,475 | 3 |
| Net Total | | | | - | - | (1) |

Budget Summary - Rocky Mountain House

FCSS Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|--|---|----------------------|-----------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-50-51-00-1845 | Prov Operating Grants | Provincial Contribution to FCSS Program | | 569, 660 |
| 1-50-51-00-1855 | Local Operating Grants | Town of Rocky Mountain House - Required Municipal Contributions | 49, 237 | |
| 1-50-51-00-1855 | Local Operating Grants | Clearwater County - Required Municipal Contributions | 93, 178 | |
| | | | | 142, 415 |
| Total | | | | 712, 075 |
| 1900-1900 Miscellaneous | | | | |
| 1-50-51-00-1990 | Other Revenue | Room Rent received by FCSS | | 2, 400 |
| Total | | | | 2, 400 |
| Total Revenues | | | | 714, 475 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-50-51-00-2110 | Salaries & Wages | | | 244, 383 |
| 2-50-51-00-2130 | Benefits | | | 61, 214 |
| Total | | | | 305, 597 |
| 2200-Contractual Services | | | | |
| 2-50-51-00-2140 | Training | General \$1,000 for each team member | 3, 000 | |
| 2-50-51-00-2140 | Training | Annual FCSSAA Conference registration - \$500 each | 1, 500 | |
| | | | | 4, 500 |
| 2-50-51-00-2211 | Staff Meals & Accom | | 500 | |
| 2-50-51-00-2211 | Staff Meals & Accom | CRFCSS Board meeting catering - \$190/mo. x 9 meetings/yr. = \$1,710 + annual Strategic Planning Day catering \$300 = \$2,010 | 2, 000 | |
| 2-50-51-00-2211 | Staff Meals & Accom | Hotel room at annual FCSSAA Conference for 3 Team members and 1 board member - \$325/hotel room x 4 = \$1,300. 1 FCSSAA Conference registration for 1 board member: \$500. \$1,300 + 500 = \$1,800. | 1, 800 | |
| | | | | 4, 300 |
| 2-50-51-00-2212 | Staff Travel - mileage, airfare, car rentals | Caroline Outreach approx. 4 trips per year, \$60 x 4 = \$240, monthly outreach 12 trips | 150 | |
| 2-50-51-00-2212 | Staff Travel - mileage, airfare, car rentals | FCSS Coordinators in-town travel approx. \$80/mo each | 1, 200 | |
| 2-50-51-00-2212 | Staff Travel - mileage, airfare, car rentals | Coordinator outreach to Nordegg (1 trip per month x 12). Monthly trips to Condor/Leslieville/Withrow (12 trips per year). Only if Town SUV unavailable | 200 | |
| 2-50-51-00-2212 | Staff Travel - mileage, airfare, car rentals | FCSS Manager travel allowance \$75 x 26 weeks per year | 1, 950 | |
| 2-50-51-00-2212 | Staff Travel - mileage, airfare, car rentals | Out of town meetings: West Central Regional FCSS meeting 2x per year and Central Alberta Regional Communities Coalition (CARCC) meetings 2x per year. Approx. \$75 ea. x 4 = \$300. Only if Town SUV unav | 100 | |
| | | | | 3, 600 |
| 2-50-51-00-2216 | Postage | | | 2, 100 |
| 2-50-51-00-2217 | Communications | FCSS Staff Telus cell phone bills - 3 | 1, 800 | |
| 2-50-51-00-2217 | Communications | Shaw internet fees | 2, 400 | |
| | | | | 4, 200 |
| 2-50-51-00-2221 | Advertising | Volunteer Appreciation & events - 2 x W. Star (\$90 ea. x 2 = \$180) + 2 x Mountaineer (\$150 ea. x 2 = \$300) = \$480 | 500 | |

Budget Summary - Rocky Mountain House

FCSS Admin



| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------|--|----------------------|---------------|
| 2-50-51-00-2221 | Advertising | Seniors Week & events - 2 x W. Star (\$90 ea. x 2 = \$180) + 2 x Mountaineer (\$150 ea. x 2 = \$300) = \$480 | 500 | |
| 2-50-51-00-2221 | Advertising | Guys & Girls Unleashed - 2 x W. Star (\$90 ea. x 2 = \$180) + 2 x Mountaineer (\$150 ea. x 2 = \$300) = \$480 | 500 | |
| 2-50-51-00-2221 | Advertising | General (swag or promotional items) | 4,000 | |
| 2-50-51-00-2221 | Advertising | Program Guide Advertising - spring & fall - \$233/full page x 2 pages = \$466, 2x per year = \$932 | 950 | |
| | | | | 6,450 |
| 2-50-51-00-2224 | Municipal Memberships | Alberta Living Wage Network membership annual contribution | 500 | |
| 2-50-51-00-2224 | Municipal Memberships | The Mountaineer newspaper subscription | 45 | |
| 2-50-51-00-2224 | Municipal Memberships | FCSSAA yearly membership | 1,040 | |
| 2-50-51-00-2224 | Municipal Memberships | Rocky Canoe Club membership for Unleashed program | 250 | |
| 2-50-51-00-2224 | Municipal Memberships | Rocky Chamber annual membership | 100 | |
| | | | | 1,935 |
| 2-50-51-00-2231 | Audit | Audit and legal fees | | 3,000 |
| 2-50-51-00-2242 | Computers & Comp Maint | Budgeted in 12-03 IT | | - |
| 2-50-51-00-2250 | Gen Contract Repairs | Repairs at Post House | | 500 |
| 2-50-51-00-2257 | Contracted Services | ESCAPE youth program. Session facilitation \$200/month | 5,900 | |
| 2-50-51-00-2257 | Contracted Services | Seniors Week & programming | 2,500 | |
| 2-50-51-00-2257 | Contracted Services | Guys & Girls Unleashed: catering & sessions | 2,500 | |
| 2-50-51-00-2257 | Contracted Services | Volunteer Week & events - \$600 contribution to Caroline's volunteer appreciation event. RMH & County volunteer appreciation activities - \$1,000 | 600 | |
| 2-50-51-00-2257 | Contracted Services | General - Collaborative Events | 2,000 | |
| | | | | 13,500 |
| 2-50-51-00-2260 | Building/Room Rentals | Caroline Interagency bimonthly meeting room rent & snacks - \$135 x 5 = \$675 | 700 | |
| 2-50-51-00-2260 | Building/Room Rentals | Volunteer Appreciation events | - | |
| 2-50-51-00-2260 | Building/Room Rentals | General - Collaborative Events | 4,000 | |
| 2-50-51-00-2260 | Building/Room Rentals | Seniors Week | 500 | |
| 2-50-51-00-2260 | Building/Room Rentals | Annual Post House rent: \$12,000 & Utilities: \$8,000 - covers utilities (37% of entire building utilities) & Post House office spaces & program/board room at \$10 per square foot estimate | 20,000 | |
| 2-50-51-00-2260 | Building/Room Rentals | Guys & Girls Unleashed | 1,000 | |
| 2-50-51-00-2260 | Building/Room Rentals | Annual Strategic Planning room rent | 200 | |
| 2-50-51-00-2260 | Building/Room Rentals | ESCAPE Youth Program (\$70 for 2 hours x 26 - weekly for 6 months) = \$1,820 | 1,900 | |
| 2-50-51-00-2260 | Building/Room Rentals | Collaborative Community Fun events | - | |
| | | | | 28,300 |
| 2-50-51-00-2274 | Insurance | Insurance allocation | 3,000 | |
| 2-50-51-00-2274 | Insurance | Special Events Insurance - Unleashed programs - \$500 x 3 days = \$1,500 | 1,500 | |
| | | | | 4,500 |
| Total | | | | 76,885 |
| 2500-Material & Supplies | | | | |
| 2-50-51-00-2510 | Materials & Supplies | Office supplies | | 1,000 |
| 2-50-51-00-2511 | Copier Leases & Charges | Copy charges - \$95/mo. | 1,200 | |
| 2-50-51-00-2511 | Copier Leases & Charges | Photocopier Lease \$182/mo. x 12 = \$2,185 | 2,200 | |
| | | | | 3,400 |

Budget Summary - Rocky Mountain House

FCSS Admin



| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-----------------------------------|--|----------------------|----------------|
| 2-50-51-00-2513 | Materials & Supplies - Janitorial | Janitorial costs | | 250 |
| 2-50-51-00-2516 | Programming Supplies | Unleashed food & swag | 6,000 | |
| 2-50-51-00-2516 | Programming Supplies | General - Collaborative Events | 2,500 | |
| 2-50-51-00-2516 | Programming Supplies | Seniors programming | 2,500 | |
| 2-50-51-00-2516 | Programming Supplies | National Volunteer Week appreciation & events | 2,000 | |
| 2-50-51-00-2516 | Programming Supplies | Community Volunteer Income Tax Program (CVITP) volunteer appreciation gifts \$200 | 200 | |
| 2-50-51-00-2516 | Programming Supplies | Seniors Week & events | 2,000 | |
| 2-50-51-00-2516 | Programming Supplies | ESCAPE youth program \$400/mo. for food & supplies. \$400 x 10 = \$4,000. | 4,000 | |
| | | | | 19,200 |
| Total | | | | 23,850 |
| 2700-Grants and Transfers | | | | |
| 2-50-51-00-2750 | Local Government Grants | RMH Administration & Financial services | | 6,400 |
| 2-50-51-00-2755 | Other Local Agencies | FCSS community grants to non-profit organizations - amounts changes based on funding available in current year | 299,164 | |
| 2-50-51-00-2755 | Other Local Agencies | To balance budget - will be used for additional grant programs | 2,579 | |
| | | | | 301,743 |
| Total | | | | 308,143 |
| Total Expenses | | | | 714,475 |
| Net Total | | | | - |

51-51 - FCSS - Other Programs

Cost centre for programs that are not included in the FCSS granting program. This includes additional grants and funds for programs that are not reported annually to the FCSS funding body.

Board Honorariums for Town appointed officials has been moved to this department from FCSS. This consists of town appointed members and the Youth bursaries.

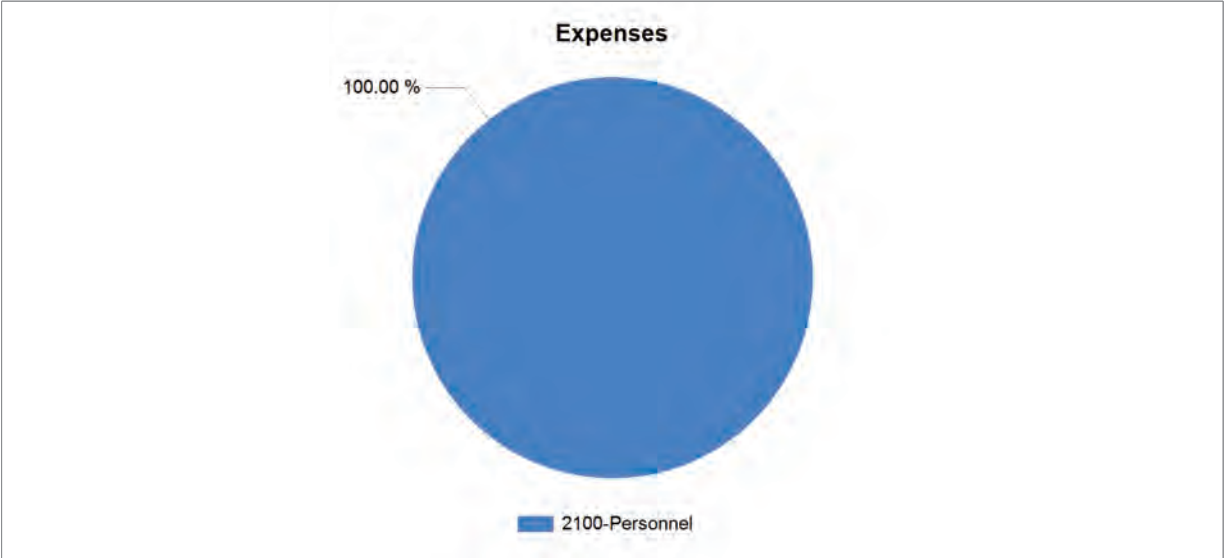


Budget Summary



Costing Center **51-51 - FCSS - Other Programs**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|--------------------------|--------------|---------------|---------------|----------|
| Expenses | | | | |
| 2100-Personnel | 660 | 1,980 | 1,980 | 0 |
| Total Expenses | 660 | 1,980 | 1,980 | 0 |
| Surplus/(Deficit) | (660) | -1,980 | -1,980 | 0 |



Budget Summary - Rocky Mountain House



FCSS - Other Programs

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|------------------------------|-----------|----------------|----------------|----------------|----------|
| Expenses | | | | | | |
| 2-50-51-51-2155 | 2155-Other Boards Honorarium | Unchanged | 0.00 % | 1,980 | 1,980 | 0 |
| Total Expenses | | | 0.00 % | 1,980 | 1,980 | - |
| Net Total | | | | (1,980) | (1,980) | - |

Budget Summary - Rocky Mountain House



FCSS - Other Programs

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------|--|----------------------|----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-50-51-51-2155 | Other Boards Honorarium | Youth Board Member bursaries - 2 x \$500 - not an FCSS expense in 51-00- Town portion | 1,000 | |
| 2-50-51-51-2155 | Other Boards Honorarium | FCSS Member at large - 10 meetings @ \$60 transferred from 51-00 not an eligible FCSS expense - Town portion | 980 | |
| | | | | 1,980 |
| Total | | | | 1,980 |
| 2700-Grants and Transfers | | | | |
| 2-50-51-51-2750 | Local Government Grants | 2023 CMHC program complete | | - |
| Total | | | | - |
| Total Expenses | | | | 1,980 |
| Net Total | | | | (1,980) |

53-00 - Medical Building Admin

This is a partnership to develop medical services within the region. This building is jointly owned and managed by the Town and Clearwater County. It is anticipated that the physicians will be moving to their new building by March 1, 2026. At this time, Council will determine what their plans are for this building. 50% of the revenue is remitted to Clearwater County every year.

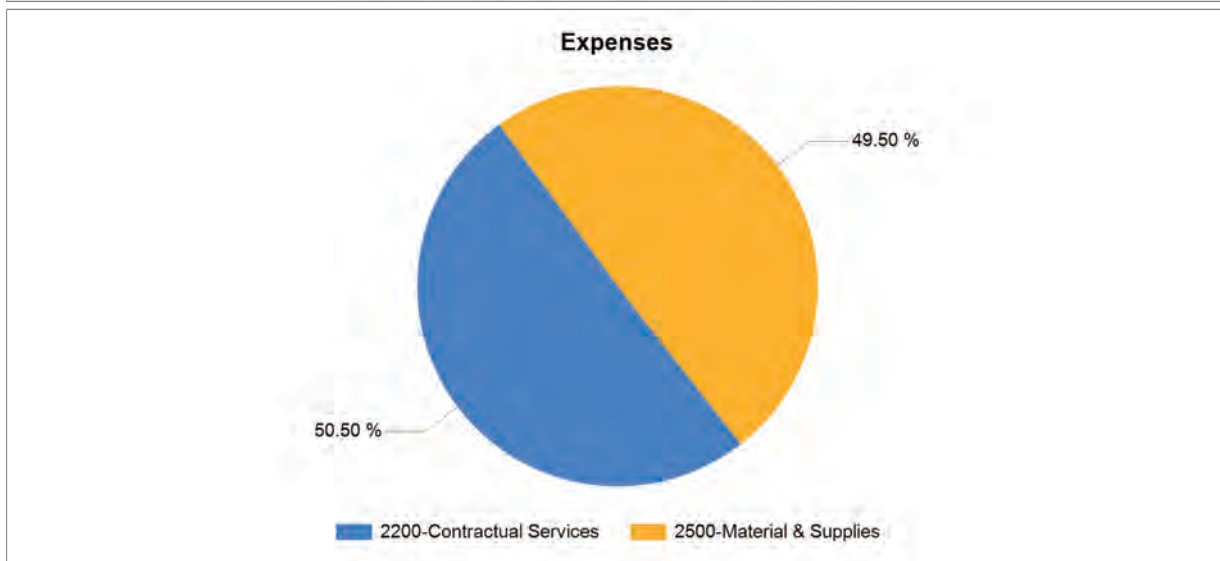
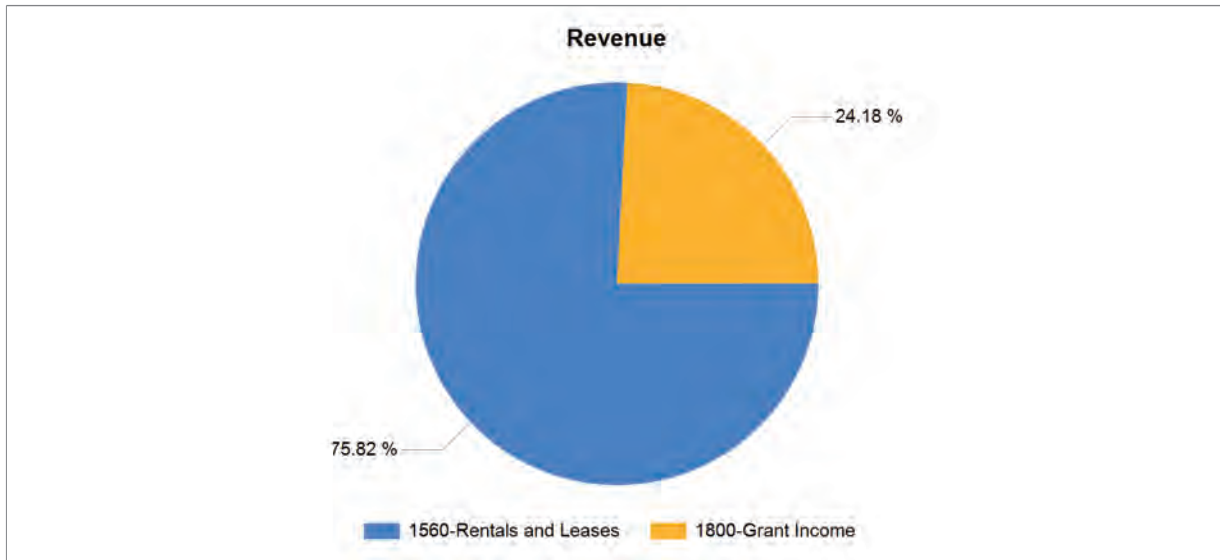


Budget Summary

Costing Center **53-00 - Medical Building Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|----------------|---------------|---------------|-----------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 110,911 | 83,250 | 18,500 | (64,750) |
| 1800-Grant Income | 0 | 0 | 5,900 | 5,900 |
| Total Revenues | 110,911 | 83,250 | 24,400 | (58,850) |
| Expenses | | | | |
| 2100-Personnel | 420 | 0 | 0 | 0 |
| 2200-Contractual Services | 5,486 | 5,300 | 15,300 | 10,000 |
| 2500-Material & Supplies | 0 | 0 | 15,000 | 15,000 |
| 2700-Grants and Transfers | 54,463 | 38,964 | 0 | (38,964) |
| 2800-Bank Charges & Interest | 2,498 | 544 | 0 | (544) |
| Total Expenses | 62,867 | 44,808 | 30,300 | (14,508) |
| Surplus/(Deficit) | 48,045 | 38,442 | -5,900 | -44,342 |



Budget Summary - Rocky Mountain House

Medical Building Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-----------------------------|--------------------|----------------|---------------|----------------|-----------------|
| Revenues | | | | | | |
| 1-50-53-00-1560 | 1560-Rentals | Decreased | 77.78 % | 83,250 | 18,500 | (64,750) |
| 1-50-53-00-1855 | 1855-Local Operating Grants | New this year | | - | 5,900 | 5,900 |
| Total Revenues | | | 70.69 % | 83,250 | 24,400 | (58,850) |
| Expenses | | | | | | |
| 2-50-53-00-2250 | 2250-Gen Contract Repairs | New this year | | - | 10,000 | 10,000 |
| 2-50-53-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 5,300 | 5,300 | 0 |
| 2-50-53-00-2540 | 2540-Water/Sewer | New this year | | - | 1,500 | 1,500 |
| 2-50-53-00-2543 | 2543-Power | New this year | | - | 8,500 | 8,500 |
| 2-50-53-00-2544 | 2544-Natural Gas/Propane | New this year | | - | 5,000 | 5,000 |
| 2-50-53-00-2755 | 2755-Other Local Agencies | Not used this year | | 38,964 | - | (38,964) |
| 2-50-53-00-2831 | 2831-Debenture Interest | Not used this year | | 544 | - | (544) |
| Total Expenses | | | 32.38 % | 44,808 | 30,300 | (14,508) |
| Net Total | | | | 38,442 | (5,900) | (44,342) |

Budget Summary - Rocky Mountain House

Medical Building Admin



2026 Budget Details

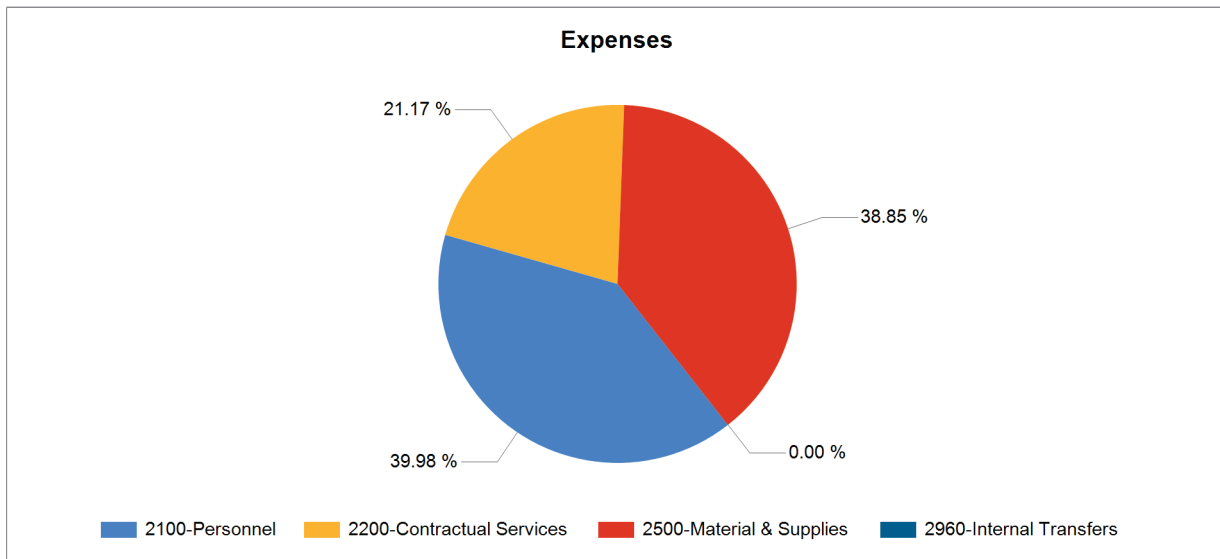
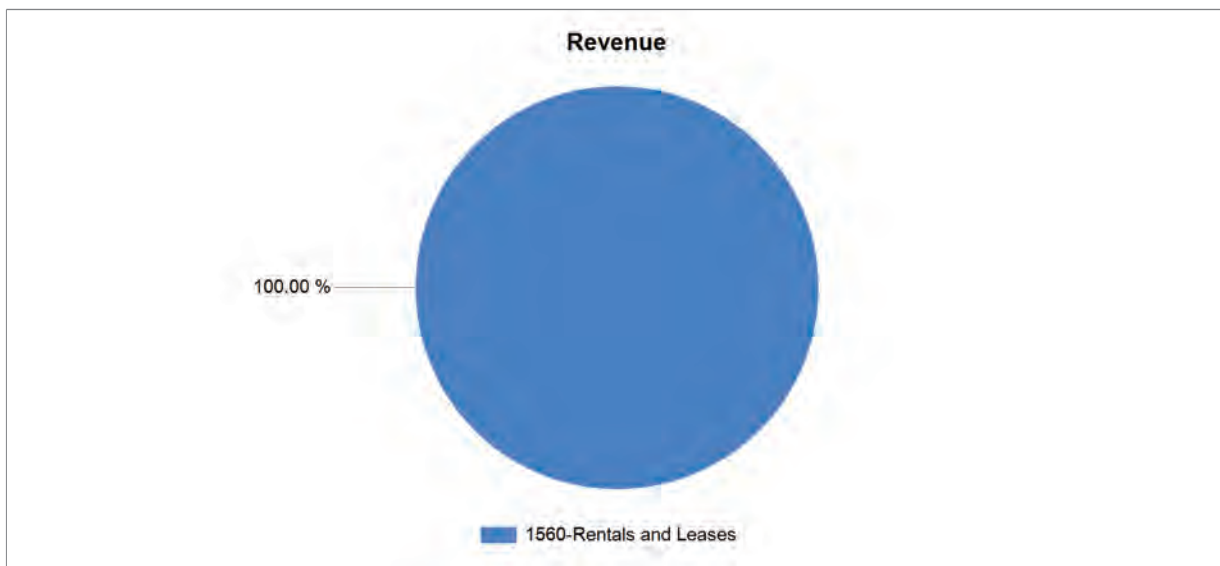
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|------------------------------|------------------------|---|----------------------|-----------------|
| Revenues | | | | |
| 1560-Rentals and Leases | | | | |
| 1-50-53-00-1560 | Rentals | Future years left at zero until determine if going to rent or sell building | - | |
| 1-50-53-00-1560 | Rentals | Rental for 2 months in 2026 | 18, 500 | 18, 500 |
| | | | | 18, 500 |
| Total | | | | |
| 1800-Grant Income | | | | |
| 1-50-53-00-1855 | Local Operating Grants | 1/2 share of net costs for medical building from the County | | 5, 900 |
| | | | | 5, 900 |
| | | | | 24, 400 |
| Total Revenues | | | | |
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-50-53-00-2250 | Gen Contract Repairs | General repairs & maintenance for building and parking lot | | 10, 000 |
| 2-50-53-00-2274 | Insurance | | | 5, 300 |
| | | | | 15, 300 |
| Total | | | | |
| 2500-Material & Supplies | | | | |
| 2-50-53-00-2540 | Water/Sewer | Estimate 10 months of utilities for the building | | 1, 500 |
| 2-50-53-00-2543 | Power | Estimate 10 months of utilities for the building | | 8, 500 |
| 2-50-53-00-2544 | Natural Gas/Propane | Estimate 10 months of utilities | | 5, 000 |
| | | | | 15, 000 |
| Total | | | | |
| 2700-Grants and Transfers | | | | |
| 2-50-53-00-2755 | Other Local Agencies | 50% of rental revenue is remitted to Clearwater County | | - |
| | | | | - |
| Total | | | | |
| 2800-Bank Charges & Interest | | | | |
| 2-50-53-00-2831 | Debenture Interest | ACFA 4000933 09/10F Complete 2025 | | - |
| | | | | - |
| | | | | 30, 300 |
| | | | | (5, 900) |

Budget Summary

Department **55 - Posthouse**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|---------------|---------------|---------------|---------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 66,837 | 64,240 | 64,240 | 0 |
| Total Revenues | 66,837 | 64,240 | 64,240 | 0 |
| Expenses | | | | |
| 2100-Personnel | 18,998 | 18,653 | 22,275 | 3,622 |
| 2200-Contractual Services | 12,412 | 11,220 | 11,795 | 575 |
| 2500-Material & Supplies | 19,047 | 20,950 | 21,650 | 700 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 50,458 | 50,823 | 55,720 | 4,897 |
| Surplus/(Deficit) | 16,379 | 13,417 | 8,520 | -4,897 |



55-00 - Posthouse Admin

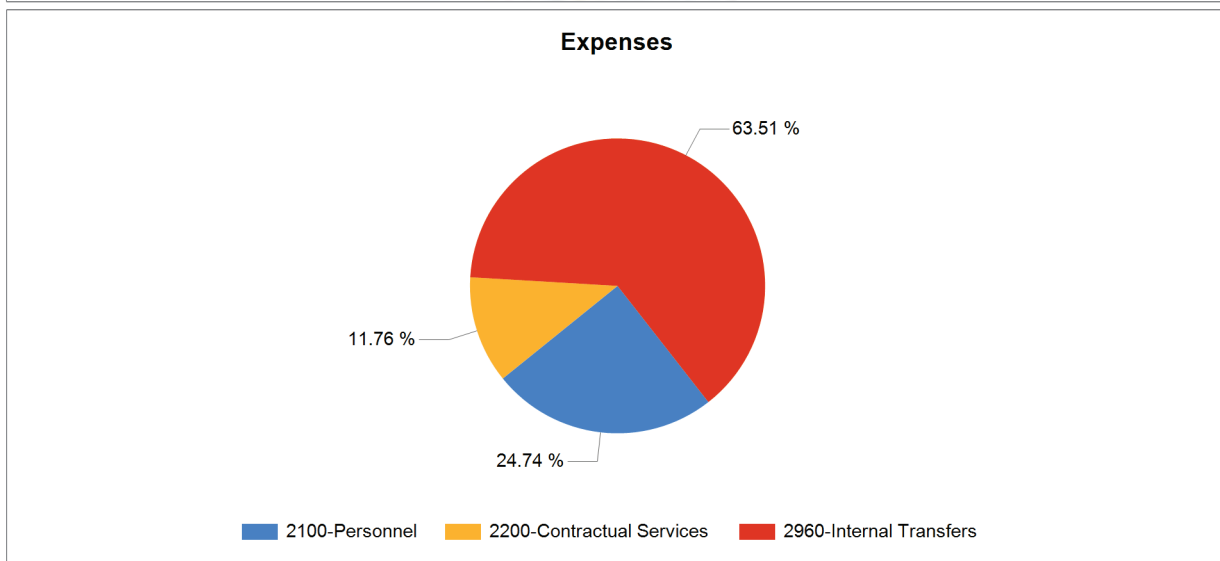
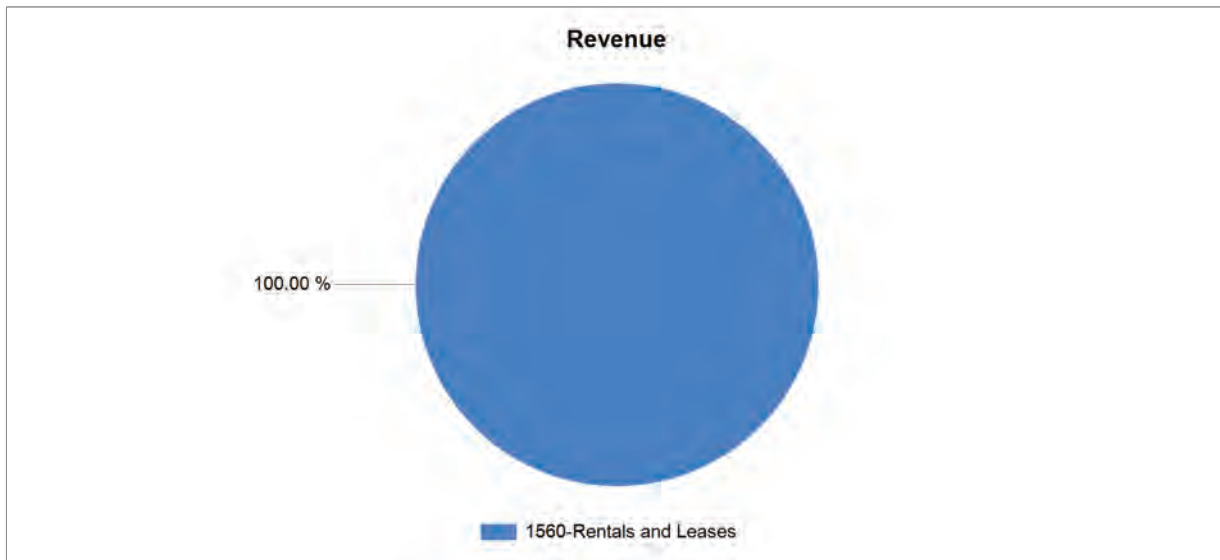
Social housing provided to the community. Revenue also now reflects rent collected from FCSS and Pregnancy Care Centre on the main floor.

Budget Summary

Costing Center **55-00 - Posthouse Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|---------------|---------------|---------------|---------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 66,837 | 64,240 | 64,240 | 0 |
| Total Revenues | 66,837 | 64,240 | 64,240 | 0 |
| Expenses | | | | |
| 2100-Personnel | 10,717 | 10,531 | 13,784 | 3,253 |
| 2200-Contractual Services | 7,230 | 6,550 | 6,550 | 0 |
| 2960-Internal Transfers | 0 | 33,743 | 35,386 | 1,643 |
| Total Expenses | 17,947 | 50,824 | 55,720 | 4,896 |
| Surplus/(Deficit) | 48,890 | 13,416 | 8,520 | -4,896 |



Budget Summary - Rocky Mountain House



Posthouse Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|---------------|---------------|----------------|
| Revenues | | | | | | |
| 1-50-55-00-1560 | 1560-Rentals | Unchanged | 0.00 % | 64,240 | 64,240 | 0 |
| Total Revenues | | | 0.00 % | 64,240 | 64,240 | - |
| Expenses | | | | | | |
| 2-50-55-00-2110 | 2110-Salaries & Wages | Increased | 34.11 % | 8,620 | 11,561 | 2,941 |
| 2-50-55-00-2130 | 2130-Benefits | Increased | 16.32 % | 1,911 | 2,223 | 312 |
| 2-50-55-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 6,550 | 6,550 | 0 |
| 2-50-55-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 4.87 % | 33,743 | 35,386 | 1,643 |
| Total Expenses | | | 9.63 % | 50,824 | 55,720 | 4,896 |
| Net Total | | | | 13,416 | 8,520 | (4,896) |

Budget Summary - Rocky Mountain House

Posthouse Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------------------|---|----------------------|----------------|
| Revenues | | | | |
| 1560-Rentals and Leases | | | | |
| 1-50-55-00-1560 | Rentals | Subsidized rents based on income | 34, 000 | |
| 1-50-55-00-1560 | Rentals | Pregnancy Care Centre | 12, 240 | |
| 1-50-55-00-1560 | Rentals | FCSS Main Floor Rent | 18, 000 | |
| | | | | 64, 240 |
| Total | | | | 64, 240 |
| Total Revenues | | | | 64, 240 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-50-55-00-2110 | Salaries & Wages | | 11, 561 | |
| 2-50-55-00-2110 | Salaries & Wages | 5% of FCSS Manager assigned here. They manage Post House rental properties | - | |
| | | | | 11, 561 |
| 2-50-55-00-2130 | Benefits | | | 2, 223 |
| Total | | | | 13, 784 |
| 2200-Contractual Services | | | | |
| 2-50-55-00-2274 | Insurance | Budget based on actual allocation for insurance | | 6, 550 |
| Total | | | | 6, 550 |
| 2960-Internal Transfers | | | | |
| 2-50-55-00-2960 | Gross Recoveries to Other Operating | Transfer to Post House - Transfer to Post House from 55-10 - Posthouse Building (100.00%) | | 35, 386 |
| Total | | | | 35, 386 |
| Total Expenses | | | | 55, 720 |
| Net Total | | | | 8, 520 |

55-10 - Posthouse Building

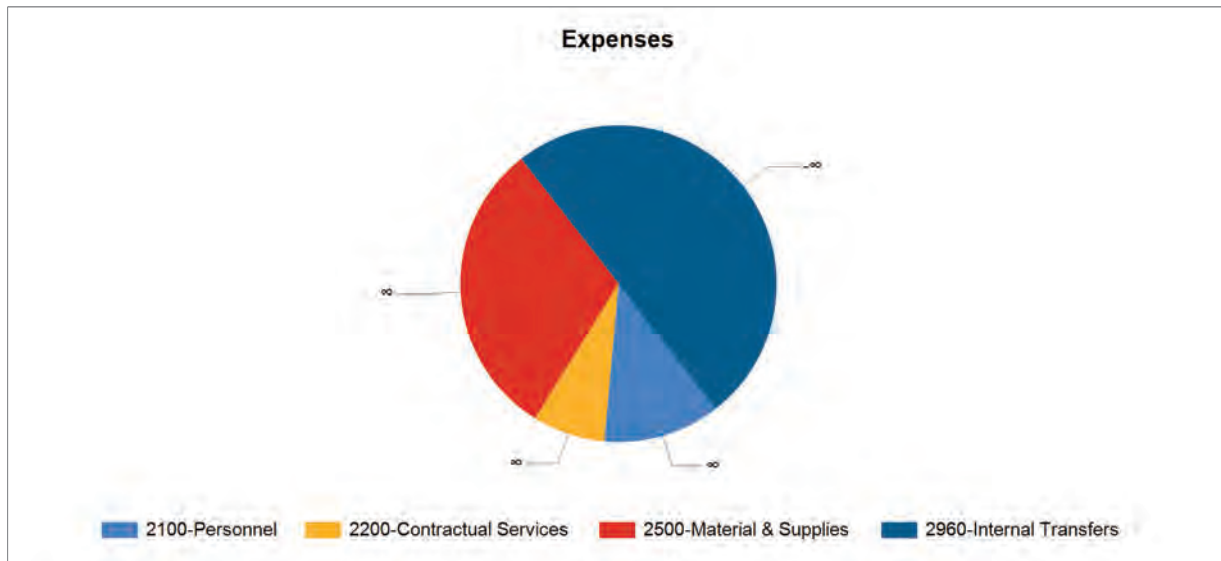
Costs associated with managing the Post House building.

Budget Summary

Costing Center **55-10 - Posthouse Building**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-------------|-------------|-----------|
| Expenses | | | | |
| 2100-Personnel | 8, 281 | 8, 122 | 8, 491 | 369 |
| 2200-Contractual Services | 5, 182 | 4, 670 | 5, 245 | 575 |
| 2500-Material & Supplies | 19, 047 | 20, 950 | 21, 650 | 700 |
| 2960-Internal Transfers | 0 | (33, 743) | (35, 386) | (1, 643) |
| Total Expenses | 32, 510 | (1) | 0 | 1 |
| Surplus/(Deficit) | (32, 510) | 1 | 0 | -1 |



Budget Summary - Rocky Mountain House



Posthouse Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-50-55-10-2110 | 2110-Salaries & Wages | Increased | 4.43 % | 6,826 | 7,129 | 303 |
| 2-50-55-10-2130 | 2130-Benefits | Increased | 5.08 % | 1,296 | 1,362 | 66 |
| 2-50-55-10-2217 | 2217-Communications | Decreased | 25.00 % | 400 | 300 | (100) |
| 2-50-55-10-2250 | 2250-Gen Contract Repairs | Increased | 100.00 % | 500 | 1,000 | 500 |
| 2-50-55-10-2252 | 2252-Contract - Building Maint | Increased | 4.64 % | 3,770 | 3,945 | 175 |
| 2-50-55-10-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,400 | 1,400 | 0 |
| 2-50-55-10-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 250 | 250 | 0 |
| 2-50-55-10-2540 | 2540-Water/Sewer | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-50-55-10-2543 | 2543-Power | Increased | 6.19 % | 11,300 | 12,000 | 700 |
| 2-50-55-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-50-55-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 4.87 % | (33,743) | (35,386) | (1,643) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Posthouse Building

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-50-55-10-2110 | Salaries & Wages | | | 7, 129 |
| 2-50-55-10-2130 | Benefits | | | 1, 362 |
| Total | | | | 8, 491 |
| 2200-Contractual Services | | | | |
| 2-50-55-10-2217 | Communications | Telus Security | | 300 |
| 2-50-55-10-2250 | Gen Contract Repairs | HVAC repairs, Room Cleaning | | 1, 000 |
| 2-50-55-10-2252 | Contract - Building Maint | Fire alarm & alarm panel recertification | 1, 000 | |
| 2-50-55-10-2252 | Contract - Building Maint | Elevator maintenance & inspection | 370 | |
| 2-50-55-10-2252 | Contract - Building Maint | Garbage bin | 1, 400 | |
| 2-50-55-10-2252 | Contract - Building Maint | Plumbing repairs | 1, 000 | |
| 2-50-55-10-2252 | Contract - Building Maint | Asset Planner | 175 | |
| | | | | 3, 945 |
| Total | | | | 5, 245 |
| 2500-Material & Supplies | | | | |
| 2-50-55-10-2510 | Materials & Supplies | Paint | 500 | |
| 2-50-55-10-2510 | Materials & Supplies | Ballasts and bulbs | 200 | |
| 2-50-55-10-2510 | Materials & Supplies | Filters | 200 | |
| 2-50-55-10-2510 | Materials & Supplies | Parts | 500 | |
| | | | | 1, 400 |
| 2-50-55-10-2513 | Materials & Supplies - Janitorial | Cleaning Supplies | | 250 |
| 2-50-55-10-2540 | Water/Sewer | | | 3, 000 |
| 2-50-55-10-2543 | Power | Utilities based on actual costs and new contract rates | | 12, 000 |
| 2-50-55-10-2544 | Natural Gas/Propane | | | 5, 000 |
| Total | | | | 21, 650 |
| 2960-Internal Transfers | | | | |
| 2-50-55-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Transfer to Post House - Transfer to Post House" | | (35, 386) |
| Total | | | | (35, 386) |
| Total Expenses | | | | - |
| Net Total | | | | - |

56-00 - Cemetery Admin

The Town operates Pine Grove Cemetery. Engineering and Operations is responsible for the operation, maintenance and upkeep. The cemetery holds full burials and cremations. There is also columbariums that have been built in recent years.



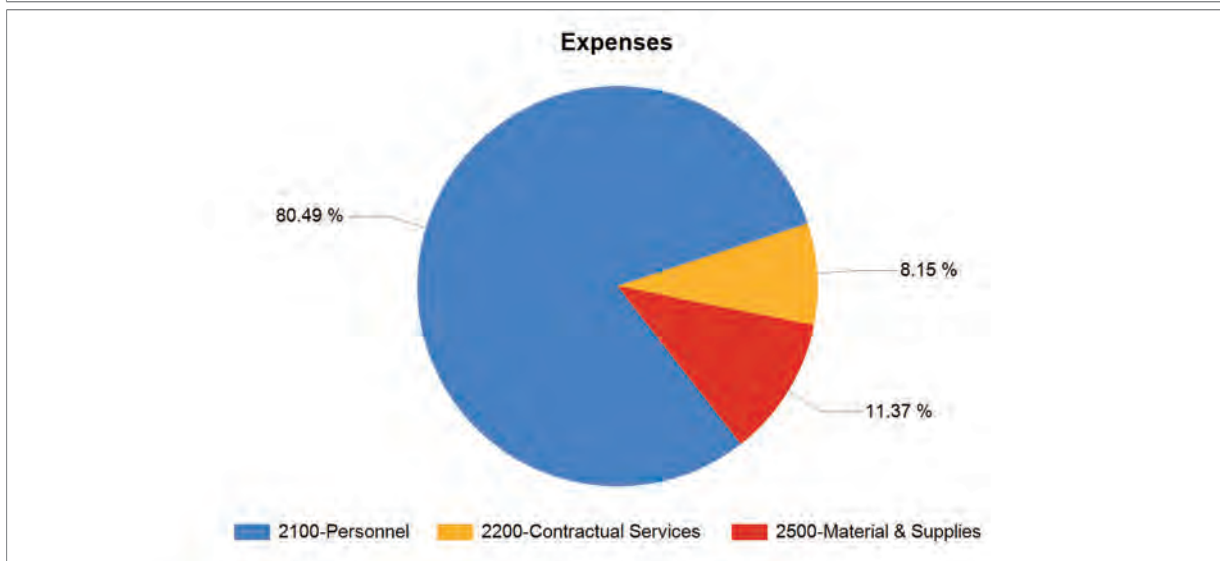
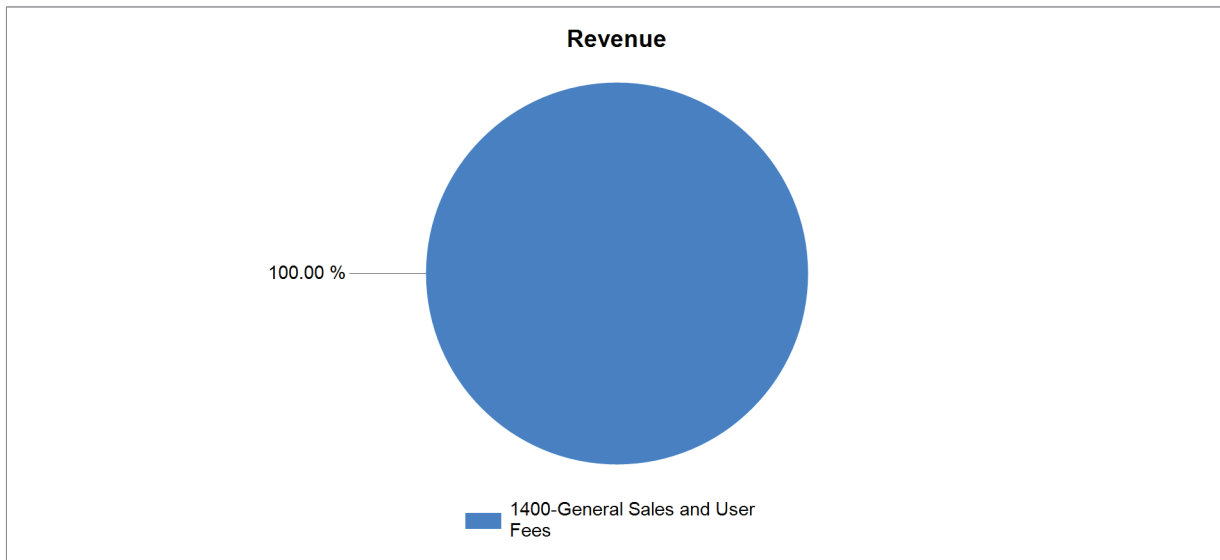
Cemetery

Budget Summary

Costing Center **56-00 - Cemetery Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|---------------|---------------|---------------|---------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 61,772 | 46,000 | 46,000 | 0 |
| Total Revenues | 61,772 | 46,000 | 46,000 | 0 |
| Expenses | | | | |
| 2100-Personnel | 39,980 | 41,438 | 42,488 | 1,050 |
| 2200-Contractual Services | 8,476 | 4,300 | 4,300 | 0 |
| 2500-Material & Supplies | 9,075 | 4,500 | 6,000 | 1,500 |
| Total Expenses | 57,531 | 50,238 | 52,788 | 2,550 |
| Surplus/(Deficit) | 4,242 | -4,238 | -6,788 | -2,550 |



Budget Summary - Rocky Mountain House

Cemetery Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------|-----------|----------------|----------------|----------------|----------------|
| Revenues | | | | | | |
| 1-50-56-00-1410 | 1410-Fees for General Service | Unchanged | 0.00 % | 46,000 | 46,000 | 0 |
| Total Revenues | | | 0.00 % | 46,000 | 46,000 | - |
| Expenses | | | | | | |
| 2-50-56-00-2110 | 2110-Salaries & Wages | Increased | 2.86 % | 33,190 | 34,141 | 951 |
| 2-50-56-00-2130 | 2130-Benefits | Increased | 1.20 % | 8,248 | 8,347 | 99 |
| 2-50-56-00-2250 | 2250-Gen Contract Repairs | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| 2-50-56-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 300 | 300 | 0 |
| 2-50-56-00-2510 | 2510-Materials & Supplies | Increased | 33.33 % | 4,500 | 6,000 | 1,500 |
| Total Expenses | | | 5.08 % | 50,238 | 52,788 | 2,550 |
| Net Total | | | | (4,238) | (6,788) | (2,550) |

Budget Summary - Rocky Mountain House

Cemetery Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--------------------------|---|----------------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-50-56-00-1410 | Fees for General Service | Sale of plots & columbarium niches | | 46,000 |
| Total | | | | 46,000 |
| Total Revenues | | | | 46,000 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-50-56-00-2110 | Salaries & Wages | | 32,641 | |
| 2-50-56-00-2110 | Salaries & Wages | Overtime estimate | 1,500 | |
| | | | | 34,141 |
| 2-50-56-00-2130 | Benefits | | | 8,347 |
| Total | | | | 42,488 |
| 2200-Contractual Services | | | | |
| 2-50-56-00-2250 | Gen Contract Repairs | Fence repairs | 500 | |
| 2-50-56-00-2250 | Gen Contract Repairs | General repairs (spraying & tree work) updating signage | 3,500 | |
| | | | | 4,000 |
| 2-50-56-00-2274 | Insurance | | | 300 |
| Total | | | | 4,300 |
| 2500-Material & Supplies | | | | |
| 2-50-56-00-2510 | Materials & Supplies | Grass seed, sod, dirt, flowers, fencing supplies, gopher and wasp control, propane for thawing graves | 1,500 | |
| 2-50-56-00-2510 | Materials & Supplies | Plaques for columbarium increased due to higher costs | 4,500 | |
| | | | | 6,000 |
| Total | | | | 6,000 |
| Total Expenses | | | | 52,788 |
| Net Total | | | | (6,788) |



PLANNING & DEVELOPMENT

- Planning
- Economic Development
- Public Lands

Budget Summary



Division **60-Planning & Development**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|------------------|--------------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 6, 398 | 4, 250 | 5, 000 | 750 |
| 1520-Permits and Licenses | 229, 696 | 139, 500 | 170, 000 | 30, 500 |
| 1560-Rentals and Leases | 42, 544 | 22, 600 | 22, 600 | 0 |
| 1800-Grant Income | 0 | 15, 000 | 11, 000 | (4, 000) |
| 1900-1900 Miscellaneous | 22, 524 | 11, 500 | 15, 500 | 4, 000 |
| 1920-Reserves Transfers | 0 | 30, 000 | 30, 000 | 0 |
| 1970-Developers Levies | 24, 866 | 0 | 0 | 0 |
| Total Revenues | 326, 029 | 222, 850 | 254, 100 | 31, 250 |
| Expenses | | | | |
| 2100-Personnel | 614, 625 | 652, 974 | 670, 352 | 17, 378 |
| 2200-Contractual Services | 213, 219 | 284, 200 | 300, 550 | 16, 350 |
| 2500-Material & Supplies | 12, 593 | 11, 500 | 11, 900 | 400 |
| 2700-Grants and Transfers | 17, 897 | 22, 100 | 20, 450 | (1, 650) |
| 2800-Bank Charges & Interest | 5 | 0 | 0 | 0 |
| Total Expenses | 858, 339 | 970, 774 | 1, 003, 252 | 32, 478 |
| Surplus/(Deficit) | (532, 310) | -747, 924 | -749, 152 | -1, 228 |

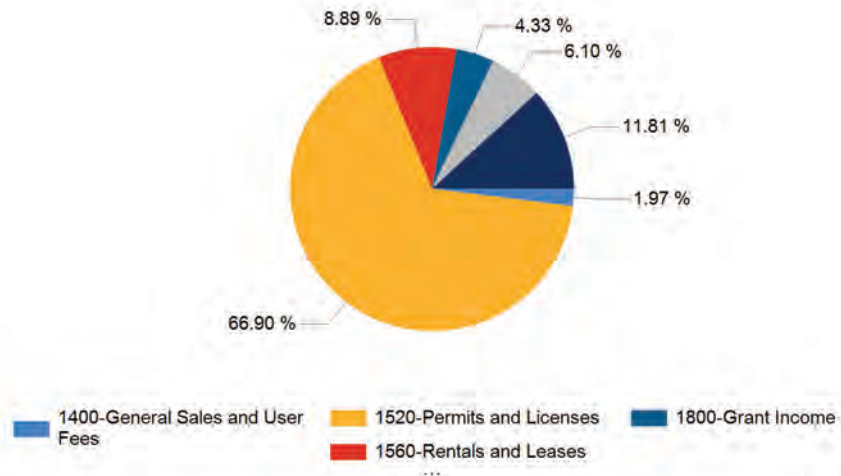
Budget Summary

Division

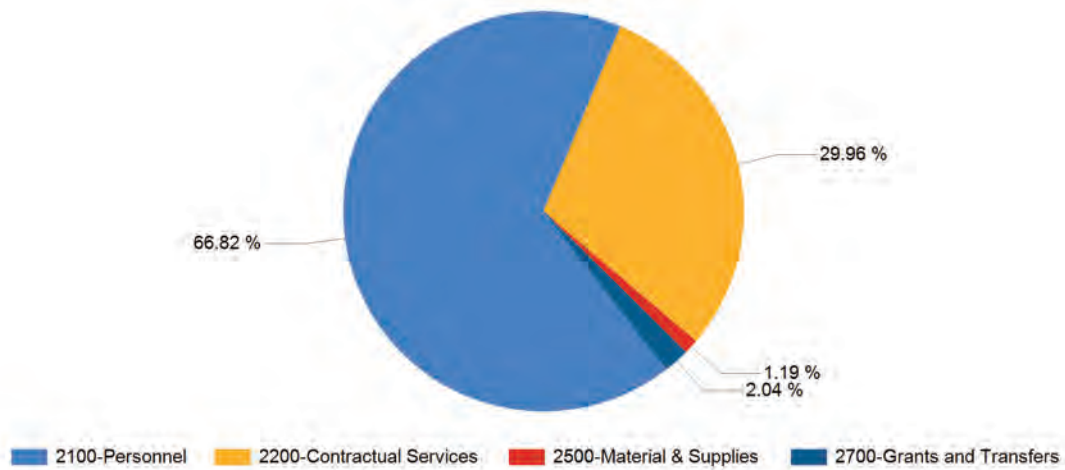
60-Planning & Development



Revenue



Expenses



61-00 - Planning Admin

Planning is responsible for the administration of planning and development. It processes statutory and non-statutory planning documents, bylaws, development permits, monitoring and updating land use bylaws and making sure the Municipal Government Act and other statutory requirements are being met.

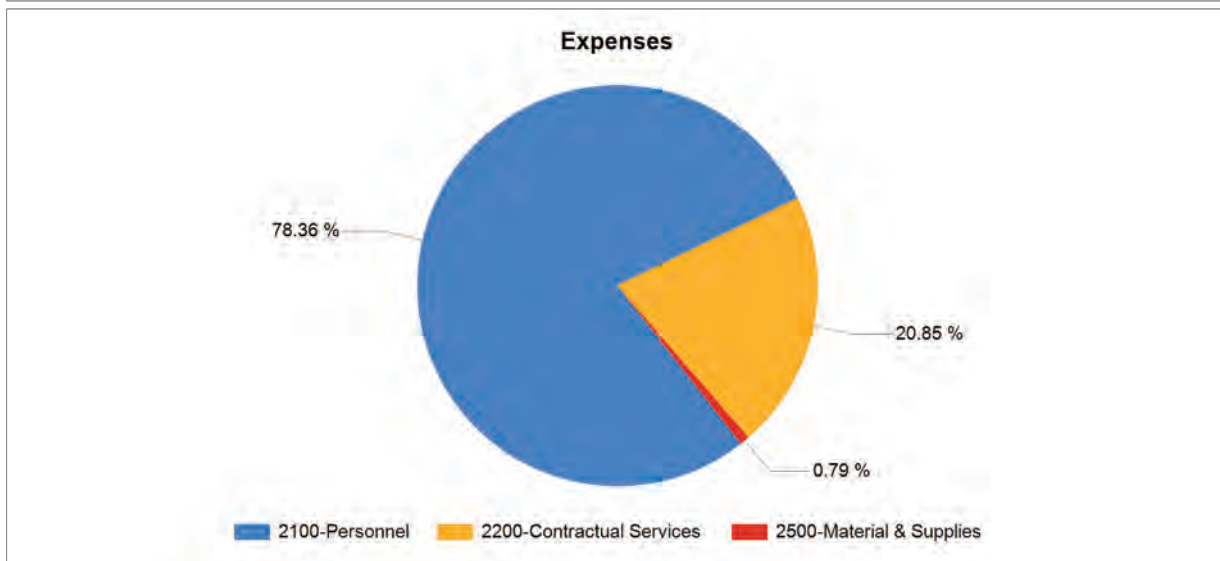
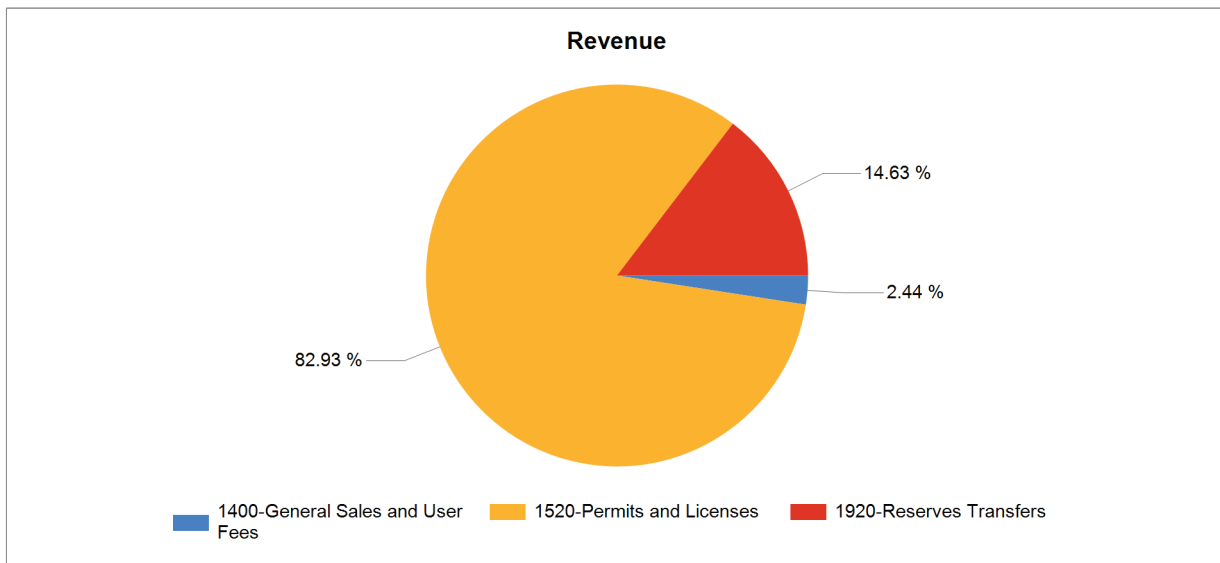


Budget Summary

Costing Center **61-00 - Planning Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|-----------------|-----------------|---------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 6,398 | 4,250 | 5,000 | 750 |
| 1520-Permits and Licenses | 229,696 | 139,500 | 170,000 | 30,500 |
| 1920-Reserves Transfers | 0 | 30,000 | 30,000 | 0 |
| 1970-Developers Levies | 24,866 | 0 | 0 | 0 |
| Total Revenues | 260,961 | 173,750 | 205,000 | 31,250 |
| Expenses | | | | |
| 2100-Personnel | 470,262 | 481,474 | 493,188 | 11,714 |
| 2200-Contractual Services | 101,378 | 118,400 | 131,200 | 12,800 |
| 2500-Material & Supplies | 6,067 | 5,000 | 5,000 | 0 |
| 2800-Bank Charges & Interest | 5 | 0 | 0 | 0 |
| Total Expenses | 577,712 | 604,874 | 629,388 | 24,514 |
| Surplus/(Deficit) | (316,751) | -431,124 | -424,388 | 6,736 |



Budget Summary - Rocky Mountain House



Planning Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|------------------|------------------|---------------|
| Revenues | | | | | | |
| 1-60-61-00-1410 | 1410-Fees for General Service | Unchanged | 0.00 % | 500 | 500 | 0 |
| 1-60-61-00-1460 | 1460-Compliance, Phase One Fees | Increased | 42.86 % | 1,750 | 2,500 | 750 |
| 1-60-61-00-1461 | 1461-Safety Codes | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 1-60-61-00-1520 | 1520-Licenses & Permits | Increased | 50.00 % | 1,000 | 1,500 | 500 |
| 1-60-61-00-1521 | 1521-Business Licenses | Unchanged | 0.00 % | 75,000 | 75,000 | 0 |
| 1-60-61-00-1523 | 1523-Building Permits | Increased | 54.55 % | 55,000 | 85,000 | 30,000 |
| 1-60-61-00-1524 | 1524-Development Permits | Unchanged | 0.00 % | 8,500 | 8,500 | 0 |
| 1-60-61-00-1920 | 1920-Transfer from Reserve | Unchanged | 0.00 % | 30,000 | 30,000 | 0 |
| Total Revenues | | | 17.99 % | 173,750 | 205,000 | 31,250 |
| Expenses | | | | | | |
| 2-60-61-00-2110 | 2110-Salaries & Wages | Increased | 2.99 % | 398,763 | 410,681 | 11,918 |
| 2-60-61-00-2130 | 2130-Benefits | Decreased | 0.25 % | 82,711 | 82,507 | (203) |
| 2-60-61-00-2140 | 2140-Training | Increased | 20.00 % | 5,000 | 6,000 | 1,000 |
| 2-60-61-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 5,500 | 5,500 | 0 |
| 2-60-61-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Decreased | 25.00 % | 2,000 | 1,500 | (500) |
| 2-60-61-00-2216 | 2216-Postage | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-60-61-00-2217 | 2217-Communications | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-60-61-00-2224 | 2224-Municipal Memberships | Decreased | 16.67 % | 1,200 | 1,000 | (200) |
| 2-60-61-00-2230 | 2230-Professional Consulting | Increased | 15.79 % | 47,500 | 55,000 | 7,500 |
| 2-60-61-00-2232 | 2232-Legal | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 2-60-61-00-2257 | 2257-Contracted Services | Increased | 12.50 % | 40,000 | 45,000 | 5,000 |
| 2-60-61-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 2,700 | 2,700 | 0 |
| 2-60-61-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-60-61-00-2511 | 2511-Copier Leases & Charges | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| Total Expenses | | | 4.05 % | 604,874 | 629,388 | 24,514 |
| Net Total | | | | (431,124) | (424,388) | 6,736 |

Budget Summary - Rocky Mountain House

Planning Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--|---|----------------------|-------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-60-61-00-1410 | Fees for General Service | | | 500 |
| 1-60-61-00-1460 | Compliance, Phase One Fees | RPR, Enviromental | | 2, 500 |
| 1-60-61-00-1461 | Safety Codes | Safety code fees | | 2, 000 |
| Total | | | | 5, 000 |
| 1520-Permits and Licenses | | | | |
| 1-60-61-00-1520 | Licenses & Permits | Other services, Change to Statutory Plans | | 1, 500 |
| 1-60-61-00-1521 | Business Licenses | | | 75, 000 |
| 1-60-61-00-1523 | Building Permits | Building permit revenue has increased substantially in the past two years. Budget has been left lower to maintain conservative estimates. | | 85, 000 |
| 1-60-61-00-1524 | Development Permits | | | 8, 500 |
| Total | | | | 170, 000 |
| 1920-Reserves Transfers | | | | |
| 1-60-61-00-1920 | Transfer from Reserve | IDP with County | | 30, 000 |
| Total | | | | 30, 000 |
| Total Revenues | | | | 205, 000 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-60-61-00-2110 | Salaries & Wages | Overtime | 1, 500 | |
| 2-60-61-00-2110 | Salaries & Wages | | 409, 181 | |
| | | | | 410, 681 |
| 2-60-61-00-2130 | Benefits | | | 82, 507 |
| 2-60-61-00-2155 | Other Boards Honorarium | MPC board members | | - |
| Total | | | | 493, 188 |
| 2200-Contractual Services | | | | |
| 2-60-61-00-2140 | Training | Courses for staff and Director of Planning | | 6, 000 |
| 2-60-61-00-2211 | Staff Meals & Accom | Accommodation & travel for training courses | | 5, 500 |
| 2-60-61-00-2212 | Staff Travel - mileage, airfare, car rentals | Travel for training and conferences | | 1, 500 |
| 2-60-61-00-2216 | Postage | Mail outs for amendments, discretionary permits, | | 2, 000 |
| 2-60-61-00-2217 | Communications | Dept admin phones and cellphone | | 2, 500 |
| 2-60-61-00-2224 | Municipal Memberships | ADOA, CLGM, PlanningTech, CPAA membership | | 1, 000 |
| 2-60-61-00-2230 | Professional Consulting | Contract for Planning and Subdivision | 25, 000 | |
| 2-60-61-00-2230 | Professional Consulting | IDP with County | 30, 000 | |
| | | | | 55, 000 |
| 2-60-61-00-2232 | Legal | Legal for agreements, contracts, | | 10, 000 |
| 2-60-61-00-2257 | Contracted Services | Building Inspector | | 45, 000 |
| 2-60-61-00-2274 | Insurance | | | 2, 700 |
| Total | | | | 131, 200 |
| 2500-Material & Supplies | | | | |
| 2-60-61-00-2510 | Materials & Supplies | Office Supplies, photocopying | | 3, 000 |
| 2-60-61-00-2511 | Copier Leases & Charges | Copier lease and charges split 3 ways between Planning, Ec Dev & Bylaw | | 2, 000 |
| Total | | | | 5, 000 |
| Total Expenses | | | | 629, 388 |
| Net Total | | | | (424, 388) |

62-00 - Economic Development Admin

Economic Development Services is responsible for advancing community development, business retention and attraction strategies for Rocky Mountain House, in accordance with Council's Strategic PPlan.

This department focuses on strategies that:

- Pursue collaborations that provide benefit to the greater community
- Encourage business retention and attraction
- Facilitate/foster collaboration between municipal government, the business sector & community groups to increase economic and community vibrancy, economy & quality of life.

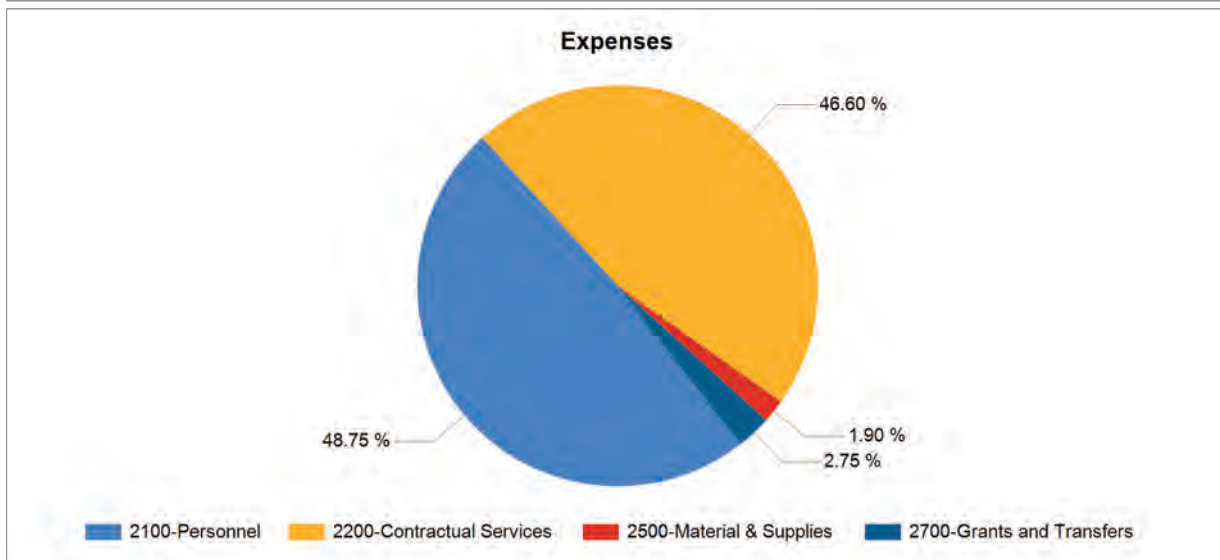
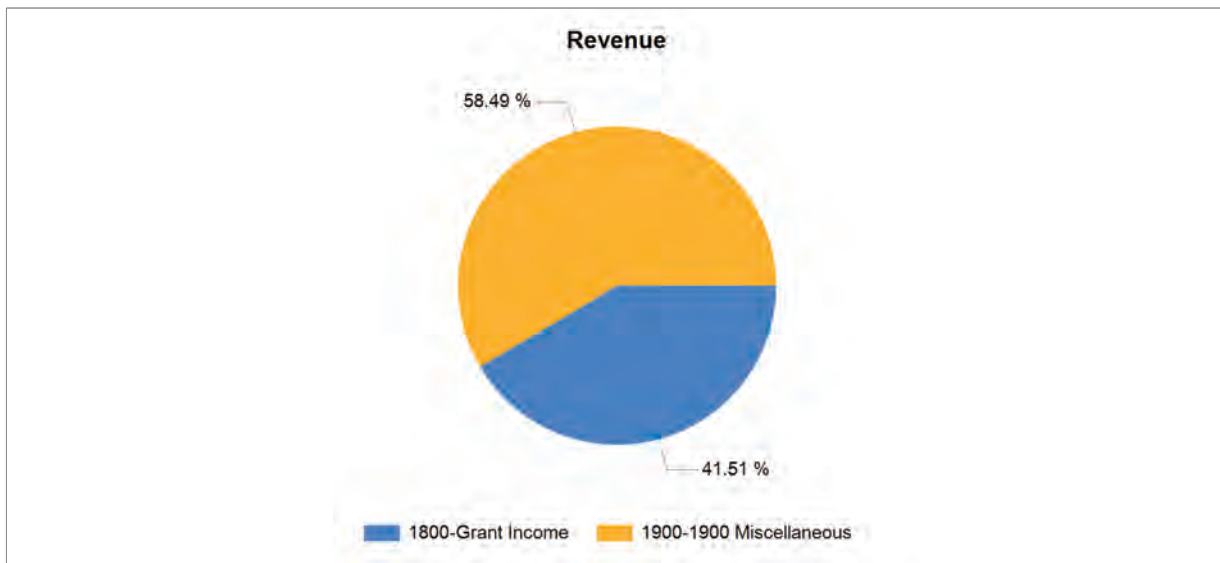


Budget Summary

Costing Center **62-00 - Economic Development Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|---------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 15,000 | 11,000 | (4,000) |
| 1900-1900 Miscellaneous | 22,524 | 11,500 | 15,500 | 4,000 |
| Total Revenues | 22,524 | 26,500 | 26,500 | 0 |
| Expenses | | | | |
| 2100-Personnel | 144,363 | 171,500 | 177,164 | 5,664 |
| 2200-Contractual Services | 110,941 | 165,800 | 169,350 | 3,550 |
| 2500-Material & Supplies | 6,526 | 6,500 | 6,900 | 400 |
| 2700-Grants and Transfers | 5,000 | 11,650 | 10,000 | (1,650) |
| Total Expenses | 266,830 | 355,450 | 363,414 | 7,964 |
| Surplus/(Deficit) | (244,306) | -328,950 | -336,914 | -7,964 |



Budget Summary - Rocky Mountain House

Economic Development Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|------------------|------------------|----------------|
| Revenues | | | | | | |
| 1-60-62-00-1855 | 1855-Local Operating Grants | Decreased | 26.67 % | 15,000 | 11,000 | (4,000) |
| 1-60-62-00-1990 | 1990-Other Revenue | Increased | 34.78 % | 11,500 | 15,500 | 4,000 |
| Total Revenues | | | 0.00 % | 26,500 | 26,500 | - |
| Expenses | | | | | | |
| 2-60-62-00-2110 | 2110-Salaries & Wages | Increased | 3.40 % | 143,826 | 148,719 | 4,893 |
| 2-60-62-00-2130 | 2130-Benefits | Increased | 2.79 % | 27,674 | 28,445 | 771 |
| 2-60-62-00-2140 | 2140-Training | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-60-62-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-60-62-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-60-62-00-2215 | 2215-Freight | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-60-62-00-2216 | 2216-Postage | Decreased | 25.00 % | 1,000 | 750 | (250) |
| 2-60-62-00-2217 | 2217-Communications | Increased | 10.00 % | 1,000 | 1,100 | 100 |
| 2-60-62-00-2222 | 2222-Promotions & Public Relations | Increased | 1.20 % | 83,000 | 84,000 | 1,000 |
| 2-60-62-00-2223 | 2223-Subscriptions | Decreased | 5.17 % | 5,800 | 5,500 | (300) |
| 2-60-62-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 11,600 | 11,600 | 0 |
| 2-60-62-00-2245 | 2245-IT Services & Agreements | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-60-62-00-2257 | 2257-Contracted Services | Increased | 6.25 % | 48,000 | 51,000 | 3,000 |
| 2-60-62-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 1,400 | 1,400 | 0 |
| 2-60-62-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-60-62-00-2511 | 2511-Copier Leases & Charges | Increased | 18.75 % | 1,600 | 1,900 | 300 |
| 2-60-62-00-2540 | 2540-Water/Sewer | Increased | 4.17 % | 2,400 | 2,500 | 100 |
| 2-60-62-00-2770 | 2770-Grants to Indiv/Orgnztns | Decreased | 14.16 % | 11,650 | 10,000 | (1,650) |
| Total Expenses | | | 2.24 % | 355,449 | 363,413 | 7,964 |
| Net Total | | | | (328,949) | (336,913) | (7,964) |

Budget Summary - Rocky Mountain House

Economic Development Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|--|---|----------------------|-----------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-60-62-00-1855 | Local Operating Grants | County project sharing- promotion, postage, trade shows | | 11, 000 |
| Total | | | | 11, 000 |
| 1920-Reserves Transfers | | | | |
| 1-60-62-00-1920 | Transfer from Reserve | Council Priority Reserve for Storefront Program | | - |
| Total | | | | - |
| 1900-1900 Miscellaneous | | | | |
| 1-60-62-00-1990 | Other Revenue | Marketplace on Main vendor fees: for 2025 change to 1410, fees for service | | 15, 500 |
| Total | | | | 15, 500 |
| Total Revenues | | | | 26, 500 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-60-62-00-2110 | Salaries & Wages | | 148, 219 | |
| 2-60-62-00-2110 | Salaries & Wages | Includes 4 summer students for 10 weeks @ 6.5 hours for Market on Main | - | |
| 2-60-62-00-2110 | Salaries & Wages | Overtime estimate | 500 | |
| | | | | 148, 719 |
| 2-60-62-00-2130 | Benefits | | | 28, 445 |
| Total | | | | 177, 163 |
| 2200-Contractual Services | | | | |
| 2-60-62-00-2140 | Training | Conventions and conferences, EDO courses, minsters meeting | | 3, 000 |
| 2-60-62-00-2211 | Staff Meals & Accom | Meetings, courses, trade shows | | 5, 000 |
| 2-60-62-00-2212 | Staff Travel - mileage, airfare, car rentals | | | 2, 500 |
| 2-60-62-00-2215 | Freight | Packages sent for tourism or gifts | | 500 |
| 2-60-62-00-2216 | Postage | Visitor Guide shipping | | 750 |
| 2-60-62-00-2217 | Communications | Cellphone and admin line costs | | 1, 100 |
| 2-60-62-00-2222 | Promotions & Public Relations | DMO Chamber and Tourism Destination Zone | 5, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | General Marketing | 5, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Trade Shows | 5, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Visitor Guide | 10, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Ambassador Program | 3, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Projects from Ec Dev Strategy- Business Retention and Expansion resident & business attraction- applied for grant | 30, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Booth props | 1, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Tourism Marketing Zone | 10, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Shop Local Programs, | 5, 000 | |
| 2-60-62-00-2222 | Promotions & Public Relations | Town promotional items | 10, 000 | |
| | | | | 84, 000 |
| 2-60-62-00-2223 | Subscriptions | Localintel website | | 5, 500 |
| 2-60-62-00-2224 | Municipal Memberships | CATA | 5, 000 | |

Budget Summary - Rocky Mountain House

Economic Development Admin



| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|--------------------------|--|----------------------|-------------------|
| 2-60-62-00-2224 | Municipal Memberships | EDA/EDAC | 300 | |
| 2-60-62-00-2224 | Municipal Memberships | CAEP 6635 x .80/capita april to may 2024=\$5308.00 | 5, 800 | |
| 2-60-62-00-2224 | Municipal Memberships | West Central Stakeholders | 500 | |
| | | | | 11, 600 |
| 2-60-62-00-2230 | Professional Consulting | Studies- Ec Dev Strategic Plan | | - |
| 2-60-62-00-2245 | IT Services & Agreements | General service and equipment | | 3, 000 |
| 2-60-62-00-2257 | Contracted Services | VIC - contract with Chamber | 35, 000 | |
| 2-60-62-00-2257 | Contracted Services | Contract Services and rentals for Market on Main | 16, 000 | |
| | | | | 51, 000 |
| 2-60-62-00-2274 | Insurance | | | 1, 400 |
| Total | | | | 169, 350 |
| 2500-Material & Supplies | | | | |
| 2-60-62-00-2510 | Materials & Supplies | Office supplies | | 2, 500 |
| 2-60-62-00-2511 | Copier Leases & Charges | Copier charges - split 3 ways between Planning, Ec Dev and Bylaw | | 1, 900 |
| 2-60-62-00-2540 | Water/Sewer | Meter for RV Dump | | 2, 500 |
| Total | | | | 6, 900 |
| 2700-Grants and Transfers | | | | |
| 2-60-62-00-2770 | Grants to Indiv/Orgnztns | Storefront Improvement Program | 10, 000 | |
| 2-60-62-00-2770 | Grants to Indiv/Orgnztns | Cost of operating the RV dump at the Museum | - | |
| | | | | 10, 000 |
| Total | | | | 10, 000 |
| Total Expenses | | | | 363, 413 |
| Net Total | | | | (336, 913) |

69-00 - Public Lands

This department records revenues received from any land leases to the community for property that is not being used for municipal purposes. Example would be rental of land for farming or other functions.



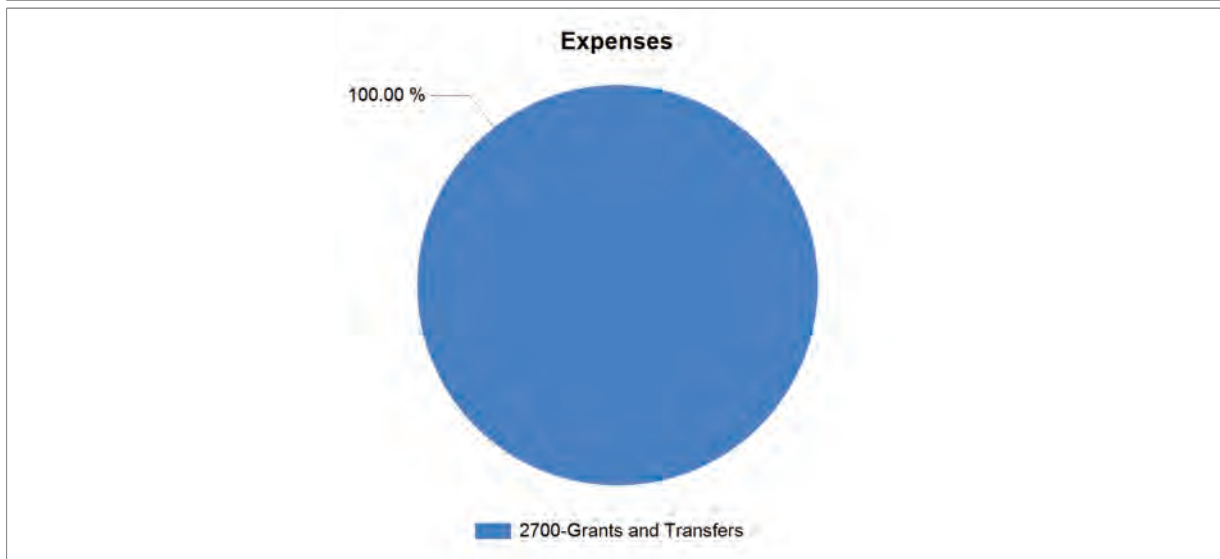
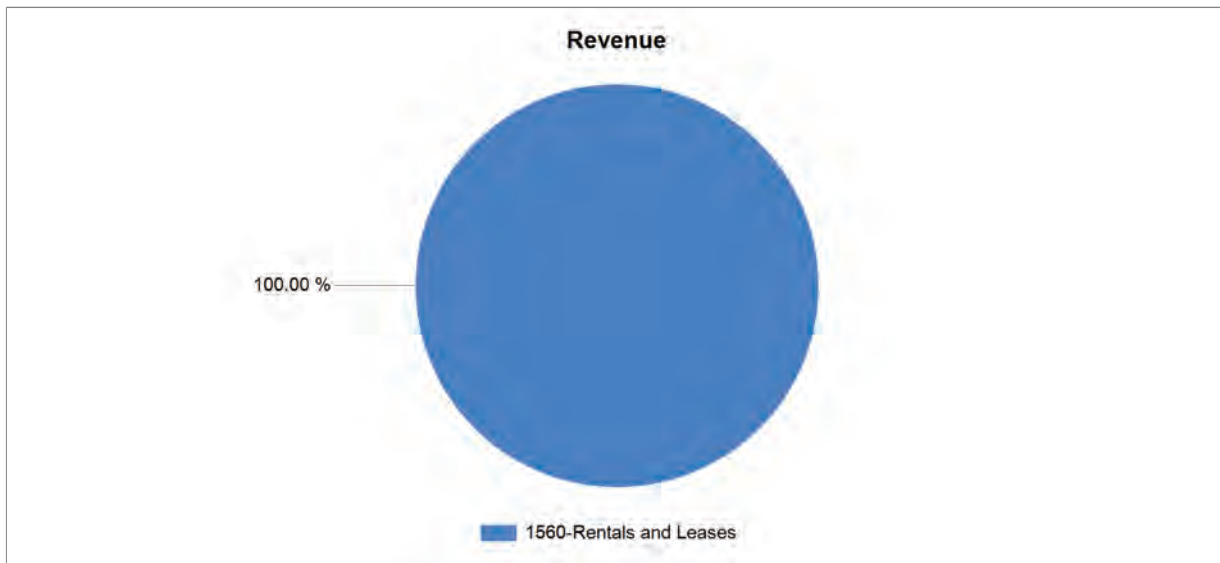
This [Photo](#) was taken by [Quinn Petersen](#) on Pexels.

Budget Summary

Costing Center **69-00 - Public Lands**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|----------------|----------------|----------------|----------|
| Revenues | | | | |
| 1560-Rentals and Leases | 42, 544 | 22, 600 | 22, 600 | 0 |
| Total Revenues | 42, 544 | 22, 600 | 22, 600 | 0 |
| Expenses | | | | |
| 2200-Contractual Services | 900 | 0 | 0 | 0 |
| 2700-Grants and Transfers | 12, 897 | 10, 450 | 10, 450 | 0 |
| Total Expenses | 13, 797 | 10, 450 | 10, 450 | 0 |
| Surplus/(Deficit) | 28, 746 | 12, 150 | 12, 150 | 0 |



Budget Summary - Rocky Mountain House



Public Lands

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|------------------------------|-----------|----------------|---------------|---------------|----------|
| Revenues | | | | | | |
| 1-60-69-00-1566 | 1566-Land Leases/ Rent | Unchanged | 0.00 % | 22,600 | 22,600 | 0 |
| Total Revenues | | | 0.00 % | 22,600 | 22,600 | - |
| Expenses | | | | | | |
| 2-60-69-00-2750 | 2750-Local Government Grants | Unchanged | 0.00 % | 10,450 | 10,450 | 0 |
| Total Expenses | | | 0.00 % | 10,450 | 10,450 | - |
| Net Total | | | | 12,150 | 12,150 | - |

Budget Summary - Rocky Mountain House



Public Lands

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------|--|----------------------|----------------|
| Revenues | | | | |
| 1560-Rentals and Leases | | | | |
| 1-60-69-00-1566 | Land Leases/ Rent | Land leases for various properties | 22, 600 | |
| 1-60-69-00-1566 | Land Leases/ Rent | CNRL land lease - in place until reclamation is complete | - | |
| | | | | 22, 600 |
| Total | | | | 22, 600 |
| Total Revenues | | | | 22, 600 |
| Expenses | | | | |
| 2700-Grants and Transfers | | | | |
| 2-60-69-00-2750 | Local Government Grants | Taxes due on property - no longer exempt | 10, 450 | |
| | | Town properties leased for commercial purposes | | |
| 2-60-69-00-2750 | Local Government Grants | have been reassessed and are now charged property taxes | - | |
| | | | | 10, 450 |
| Total | | | | 10, 450 |
| Total Expenses | | | | 10, 450 |
| Net Total | | | | 12, 150 |



RECREATION

- Recreation
 - Recreation - Building
- Recreation Centre
 - Recreation Centre - Main
 - Recreation Centre - Building
- Pool
 - Pool - Main
 - Pool - Building
- Curling Rink
- Guest Services, Programming & Fitness
 - Guest Services
 - Programming
 - Fitness Centre

Budget Summary



Division **70-Recreation**

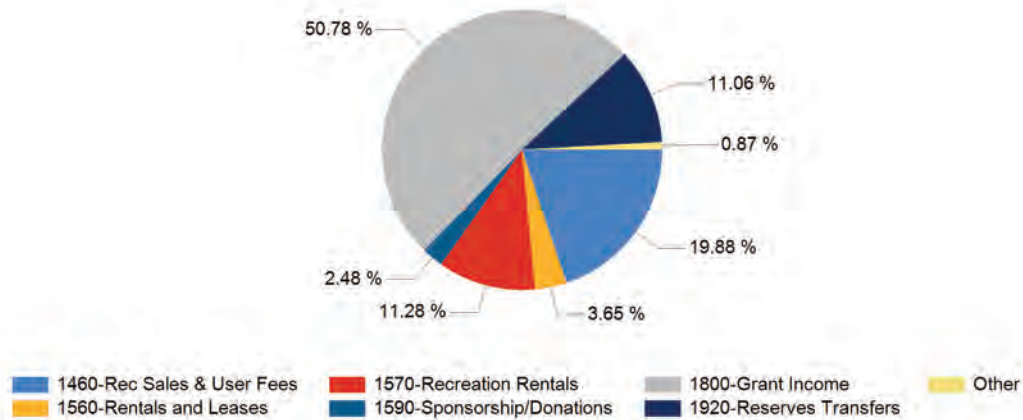
| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|--------------------|---------------------|---------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 19, 112 | 15, 000 | 17, 000 | 2, 000 |
| 1460-Rec Sales & User Fees | 565, 751 | 399, 200 | 449, 200 | 50, 000 |
| 1560-Rentals and Leases | 93, 057 | 79, 505 | 82, 505 | 3, 000 |
| 1570-Recreation Rentals | 291, 387 | 255, 000 | 255, 000 | 0 |
| 1590-Sponsorship/Donations | 74, 700 | 63, 000 | 56, 000 | (7, 000) |
| 1800-Grant Income | 1, 045, 671 | 1, 109, 679 | 1, 147, 677 | 37, 998 |
| 1900-1900 Miscellaneous | 3, 612 | 2, 600 | 2, 600 | 0 |
| 1920-Reserves Transfers | 28, 500 | 0 | 250, 000 | 250, 000 |
| Total Revenues | 2, 121, 791 | 1, 923, 984 | 2, 259, 982 | 335, 998 |
| Expenses | | | | |
| 2100-Personnel | 2, 037, 519 | 2, 186, 948 | 2, 211, 895 | 24, 947 |
| 2200-Contractual Services | 385, 043 | 358, 700 | 390, 810 | 32, 110 |
| 2300-Purchases from Other Gov't | 0 | 380 | 0 | (380) |
| 2500-Material & Supplies | 609, 607 | 598, 500 | 611, 450 | 12, 950 |
| 2700-Grants and Transfers | 1, 121 | 0 | 250, 000 | 250, 000 |
| 2800-Bank Charges & Interest | 12, 861 | 7, 500 | 10, 500 | 3, 000 |
| 2900-Miscellaneous | 0 | 1, 000 | 1, 000 | 0 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 3, 046, 152 | 3, 153, 028 | 3, 475, 655 | 322, 627 |
| Surplus/(Deficit) | (924, 361) | -1, 229, 044 | -1, 215, 673 | 13, 371 |

Budget Summary

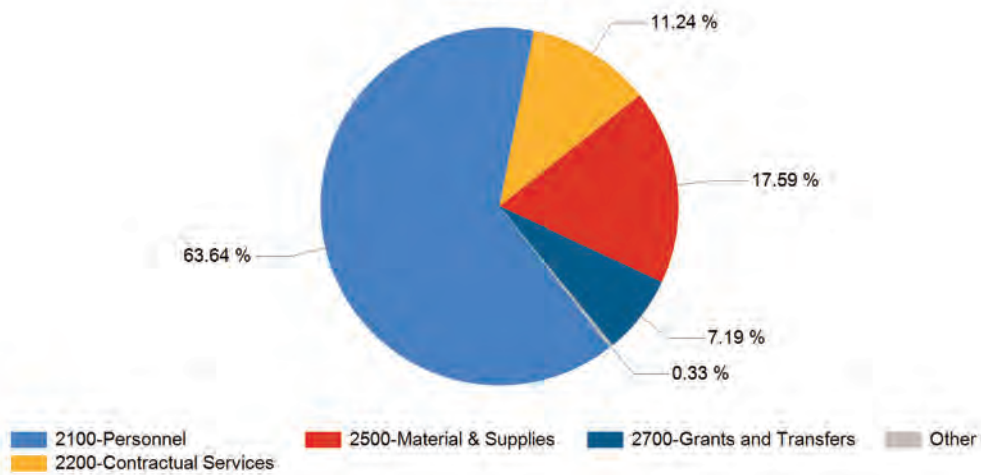


Division **70-Recreation**

Revenue



Expenses



70-00 - Recreation Admin

The Recreation and Culture Department is responsible for planning and management of recreation services to enhance the quality of life for residents. Long range planning, development of master plans, and continual assessment of citizen demand for service levels are a central role.

Clearwater County pays for 25% of this department.

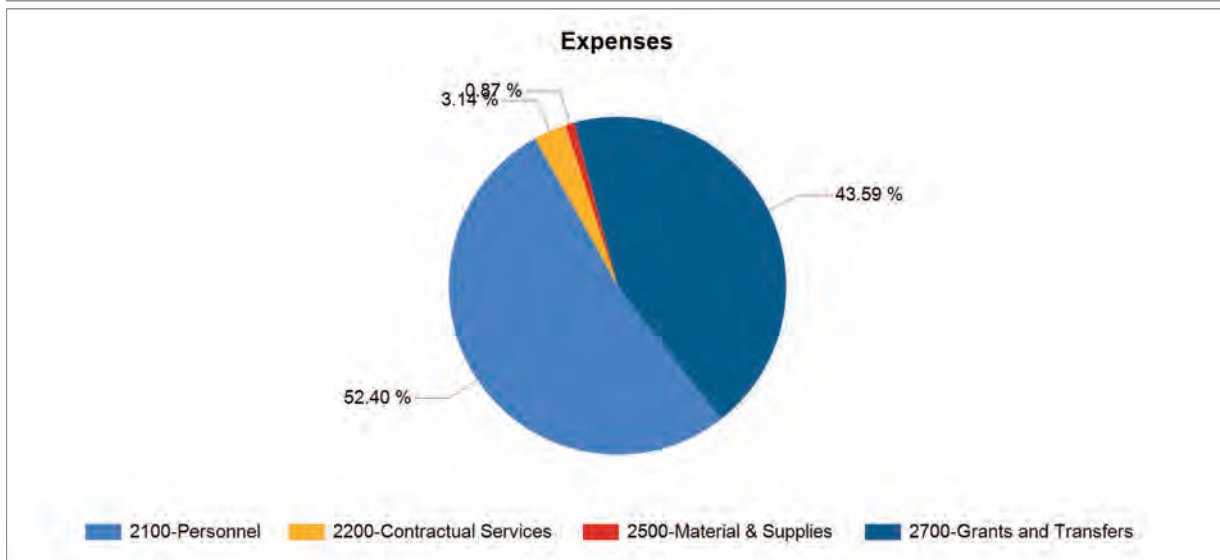
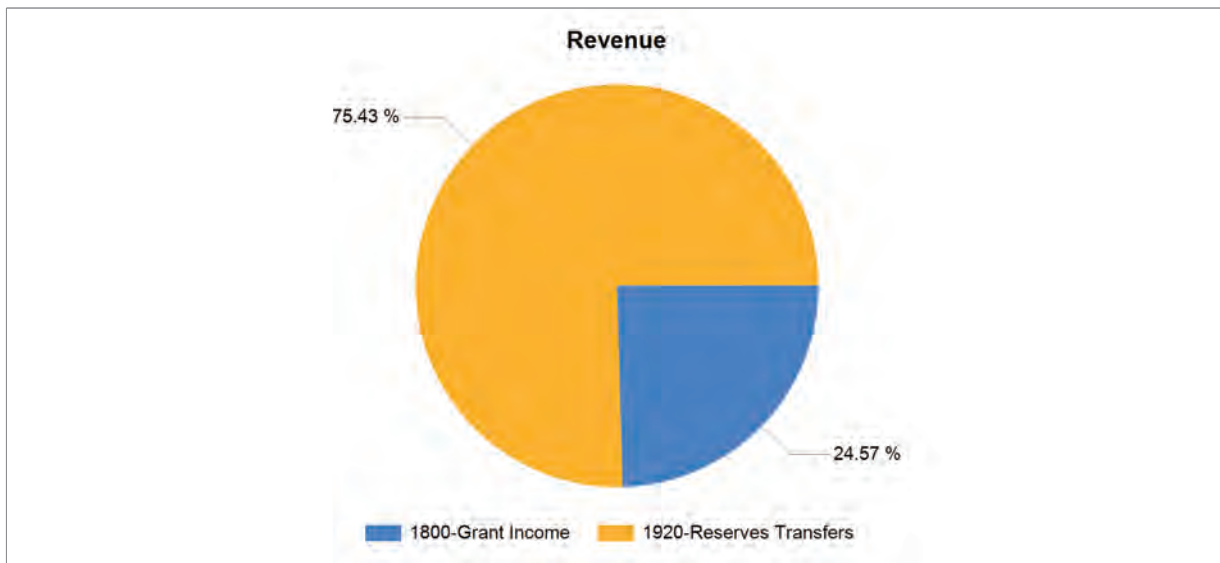


Budget Summary

Costing Center **70-00 - Recreation Admin**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1800-Grant Income | 102,126 | 78,626 | 81,412 | 2,786 |
| 1920-Reserves Transfers | 28,500 | 0 | 250,000 | 250,000 |
| Total Revenues | 130,626 | 78,626 | 331,412 | 252,786 |
| Expenses | | | | |
| 2100-Personnel | 288,342 | 292,795 | 300,566 | 7,771 |
| 2200-Contractual Services | 11,615 | 18,075 | 18,000 | (75) |
| 2500-Material & Supplies | 5,060 | 5,000 | 5,000 | 0 |
| 2700-Grants and Transfers | 0 | 0 | 250,000 | 250,000 |
| Total Expenses | 305,018 | 315,870 | 573,566 | 257,696 |
| Surplus/(Deficit) | (174,392) | -237,244 | -242,154 | -4,910 |



Budget Summary - Rocky Mountain House



Recreation Admin

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|---------------|-----------------|------------------|------------------|----------------|
| Revenues | | | | | | |
| 1-70-70-00-1855 | 1855-Local Operating Grants | Increased | 3.54 % | 78,626 | 81,412 | 2,786 |
| 1-70-70-00-1920 | 1920-Transfer from Reserve | New this year | | - | 250,000 | 250,000 |
| Total Revenues | | | 321.50 % | 78,626 | 331,412 | 252,786 |
| Expenses | | | | | | |
| 2-70-70-00-2110 | 2110-Salaries & Wages | Increased | 3.24 % | 241,639 | 249,471 | 7,833 |
| 2-70-70-00-2130 | 2130-Benefits | Decreased | 0.12 % | 51,156 | 51,095 | (61) |
| 2-70-70-00-2140 | 2140-Training | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-70-70-00-2211 | 2211-Staff Meals & Accom | Increased | 20.00 % | 2,500 | 3,000 | 500 |
| 2-70-70-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-70-70-00-2213 | 2213-Staff Conferences | Increased | 100.00 % | 1,500 | 3,000 | 1,500 |
| 2-70-70-00-2215 | 2215-Freight | Unchanged | 0.00 % | 100 | 100 | 0 |
| 2-70-70-00-2216 | 2216-Postage | Decreased | 33.33 % | 1,500 | 1,000 | (500) |
| 2-70-70-00-2217 | 2217-Communications | Decreased | 40.00 % | 2,500 | 1,500 | (1,000) |
| 2-70-70-00-2221 | 2221-Advertising | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-70-70-00-2222 | 2222-Promotions & Public Relations | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-70-70-00-2223 | 2223-Subscriptions | Unchanged | 0.00 % | 100 | 100 | 0 |
| 2-70-70-00-2224 | 2224-Municipal Memberships | Increased | 17.33 % | 1,875 | 2,200 | 325 |
| 2-70-70-00-2257 | 2257-Contracted Services | Decreased | 90.00 % | 1,000 | 100 | (900) |
| 2-70-70-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-70-70-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-70-70-00-2511 | 2511-Copier Leases & Charges | Unchanged | 0.00 % | 3,500 | 3,500 | 0 |
| 2-70-70-00-2770 | 2770-Grants to Indiv/Orgnztns | New this year | | - | 250,000 | 250,000 |
| Total Expenses | | | 81.58 % | 315,870 | 573,566 | 257,696 |
| Net Total | | | | (237,244) | (242,154) | (4,910) |

Budget Summary - Rocky Mountain House

Recreation Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|--|--|----------------------|------------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-70-70-00-1855 | Local Operating Grants | County Cost Share - 25% | | 81,412 |
| Total | | | | 81,412 |
| 1920-Reserves Transfers | | | | |
| 1-70-70-00-1920 | Transfer from Reserve | Alberta Summer Games (if approved) | | 250,000 |
| Total | | | | 250,000 |
| Total Revenues | | | | 331,412 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-70-00-2110 | Salaries & Wages | | | 249,471 |
| 2-70-70-00-2130 | Benefits | | | 51,095 |
| Total | | | | 300,566 |
| 2200-Contractual Services | | | | |
| 2-70-70-00-2140 | Training | Leadership course, Computer course | | 500 |
| 2-70-70-00-2211 | Staff Meals & Accom | Accommodation, meals | | 3,000 |
| 2-70-70-00-2212 | Staff Travel - mileage, airfare, car rentals | Director Mileage Allowance | | 2,000 |
| 2-70-70-00-2213 | Staff Conferences | AARFP Conference, ARPA Conference, MALW | | 3,000 |
| 2-70-70-00-2215 | Freight | Courier | | 100 |
| 2-70-70-00-2216 | Postage | Invoicing and other mailings | | 1,000 |
| 2-70-70-00-2217 | Communications | Cell phone and land line costs | | 1,500 |
| 2-70-70-00-2221 | Advertising | Community announcements, public meetings | | 2,000 |
| 2-70-70-00-2222 | Promotions & Public Relations | Sport Tourism Promotion | | 1,000 |
| 2-70-70-00-2223 | Subscriptions | Mountaineer, Turf & Rec | | 100 |
| 2-70-70-00-2224 | Municipal Memberships | AARFP (Facility membership), ARPA, W2W subscription, | | 2,200 |
| 2-70-70-00-2257 | Contracted Services | IT charges for additional services | - | |
| 2-70-70-00-2257 | Contracted Services | Shredding | 100 | |
| | | | | 100 |
| 2-70-70-00-2274 | Insurance | | | 1,500 |
| Total | | | | 18,000 |
| 2500-Material & Supplies | | | | |
| 2-70-70-00-2510 | Materials & Supplies | Office Supplies, paper, ink cartridges | | 1,500 |
| 2-70-70-00-2511 | Copier Leases & Charges | Copier and lease charges | | 3,500 |
| Total | | | | 5,000 |
| 2700-Grants and Transfers | | | | |
| 2-70-70-00-2770 | Grants to Indiv/Orgnztns | Alberta Summer Games (if approved) | | 250,000 |
| Total | | | | 250,000 |
| Total Expenses | | | | 573,566 |
| Net Total | | | | (242,154) |

Budget Summary

Department **72 - Recreation Centre**



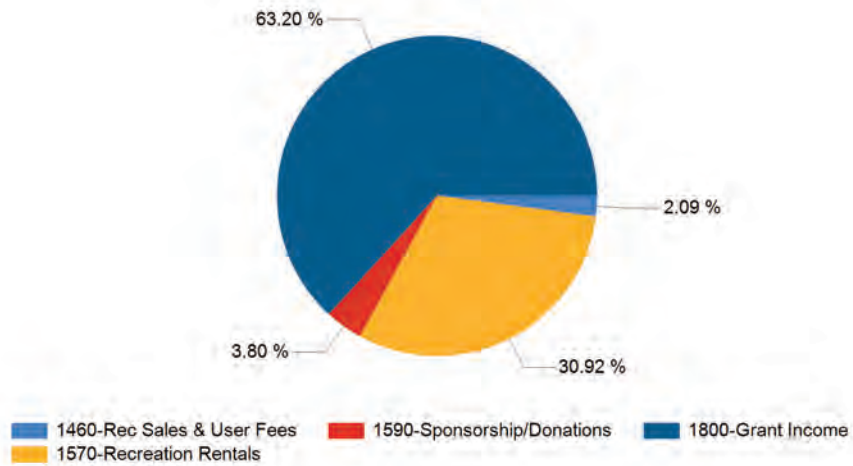
| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------------|--------------------|--------------------|--------------------|-----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | 19, 669 | 17, 200 | 17, 200 | 0 |
| 1570-Recreation Rentals | 291, 387 | 255, 000 | 255, 000 | 0 |
| 1590-Sponsorship/Donations | 46, 000 | 37, 300 | 31, 300 | (6, 000) |
| 1800-Grant Income | 447, 922 | 492, 801 | 521, 193 | 28, 392 |
| 1900-1900 Miscellaneous | 1, 658 | 0 | 0 | 0 |
| Total Revenues | 806, 636 | 802, 301 | 824, 693 | 22, 392 |
| Expenses | | | | |
| 2100-Personnel | 657, 831 | 762, 860 | 732, 502 | (30, 358) |
| 2200-Contractual Services | 180, 537 | 158, 100 | 172, 750 | 14, 650 |
| 2300-Purchases from Other Gov't | 0 | 380 | 0 | (380) |
| 2500-Material & Supplies | 369, 658 | 344, 050 | 356, 400 | 12, 350 |
| 2800-Bank Charges & Interest | 2, 001 | 0 | 0 | 0 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 1, 210, 027 | 1, 265, 390 | 1, 261, 652 | (3, 738) |
| Surplus/(Deficit) | (403, 391) | -463, 089 | -436, 959 | 26, 130 |

Budget Summary

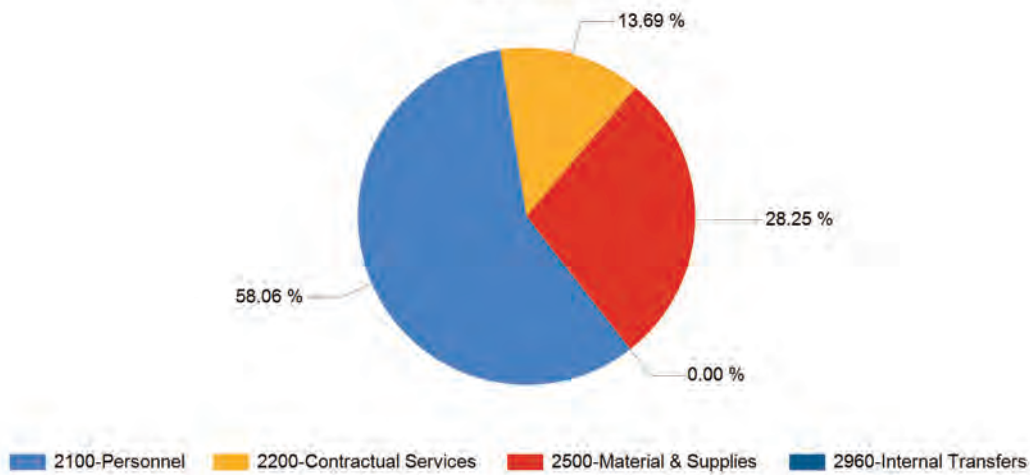
Department **72 - Recreation Centre**



Revenue



Expenses



72-00 - Recreation Centre Operations

Rocky Regional Recreation Centre and dual ice surface.



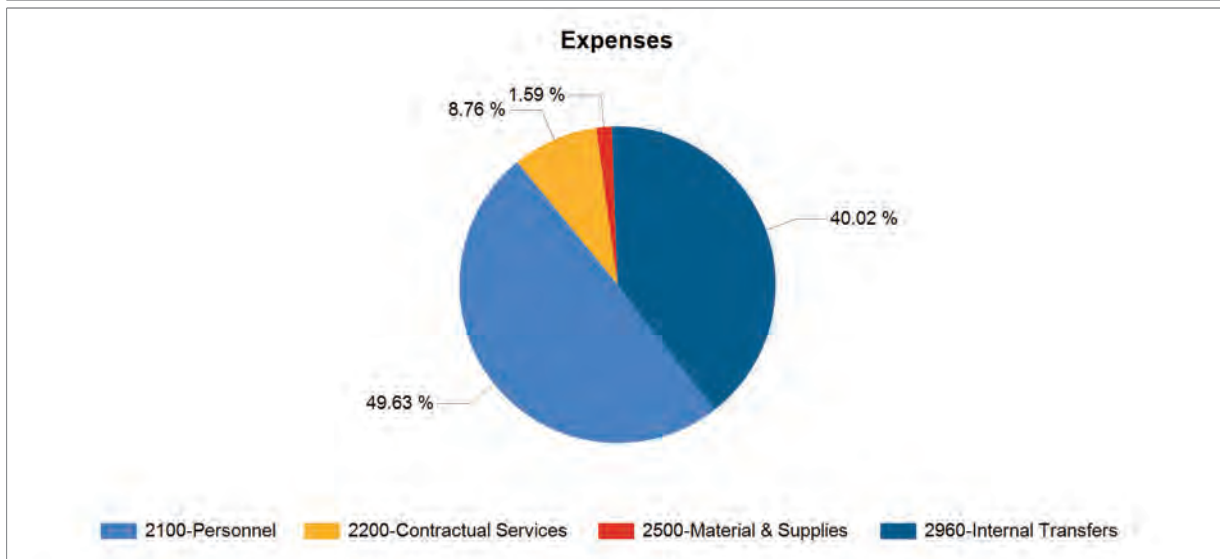
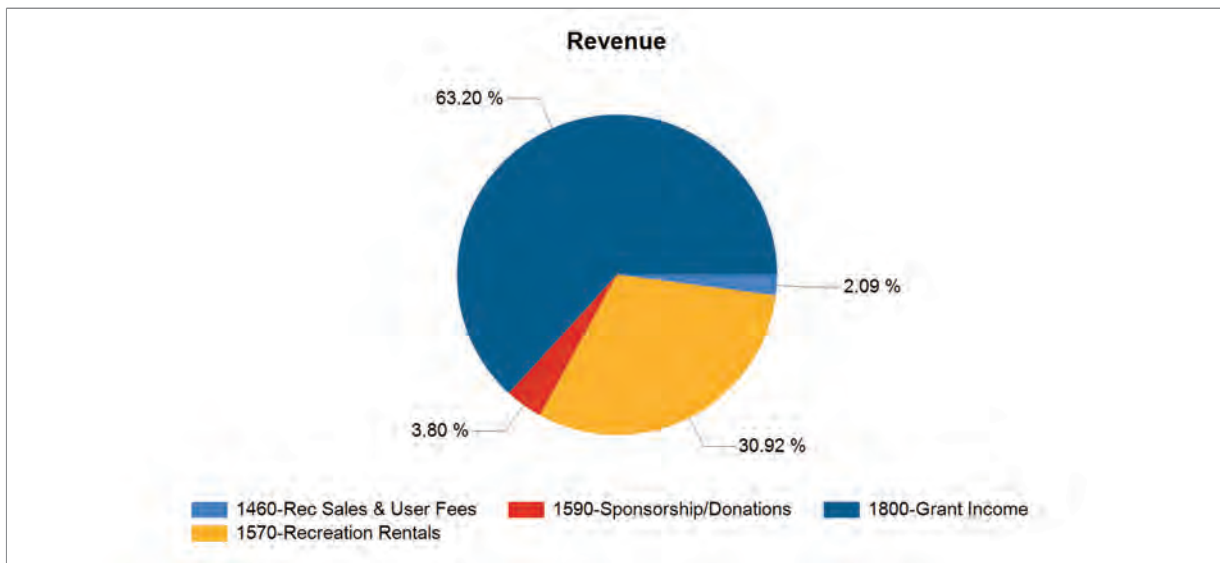
Rocky Regional Recreation Centre

Budget Summary



Costing Center **72-00 - Recreation Centre Operations**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|------------------------------|----------------|------------------|------------------|----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | 19,669 | 17,200 | 17,200 | 0 |
| 1570-Recreation Rentals | 291,387 | 255,000 | 255,000 | 0 |
| 1590-Sponsorship/Donations | 46,000 | 37,300 | 31,300 | (6,000) |
| 1800-Grant Income | 447,922 | 492,801 | 521,193 | 28,392 |
| 1900-1900 Miscellaneous | 1,658 | 0 | 0 | 0 |
| Total Revenues | 806,636 | 802,301 | 824,693 | 22,392 |
| Expenses | | | | |
| 2100-Personnel | 608,706 | 644,287 | 626,113 | (18,174) |
| 2200-Contractual Services | 117,670 | 102,000 | 110,550 | 8,550 |
| 2500-Material & Supplies | 16,479 | 22,250 | 20,100 | (2,150) |
| 2800-Bank Charges & Interest | 2,001 | 0 | 0 | 0 |
| 2960-Internal Transfers | 0 | 496,853 | 504,889 | 8,036 |
| Total Expenses | 744,854 | 1,265,390 | 1,261,652 | (3,738) |
| Surplus/(Deficit) | 61,782 | -463,089 | -436,959 | 26,130 |



Budget Summary - Rocky Mountain House



Recreation Centre Operations

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|-----------|----------------|------------------|------------------|----------------|
| Revenues | | | | | | |
| 1-70-72-00-1423 | 1423-Advertising | Unchanged | 0.00 % | 12,500 | 12,500 | 0 |
| 1-70-72-00-1424 | 1424-Vending Sale Commissions | Unchanged | 0.00 % | 4,700 | 4,700 | 0 |
| 1-70-72-00-1561 | 1561-Activity Rental (ie. Ice, Floor Space) | Unchanged | 0.00 % | 250,000 | 250,000 | 0 |
| 1-70-72-00-1562 | 1562-Equipment Rental | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 1-70-72-00-1595 | 1595-Donations/Gift | Decreased | 16.09 % | 37,300 | 31,300 | (6,000) |
| 1-70-72-00-1855 | 1855-Local Operating Grants | Increased | 5.76 % | 492,801 | 521,193 | 28,392 |
| Total Revenues | | | 2.79 % | 802,301 | 824,693 | 22,392 |
| Expenses | | | | | | |
| 2-70-72-00-2110 | 2110-Salaries & Wages | Decreased | 0.65 % | 516,669 | 513,291 | (3,378) |
| 2-70-72-00-2130 | 2130-Benefits | Decreased | 11.59 % | 127,618 | 112,822 | (14,795) |
| 2-70-72-00-2140 | 2140-Training | Decreased | 33.64 % | 5,500 | 3,650 | (1,850) |
| 2-70-72-00-2211 | 2211-Staff Meals & Accom | Increased | 66.67 % | 1,500 | 2,500 | 1,000 |
| 2-70-72-00-2215 | 2215-Freight | Increased | 100.00 % | 500 | 1,000 | 500 |
| 2-70-72-00-2217 | 2217-Communications | Unchanged | 0.00 % | 6,000 | 6,000 | 0 |
| 2-70-72-00-2221 | 2221-Advertising | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-70-72-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 900 | 900 | 0 |
| 2-70-72-00-2250 | 2250-Gen Contract Repairs | Increased | 42.86 % | 14,000 | 20,000 | 6,000 |
| 2-70-72-00-2251 | 2251-Contract Equip/Vehicle Repairs | Increased | 66.67 % | 3,000 | 5,000 | 2,000 |
| 2-70-72-00-2257 | 2257-Contracted Services | Decreased | 0.83 % | 12,100 | 12,000 | (100) |
| 2-70-72-00-2274 | 2274-Insurance | Increased | 1.72 % | 58,000 | 59,000 | 1,000 |
| 2-70-72-00-2510 | 2510-Materials & Supplies | Decreased | 14.77 % | 16,250 | 13,850 | (2,400) |
| 2-70-72-00-2517 | 2517-Materials & Supplies - Equipment | Increased | 33.33 % | 750 | 1,000 | 250 |
| 2-70-72-00-2521 | 2521-Fuel, Oil, Etc | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-70-72-00-2522 | 2522-Other Equip Consumables | Unchanged | 0.00 % | 2,750 | 2,750 | 0 |
| 2-70-72-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.62 % | 496,853 | 504,889 | 8,036 |
| Total Expenses | | | 0.30 % | 1,265,389 | 1,261,652 | (3,737) |
| Net Total | | | | (463,088) | (436,959) | 26,129 |

Budget Summary - Rocky Mountain House

Recreation Centre Operations



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------------|--|---|----------------------|-----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | | | | |
| 1-70-72-00-1423 | Advertising | Arena Board and sign advertising | | 12, 500 |
| 1-70-72-00-1424 | Vending Sale Commissions | Mac Munchies vending machines | 4, 000 | |
| 1-70-72-00-1424 | Vending Sale Commissions | ATM Commissions | 700 | |
| | | | | 4, 700 |
| Total | | | | 17, 200 |
| 1570-Recreation Rentals | | | | |
| 1-70-72-00-1561 | Activity Rental (ie. Ice, Floor Space) | Ice Rental, Facility Rental, storage lockers | | 250, 000 |
| 1-70-72-00-1562 | Equipment Rental | Table & Chair Rental | | 5, 000 |
| Total | | | | 255, 000 |
| 1590-Sponsorship/Donations | | | | |
| 1-70-72-00-1595 | Donations/Gift | Bunch Naming Sponsorship | - | |
| 1-70-72-00-1595 | Donations/Gift | Empringham Arena Sponsorship | 15, 000 | |
| 1-70-72-00-1595 | Donations/Gift | Olympia Sponsorship (CNRL) | 10, 000 | |
| 1-70-72-00-1595 | Donations/Gift | Sponsorship (Dressing Room Sponsors) | 6, 300 | |
| | | | | 31, 300 |
| Total | | | | 31, 300 |
| 1800-Grant Income | | | | |
| 1-70-72-00-1855 | Local Operating Grants | County Contribution | | 521, 193 |
| Total | | | | 521, 193 |
| Total Revenues | | | | 824, 693 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-72-00-2110 | Salaries & Wages | Overtime estimate | 5, 000 | |
| 2-70-72-00-2110 | Salaries & Wages | | 508, 291 | |
| | | | | 513, 291 |
| 2-70-72-00-2130 | Benefits | | | 112, 822 |
| Total | | | | 626, 113 |
| 2200-Contractual Services | | | | |
| 2-70-72-00-2140 | Training | AARFP arena level 1 for 1 attendant | 500 | |
| 2-70-72-00-2140 | Training | AARFP conference for operator | 800 | |
| 2-70-72-00-2140 | Training | AARFP Arena level 2 for 2 attendants , AARFP operator course | 2, 350 | |
| | | | | 3, 650 |
| 2-70-72-00-2211 | Staff Meals & Accom | Travel to AARFP courses and hotel for Attendants and operators. | | 2, 500 |
| 2-70-72-00-2215 | Freight | | | 1, 000 |
| 2-70-72-00-2217 | Communications | Telephones | | 6, 000 |
| 2-70-72-00-2221 | Advertising | Ads in paper | | 500 |
| 2-70-72-00-2224 | Municipal Memberships | AARFP memberships for operators and attendants | | 900 |
| 2-70-72-00-2250 | Gen Contract Repairs | Compressor Inspection year one, overhaul year three | 16, 000 | |
| 2-70-72-00-2250 | Gen Contract Repairs | general repairs | 4, 000 | |
| | | | | 20, 000 |
| 2-70-72-00-2251 | Contract Equip/Vehicle Repairs | Mark IV sprayer - 2025 onwards | 500 | |
| 2-70-72-00-2251 | Contract Equip/Vehicle Repairs | Olympia Servicing and annual emissions check | 4, 500 | |
| | | | | 5, 000 |
| 2-70-72-00-2257 | Contracted Services | ABSA registration | 400 | |

Budget Summary - Rocky Mountain House



Recreation Centre Operations

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|---|----------------------|--------------------|
| 2-70-72-00-2257 | Contracted Services | Man lift inspection | 600 | |
| 2-70-72-00-2257 | Contracted Services | Board cleaning | 1, 500 | |
| 2-70-72-00-2257 | Contracted Services | Ammonia detection & calibrations | 2, 500 | |
| 2-70-72-00-2257 | Contracted Services | Overhead door inspections | 500 | |
| 2-70-72-00-2257 | Contracted Services | Ice tech services contract | 6, 500 | |
| | | | | 12, 000 |
| 2-70-72-00-2274 | Insurance | | | 59, 000 |
| Total | | | | 110, 550 |
| 2500-Material & Supplies | | | | |
| 2-70-72-00-2510 | Materials & Supplies | Safety equipment | 1, 200 | |
| 2-70-72-00-2510 | Materials & Supplies | Netting, pads and painting goal nets | 3, 200 | |
| 2-70-72-00-2510 | Materials & Supplies | Ice cleats | 300 | |
| 2-70-72-00-2510 | Materials & Supplies | Paint for ice | 2, 800 | |
| 2-70-72-00-2510 | Materials & Supplies | General repairs inside and outside buildings | 4, 750 | |
| 2-70-72-00-2510 | Materials & Supplies | Line kits for ice | 400 | |
| 2-70-72-00-2510 | Materials & Supplies | Staff Uniforms | 1, 200 | |
| | | | | 13, 850 |
| 2-70-72-00-2517 | Materials & Supplies - Equipment | Parts for arena dehumidifiers & power ventilators | | 1, 000 |
| 2-70-72-00-2521 | Fuel, Oil, Etc | Natural gas compressor maintenance for refill station for Ice Resurfacer, fuel for ice edger | | 2, 500 |
| 2-70-72-00-2522 | Other Equip Consumables | Olympia parts, blade sharpening, new blades | | 2, 750 |
| Total | | | | 20, 100 |
| 2800-Bank Charges & Interest | | | | |
| 2-70-72-00-2831 | Debenture Interest | ACFA 4001571 Arena Upgrade Complete | | - |
| Total | | | | - |
| 2960-Internal Transfers | | | | |
| 2-70-72-00-2960 | Gross Recoveries to Other Operating | - Rocky Regional Rec Centre Bldg Allocation from 72-10 - Recreation Centre Building (100.00%) | | 504, 889 |
| Total | | | | 504, 889 |
| Total Expenses | | | | 1, 261, 652 |
| Net Total | | | | (436, 959) |

72-10 - Recreation Centre Building

This cost centre records the cost of operating the arena and the Rocky Regional Recreation Centre throughout the year.



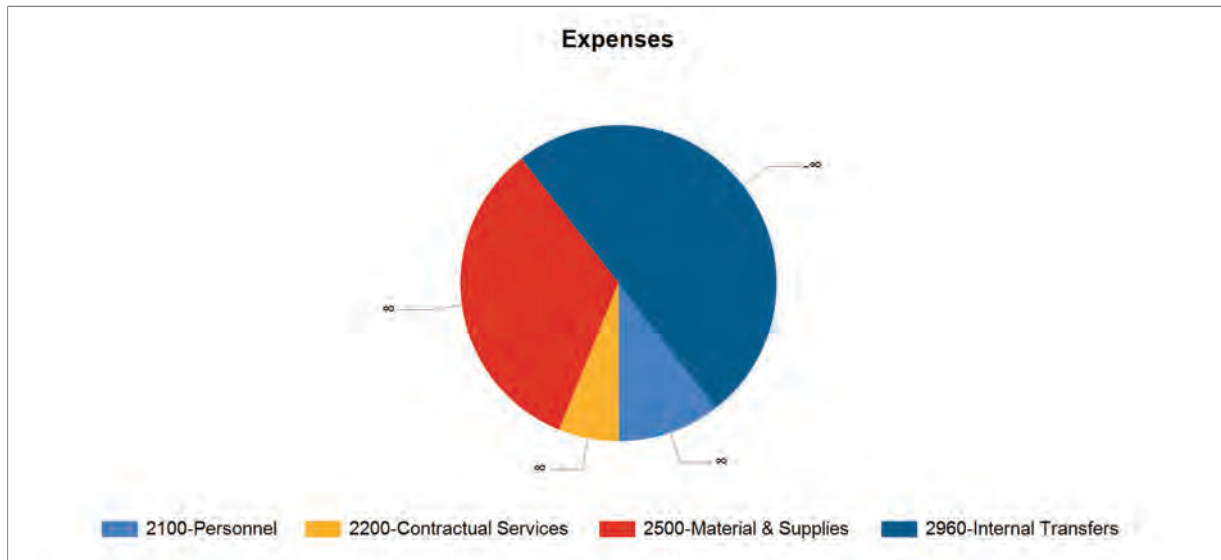
Inside the Rocky Regional Recreation Centre

Budget Summary



Costing Center **72-10 - Recreation Centre Building**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------------|-------------------|-------------|-------------|-----------|
| Expenses | | | | |
| 2100-Personnel | 49, 126 | 118, 573 | 106, 389 | (12, 184) |
| 2200-Contractual Services | 62, 868 | 56, 100 | 62, 200 | 6, 100 |
| 2300-Purchases from Other Gov't | 0 | 380 | 0 | (380) |
| 2500-Material & Supplies | 353, 179 | 321, 800 | 336, 300 | 14, 500 |
| 2960-Internal Transfers | 0 | (496, 853) | (504, 889) | (8, 036) |
| Total Expenses | 465, 172 | 0 | 0 | 0 |
| Surplus/(Deficit) | (465, 172) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Recreation Centre Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|--------------------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-70-72-10-2110 | 2110-Salaries & Wages | Decreased | 11.68 % | 97,132 | 85,787 | (11,344) |
| 2-70-72-10-2130 | 2130-Benefits | Decreased | 3.92 % | 21,441 | 20,602 | (839) |
| 2-70-72-10-2140 | 2140-Training | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-70-72-10-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-70-72-10-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-70-72-10-2213 | 2213-Staff Conferences | Increased | 16.67 % | 600 | 700 | 100 |
| 2-70-72-10-2217 | 2217-Communications | Increased | 11.76 % | 3,400 | 3,800 | 400 |
| 2-70-72-10-2245 | 2245-IT Services & Agreements | Increased | 318.60 % | 2,150 | 9,000 | 6,850 |
| 2-70-72-10-2252 | 2252-Contract - Building Maint | Decreased | 2.66 % | 46,950 | 45,700 | (1,250) |
| 2-70-72-10-2330 | 2330-Radio Licensing | Not used this year | | 380 | - | (380) |
| 2-70-72-10-2510 | 2510-Materials & Supplies | Decreased | 33.33 % | 15,000 | 10,000 | (5,000) |
| 2-70-72-10-2513 | 2513-Materials & Supplies - Janitorial | Increased | 6.67 % | 15,000 | 16,000 | 1,000 |
| 2-70-72-10-2521 | 2521-Fuel, Oil, Etc | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-70-72-10-2540 | 2540-Water/Sewer | Increased | 25.00 % | 20,000 | 25,000 | 5,000 |
| 2-70-72-10-2543 | 2543-Power | Increased | 4.92 % | 203,300 | 213,300 | 10,000 |
| 2-70-72-10-2544 | 2544-Natural Gas/Propane | Increased | 5.26 % | 66,500 | 70,000 | 3,500 |
| 2-70-72-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.62 % | (496,853) | (504,889) | (8,036) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House

Recreation Centre Building



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|--|--|--|----------------------|----------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-72-10-2110 | Salaries & Wages | | | 85,787 |
| 2-70-72-10-2130 | Benefits | | | 20,602 |
| Total | | | | 106,389 |
| 2200-Contractual Services | | | | |
| 2-70-72-10-2140 | Training | Management classes etc for maintenance | | 1,500 |
| 2-70-72-10-2211 | Staff Meals & Accom | Hotels, Meals, Incidentals | | 1,000 |
| 2-70-72-10-2212 | Staff Travel - mileage, airfare, car rentals | | | 500 |
| 2-70-72-10-2213 | Staff Conferences | AARFP Conference | | 700 |
| 2-70-72-10-2217 | Communications | Wifi/cable/SOCAN License | | 3,800 |
| 2-70-72-10-2245 | IT Services & Agreements | Smart Draw Program | 150 | |
| 2-70-72-10-2245 | IT Services & Agreements | Asset Planner Energy Module set up | 6,750 | |
| 2-70-72-10-2245 | IT Services & Agreements | Asset Planner | 2,100 | |
| | | | | 9,000 |
| 2-70-72-10-2252 | Contract - Building Maint | Range hood re certification and cleaning | 2,100 | |
| 2-70-72-10-2252 | Contract - Building Maint | Sprinkler inspection | 1,500 | |
| 2-70-72-10-2252 | Contract - Building Maint | Contracted project Entilweb (BMS) | 600 | |
| 2-70-72-10-2252 | Contract - Building Maint | Elevator Inspection AEDERSA, Inspection and Service Agreement | 5,200 | |
| 2-70-72-10-2252 | Contract - Building Maint | waste management contract | 3,250 | |
| 2-70-72-10-2252 | Contract - Building Maint | Fire panel recertification | 1,700 | |
| 2-70-72-10-2252 | Contract - Building Maint | Telus monitoring | 1,000 | |
| 2-70-72-10-2252 | Contract - Building Maint | ABSA boiler recertification | 450 | |
| 2-70-72-10-2252 | Contract - Building Maint | Backflow inspection | 1,200 | |
| 2-70-72-10-2252 | Contract - Building Maint | Fire extinguisher recertification | 1,600 | |
| 2-70-72-10-2252 | Contract - Building Maint | Generator load test | 2,500 | |
| 2-70-72-10-2252 | Contract - Building Maint | General - plumbing, electrical, boom lift certification | 15,000 | |
| 2-70-72-10-2252 | Contract - Building Maint | HVAC Servicing | 6,000 | |
| 2-70-72-10-2252 | Contract - Building Maint | Canadian linen Mat Service | 3,600 | |
| | | | | 45,700 |
| Total | | | | 62,200 |
| 2300-Purchases from Other Gov't | | | | |
| 2-70-72-10-2330 | Radio Licensing | Portable radio license | | - |
| Total | | | | - |
| 2500-Material & Supplies | | | | |
| 2-70-72-10-2510 | Materials & Supplies | Batteries, parts, filters, paint, In House projects life cycling | | 10,000 |
| 2-70-72-10-2513 | Materials & Supplies - Janitorial | Cleaning Supplies, Paper Towels, Toilet Tissue etc. | | 16,000 |
| 2-70-72-10-2521 | Fuel, Oil, Etc | Fuel for generator | | 2,000 |
| 2-70-72-10-2540 | Water/Sewer | Based on prior year actual usage | | 25,000 |
| 2-70-72-10-2543 | Power | Based on projection | | 213,300 |
| 2-70-72-10-2544 | Natural Gas/Propane | Based on prior years actuals and current year projections | | 70,000 |
| Total | | | | 336,300 |
| 2960-Internal Transfers | | | | |

Budget Summary - Rocky Mountain House



Recreation Centre Building

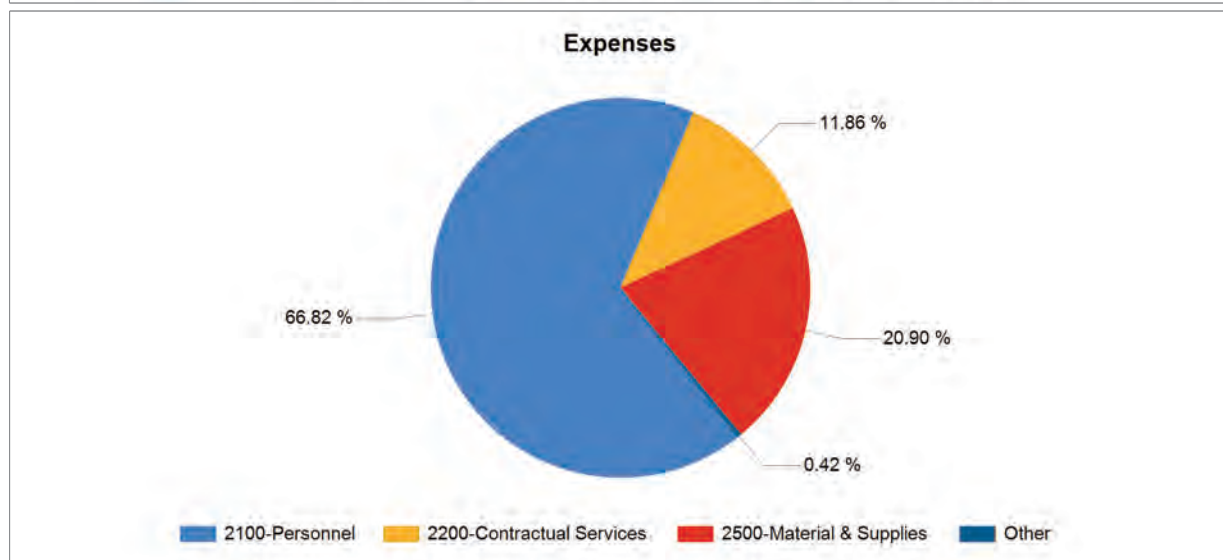
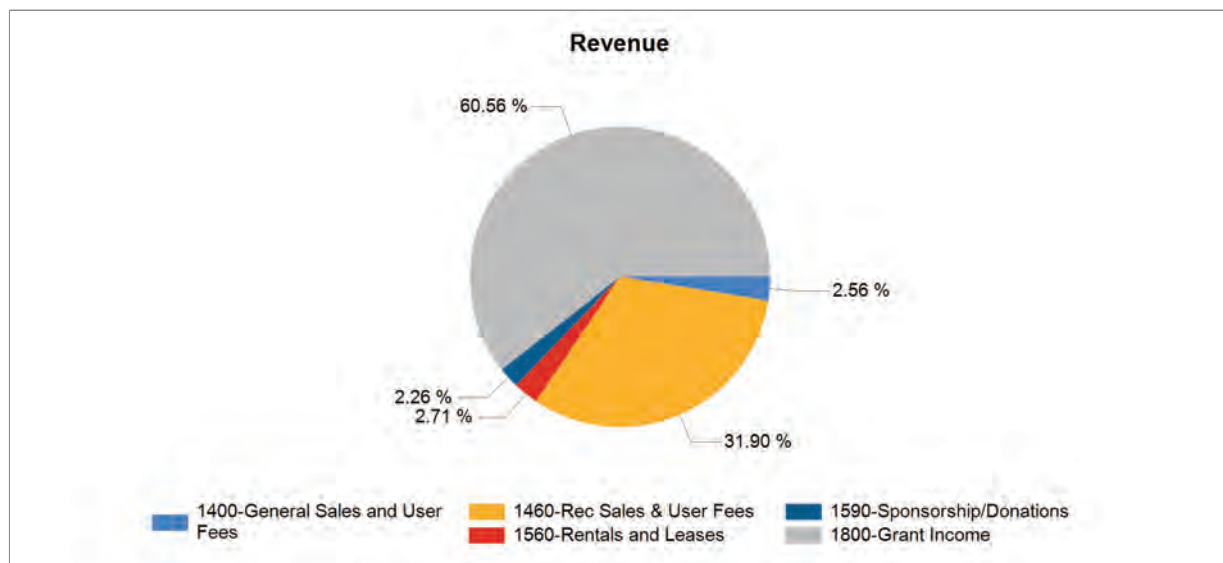
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-----------------|-------------------------------------|---|----------------------|-------------|
| 2-70-72-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - Rocky Regional Rec Centre Bldg Allocation" | | (504, 889) |
| Total | | | | (504, 889) |
| Total Expenses | | | | - |
| Net Total | | | | - |

Budget Summary

Department **73 - Pool**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|------------------|------------------|---------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 18,067 | 15,000 | 17,000 | 2,000 |
| 1460-Rec Sales & User Fees | 232,967 | 186,500 | 211,500 | 25,000 |
| 1560-Rentals and Leases | 18,941 | 18,000 | 18,000 | 0 |
| 1590-Sponsorship/Donations | 16,000 | 16,000 | 15,000 | (1,000) |
| 1800-Grant Income | 354,269 | 392,902 | 401,584 | 8,682 |
| Total Revenues | 640,243 | 628,402 | 663,084 | 34,682 |
| Expenses | | | | |
| 2100-Personnel | 697,028 | 673,681 | 708,037 | 34,356 |
| 2200-Contractual Services | 141,006 | 117,200 | 125,635 | 8,435 |
| 2500-Material & Supplies | 208,341 | 220,950 | 221,500 | 550 |
| 2800-Bank Charges & Interest | 5,073 | 4,000 | 4,500 | 500 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 1,051,448 | 1,015,831 | 1,059,672 | 43,841 |
| Surplus/(Deficit) | (411,204) | -387,429 | -396,588 | -9,159 |



73-00 - Pool Operations

The pool is operated on a year round basis and offers a variety of programs and public swims for all age groups.



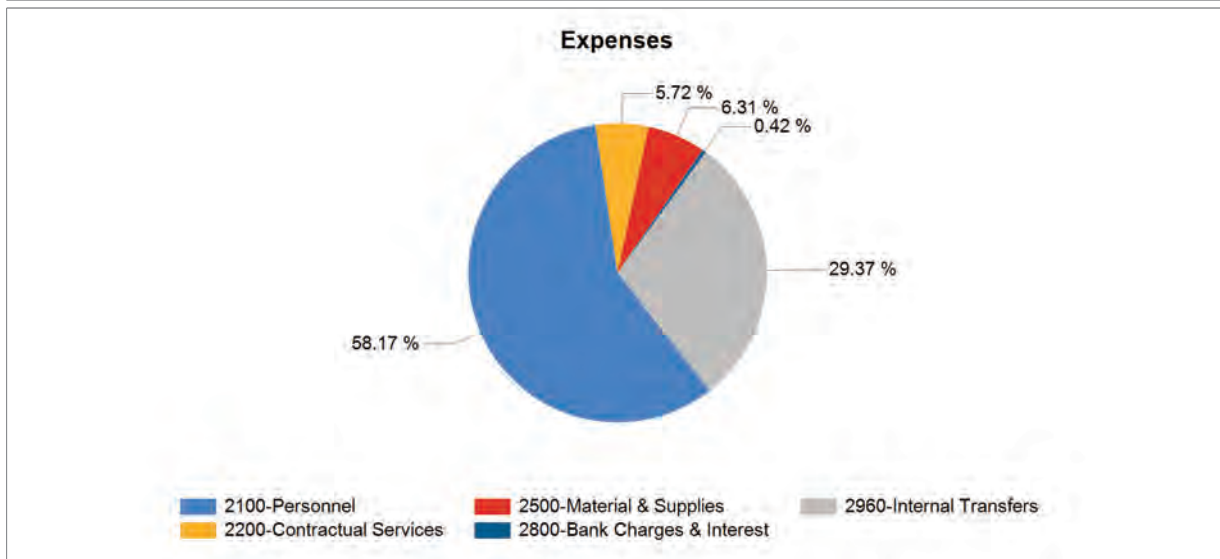
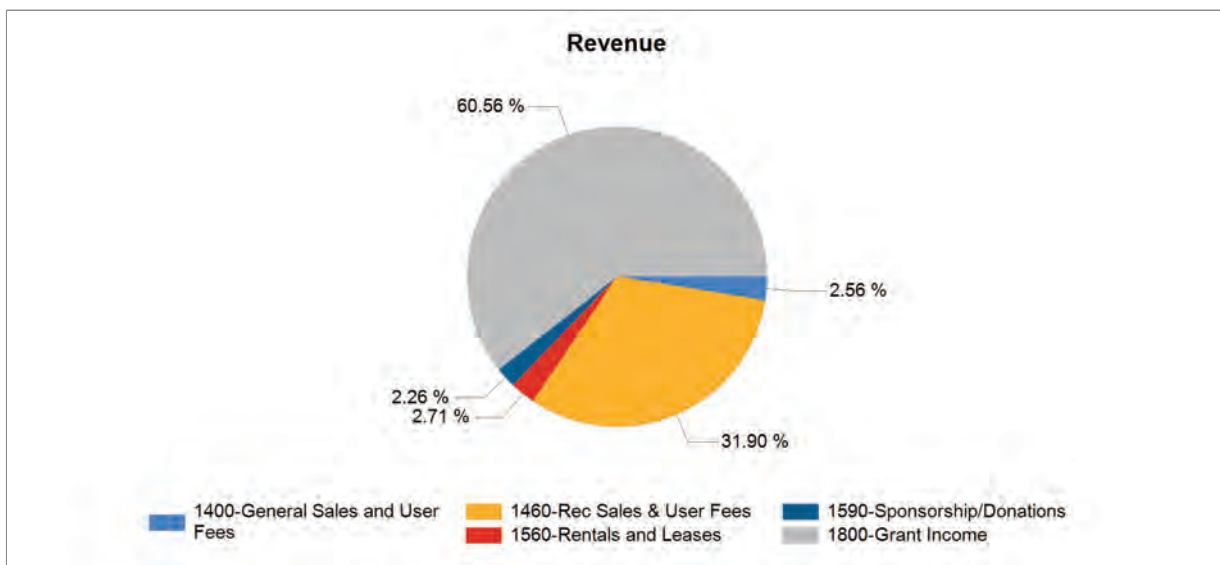
Inside the Co-operative Aquatic Centre

Budget Summary



Costing Center **73-00 - Pool Operations**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|------------------|------------------|---------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 18,067 | 15,000 | 17,000 | 2,000 |
| 1460-Rec Sales & User Fees | 232,967 | 186,500 | 211,500 | 25,000 |
| 1560-Rentals and Leases | 18,941 | 18,000 | 18,000 | 0 |
| 1590-Sponsorship/Donations | 16,000 | 16,000 | 15,000 | (1,000) |
| 1800-Grant Income | 354,269 | 392,902 | 401,584 | 8,682 |
| Total Revenues | 640,243 | 628,402 | 663,084 | 34,682 |
| Expenses | | | | |
| 2100-Personnel | 630,264 | 585,301 | 616,416 | 31,115 |
| 2200-Contractual Services | 50,048 | 52,150 | 60,585 | 8,435 |
| 2500-Material & Supplies | 65,956 | 66,350 | 66,900 | 550 |
| 2800-Bank Charges & Interest | 5,073 | 4,000 | 4,500 | 500 |
| 2960-Internal Transfers | 0 | 308,030 | 311,271 | 3,241 |
| Total Expenses | 751,340 | 1,015,831 | 1,059,672 | 43,841 |
| Surplus/(Deficit) | (111,097) | -387,429 | -396,588 | -9,159 |



Budget Summary - Rocky Mountain House



Pool Operations

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|---|---------------|----------------|------------------|------------------|----------------|
| Revenues | | | | | | |
| 1-70-73-00-1411 | 1411-Sale of Goods | Increased | 13.33 % | 15,000 | 17,000 | 2,000 |
| 1-70-73-00-1412 | 1412-Public Admission | Increased | 7.14 % | 70,000 | 75,000 | 5,000 |
| 1-70-73-00-1413 | 1413-Lessons | Increased | 21.43 % | 70,000 | 85,000 | 15,000 |
| 1-70-73-00-1414 | 1414-Seasons Passes/Tickets | Unchanged | 0.00 % | 25,000 | 25,000 | 0 |
| 1-70-73-00-1415 | 1415-Clubs/Schools | Increased | 25.00 % | 20,000 | 25,000 | 5,000 |
| 1-70-73-00-1424 | 1424-Vending Sale Commissions | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 1-70-73-00-1560 | 1560-Rentals | Unchanged | 0.00 % | 18,000 | 18,000 | 0 |
| 1-70-73-00-1595 | 1595-Donations/Gift | Decreased | 6.25 % | 16,000 | 15,000 | (1,000) |
| 1-70-73-00-1855 | 1855-Local Operating Grants | Increased | 2.21 % | 392,902 | 401,584 | 8,682 |
| Total Revenues | | | 5.52 % | 628,402 | 663,084 | 34,682 |
| Expenses | | | | | | |
| 2-70-73-00-2110 | 2110-Salaries & Wages | Increased | 4.02 % | 503,823 | 524,070 | 20,246 |
| 2-70-73-00-2130 | 2130-Benefits | Increased | 13.34 % | 81,478 | 92,346 | 10,868 |
| 2-70-73-00-2140 | 2140-Training | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-70-73-00-2211 | 2211-Staff Meals & Accom | Increased | 50.00 % | 1,000 | 1,500 | 500 |
| 2-70-73-00-2212 | 2212-Staff Travel - mileage, airfare, car rentals | Unchanged | 0.00 % | 750 | 750 | 0 |
| 2-70-73-00-2213 | 2213-Staff Conferences | Increased | 130.77 % | 650 | 1,500 | 850 |
| 2-70-73-00-2215 | 2215-Freight | Unchanged | 0.00 % | 3,500 | 3,500 | 0 |
| 2-70-73-00-2217 | 2217-Communications | Unchanged | 0.00 % | 4,100 | 4,100 | 0 |
| 2-70-73-00-2221 | 2221-Advertising | Unchanged | 0.00 % | 7,000 | 7,000 | 0 |
| 2-70-73-00-2223 | 2223-Subscriptions | Increased | 500.00 % | 150 | 900 | 750 |
| 2-70-73-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 750 | 750 | 0 |
| 2-70-73-00-2245 | 2245-IT Services & Agreements | Increased | 3.49 % | 5,300 | 5,485 | 185 |
| 2-70-73-00-2252 | 2252-Contract - Building Maint | New this year | | - | 11,000 | 11,000 |
| 2-70-73-00-2257 | 2257-Contracted Services | Decreased | 53.30 % | 9,850 | 4,600 | (5,250) |
| 2-70-73-00-2274 | 2274-Insurance | Increased | 2.48 % | 16,100 | 16,500 | 400 |
| 2-70-73-00-2510 | 2510-Materials & Supplies | Decreased | 5.63 % | 23,100 | 21,800 | (1,300) |
| 2-70-73-00-2512 | 2512-Supplies for Resale | Increased | 25.00 % | 8,000 | 10,000 | 2,000 |
| 2-70-73-00-2513 | 2513-Materials & Supplies - Janitorial | Increased | 50.00 % | 8,000 | 12,000 | 4,000 |
| 2-70-73-00-2520 | 2520-Chemicals/Gases | Decreased | 15.23 % | 27,250 | 23,100 | (4,150) |
| 2-70-73-00-2814 | 2814-Bank Charges & Interest | Increased | 12.50 % | 4,000 | 4,500 | 500 |
| 2-70-73-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.05 % | 308,030 | 311,271 | 3,242 |
| Total Expenses | | | 4.32 % | 1,015,831 | 1,059,672 | 43,841 |
| Net Total | | | | (387,429) | (396,588) | (9,159) |

Budget Summary - Rocky Mountain House



Pool Operations

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--|--|----------------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-70-73-00-1411 | Sale of Goods | Goggles, swim wear, course materials | | 17,000 |
| Total | | | | 17,000 |
| 1460-Rec Sales & User Fees | | | | |
| 1-70-73-00-1412 | Public Admission | Based on 2023 and 2024 levels | | 75,000 |
| 1-70-73-00-1413 | Lessons | General/ all lessons | | 85,000 |
| 1-70-73-00-1414 | Seasons Passes/Tickets | Pool pass only purchases | 12,500 | |
| 1-70-73-00-1414 | Seasons Passes/Tickets | Rocky Passes - 13% of daily admissions | 12,500 | |
| | | | | 25,000 |
| 1-70-73-00-1415 | Clubs/Schools | Barracudas Swim club, schools, Canoe Club | | 25,000 |
| 1-70-73-00-1424 | Vending Sale Commissions | Macs Munchies vending | | 1,500 |
| Total | | | | 211,500 |
| 1560-Rentals and Leases | | | | |
| 1-70-73-00-1560 | Rentals | Room rentals, pool rentals | | 18,000 |
| Total | | | | 18,000 |
| 1590-Sponsorship/Donations | | | | |
| 1-70-73-00-1595 | Donations/Gift | Credit Union Sponsorship | 7,500 | |
| 1-70-73-00-1595 | Donations/Gift | Great Canadian Dollar Store Room Sponsorship | - | |
| 1-70-73-00-1595 | Donations/Gift | Evergreen Co-op Sponsorship | 7,500 | |
| | | | | 15,000 |
| Total | | | | 15,000 |
| 1800-Grant Income | | | | |
| 1-70-73-00-1855 | Local Operating Grants | County contribution - 50% based on year end calculations | | 401,584 |
| Total | | | | 401,584 |
| Total Revenues | | | | 663,084 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-73-00-2110 | Salaries & Wages | | | 524,070 |
| 2-70-73-00-2130 | Benefits | | | 92,346 |
| Total | | | | 616,416 |
| 2200-Contractual Services | | | | |
| 2-70-73-00-2140 | Training | Exam fees, Certification and recertification fees | 2,200 | |
| 2-70-73-00-2140 | Training | Staff training courses | 800 | |
| | | | | 3,000 |
| 2-70-73-00-2211 | Staff Meals & Accom | Hotels , food, Mileage for training | | 1,500 |
| 2-70-73-00-2212 | Staff Travel - mileage, airfare, car rentals | | | 750 |
| 2-70-73-00-2213 | Staff Conferences | | - | |
| 2-70-73-00-2213 | Staff Conferences | AARFP conference | 1,500 | |
| | | | | 1,500 |
| 2-70-73-00-2215 | Freight | Delivery, Purolator | 1,500 | |
| 2-70-73-00-2215 | Freight | Chemical Freight | 2,000 | |
| | | | | 3,500 |
| 2-70-73-00-2217 | Communications | Cellphone fees, replacement phones | | 4,100 |
| 2-70-73-00-2221 | Advertising | Community Program Guide pages, Special events | | 7,000 |
| 2-70-73-00-2223 | Subscriptions | Spotify | 150 | |
| 2-70-73-00-2223 | Subscriptions | Movie Licences | 750 | |
| | | | | 900 |
| 2-70-73-00-2224 | Municipal Memberships | AARFP Memberships, CARA Pool Toy program | 500 | |

Budget Summary - Rocky Mountain House



Pool Operations

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-----------------------------------|--|----------------------|----------------|
| 2-70-73-00-2224 | Municipal Memberships | Lifesaving Society Affiliate Fee | 250 | 750 |
| 2-70-73-00-2245 | IT Services & Agreements | Perfect Mind program (Split with Guest Services) | | 5, 485 |
| 2-70-73-00-2252 | Contract - Building Maint | Chlorine System Maintenance | 4, 500 | |
| 2-70-73-00-2252 | Contract - Building Maint | Water Slide Maintenance | 4, 500 | |
| 2-70-73-00-2252 | Contract - Building Maint | Fix waterslide leak | 2, 000 | 11, 000 |
| 2-70-73-00-2257 | Contracted Services | Kayak Rentals | 3, 500 | |
| 2-70-73-00-2257 | Contracted Services | | - | |
| 2-70-73-00-2257 | Contracted Services | Merlin Shredding | 100 | |
| 2-70-73-00-2257 | Contracted Services | Floor mat rentals (2) | 1, 000 | 4, 600 |
| 2-70-73-00-2274 | Insurance | | | 16, 500 |
| Total | | | | 60, 585 |
| 2500-Material & Supplies | | | | |
| 2-70-73-00-2510 | Materials & Supplies | Special Events (parade supplies, Senior's Tea, Safety day, inflatable, Dive-in movies) | 2, 500 | |
| 2-70-73-00-2510 | Materials & Supplies | Dolphin pool repairs 3 year cycle | - | |
| 2-70-73-00-2510 | Materials & Supplies | Office Supplies | 4, 200 | |
| 2-70-73-00-2510 | Materials & Supplies | Not for resale, program supplies (report cards, stickers, award items, rackcards, wristbands) | 1, 500 | |
| 2-70-73-00-2510 | Materials & Supplies | Instructor suit/rashguard and goggle allowance (\$100/yr. Instructor only) | 2, 200 | |
| 2-70-73-00-2510 | Materials & Supplies | Swimming aids, lifejackets, and toys | 2, 000 | |
| 2-70-73-00-2510 | Materials & Supplies | Leadership program materials | 2, 400 | |
| 2-70-73-00-2510 | Materials & Supplies | Uniforms | 2, 000 | |
| 2-70-73-00-2510 | Materials & Supplies | Light Maintenance Supplies (Shut-down supplies, paint, screws, coat hooks, Ph slides etc.) Dosing pumps, signage, grout. | 5, 000 | 21, 800 |
| 2-70-73-00-2512 | Supplies for Resale | Goggles, bathing suit, swim diapers, limited program supplies | | 10, 000 |
| 2-70-73-00-2513 | Materials & Supplies - Janitorial | Chemical resistant suits | 500 | |
| 2-70-73-00-2513 | Materials & Supplies - Janitorial | Cleaning chemicals | 3, 000 | |
| 2-70-73-00-2513 | Materials & Supplies - Janitorial | Various janitorial supplies - gloves, vacuum bags, paper towel, brushes, soap, toilet tissue | 8, 500 | 12, 000 |
| 2-70-73-00-2520 | Chemicals/Gases | PH Down | 4, 000 | |
| 2-70-73-00-2520 | Chemicals/Gases | Chlorine Gas | 6, 500 | |
| 2-70-73-00-2520 | Chemicals/Gases | Reagents | 1, 200 | |
| 2-70-73-00-2520 | Chemicals/Gases | Clear Assist | 400 | |
| 2-70-73-00-2520 | Chemicals/Gases | Sodium Bicarb | 6, 000 | |
| 2-70-73-00-2520 | Chemicals/Gases | Dry CL | 1, 000 | |
| 2-70-73-00-2520 | Chemicals/Gases | Floculant | 4, 000 | 23, 100 |
| Total | | | | 66, 900 |
| 2800-Bank Charges & Interest | | | | |
| 2-70-73-00-2814 | Bank Charges & Interest | Debit Machine Charges | | 4, 500 |
| Total | | | | 4, 500 |

Budget Summary - Rocky Mountain House



Pool Operations

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|--------------------------------|-------------------------------------|---|----------------------|--------------------------|
| 2960-Internal Transfers | | | | |
| 2-70-73-00-2960 | Gross Recoveries to Other Operating | - Pool Building Allocation from 73-10 - Pool Building (100.00%) | | 311, 271 |
| Total | | | | <u>311, 271</u> |
| Total Expenses | | | | <u>1, 059, 672</u> |
| Net Total | | | | <u><u>(396, 588)</u></u> |

73-10 - Pool Building

This cost center records the costs of operating the building which houses the pool.



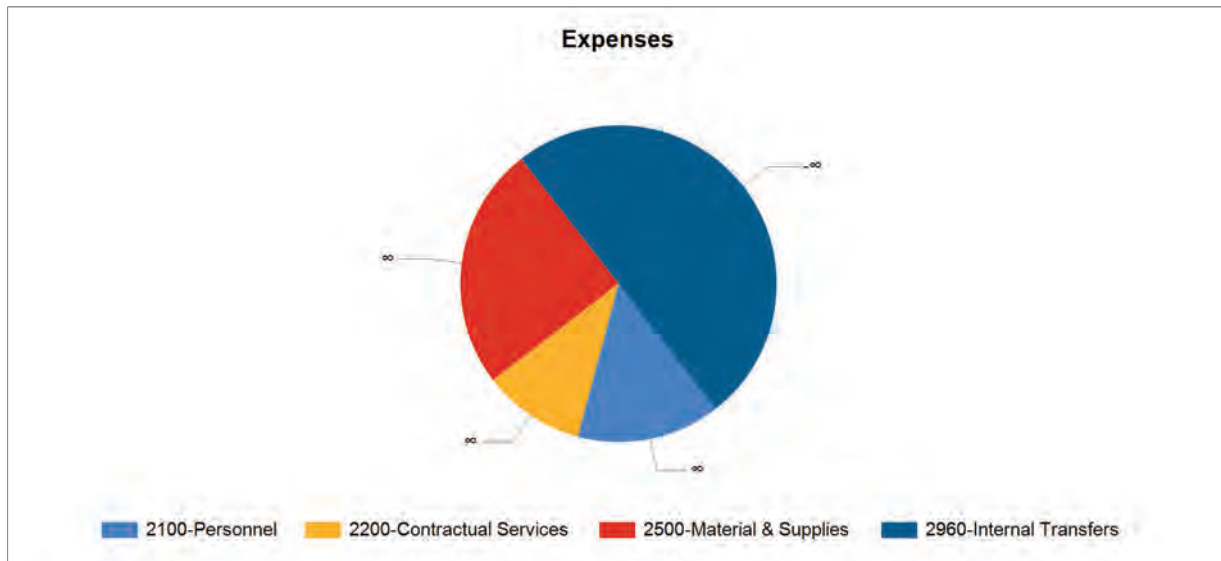
Co-operative Aquatic Centre building

Budget Summary

Costing Center **73-10 - Pool Building**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 66,764 | 88,380 | 91,621 | 3,241 |
| 2200-Contractual Services | 90,958 | 65,050 | 65,050 | 0 |
| 2500-Material & Supplies | 142,385 | 154,600 | 154,600 | 0 |
| 2960-Internal Transfers | 0 | (308,030) | (311,271) | (3,241) |
| Total Expenses | 300,107 | 0 | 0 | 0 |
| Surplus/(Deficit) | (300,107) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Pool Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-70-73-10-2110 | 2110-Salaries & Wages | Increased | 4.02 % | 71,111 | 73,967 | 2,856 |
| 2-70-73-10-2130 | 2130-Benefits | Increased | 2.23 % | 17,269 | 17,654 | 386 |
| 2-70-73-10-2217 | 2217-Communications | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-70-73-10-2245 | 2245-IT Services & Agreements | Unchanged | 0.00 % | 1,200 | 1,200 | 0 |
| 2-70-73-10-2252 | 2252-Contract - Building Maint | Unchanged | 0.00 % | 61,850 | 61,850 | 0 |
| 2-70-73-10-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 9,600 | 9,600 | 0 |
| 2-70-73-10-2540 | 2540-Water/Sewer | Increased | 25.00 % | 20,000 | 25,000 | 5,000 |
| 2-70-73-10-2543 | 2543-Power | Decreased | 11.11 % | 45,000 | 40,000 | (5,000) |
| 2-70-73-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 80,000 | 80,000 | 0 |
| 2-70-73-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 1.05 % | (308,030) | (311,271) | (3,242) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Pool Building

2026 Budget Details

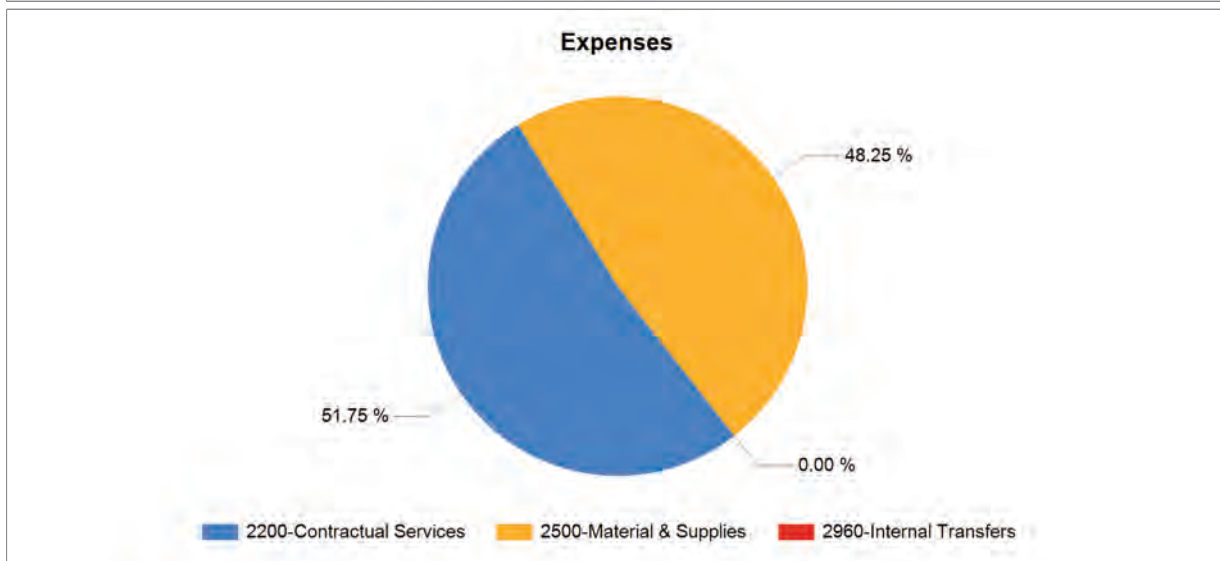
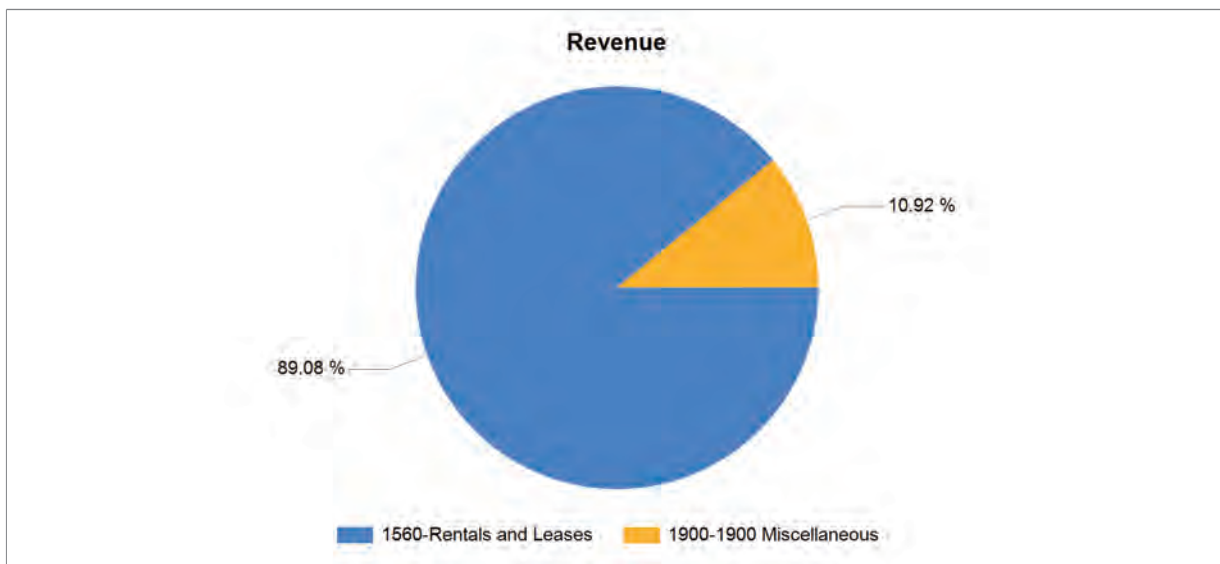
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-73-10-2110 | Salaries & Wages | | | 73,967 |
| 2-70-73-10-2130 | Benefits | | | 17,654 |
| Total | | | | 91,621 |
| 2200-Contractual Services | | | | |
| 2-70-73-10-2217 | Communications | Shaw Wifi | | 2,000 |
| 2-70-73-10-2245 | IT Services & Agreements | Asset Planner Agreement | | 1,200 |
| 2-70-73-10-2252 | Contract - Building Maint | Service regulators | 730 | |
| 2-70-73-10-2252 | Contract - Building Maint | Waste management contract | 1,700 | |
| 2-70-73-10-2252 | Contract - Building Maint | Sprinkler inspection | 1,070 | |
| 2-70-73-10-2252 | Contract - Building Maint | Electrical repairs & maintenance | 2,000 | |
| 2-70-73-10-2252 | Contract - Building Maint | Aquatech service | 5,000 | |
| 2-70-73-10-2252 | Contract - Building Maint | Ambusch/Telus contract | 750 | |
| 2-70-73-10-2252 | Contract - Building Maint | CHP Service Contract & Repairs | 35,000 | |
| 2-70-73-10-2252 | Contract - Building Maint | Plumbing repairs & maintenance, pump rebuild | 15,000 | |
| 2-70-73-10-2252 | Contract - Building Maint | Fire panel and fire extinguisher recertification | 600 | |
| Total | | | | 61,850 |
| Total | | | | 65,050 |
| 2500-Material & Supplies | | | | |
| 2-70-73-10-2510 | Materials & Supplies | Plumbing & HVAC parts | 4,000 | |
| 2-70-73-10-2510 | Materials & Supplies | Sensor replacement | 1,500 | |
| 2-70-73-10-2510 | Materials & Supplies | Paint | 700 | |
| 2-70-73-10-2510 | Materials & Supplies | Filters | 1,000 | |
| 2-70-73-10-2510 | Materials & Supplies | AED batteries & pads | 900 | |
| 2-70-73-10-2510 | Materials & Supplies | Parts, Glycol | 1,500 | |
| | | | | 9,600 |
| 2-70-73-10-2540 | Water/Sewer | Utilities based on actual costs | | 25,000 |
| 2-70-73-10-2543 | Power | Based on prior year actuals and current year projections | | 40,000 |
| 2-70-73-10-2544 | Natural Gas/Propane | Utilities based on prior year actual and current year projection | | 80,000 |
| Total | | | | 154,600 |
| 2960-Internal Transfers | | | | |
| 2-70-73-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - Pool Building Allocation" | | (311,271) |
| Total | | | | (311,271) |
| Total Expenses | | | | - |
| Net Total | | | | - |

Budget Summary



Department **74 - Curling Rink**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|---------------|---------------|---------------|--------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 23,094 | 19,400 | 20,400 | 1,000 |
| 1900-1900 Miscellaneous | 1,711 | 2,500 | 2,500 | 0 |
| Total Revenues | 24,805 | 21,900 | 22,900 | 1,000 |
| Expenses | | | | |
| 2200-Contractual Services | 11,242 | 11,700 | 11,800 | 100 |
| 2500-Material & Supplies | 9,435 | 11,000 | 11,000 | 0 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 20,676 | 22,700 | 22,800 | 100 |
| Surplus/(Deficit) | 4,129 | -800 | 100 | 900 |



74-00 - Curling Rink Admin

Revenue reflects operating cost recovery collected from the Curling Club as well as occasional rental of the curling lounge in the off season.



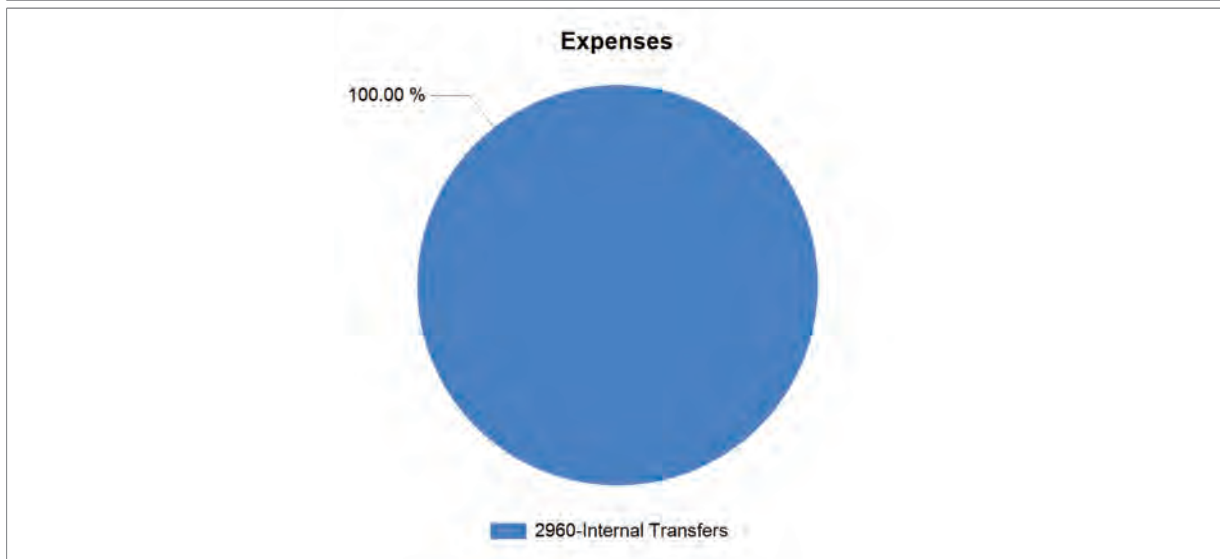
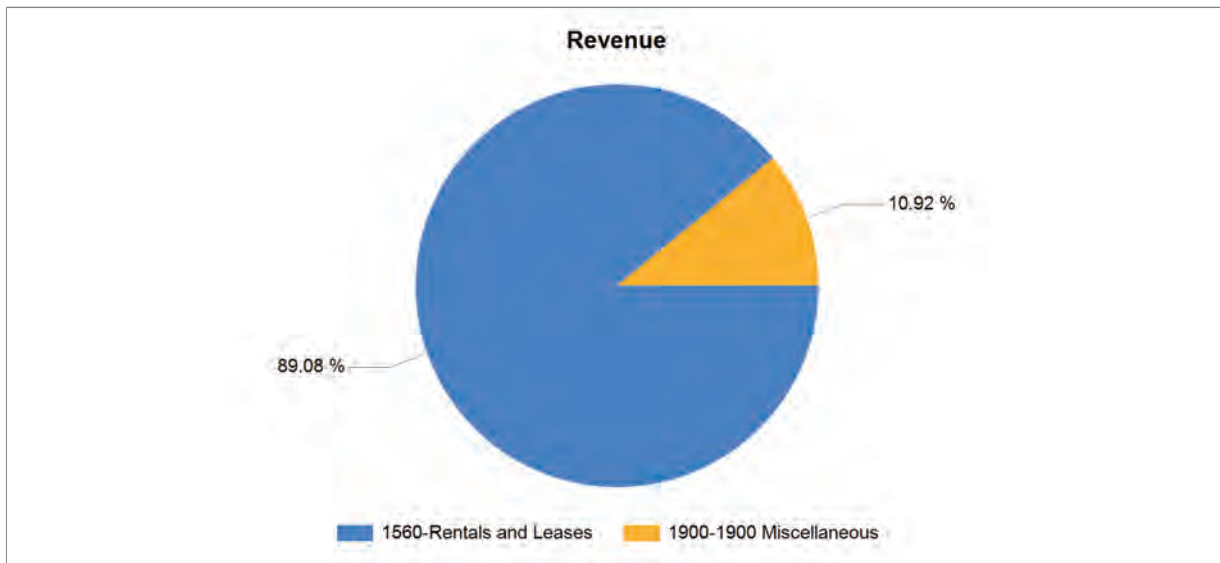
Curling Club Lounge

Budget Summary



Costing Center **74-00 - Curling Rink Admin**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|--------------------------|---------------|---------------|---------------|--------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 23,094 | 19,400 | 20,400 | 1,000 |
| 1900-1900 Miscellaneous | 1,711 | 2,500 | 2,500 | 0 |
| Total Revenues | 24,805 | 21,900 | 22,900 | 1,000 |
| Expenses | | | | |
| 2960-Internal Transfers | 0 | 22,700 | 22,800 | 100 |
| Total Expenses | 0 | 22,700 | 22,800 | 100 |
| Surplus/(Deficit) | 24,805 | -800 | 100 | 900 |



Budget Summary - Rocky Mountain House

Curling Rink Admin



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|---------------|---------------|--------------|
| Revenues | | | | | | |
| 1-70-74-00-1560 | 1560-Rentals | Increased | 5.15 % | 19,400 | 20,400 | 1,000 |
| 1-70-74-00-1990 | 1990-Other Revenue | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| Total Revenues | | | 4.57 % | 21,900 | 22,900 | 1,000 |
| Expenses | | | | | | |
| 2-70-74-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 0.44 % | 22,700 | 22,800 | 100 |
| Total Expenses | | | 0.44 % | 22,700 | 22,800 | 100 |
| Net Total | | | | (800) | 100 | 900 |

Budget Summary - Rocky Mountain House

Curling Rink Admin



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|--------------------------------|-------------------------------------|--|----------------------|-------------|
| Revenues | | | | |
| 1560-Rentals and Leases | | | | |
| 1-70-74-00-1560 | Rentals | Off Season Lounge Rental Cost Share 60/40 | 1,000 | |
| 1-70-74-00-1560 | Rentals | Concession | 500 | |
| 1-70-74-00-1560 | Rentals | Utility and Insurance Recovery | 18,900 | |
| | | | | 20,400 |
| Total | | | | 20,400 |
| 1900-1900 Miscellaneous | | | | |
| 1-70-74-00-1990 | Other Revenue | Curling Club cost recovery, range hood servicing and fire extinguisher recertification | | 2,500 |
| Total | | | | 2,500 |
| Total Revenues | | | | 22,900 |
| Expenses | | | | |
| 2960-Internal Transfers | | | | |
| 2-70-74-00-2960 | Gross Recoveries to Other Operating | - Curling Rink Allocation from 74-10 - Curling Rink Building (100.00%) | | 22,800 |
| Total | | | | 22,800 |
| Total Expenses | | | | 22,800 |
| Net Total | | | | 100 |

74-10 - Curling Rink Building

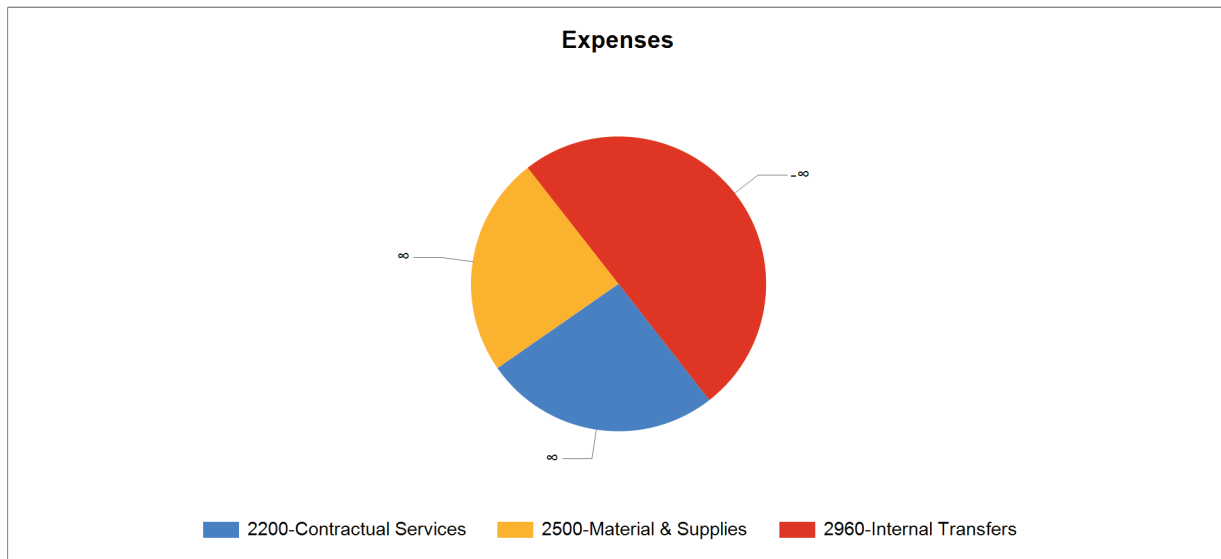
This cost center reflects expenses for insurance and utilities that are invoiced to the Curling Club

Budget Summary

Costing Center **74-10 - Curling Rink Building**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-------------|-------------|----------|
| Expenses | | | | |
| 2200-Contractual Services | 11, 242 | 11, 700 | 11, 800 | 100 |
| 2500-Material & Supplies | 9, 435 | 11, 000 | 11, 000 | 0 |
| 2960-Internal Transfers | 0 | (22, 700) | (22, 800) | (100) |
| Total Expenses | 20, 676 | 0 | 0 | 0 |
| Surplus/(Deficit) | (20, 676) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Curling Rink Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-70-74-10-2252 | 2252-Contract - Building Maint | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-70-74-10-2274 | 2274-Insurance | Increased | 1.09 % | 9,200 | 9,300 | 100 |
| 2-70-74-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 11,000 | 11,000 | 0 |
| 2-70-74-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 0.44 % | (22,700) | (22,800) | (100) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House

Curling Rink Building



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-70-74-10-2252 | Contract - Building Maint | Range Hood recertification & Cleaning, Fire Extinguisher Recertification | | 2, 500 |
| 2-70-74-10-2274 | Insurance | | | 9, 300 |
| Total | | | | 11, 800 |
| 2500-Material & Supplies | | | | |
| 2-70-74-10-2544 | Natural Gas/Propane | | | 11, 000 |
| Total | | | | 11, 000 |
| 2960-Internal Transfers | | | | |
| 2-70-74-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - Curling Rink Allocation" | | (22, 800) |
| Total | | | | (22, 800) |
| Total Expenses | | | | - |
| Net Total | | | | - |

Budget Summary



Department **75 - Guest Services, Programs & Fitness**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-----------------|------------------|------------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 1, 045 | 0 | 0 | 0 |
| 1460-Rec Sales & User Fees | 313, 115 | 195, 500 | 220, 500 | 25, 000 |
| 1560-Rentals and Leases | 51, 022 | 42, 105 | 44, 105 | 2, 000 |
| 1590-Sponsorship/Donations | 12, 700 | 9, 700 | 9, 700 | 0 |
| 1800-Grant Income | 141, 354 | 145, 350 | 143, 488 | (1, 862) |
| 1900-1900 Miscellaneous | 243 | 100 | 100 | 0 |
| Total Revenues | 519, 480 | 392, 755 | 417, 893 | 25, 138 |
| Expenses | | | | |
| 2100-Personnel | 394, 317 | 457, 612 | 470, 790 | 13, 178 |
| 2200-Contractual Services | 40, 643 | 53, 625 | 62, 625 | 9, 000 |
| 2500-Material & Supplies | 17, 114 | 17, 500 | 17, 550 | 50 |
| 2700-Grants and Transfers | 1, 121 | 0 | 0 | 0 |
| 2800-Bank Charges & Interest | 5, 788 | 3, 500 | 6, 000 | 2, 500 |
| 2900-Miscellaneous | 0 | 1, 000 | 1, 000 | 0 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 458, 982 | 533, 237 | 557, 965 | 24, 728 |
| Surplus/(Deficit) | 60, 498 | -140, 482 | -140, 072 | 410 |

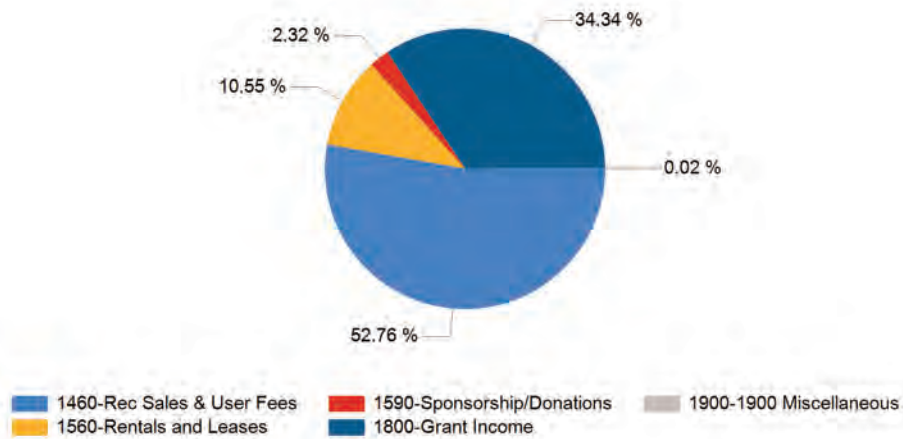
Budget Summary

Department

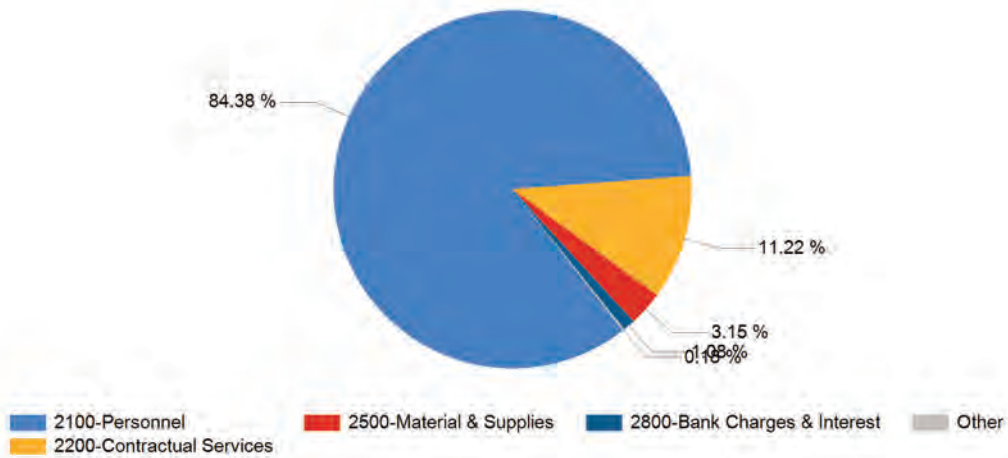
75 - Guest Services, Programs & Fitness



Revenue



Expenses



75-00 - Recreation and Guest Services

Guest Services is the front desk for directing the public within the Rocky Regional Recreation Centre as well as the main phone switchboard for Community Services and Recreation Department. Guest Services does the daily fitness center check-ins, membership sales, activity registration, and public skates. Rentals for user groups within the centre include the twin arenas, change rooms, meeting rooms, as well as table and chair rental. Guest Services is responsible for recreation daily deposits and invoicing.



Budget Summary

Costing Center **75-00 - Recreation and Guest Services**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|-----------------|-----------------|--------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 1,045 | 0 | 0 | 0 |
| 1460-Rec Sales & User Fees | 12,688 | 8,000 | 9,000 | 1,000 |
| 1560-Rentals and Leases | 51,022 | 42,105 | 44,105 | 2,000 |
| 1590-Sponsorship/Donations | 12,700 | 9,700 | 9,700 | 0 |
| 1800-Grant Income | 141,354 | 138,950 | 143,488 | 4,538 |
| 1900-1900 Miscellaneous | 243 | 100 | 100 | 0 |
| Total Revenues | 219,053 | 198,855 | 206,393 | 7,538 |
| Expenses | | | | |
| 2100-Personnel | 306,624 | 286,193 | 286,701 | 508 |
| 2200-Contractual Services | 8,438 | 15,375 | 21,475 | 6,100 |
| 2500-Material & Supplies | 4,265 | 4,000 | 4,050 | 50 |
| 2700-Grants and Transfers | 1,121 | 0 | 0 | 0 |
| 2800-Bank Charges & Interest | 5,788 | 3,500 | 6,000 | 2,500 |
| 2900-Miscellaneous | 0 | 1,000 | 1,000 | 0 |
| 2960-Internal Transfers | 0 | 29,269 | 27,239 | (2,030) |
| Total Expenses | 326,236 | 339,337 | 346,465 | 7,128 |
| Surplus/(Deficit) | (107,183) | -140,482 | -140,072 | 410 |

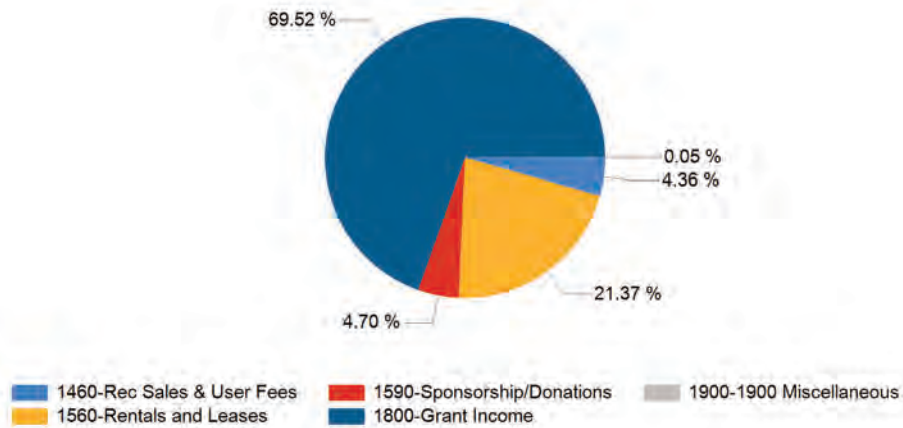
Budget Summary

Costing Center

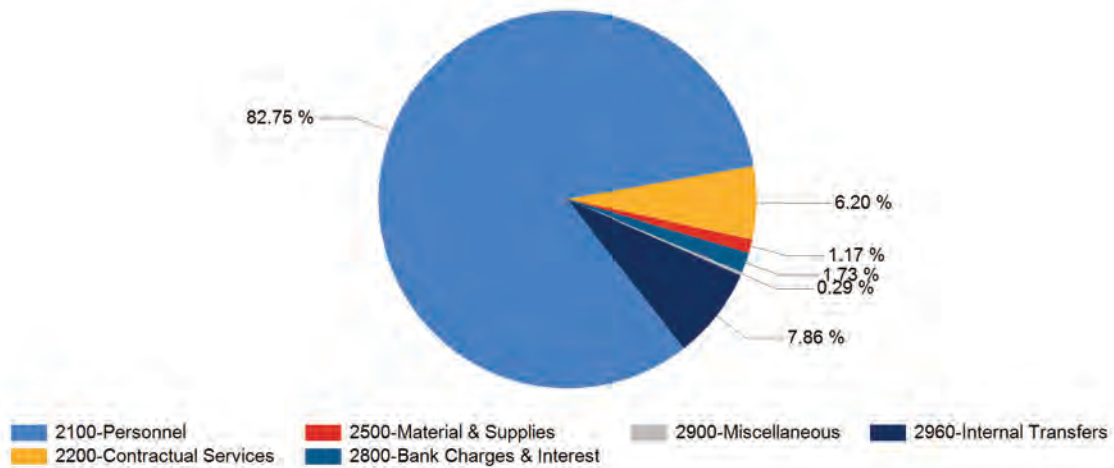
75-00 - Recreation and Guest Services



Revenue



Expenses



Budget Summary - Rocky Mountain House



Recreation and Guest Services

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|------------------|------------------|--------------|
| Revenues | | | | | | |
| 1-70-75-00-1412 | 1412-Public Admission | Increased | 16.67 % | 6,000 | 7,000 | 1,000 |
| 1-70-75-00-1423 | 1423-Advertising | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 1-70-75-00-1560 | 1560-Rentals | Increased | 4.75 % | 42,105 | 44,105 | 2,000 |
| 1-70-75-00-1595 | 1595-Donations/Gift | Unchanged | 0.00 % | 9,700 | 9,700 | 0 |
| 1-70-75-00-1855 | 1855-Local Operating Grants | Increased | 3.27 % | 138,950 | 143,488 | 4,538 |
| 1-70-75-00-1990 | 1990-Other Revenue | Unchanged | 0.00 % | 100 | 100 | 0 |
| Total Revenues | | | 3.79 % | 198,855 | 206,393 | 7,538 |
| Expenses | | | | | | |
| 2-70-75-00-2110 | 2110-Salaries & Wages | Decreased | 0.66 % | 246,313 | 244,686 | (1,627) |
| 2-70-75-00-2130 | 2130-Benefits | Increased | 5.35 % | 39,880 | 42,015 | 2,135 |
| 2-70-75-00-2140 | 2140-Training | Unchanged | 0.00 % | 750 | 750 | 0 |
| 2-70-75-00-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-70-75-00-2213 | 2213-Staff Conferences | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-70-75-00-2217 | 2217-Communications | Unchanged | 0.00 % | 1,450 | 1,450 | 0 |
| 2-70-75-00-2221 | 2221-Advertising | Increased | 600.00 % | 1,000 | 7,000 | 6,000 |
| 2-70-75-00-2224 | 2224-Municipal Memberships | Unchanged | 0.00 % | 275 | 275 | 0 |
| 2-70-75-00-2245 | 2245-IT Services & Agreements | Increased | 1.69 % | 5,900 | 6,000 | 100 |
| 2-70-75-00-2274 | 2274-Insurance | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-70-75-00-2510 | 2510-Materials & Supplies | Increased | 3.33 % | 1,500 | 1,550 | 50 |
| 2-70-75-00-2511 | 2511-Copier Leases & Charges | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-70-75-00-2814 | 2814-Bank Charges & Interest | Increased | 71.43 % | 3,500 | 6,000 | 2,500 |
| 2-70-75-00-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 6.94 % | 29,269 | 27,239 | (2,030) |
| 2-70-75-00-2990 | 2990-Other Expenses | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| Total Expenses | | | 2.10 % | 339,338 | 346,465 | 7,127 |
| Net Total | | | | (140,483) | (140,072) | 411 |

Budget Summary - Rocky Mountain House

Recreation and Guest Services



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------------|--------------------------|---|----------------------|-----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | | | | |
| 1-70-75-00-1412 | Public Admission | Daily Admissions (Child Minding, Showers) | 1, 500 | |
| 1-70-75-00-1412 | Public Admission | Public Skating, Shinny Hockey, Drop-in Sports | 5, 500 | |
| | | | | 7, 000 |
| 1-70-75-00-1423 | Advertising | Visual Sports Image, Pepsi Agreement | | 2, 000 |
| Total | | | | 9, 000 |
| 1560-Rentals and Leases | | | | |
| 1-70-75-00-1560 | Rentals | Art Guild Leased space \$5000, Co-op Leased Space \$3500 | 8, 500 | |
| 1-70-75-00-1560 | Rentals | Meeting/Program Room Rentals at RRRC | 27, 000 | |
| 1-70-75-00-1560 | Rentals | Rocky Message Lease Rm 238 | 8, 605 | |
| | | | | 44, 105 |
| Total | | | | 44, 105 |
| 1590-Sponsorship/Donations | | | | |
| 1-70-75-00-1595 | Donations/Gift | Facility Naming Sponsorships (RRRC rooms) (Canalta \$2500, Rotary Club \$2000, Subway \$5200,) | | 9, 700 |
| Total | | | | 9, 700 |
| 1800-Grant Income | | | | |
| 1-70-75-00-1855 | Local Operating Grants | County Contribution | | 143, 488 |
| Total | | | | 143, 488 |
| 1900-1900 Miscellaneous | | | | |
| 1-70-75-00-1990 | Other Revenue | Lockers & Photocopies | | 100 |
| Total | | | | 100 |
| Total Revenues | | | | 206, 393 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-75-00-2110 | Salaries & Wages | | | 244, 686 |
| 2-70-75-00-2130 | Benefits | | | 42, 015 |
| Total | | | | 286, 701 |
| 2200-Contractual Services | | | | |
| 2-70-75-00-2140 | Training | Customer Service In-service, First Aid Certifications | | 750 |
| 2-70-75-00-2211 | Staff Meals & Accom | CARA Meetings, Conference Travel | 500 | |
| 2-70-75-00-2211 | Staff Meals & Accom | Conference Accommodations | 1, 500 | |
| | | | | 2, 000 |
| 2-70-75-00-2213 | Staff Conferences | Courses & Conferences AARFP, | | 1, 500 |
| 2-70-75-00-2217 | Communications | Phones | | 1, 450 |
| 2-70-75-00-2221 | Advertising | RRRC Signage Front of Building one time | 6, 000 | |
| 2-70-75-00-2221 | Advertising | Promo items, parking lot banners bucket truck | 1, 000 | |
| | | | | 7, 000 |
| 2-70-75-00-2224 | Municipal Memberships | | | 275 |
| 2-70-75-00-2245 | IT Services & Agreements | Gamtech IT support | 500 | |
| 2-70-75-00-2245 | IT Services & Agreements | PerfectMind (split with the Pool) | 5, 500 | |
| | | | | 6, 000 |
| 2-70-75-00-2274 | Insurance | | | 2, 500 |
| Total | | | | 21, 475 |
| 2500-Material & Supplies | | | | |
| 2-70-75-00-2510 | Materials & Supplies | Staff Apparel | 750 | |
| 2-70-75-00-2510 | Materials & Supplies | Office Supplies | 800 | |
| | | | | 1, 550 |

Budget Summary - Rocky Mountain House



Recreation and Guest Services

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-------------------------------------|--|----------------------|-------------------|
| 2-70-75-00-2511 | Copier Leases & Charges | Photocopier, Television Services - a portion transferred to Programming | | 2, 500 |
| Total | | | | 4, 050 |
| 2700-Grants and Transfers | | | | |
| 2-70-75-00-2770 | Grants to Indiv/Orgnztns | Curling Club Agreement - sponsorship removed | | - |
| Total | | | | - |
| 2800-Bank Charges & Interest | | | | |
| 2-70-75-00-2814 | Bank Charges & Interest | Debit Machine Charges | | 6, 000 |
| Total | | | | 6, 000 |
| 2960-Internal Transfers | | | | |
| 2-70-75-00-2960 | Gross Recoveries to Other Operating | - Programming Allocation to Guest Services from 75-72 - Recreational Programming (100.00%) | 93, 112 | |
| 2-70-75-00-2960 | Gross Recoveries to Other Operating | - Fitness Centre Allocation to Guest Services from 75-73 - Fitness Centre (100.00%) | (65, 873) | |
| | | | | 27, 239 |
| Total | | | | 27, 239 |
| 2900-Miscellaneous | | | | |
| 2-70-75-00-2990 | Other Expenses | Recreation pass, corporate member discounts/ gift certificates, promotions | | 1, 000 |
| Total | | | | 1, 000 |
| Total Expenses | | | | 346, 465 |
| Net Total | | | | (140, 072) |

75-72 - Recreational Programming

Recreational Programming - Major projects include development of the Recreation Program Guide 2x/year, Fall registration & wellness fair, Summer Day Camp and grant writing. Networking and supporting recreation based non-profit groups and community events. Communications on the Recreation Facebook page and updating the Recreation portion of the Town website as well as updating the community digital board.



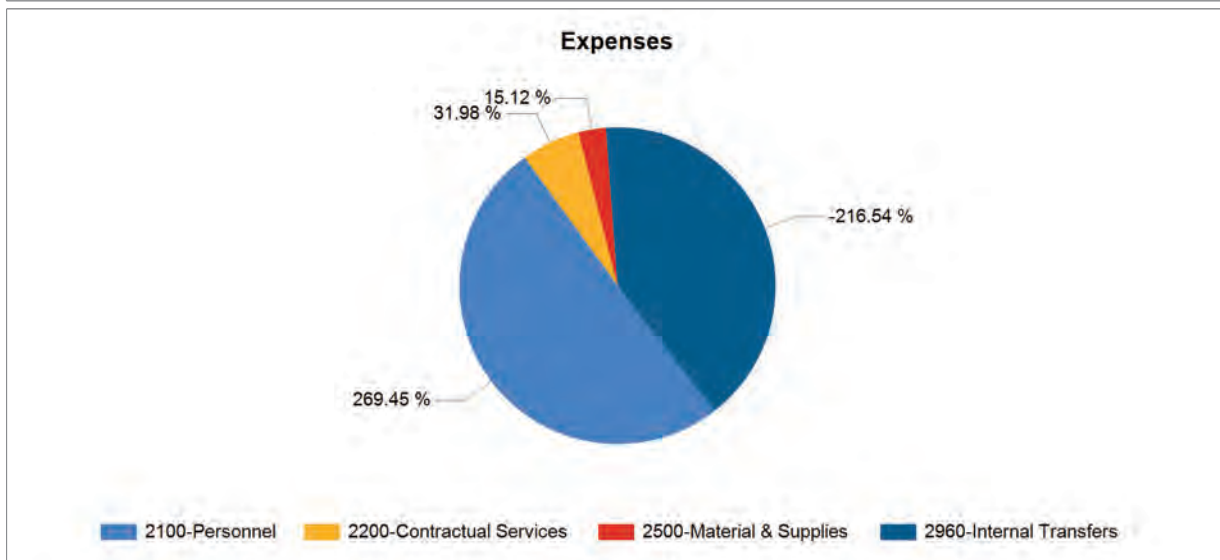
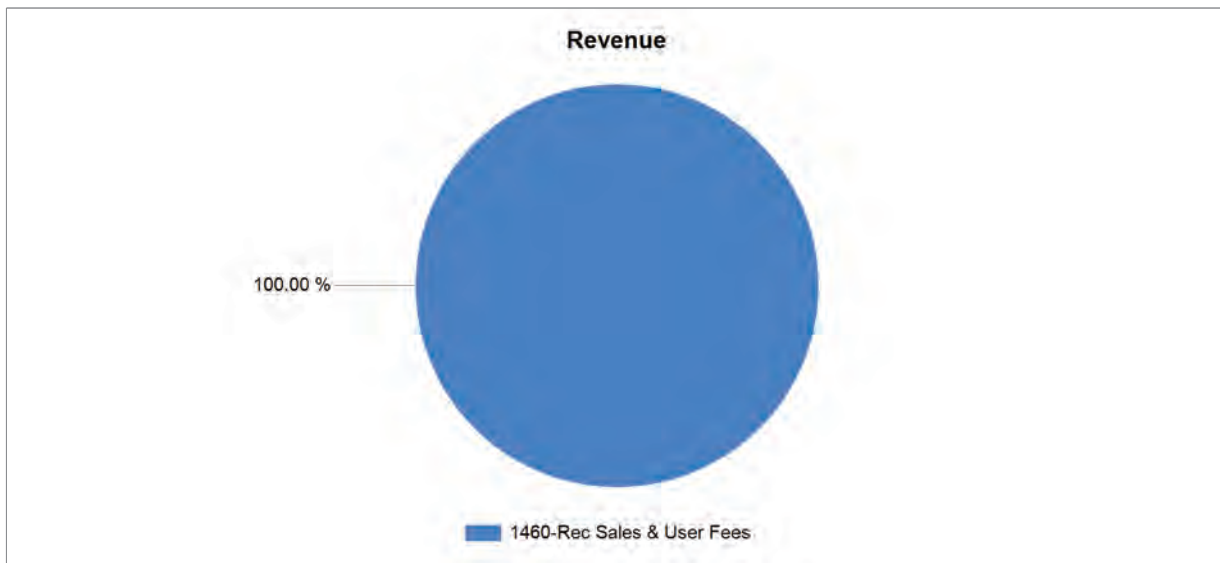
Summer Day Camp

Budget Summary



Costing Center **75-72 - Recreational Programming**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------|---------------|---------------|---------------|----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | 48,871 | 43,000 | 43,000 | 0 |
| 1800-Grant Income | 0 | 6,400 | 0 | (6,400) |
| Total Revenues | 48,871 | 49,400 | 43,000 | (6,400) |
| Expenses | | | | |
| 2100-Personnel | 29,041 | 103,301 | 115,862 | 12,561 |
| 2200-Contractual Services | 5,221 | 13,450 | 13,750 | 300 |
| 2500-Material & Supplies | 5,999 | 6,500 | 6,500 | 0 |
| 2960-Internal Transfers | 0 | (73,851) | (93,112) | (19,261) |
| Total Expenses | 40,261 | 49,400 | 43,000 | (6,400) |
| Surplus/(Deficit) | 8,610 | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Recreational Programming

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|---------------|---------------|----------------|
| Revenues | | | | | | |
| 1-70-75-72-1417 | 1417-Youth Programming | Unchanged | 0.00 % | 25,000 | 25,000 | 0 |
| 1-70-75-72-1422 | 1422-Programming Guide | Unchanged | 0.00 % | 18,000 | 18,000 | 0 |
| 1-70-75-72-1835 | 1835-Fed Operating Grants | Not used this year | | 6,400 | - | (6,400) |
| Total Revenues | | | 12.96 % | 49,400 | 43,000 | (6,400) |
| Expenses | | | | | | |
| 2-70-75-72-2110 | 2110-Salaries & Wages | Increased | 11.60 % | 90,488 | 100,982 | 10,494 |
| 2-70-75-72-2130 | 2130-Benefits | Increased | 16.13 % | 12,813 | 14,880 | 2,067 |
| 2-70-75-72-2140 | 2140-Training | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-70-75-72-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 800 | 800 | 0 |
| 2-70-75-72-2213 | 2213-Staff Conferences | Increased | 46.15 % | 650 | 950 | 300 |
| 2-70-75-72-2221 | 2221-Advertising | Unchanged | 0.00 % | 8,000 | 8,000 | 0 |
| 2-70-75-72-2238 | 2238-Programming | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-70-75-72-2257 | 2257-Contracted Services | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-70-75-72-2511 | 2511-Copier Leases & Charges | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-70-75-72-2516 | 2516-Programming Supplies | Unchanged | 0.00 % | 5,000 | 5,000 | 0 |
| 2-70-75-72-2960 | 2960-Gross Recoveries to Other Operating | Increased | 26.08 % | (73,851) | (93,112) | (19,261) |
| Total Expenses | | | 12.96 % | 49,400 | 43,000 | (6,400) |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House

Recreational Programming



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------------|-------------------------------------|--|----------------------|------------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | | | | |
| 1-70-75-72-1417 | Youth Programming | Youth Programming (Summer Day Camps and Youth Fitness) | | 25, 000 |
| 1-70-75-72-1422 | Programming Guide | Program Guide Revenue | | 18, 000 |
| Total | | | | 43, 000 |
| 1800-Grant Income | | | | |
| 1-70-75-72-1835 | Fed Operating Grants | Summer employment grants removed because not always funded | | - |
| 1-70-75-72-1845 | Prov Operating Grants | | | - |
| Total | | | | - |
| Total Revenues | | | | 43, 000 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-75-72-2110 | Salaries & Wages | | | 100, 982 |
| 2-70-75-72-2130 | Benefits | | | 14, 880 |
| Total | | | | 115, 862 |
| 2200-Contractual Services | | | | |
| 2-70-75-72-2140 | Training | Youth/Summer Staff First Aid Certifications, positive youth development training | | 1, 000 |
| 2-70-75-72-2211 | Staff Meals & Accom | Conference Accommodation, meals & travel | | 800 |
| 2-70-75-72-2213 | Staff Conferences | ARPA Conference Registration | | 950 |
| 2-70-75-72-2221 | Advertising | Program Guide two issues per year (Mountaineer) | | 8, 000 |
| 2-70-75-72-2238 | Programming | Community Programming | | 500 |
| 2-70-75-72-2257 | Contracted Services | Youth Program Instructors - Contract (Fitness & PD Activities) | | 2, 500 |
| Total | | | | 13, 750 |
| 2500-Material & Supplies | | | | |
| 2-70-75-72-2511 | Copier Leases & Charges | Photocopier & Television Services | | 1, 500 |
| 2-70-75-72-2516 | Programming Supplies | Youth Program Supplies, Summer Day Camp, Field Trips | | 5, 000 |
| Total | | | | 6, 500 |
| 2960-Internal Transfers | | | | |
| 2-70-75-72-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - Programming Allocation to Guest Services" | | (93, 112) |
| Total | | | | (93, 112) |
| Total Expenses | | | | 43, 000 |
| Net Total | | | | - |

75-73 - Fitness Centre

The Fitness Centre is membership based with daily, monthly, and annual passes available for purchase from Guest Services. The Fitness Centre offers fitness programming for seniors, adults, youth and children. The bookings of two program rooms and local partnerships (AHS Supervised Exercise, Prescription to Get Active, Schools, etc.) are coordinated through Guest Services.



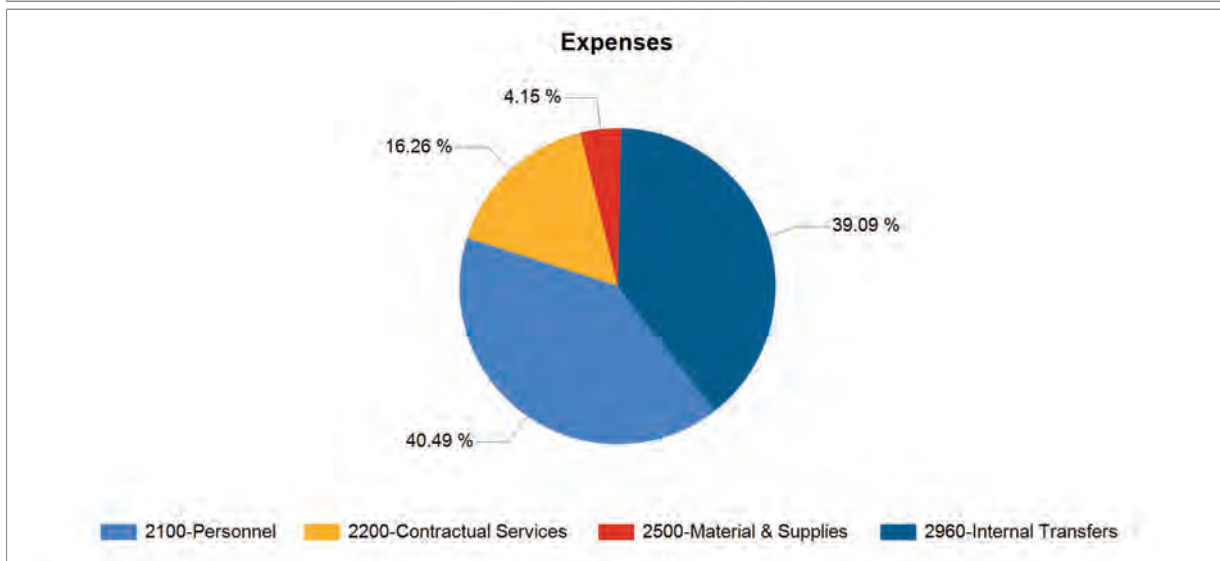
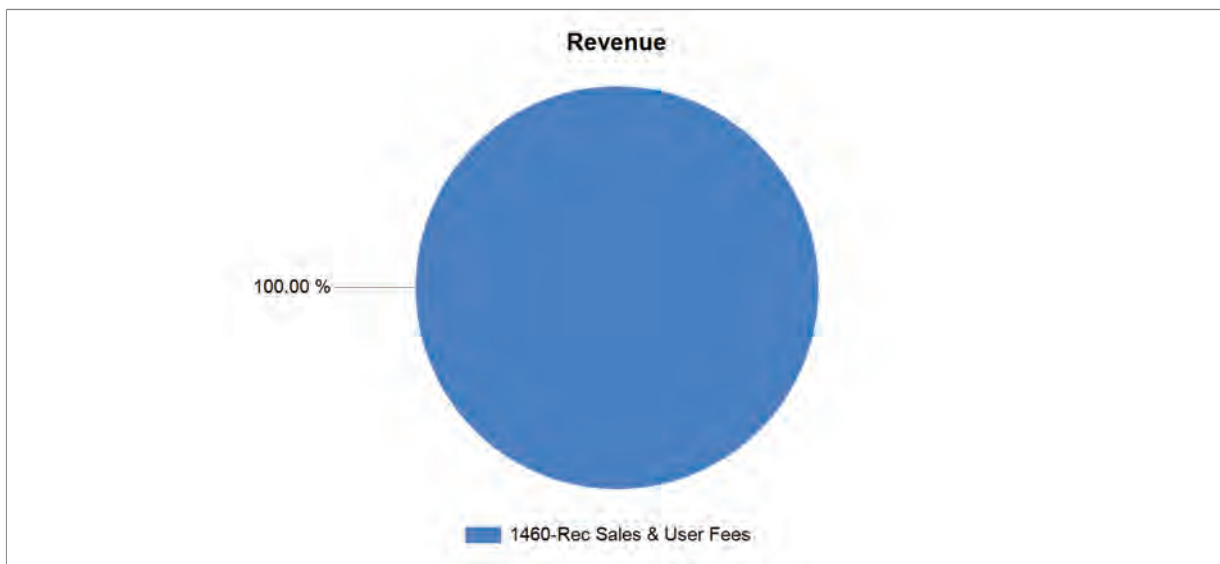
Fitness Centre

Budget Summary

Costing Center **75-73 - Fitness Centre**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------|-----------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | 251, 557 | 144, 500 | 168, 500 | 24, 000 |
| Total Revenues | 251, 557 | 144, 500 | 168, 500 | 24, 000 |
| Expenses | | | | |
| 2100-Personnel | 58, 652 | 68, 118 | 68, 227 | 109 |
| 2200-Contractual Services | 26, 984 | 24, 800 | 27, 400 | 2, 600 |
| 2500-Material & Supplies | 6, 850 | 7, 000 | 7, 000 | 0 |
| 2960-Internal Transfers | 0 | 44, 582 | 65, 873 | 21, 291 |
| Total Expenses | 92, 486 | 144, 500 | 168, 500 | 24, 000 |
| Surplus/(Deficit) | 159, 071 | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Fitness Centre

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|----------------|----------------|---------------|
| Revenues | | | | | | |
| 1-70-75-73-1414 | 1414-Seasons Passes/Tickets | Increased | 15.38 % | 130,000 | 150,000 | 20,000 |
| 1-70-75-73-1416 | 1416-Adult Programming | Unchanged | 0.00 % | 6,500 | 6,500 | 0 |
| 1-70-75-73-1420 | 1420-Drop In Fees | Increased | 50.00 % | 8,000 | 12,000 | 4,000 |
| Total Revenues | | | 16.61 % | 144,500 | 168,500 | 24,000 |
| Expenses | | | | | | |
| 2-70-75-73-2110 | 2110-Salaries & Wages | Increased | 2.29 % | 54,866 | 56,125 | 1,259 |
| 2-70-75-73-2130 | 2130-Benefits | Decreased | 8.68 % | 13,252 | 12,102 | (1,150) |
| 2-70-75-73-2140 | 2140-Training | Increased | 120.00 % | 500 | 1,100 | 600 |
| 2-70-75-73-2211 | 2211-Staff Meals & Accom | Unchanged | 0.00 % | 800 | 800 | 0 |
| 2-70-75-73-2213 | 2213-Staff Conferences | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-70-75-73-2257 | 2257-Contracted Services | Increased | 8.70 % | 23,000 | 25,000 | 2,000 |
| 2-70-75-73-2517 | 2517-Materials & Supplies - Equipment | Unchanged | 0.00 % | 7,000 | 7,000 | 0 |
| 2-70-75-73-2960 | 2960-Gross Recoveries to Other Operating | Increased | 47.76 % | 44,582 | 65,873 | 21,291 |
| Total Expenses | | | 16.61 % | 144,500 | 168,500 | 24,000 |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Fitness Centre

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------------|-------------------------------------|--|----------------------|----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | | | | |
| 1-70-75-73-1414 | Seasons Passes/Tickets | Recreation Passes (Service Level Change in 2020) Split Revenue 87% of sales, 13% to Pool | | 150,000 |
| 1-70-75-73-1416 | Adult Programming | Adult Fitness Classes (registration & drop-in) | | 6,500 |
| 1-70-75-73-1420 | Drop In Fees | Drop-in Daily Fitness | | 12,000 |
| Total | | | | 168,500 |
| Total Revenues | | | | 168,500 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-70-75-73-2110 | Salaries & Wages | | | 56,125 |
| 2-70-75-73-2130 | Benefits | | | 12,102 |
| Total | | | | 68,227 |
| 2200-Contractual Services | | | | |
| 2-70-75-73-2140 | Training | AFLCA Fitness Certification - Annual CPR Certification & Continuing Education Credits (CEC) | 500 | |
| 2-70-75-73-2140 | Training | Strong Certification Shelly | 600 | |
| | | | | 1,100 |
| 2-70-75-73-2211 | Staff Meals & Accom | Fitness Conference Accommodations, meals & travel | | 800 |
| 2-70-75-73-2213 | Staff Conferences | Fitness Conference Registration | | 500 |
| 2-70-75-73-2257 | Contracted Services | Contract Adult Fitness Classes Instructors | | 25,000 |
| Total | | | | 27,400 |
| 2500-Material & Supplies | | | | |
| 2-70-75-73-2517 | Materials & Supplies - Equipment | Repair, and maintenance - (replacement transferred to Capital) | | 7,000 |
| Total | | | | 7,000 |
| 2960-Internal Transfers | | | | |
| 2-70-75-73-2960 | Gross Recoveries to Other Operating | Recovery from Allocation " - Fitness Centre Allocation to Guest Services" | | 65,873 |
| Total | | | | 65,873 |
| Total Expenses | | | | 168,500 |
| Net Total | | | | - |



PARKS

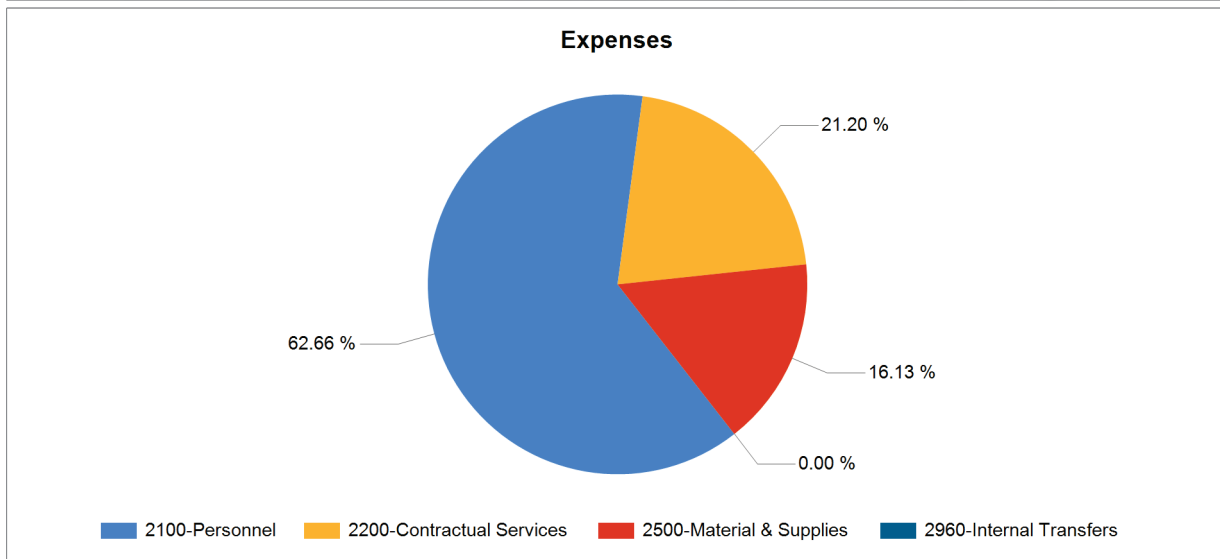
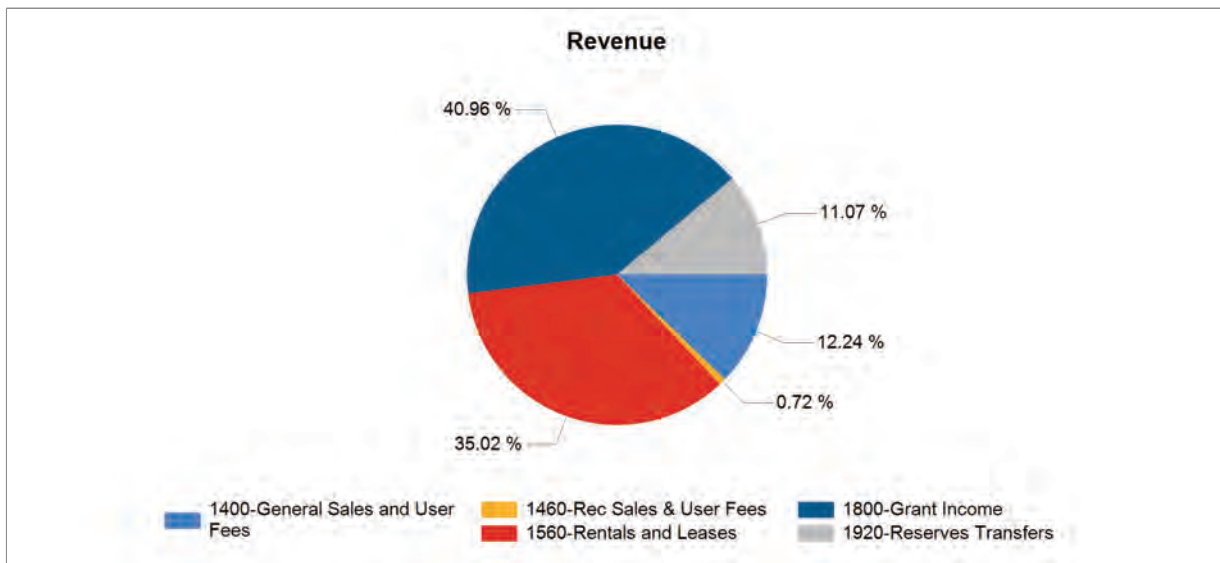
- Parks
 - Park Operations
 - Parks - NSRP
 - Parks - Co-operative Park
 - Parks - Centennial Park
 - Splash Park
- Sports Fields
 - Ball Diamonds
 - Ball Diamonds - Buildings
 - Curtis Field

Budget Summary



Division **75-Parks**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|------------------|------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 6, 676 | 18, 500 | 18, 800 | 300 |
| 1460-Rec Sales & User Fees | 225 | 1, 100 | 1, 100 | 0 |
| 1560-Rentals and Leases | 54, 662 | 52, 700 | 53, 800 | 1, 100 |
| 1590-Sponsorship/Donations | 500 | 0 | 0 | 0 |
| 1800-Grant Income | 84, 537 | 79, 665 | 62, 912 | (16, 753) |
| 1920-Reserves Transfers | 0 | 0 | 17, 000 | 17, 000 |
| Total Revenues | 146, 600 | 151, 965 | 153, 612 | 1, 647 |
| Expenses | | | | |
| 2100-Personnel | 545, 816 | 547, 549 | 573, 295 | 25, 746 |
| 2200-Contractual Services | 100, 668 | 150, 300 | 194, 000 | 43, 700 |
| 2500-Material & Supplies | 107, 394 | 140, 450 | 147, 600 | 7, 150 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 753, 877 | 838, 299 | 914, 895 | 76, 596 |
| Surplus/(Deficit) | (607, 278) | -686, 334 | -761, 283 | -74, 949 |

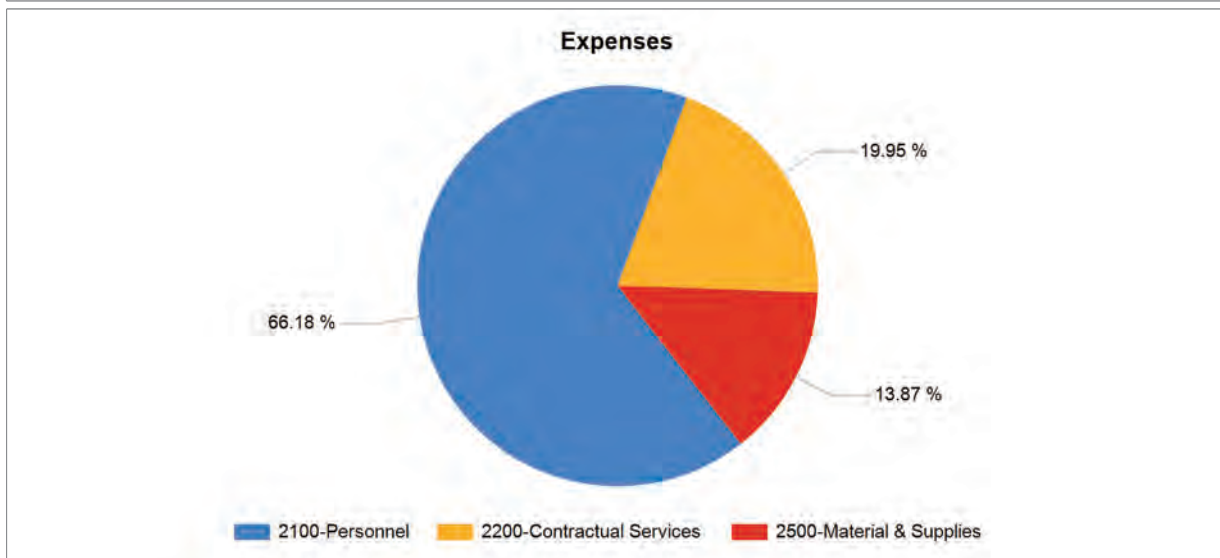
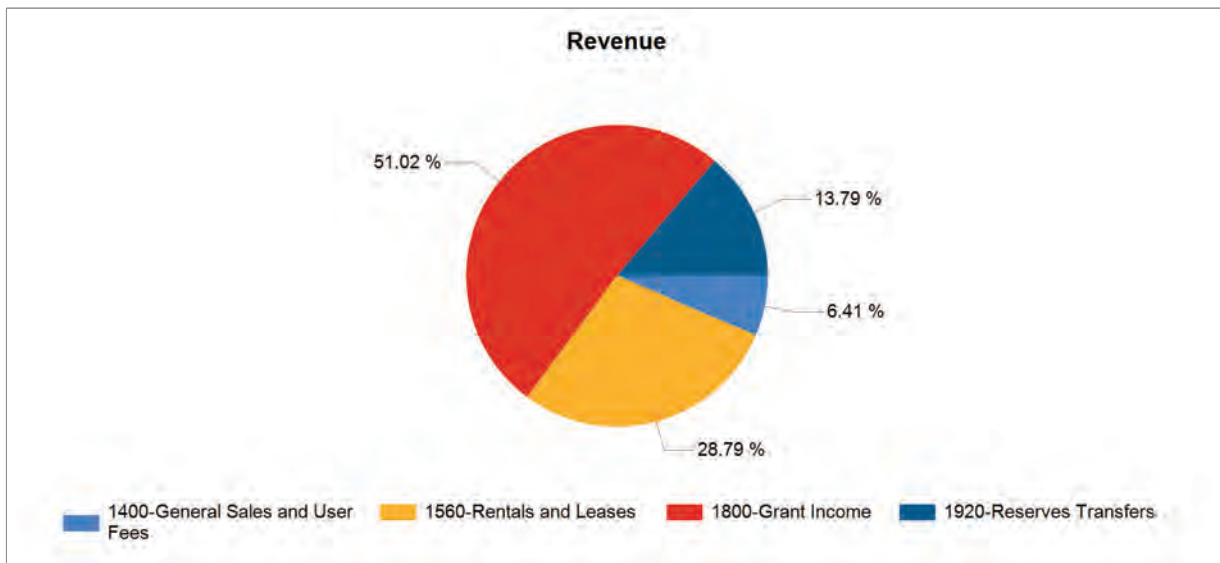


Budget Summary

Department **76 - Parks**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|------------------|------------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 3, 243 | 7, 900 | 7, 900 | 0 |
| 1560-Rentals and Leases | 36, 406 | 30, 400 | 35, 500 | 5, 100 |
| 1590-Sponsorship/Donations | 500 | 0 | 0 | 0 |
| 1800-Grant Income | 84, 537 | 79, 665 | 62, 912 | (16, 753) |
| 1920-Reserves Transfers | 0 | 0 | 17, 000 | 17, 000 |
| Total Revenues | 124, 685 | 117, 965 | 123, 312 | 5, 347 |
| Expenses | | | | |
| 2100-Personnel | 531, 383 | 530, 553 | 558, 581 | 28, 028 |
| 2200-Contractual Services | 86, 855 | 124, 900 | 168, 400 | 43, 500 |
| 2500-Material & Supplies | 96, 126 | 113, 400 | 117, 100 | 3, 700 |
| Total Expenses | 714, 365 | 768, 853 | 844, 081 | 75, 228 |
| Surplus/(Deficit) | (589, 680) | -650, 888 | -720, 769 | -69, 881 |



76-00 - Parks Operations

Town maintains 21 parks and playgrounds, 17 km of trails, 111 ha (275 acres) of grass surface, and plants over 1,800 individual flowers in various beds and baskets. Maintenance includes turf, tree planting, pruning, flower baskets and beds, playgrounds, weed control and garbage pickup. Trail maintenance and grooming is also conducted on a year round basis.



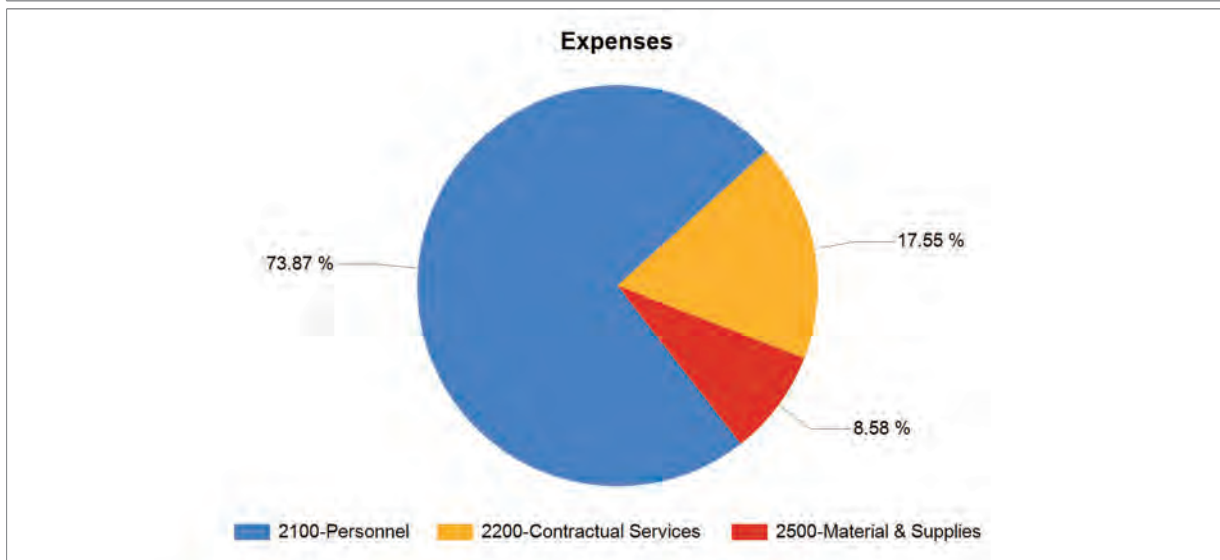
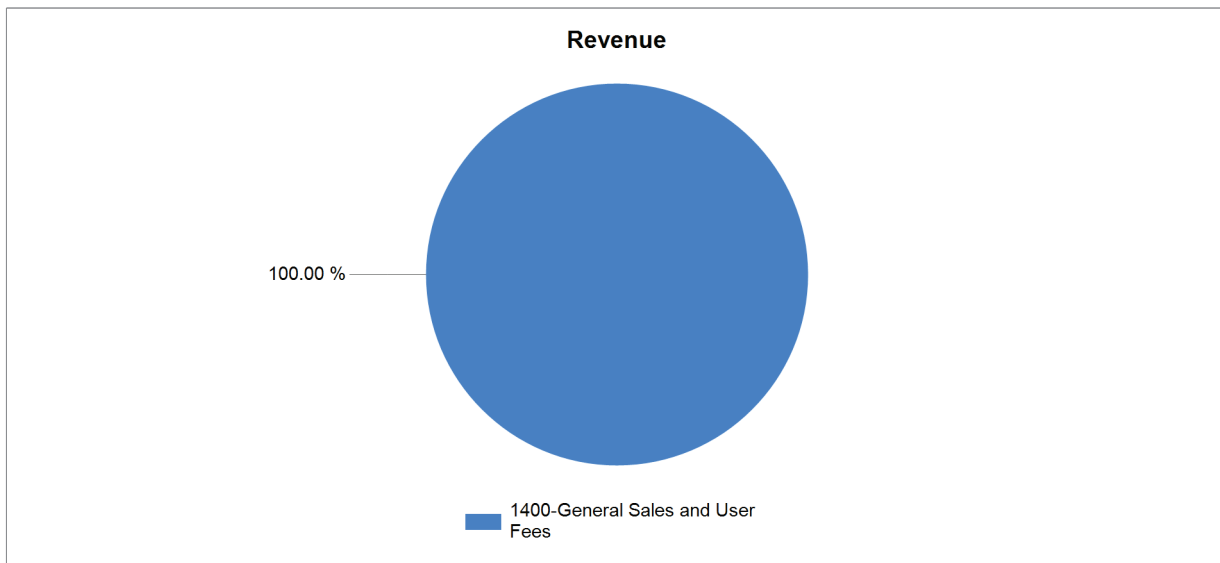
Day Park with playground upgrades completed in 2025.

Budget Summary

Costing Center **76-00 - Parks Operations**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-------------------|------------------|------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 3, 243 | 7, 900 | 7, 900 | 0 |
| 1590-Sponsorship/Donations | 500 | 0 | 0 | 0 |
| 1800-Grant Income | 27, 402 | 16, 000 | 0 | (16, 000) |
| Total Revenues | 31, 145 | 23, 900 | 7, 900 | (16, 000) |
| Expenses | | | | |
| 2100-Personnel | 444, 058 | 435, 631 | 484, 434 | 48, 803 |
| 2200-Contractual Services | 67, 506 | 92, 800 | 115, 100 | 22, 300 |
| 2500-Material & Supplies | 51, 183 | 54, 600 | 56, 300 | 1, 700 |
| Total Expenses | 562, 748 | 583, 031 | 655, 834 | 72, 803 |
| Surplus/(Deficit) | (531, 603) | -559, 131 | -647, 934 | -88, 803 |



Budget Summary - Rocky Mountain House



Parks Operations

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------------|--------------------|----------------|------------------|------------------|-----------------|
| Revenues | | | | | | |
| 1-75-76-00-1410 | 1410-Fees for General Service | Unchanged | 0.00 % | 7,900 | 7,900 | 0 |
| 1-75-76-00-1835 | 1835-Fed Operating Grants | Not used this year | | 16,000 | - | (16,000) |
| Total Revenues | | | 66.95 % | 23,900 | 7,900 | (16,000) |
| Expenses | | | | | | |
| 2-75-76-00-2110 | 2110-Salaries & Wages | Increased | 10.06 % | 366,791 | 403,703 | 36,912 |
| 2-75-76-00-2130 | 2130-Benefits | Increased | 17.27 % | 68,840 | 80,731 | 11,891 |
| 2-75-76-00-2140 | 2140-Training | Increased | 20.00 % | 5,000 | 6,000 | 1,000 |
| 2-75-76-00-2211 | 2211-Staff Meals & Accom | Decreased | 6.25 % | 1,600 | 1,500 | (100) |
| 2-75-76-00-2215 | 2215-Freight | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-75-76-00-2217 | 2217-Communications | Unchanged | 0.00 % | 600 | 600 | 0 |
| 2-75-76-00-2253 | 2253-Contract - Grounds Maintenance | Not used this year | | 5,100 | - | (5,100) |
| 2-75-76-00-2257 | 2257-Contracted Services | Increased | 36.76 % | 68,000 | 93,000 | 25,000 |
| 2-75-76-00-2274 | 2274-Insurance | Increased | 15.79 % | 9,500 | 11,000 | 1,500 |
| 2-75-76-00-2510 | 2510-Materials & Supplies | Decreased | 3.86 % | 51,800 | 49,800 | (2,000) |
| 2-75-76-00-2543 | 2543-Power | Increased | 284.62 % | 1,300 | 5,000 | 3,700 |
| 2-75-76-00-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| Total Expenses | | | 12.49 % | 583,031 | 655,834 | 72,803 |
| Net Total | | | | (559,131) | (647,934) | (88,803) |

Budget Summary - Rocky Mountain House



Parks Operations

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--------------------------|--|----------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-75-76-00-1410 | Fees for General Service | Memorial benches | | 7,900 |
| Total | | | | 7,900 |
| 1800-Grant Income | | | | |
| 1-75-76-00-1835 | Fed Operating Grants | Remove summer student funding (16,000) - funds have been reduced and were unsuccessful in 2024 | | - |
| Total | | | | - |
| Total Revenues | | | | 7,900 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-76-00-2110 | Salaries & Wages | Increase summer students from 11 to 12 | - | |
| 2-75-76-00-2110 | Salaries & Wages | | 403,703 | 403,703 |
| 2-75-76-00-2130 | Benefits | | | 80,731 |
| Total | | | | 484,434 |
| 2200-Contractual Services | | | | |
| 2-75-76-00-2140 | Training | Recerts for pesticides, chainsaw level 2, man lift, fall protection, Recerts park inspections and first aid, weed spray course, equipment operator | | 6,000 |
| 2-75-76-00-2211 | Staff Meals & Accom | Staff training - out of town | | 1,500 |
| 2-75-76-00-2215 | Freight | Freight for benches, garbage cans, playground equipment (increased from \$1,500 fuel costs) | | 3,000 |
| 2-75-76-00-2217 | Communications | Cell phone | | 600 |
| 2-75-76-00-2257 | Contracted Services | Christmas decorations | 3,000 | |
| 2-75-76-00-2257 | Contracted Services | Weed inspections - new function previously performed by the County. Obligation under weed control act. | 20,000 | |
| 2-75-76-00-2257 | Contracted Services | Crack sealing on walking trails and basketball courts | 8,000 | |
| 2-75-76-00-2257 | Contracted Services | Paving repairs walking trail and basketball courts - budget increased due to higher costs for paving | 25,000 | |
| 2-75-76-00-2257 | Contracted Services | Weed control, hanging baskets, danger trees, fencing, brushing, Chemicals are costing more resulting in increased in 2026 due to additional costs in weed control. | 37,000 | |
| | | | | 93,000 |
| 2-75-76-00-2274 | Insurance | | | 11,000 |
| Total | | | | 115,100 |
| 2500-Material & Supplies | | | | |
| 2-75-76-00-2510 | Materials & Supplies | Trash cans \$2,400 each for Waste/recycle combo | 6,000 | |
| 2-75-76-00-2510 | Materials & Supplies | General | 500 | |
| 2-75-76-00-2510 | Materials & Supplies | Baskets, bedding plants, trees & pots | 15,000 | |
| 2-75-76-00-2510 | Materials & Supplies | Playground parts, picnic tables, | 25,000 | |
| 2-75-76-00-2510 | Materials & Supplies | Chemicals for outhouses | 800 | |
| 2-75-76-00-2510 | Materials & Supplies | Pea Gravel for playgrounds | 2,500 | |
| | | | | 49,800 |
| 2-75-76-00-2543 | Power | Based on prior year actuals and current year projection | | 5,000 |
| 2-75-76-00-2544 | Natural Gas/Propane | Budget added to reflect actual gas charges | | 1,500 |
| Total | | | | 56,300 |
| Total Expenses | | | | 655,834 |
| Net Total | | | | (647,934) |

76-74 - Bike Park

The Rocky Mountain Bike Park Society is very close to completing construction of the largest track in Alberta. Finishing touches - signage, hydroseeding, and grass taking root on the slopes - are expected in the spring of 2026.

Once the construction completion certificate is issued, the Town will take over operation, repair and maintenance of the Co-operative Bike Park as per the terms of its agreement with the Society.

This is a new cost centre for 2026, and will be cost-shared with Clearwater County as per the municipalities' Recreation Agreement.



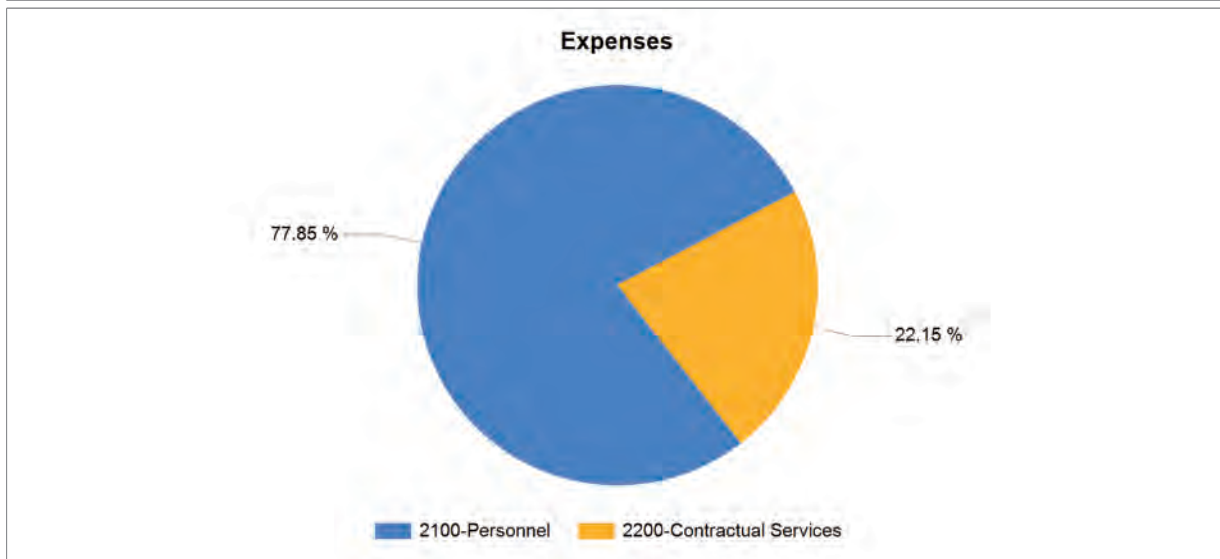
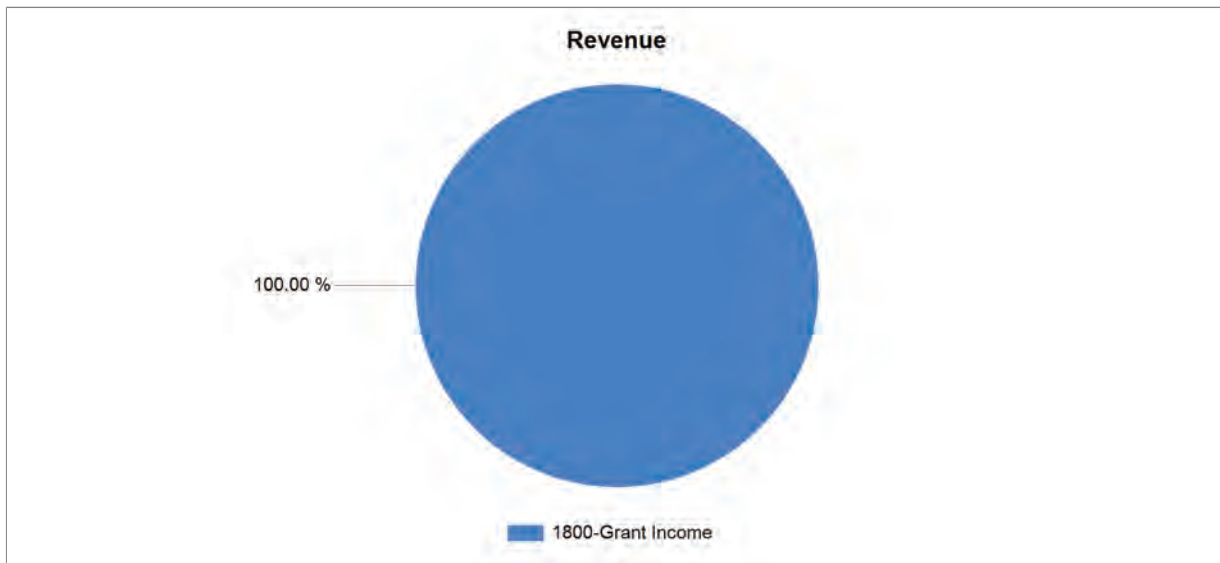
Construction of the Co-operative Bike Park in 2025

Budget Summary

Costing Center **76-74 - Co-operative Bike Park**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-------------|-------------|---------------|---------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 0 | 4,541 | 4,541 |
| Total Revenues | 0 | 0 | 4,541 | 4,541 |
| Expenses | | | | |
| 2100-Personnel | 0 | 0 | 7,029 | 7,029 |
| 2200-Contractual Services | 0 | 0 | 2,000 | 2,000 |
| Total Expenses | 0 | 0 | 9,029 | 9,029 |
| Surplus/(Deficit) | 0 | 0 | -4,488 | -4,488 |



Budget Summary - Rocky Mountain House



Co-operative Bike Park

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------------|---------------|----------------|-------------|-------------|----------|
| Revenues | | | | | | |
| 1-75-76-74-1855 | 1855-Local Operating Grants | New this year | | - | 4,541 | 4,541 |
| Total Revenues | | | | - | 4,541 | 4,541 |
| Expenses | | | | | | |
| 2-75-76-74-2110 | 2110-Salaries & Wages | New this year | | - | 6,736 | 6,736 |
| 2-75-76-74-2130 | 2130-Benefits | New this year | | - | 293 | 293 |
| 2-75-76-74-2253 | 2253-Contract - Grounds Maintenance | New this year | | - | 2,000 | 2,000 |
| Total Expenses | | | | - | 9,029 | 9,029 |
| Net Total | | | | - | (4,488) | (4,488) |

Budget Summary - Rocky Mountain House

Co-operative Bike Park



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|--------------------------------|-------------------------------------|----------------------|-----------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-75-76-74-1855 | Local Operating Grants | County contribution 50% | | 4, 541 |
| Total | | | | 4, 541 |
| Total Revenues | | | | 4, 541 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-76-74-2110 | Salaries & Wages | | | 6, 736 |
| 2-75-76-74-2130 | Benefits | | | 293 |
| Total | | | | 7, 029 |
| 2200-Contractual Services | | | | |
| 2-75-76-74-2253 | Contract - Grounds Maintenance | First year of pump track operations | | 2, 000 |
| Total | | | | 2, 000 |
| Total Expenses | | | | 9, 029 |
| Net Total | | | | (4, 488) |

76-75 - Splash Park

Splash park is open from May long weekend to September long weekend (weather dependent) Hours of operation are 10 am - 8 pm daily. Facility attendants and maintenance will monitor the site daily. The spray park is well-used.



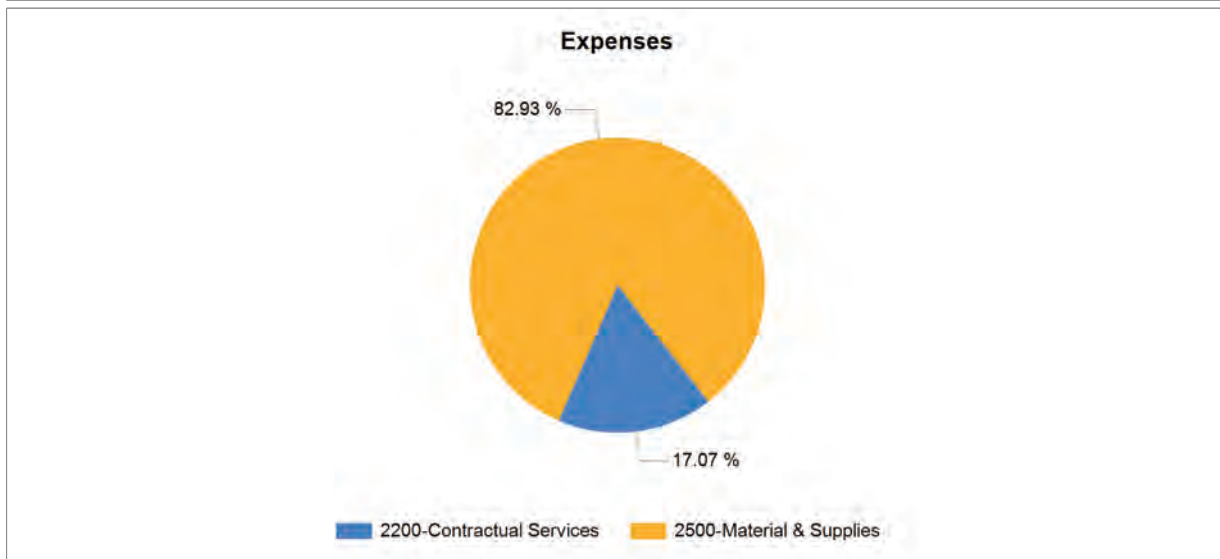
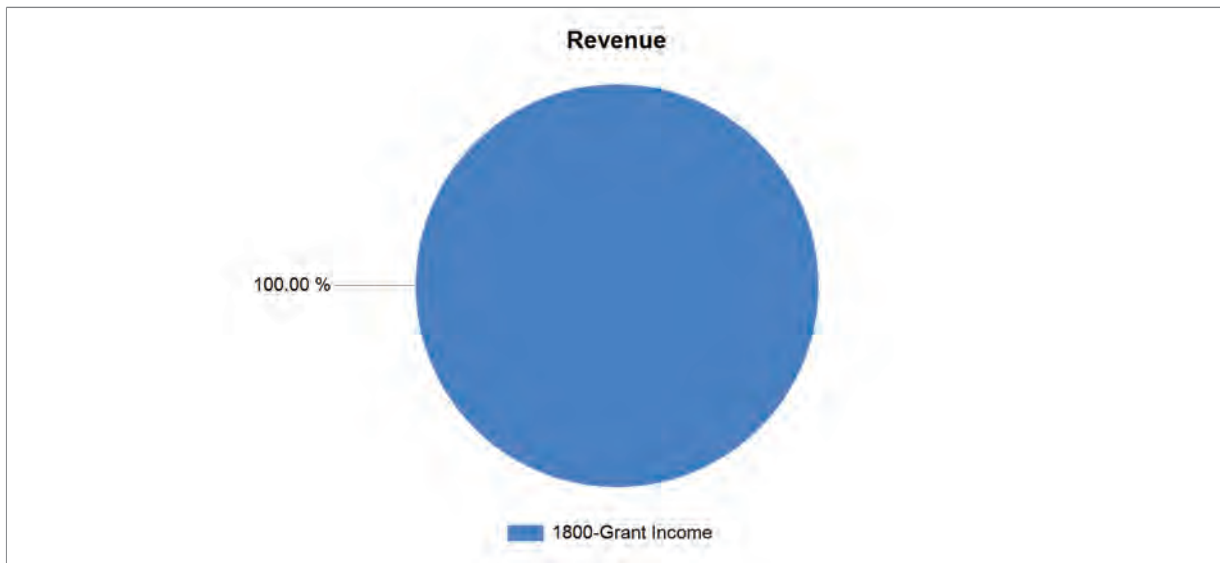
A young family plays at the Rocky Spray Park on a hot summer day.

Budget Summary

Costing Center **76-75 - Splash Park**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|--------------|
| Revenues | | | | |
| 1800-Grant Income | 17,200 | 18,925 | 20,225 | 1,300 |
| Total Revenues | 17,200 | 18,925 | 20,225 | 1,300 |
| Expenses | | | | |
| 2200-Contractual Services | 7,021 | 4,050 | 6,650 | 2,600 |
| 2500-Material & Supplies | 33,007 | 33,800 | 32,300 | (1,500) |
| Total Expenses | 40,028 | 37,850 | 38,950 | 1,100 |
| Surplus/(Deficit) | (22,828) | -18,925 | -18,725 | 200 |



Budget Summary - Rocky Mountain House



Splash Park

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-----------------|-----------------|--------------|
| Revenues | | | | | | |
| 1-75-76-75-1855 | 1855-Local Operating Grants | Increased | 6.87 % | 18,925 | 20,225 | 1,300 |
| Total Revenues | | | 6.87 % | 18,925 | 20,225 | 1,300 |
| Expenses | | | | | | |
| 2-75-76-75-2257 | 2257-Contracted Services | Increased | 190.48 % | 1,050 | 3,050 | 2,000 |
| 2-75-76-75-2274 | 2274-Insurance | Increased | 20.00 % | 3,000 | 3,600 | 600 |
| 2-75-76-75-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-75-76-75-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 200 | 200 | 0 |
| 2-75-76-75-2540 | 2540-Water/Sewer | Unchanged | 0.00 % | 25,000 | 25,000 | 0 |
| 2-75-76-75-2543 | 2543-Power | Decreased | 37.50 % | 4,000 | 2,500 | (1,500) |
| 2-75-76-75-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 3,600 | 3,600 | 0 |
| Total Expenses | | | 2.91 % | 37,850 | 38,950 | 1,100 |
| Net Total | | | | (18,925) | (18,725) | 200 |

Budget Summary - Rocky Mountain House

Splash Park



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-----------------------------------|------------------------------|----------------------|------------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-75-76-75-1855 | Local Operating Grants | County Cost Share | | 20, 225 |
| Total | | | | 20, 225 |
| Total Revenues | | | | 20, 225 |
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-75-76-75-2257 | Contracted Services | Boiler Servicing | 3, 000 | |
| 2-75-76-75-2257 | Contracted Services | Fire extinguisher service | 50 | |
| | | | | 3, 050 |
| 2-75-76-75-2274 | Insurance | | | 3, 600 |
| Total | | | | 6, 650 |
| 2500-Material & Supplies | | | | |
| 2-75-76-75-2510 | Materials & Supplies | Miscellaneous supplies/parts | | 1, 000 |
| 2-75-76-75-2513 | Materials & Supplies - Janitorial | | | 200 |
| 2-75-76-75-2540 | Water/Sewer | | | 25, 000 |
| 2-75-76-75-2543 | Power | summer operations | | 2, 500 |
| 2-75-76-75-2544 | Natural Gas/Propane | | | 3, 600 |
| Total | | | | 32, 300 |
| Total Expenses | | | | 38, 950 |
| Net Total | | | | (18, 725) |

76-77 - Parks NSRP

The North Saskatchewan River Park includes the rodeo grounds and other facilities. It is rented out throughout the year for various events. Facilities maintenance staff look after the buildings and structures, Engineering and Operations look after maintenance of the grounds.



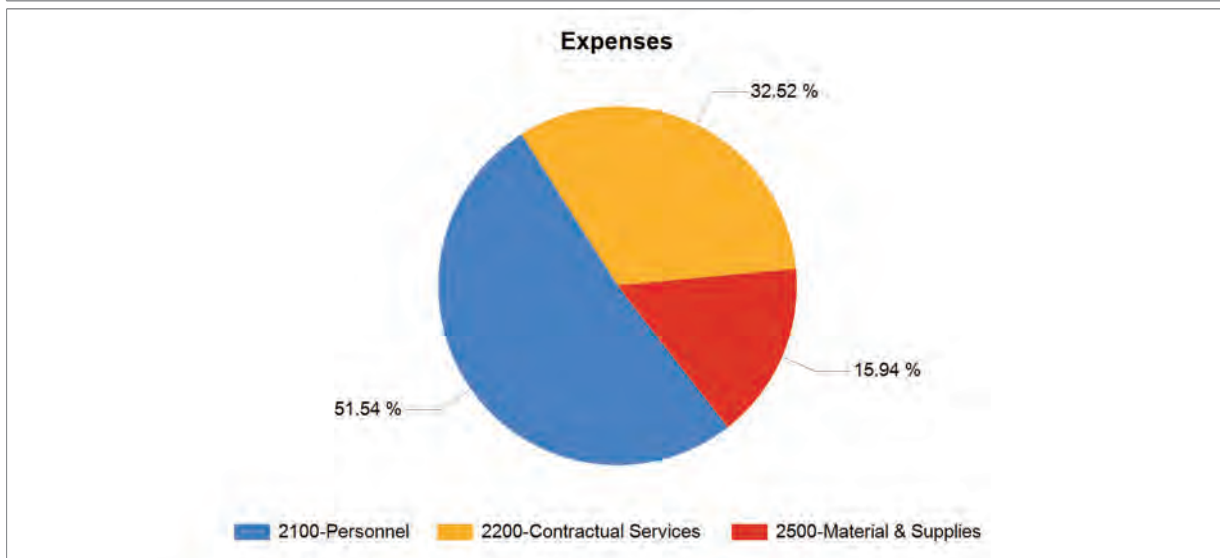
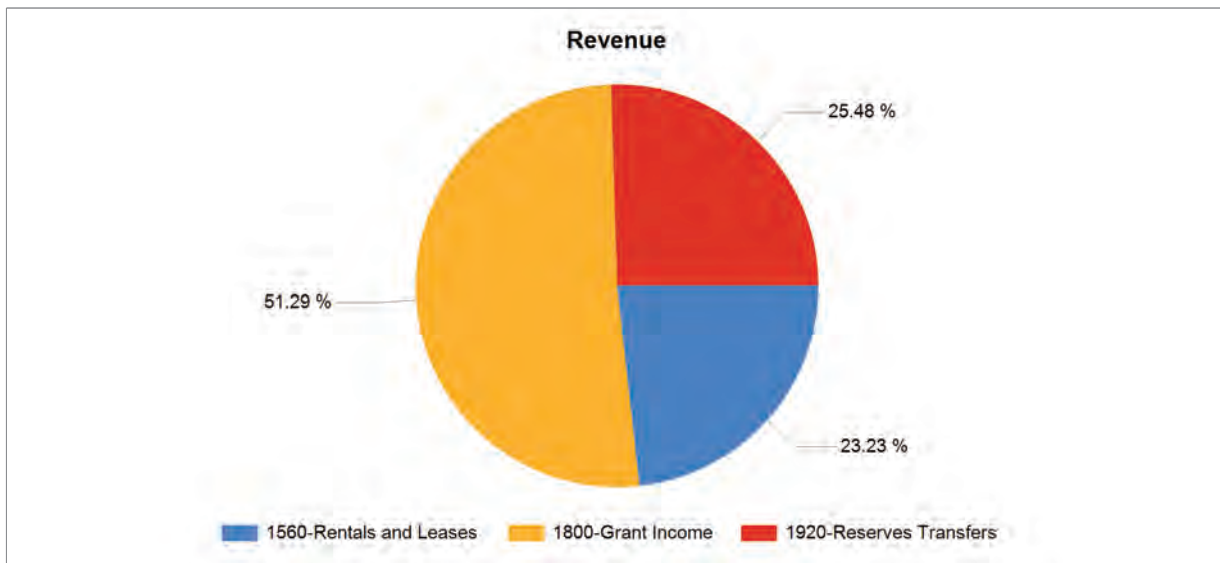
Battle of the Rockies draws a large crowd, rain or shine!

Budget Summary

Costing Center **76-77 - Parks NSRP**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 14, 386 | 12, 000 | 15, 500 | 3, 500 |
| 1800-Grant Income | 39, 935 | 44, 740 | 34, 219 | (10, 521) |
| 1920-Reserves Transfers | 0 | 0 | 17, 000 | 17, 000 |
| Total Revenues | 54, 321 | 56, 740 | 66, 719 | 9, 979 |
| Expenses | | | | |
| 2100-Personnel | 65, 318 | 76, 393 | 51, 739 | (24, 654) |
| 2200-Contractual Services | 1, 900 | 14, 650 | 32, 650 | 18, 000 |
| 2500-Material & Supplies | 5, 378 | 11, 000 | 16, 000 | 5, 000 |
| Total Expenses | 72, 595 | 102, 043 | 100, 389 | (1, 654) |
| Surplus/(Deficit) | (18, 274) | -45, 303 | -33, 670 | 11, 633 |



Budget Summary - Rocky Mountain House



Parks NSRP

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|---------------|----------------|-----------------|-----------------|----------------|
| Revenues | | | | | | |
| 1-75-76-77-1560 | 1560-Rentals | Increased | 29.17 % | 12,000 | 15,500 | 3,500 |
| 1-75-76-77-1855 | 1855-Local Operating Grants | Decreased | 23.52 % | 44,740 | 34,219 | (10,521) |
| 1-75-76-77-1920 | 1920-Transfer from Reserve | New this year | | - | 17,000 | 17,000 |
| Total Revenues | | | 17.59 % | 56,740 | 66,719 | 9,979 |
| Expenses | | | | | | |
| 2-75-76-77-2110 | 2110-Salaries & Wages | Decreased | 29.41 % | 60,347 | 42,602 | (17,745) |
| 2-75-76-77-2130 | 2130-Benefits | Decreased | 43.06 % | 16,046 | 9,137 | (6,909) |
| 2-75-76-77-2245 | 2245-IT Services & Agreements | New this year | | - | 1,000 | 1,000 |
| 2-75-76-77-2250 | 2250-Gen Contract Repairs | Increased | 141.67 % | 12,000 | 29,000 | 17,000 |
| 2-75-76-77-2274 | 2274-Insurance | Unchanged | 0.00 % | 2,650 | 2,650 | 0 |
| 2-75-76-77-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 4,500 | 4,500 | 0 |
| 2-75-76-77-2514 | 2514-Materials & Supplies - Bldg Maint | Increased | 100.00 % | 5,000 | 10,000 | 5,000 |
| 2-75-76-77-2543 | 2543-Power | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| Total Expenses | | | 1.62 % | 102,043 | 100,389 | (1,654) |
| Net Total | | | | (45,303) | (33,670) | 11,633 |

Budget Summary - Rocky Mountain House

Parks NSRP



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-----------------------------------|---|----------------------|---------------|
| Revenues | | | | |
| 1560-Rentals and Leases | | | | |
| 1-75-76-77-1560 | Rentals | Weddings & Other | 3,000 | |
| 1-75-76-77-1560 | Rentals | RASA | 3,500 | |
| 1-75-76-77-1560 | Rentals | Lions Demo Derby | 500 | |
| 1-75-76-77-1560 | Rentals | O'Chiese Rodeo and Relays | - | |
| 1-75-76-77-1560 | Rentals | RMCA | 8,500 | |
| | | | | 15,500 |
| Total | | | | 15,500 |
| 1800-Grant Income | | | | |
| 1-75-76-77-1855 | Local Operating Grants | County contribution | | 34,219 |
| Total | | | | 34,219 |
| 1920-Reserves Transfers | | | | |
| 1-75-76-77-1920 | Transfer from Reserve | To fund one time expenditures | | 17,000 |
| Total | | | | 17,000 |
| Total Revenues | | | | 66,719 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-76-77-2110 | Salaries & Wages | Reduced budget from 2025 - increase was not required. Using more summer students for maintenance. | - | |
| 2-75-76-77-2110 | Salaries & Wages | | 42,602 | 42,602 |
| 2-75-76-77-2130 | Benefits | | | 9,137 |
| Total | | | | 51,739 |
| 2200-Contractual Services | | | | |
| 2-75-76-77-2232 | Legal | | | - |
| 2-75-76-77-2245 | IT Services & Agreements | Wifi Services | | 1,000 |
| 2-75-76-77-2250 | Gen Contract Repairs | Screening of dirt - one time cost | 12,000 | |
| 2-75-76-77-2250 | Gen Contract Repairs | Disking and rototilling infield | - | |
| 2-75-76-77-2250 | Gen Contract Repairs | Painting - one time | 5,000 | |
| 2-75-76-77-2250 | Gen Contract Repairs | Infield and track repairs and other upgrades - see listing increase as costs have gone up | 12,000 | |
| 2-75-76-77-2250 | Gen Contract Repairs | Weed spraying , weed whipping | - | |
| 2-75-76-77-2250 | Gen Contract Repairs | Fence repairs , fix gates, repair tin - welding, sifting sand for rocks | - | |
| | | | | 29,000 |
| 2-75-76-77-2274 | Insurance | | | 2,650 |
| Total | | | | 32,650 |
| 2500-Material & Supplies | | | | |
| 2-75-76-77-2510 | Materials & Supplies | Grounds maintenance - grass cutting, weed whipping, spraying, fence repairs, boards for infield fencing | 1,000 | |
| 2-75-76-77-2510 | Materials & Supplies | Gravel for road networks | 3,500 | 4,500 |
| 2-75-76-77-2514 | Materials & Supplies - Bldg Maint | Building maintenance | 5,000 | |
| 2-75-76-77-2514 | Materials & Supplies - Bldg Maint | Fibre System upgrades one time expense | 5,000 | |
| | | | | 10,000 |

Budget Summary - Rocky Mountain House



Parks NSRP

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-----------------|----------------|----------|----------------------|-------------|
| 2-75-76-77-2543 | Power | | | 1,500 |
| Total | | | | 16,000 |
| Total Expenses | | | | 100,389 |
| Net Total | | | | (33,670) |

76-78 - Parks - Co-Operative Park (Legion, Skate, Hunley)

This section covers the expenses related to the maintenance and operation of the Legion washroom, skate park and Helen Hunley park. Facility maintenance staff look after the Legion washroom building and spray park. Parks staff look after the maintenance of the skate park and grounds.



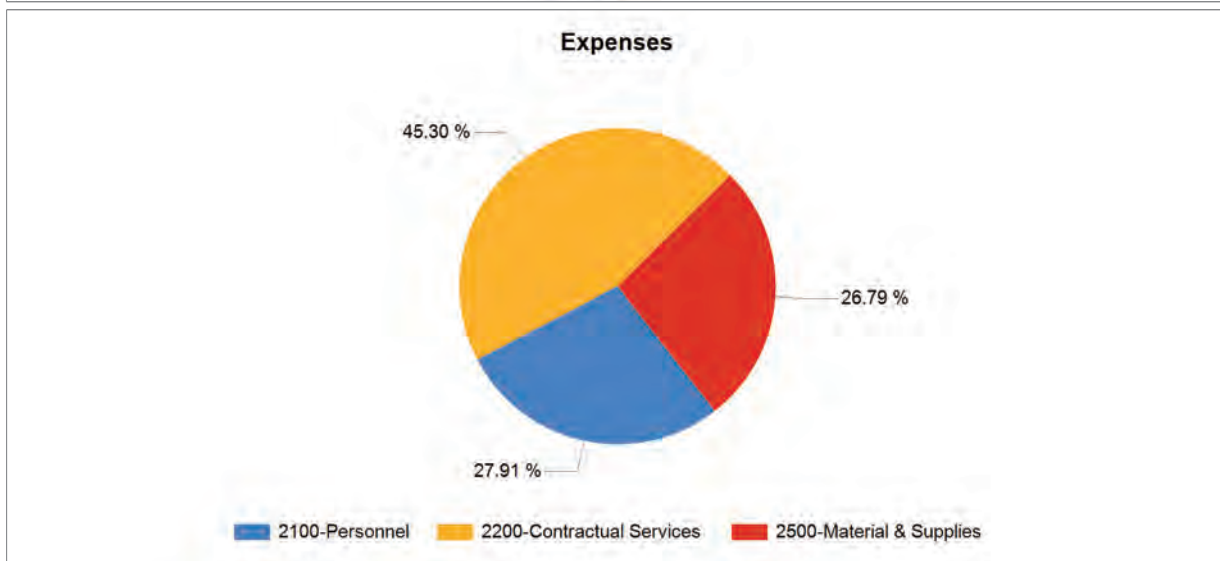
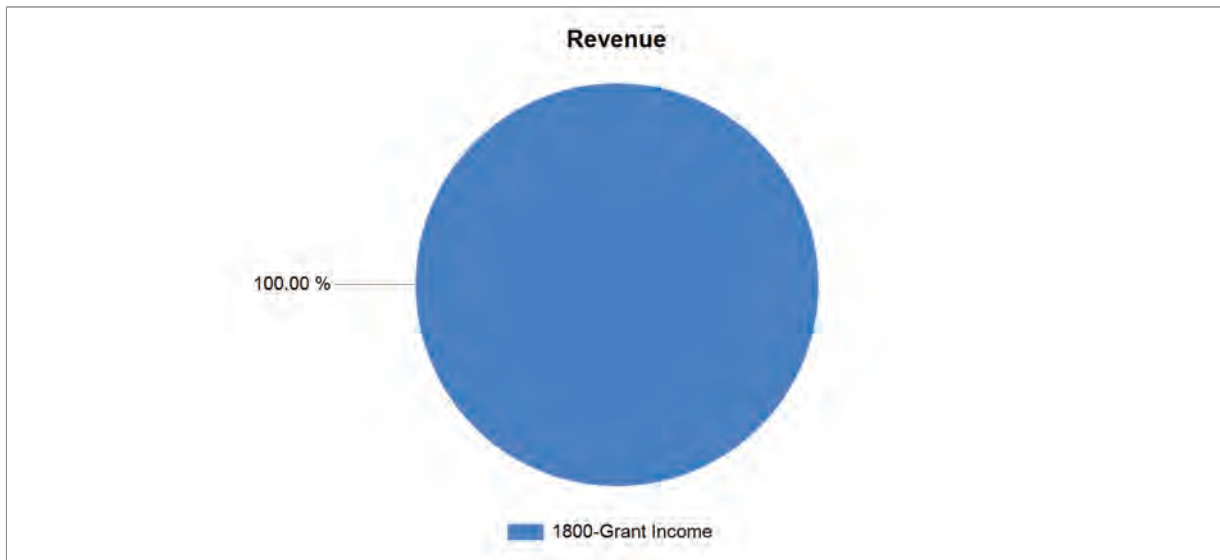
Log picnic shelter at Helen Hunley Park.

Budget Summary



Costing Center **76-78 - Parks - Co-Operative Park (Legion, Skate Hunkley)**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|----------------|----------------|----------------|
| Revenues | | | | |
| 1800-Grant Income | 0 | 0 | 3,927 | 3,927 |
| Total Revenues | 0 | 0 | 3,927 | 3,927 |
| Expenses | | | | |
| 2100-Personnel | 6,277 | 5,153 | 4,375 | (778) |
| 2200-Contractual Services | 5,863 | 7,100 | 7,100 | 0 |
| 2500-Material & Supplies | 1,205 | 5,000 | 4,200 | (800) |
| Total Expenses | 13,344 | 17,253 | 15,675 | (1,578) |
| Surplus/(Deficit) | (13,344) | -17,253 | -11,748 | 5,505 |



Budget Summary - Rocky Mountain House



Parks - Co-Operative Park (Legion, Skate, Hunley)

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|---------------|----------------|-----------------|-----------------|---------------|
| Revenues | | | | | | |
| 1-75-76-78-1855 | 1855-Local Operating Grants | New this year | | - | 3,927 | 3,927 |
| Total Revenues | | | | - | 3,927 | 3,927 |
| Expenses | | | | | | |
| 2-75-76-78-2110 | 2110-Salaries & Wages | Decreased | 15.95 % | 4,925 | 4,140 | (785) |
| 2-75-76-78-2130 | 2130-Benefits | Increased | 3.17 % | 228 | 235 | 7 |
| 2-75-76-78-2252 | 2252-Contract - Building Maint | Unchanged | 0.00 % | 2,500 | 2,500 | 0 |
| 2-75-76-78-2257 | 2257-Contracted Services | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| 2-75-76-78-2274 | 2274-Insurance | Unchanged | 0.00 % | 600 | 600 | 0 |
| 2-75-76-78-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-75-76-78-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-75-76-78-2514 | 2514-Materials & Supplies - Bldg Maint | Decreased | 80.00 % | 1,000 | 200 | (800) |
| 2-75-76-78-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| Total Expenses | | | | 9.15 % | 17,252 | 15,674 |
| Net Total | | | | (17,252) | (11,747) | 5,505 |

Budget Summary - Rocky Mountain House



Parks - Co-Operative Park (Legion, Skate, Hunley)

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-----------------------------------|---|----------------------|------------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-75-76-78-1855 | Local Operating Grants | County share of 1/2 pf Tennis and Pickle Ball Courts - assigned to this department. | | 3, 927 |
| Total | | | | 3, 927 |
| Total Revenues | | | | 3, 927 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-76-78-2110 | Salaries & Wages | | | 4, 140 |
| 2-75-76-78-2130 | Benefits | | | 235 |
| Total | | | | 4, 374 |
| 2200-Contractual Services | | | | |
| 2-75-76-78-2252 | Contract - Building Maint | Plumbing | 1, 000 | |
| 2-75-76-78-2252 | Contract - Building Maint | Electrical repairs | 1, 000 | |
| 2-75-76-78-2252 | Contract - Building Maint | Legion Washroom Propane Tank Rental \$200 and general | 500 | |
| | | | | 2, 500 |
| 2-75-76-78-2257 | Contracted Services | Skateboard park repairs to concrete | | 4, 000 |
| 2-75-76-78-2274 | Insurance | Estimate (park & building) | | 600 |
| Total | | | | 7, 100 |
| 2500-Material & Supplies | | | | |
| 2-75-76-78-2510 | Materials & Supplies | Parks | | 2, 000 |
| 2-75-76-78-2513 | Materials & Supplies - Janitorial | Cleaning Supplies, Paper Towels, Toilet Tissue etc. | | 500 |
| 2-75-76-78-2514 | Materials & Supplies - Bldg Maint | Batteries, parts, filters | | 200 |
| 2-75-76-78-2544 | Natural Gas/Propane | Legion Washroom Propane | | 1, 500 |
| Total | | | | 4, 200 |
| Total Expenses | | | | 15, 674 |
| Net Total | | | | (11, 747) |

76-79 - Parks Centennial Campground

Costs and rental revenue for Centennial Park Campground.



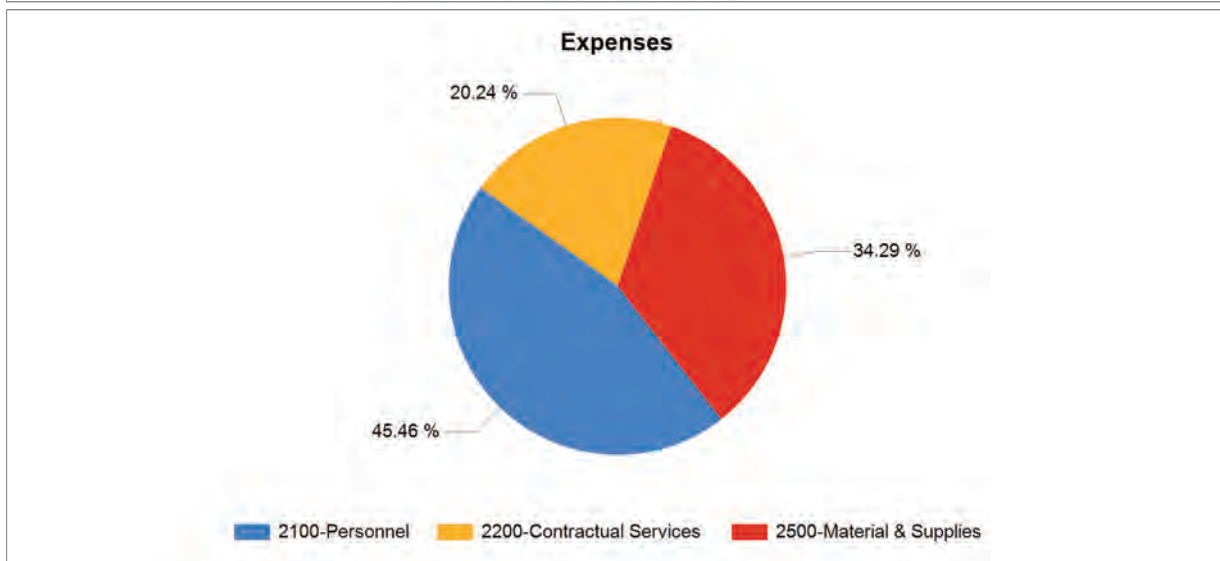
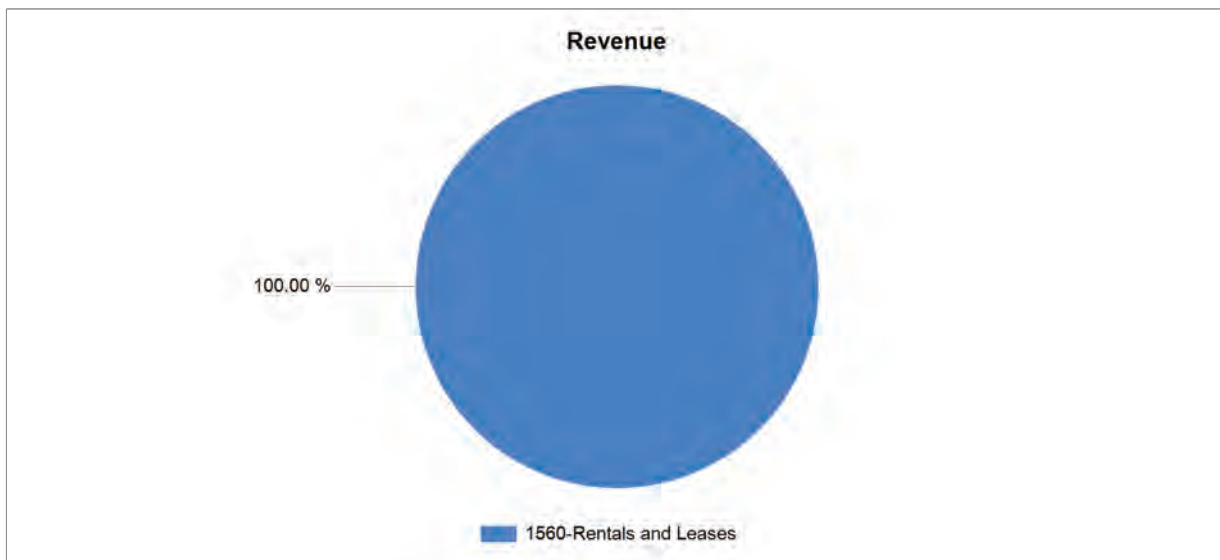
Centennial Campground

Budget Summary

Costing Center **76-79 - Parks Centennial Campground**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|----------------|----------------|---------------|----------------|
| Revenues | | | | |
| 1560-Rentals and Leases | 22,019 | 18,400 | 20,000 | 1,600 |
| Total Revenues | 22,019 | 18,400 | 20,000 | 1,600 |
| Expenses | | | | |
| 2100-Personnel | 15,731 | 13,376 | 11,004 | (2,372) |
| 2200-Contractual Services | 4,565 | 6,300 | 4,900 | (1,400) |
| 2500-Material & Supplies | 5,354 | 9,000 | 8,300 | (700) |
| Total Expenses | 25,650 | 28,676 | 24,204 | (4,472) |
| Surplus/(Deficit) | (3,631) | -10,276 | -4,204 | 6,072 |



Budget Summary - Rocky Mountain House



Parks Centennial Campground

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|--------------------|----------------|-----------------|----------------|----------------|
| Revenues | | | | | | |
| 1-75-76-79-1560 | 1560-Rentals | Increased | 8.70 % | 18,400 | 20,000 | 1,600 |
| Total Revenues | | | 8.70 % | 18,400 | 20,000 | 1,600 |
| Expenses | | | | | | |
| 2-75-76-79-2110 | 2110-Salaries & Wages | Decreased | 18.36 % | 12,853 | 10,493 | (2,359) |
| 2-75-76-79-2130 | 2130-Benefits | Decreased | 2.19 % | 523 | 511 | (11) |
| 2-75-76-79-2221 | 2221-Advertising | Not used this year | | 400 | - | (400) |
| 2-75-76-79-2250 | 2250-Gen Contract Repairs | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-75-76-79-2253 | 2253-Contract - Grounds Maintenance | Unchanged | 0.00 % | 2,000 | 2,000 | 0 |
| 2-75-76-79-2257 | 2257-Contracted Services | Decreased | 50.00 % | 2,000 | 1,000 | (1,000) |
| 2-75-76-79-2274 | 2274-Insurance | Unchanged | 0.00 % | 400 | 400 | 0 |
| 2-75-76-79-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| 2-75-76-79-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-75-76-79-2540 | 2540-Water/Sewer | Increased | 20.00 % | 1,500 | 1,800 | 300 |
| 2-75-76-79-2543 | 2543-Power | Decreased | 25.00 % | 4,000 | 3,000 | (1,000) |
| 2-75-76-79-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 1,500 | 1,500 | 0 |
| Total Expenses | | | 15.59 % | 28,675 | 24,205 | (4,471) |
| Net Total | | | | (10,275) | (4,205) | 6,071 |

Budget Summary - Rocky Mountain House

Parks Centennial Campground



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-----------------------------------|---|----------------------|-----------------------|
| Revenues | | | | |
| 1560-Rentals and Leases | | | | |
| 1-75-76-79-1560 | Rentals | Revenue increased to reflect prior year actuals more accurately | | 20,000 |
| Total | | | | <u>20,000</u> |
| Total Revenues | | | | <u>20,000</u> |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-76-79-2110 | Salaries & Wages | | | 10,493 |
| 2-75-76-79-2130 | Benefits | | | 511 |
| Total | | | | <u>11,005</u> |
| 2200-Contractual Services | | | | |
| 2-75-76-79-2221 | Advertising | | | - |
| 2-75-76-79-2250 | Gen Contract Repairs | Plumbing, HVAC, Electrical repair | | 1,500 |
| 2-75-76-79-2253 | Contract - Grounds Maintenance | (danger trees, electrician, picnic tables and wood for electrical posts | | 2,000 |
| 2-75-76-79-2257 | Contracted Services | Garbage Dumpster Service | | 1,000 |
| 2-75-76-79-2274 | Insurance | | | 400 |
| Total | | | | <u>4,900</u> |
| 2500-Material & Supplies | | | | |
| 2-75-76-79-2510 | Materials & Supplies | Signage, batteries, parts, filters, paint, new door locks | | 1,500 |
| 2-75-76-79-2513 | Materials & Supplies - Janitorial | Cleaning Supplies, paper towels, toilet tissue etc. | | 500 |
| 2-75-76-79-2540 | Water/Sewer | | | 1,800 |
| 2-75-76-79-2543 | Power | | | 3,000 |
| 2-75-76-79-2544 | Natural Gas/Propane | | | 1,500 |
| Total | | | | <u>8,300</u> |
| Total Expenses | | | | <u>24,205</u> |
| Net Total | | | | <u><u>(4,205)</u></u> |

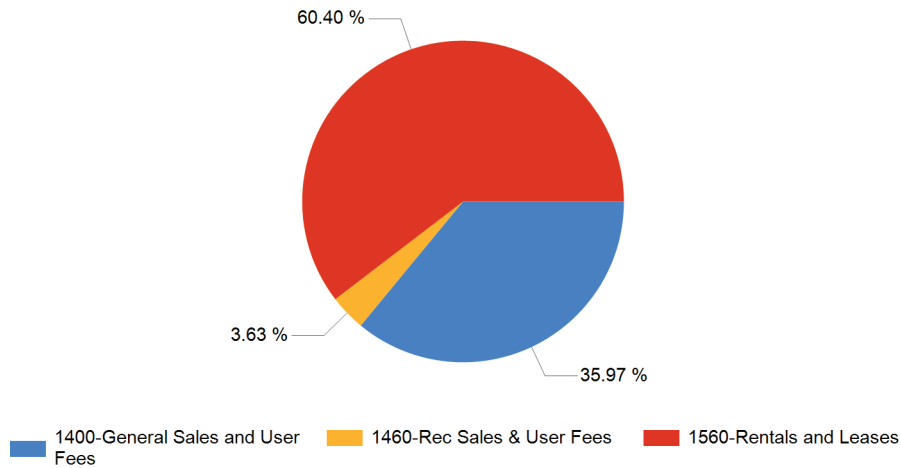
Budget Summary



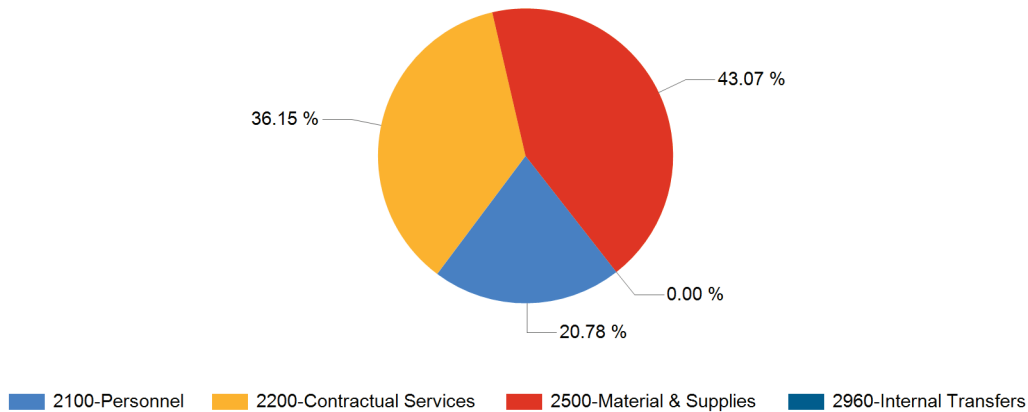
Department **78 - Sport Fields**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 3, 433 | 10, 600 | 10, 900 | 300 |
| 1460-Rec Sales & User Fees | 225 | 1, 100 | 1, 100 | 0 |
| 1560-Rentals and Leases | 18, 256 | 22, 300 | 18, 300 | (4, 000) |
| Total Revenues | 21, 914 | 34, 000 | 30, 300 | (3, 700) |
| Expenses | | | | |
| 2100-Personnel | 14, 432 | 16, 996 | 14, 714 | (2, 282) |
| 2200-Contractual Services | 13, 813 | 25, 400 | 25, 600 | 200 |
| 2500-Material & Supplies | 11, 267 | 27, 050 | 30, 500 | 3, 450 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 39, 513 | 69, 446 | 70, 814 | 1, 368 |
| Surplus/(Deficit) | (17, 598) | -35, 446 | -40, 514 | -5, 068 |

Revenue



Expenses



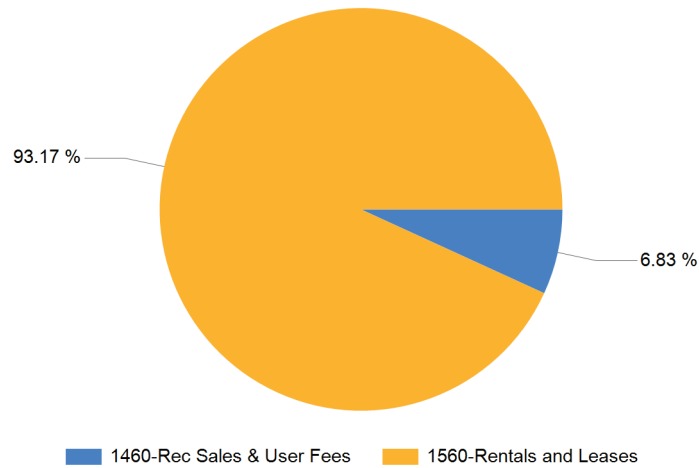
Budget Summary



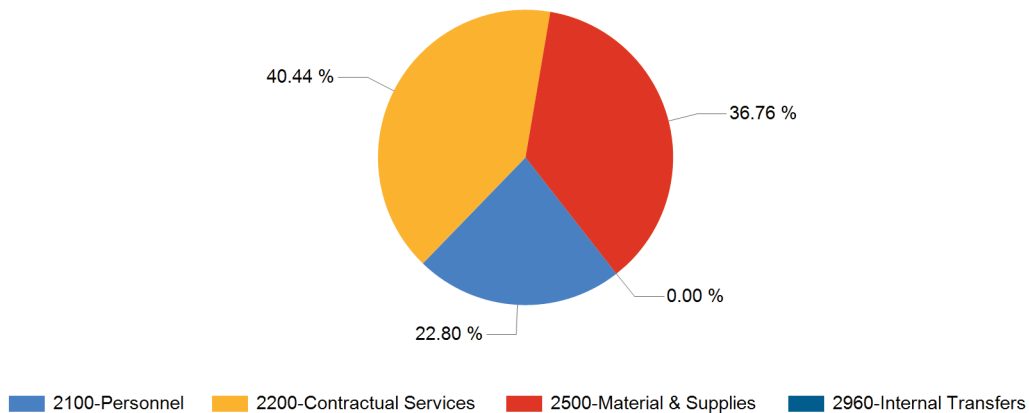
Department **78 - 78 Ball Diamonds**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | 225 | 1,100 | 1,100 | 0 |
| 1560-Rentals and Leases | 18,256 | 19,000 | 15,000 | (4,000) |
| Total Revenues | 18,481 | 20,100 | 16,100 | (4,000) |
| Expenses | | | | |
| 2100-Personnel | 14,437 | 12,334 | 9,925 | (2,409) |
| 2200-Contractual Services | 7,575 | 17,400 | 17,600 | 200 |
| 2500-Material & Supplies | 5,306 | 17,250 | 16,000 | (1,250) |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 27,318 | 46,984 | 43,525 | (3,459) |
| Surplus/(Deficit) | (8,837) | -26,884 | -27,425 | -541 |

Revenue



Expenses



78-00 - Ball Diamonds

Maintenance of ball diamonds 1-5 at the Recreation Park Ball Diamonds.



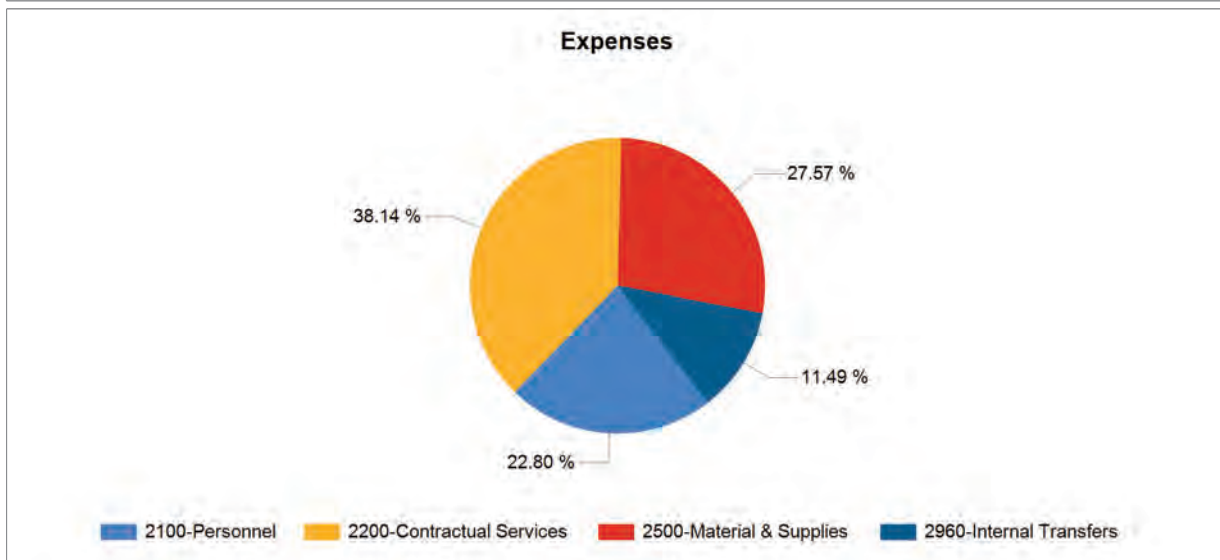
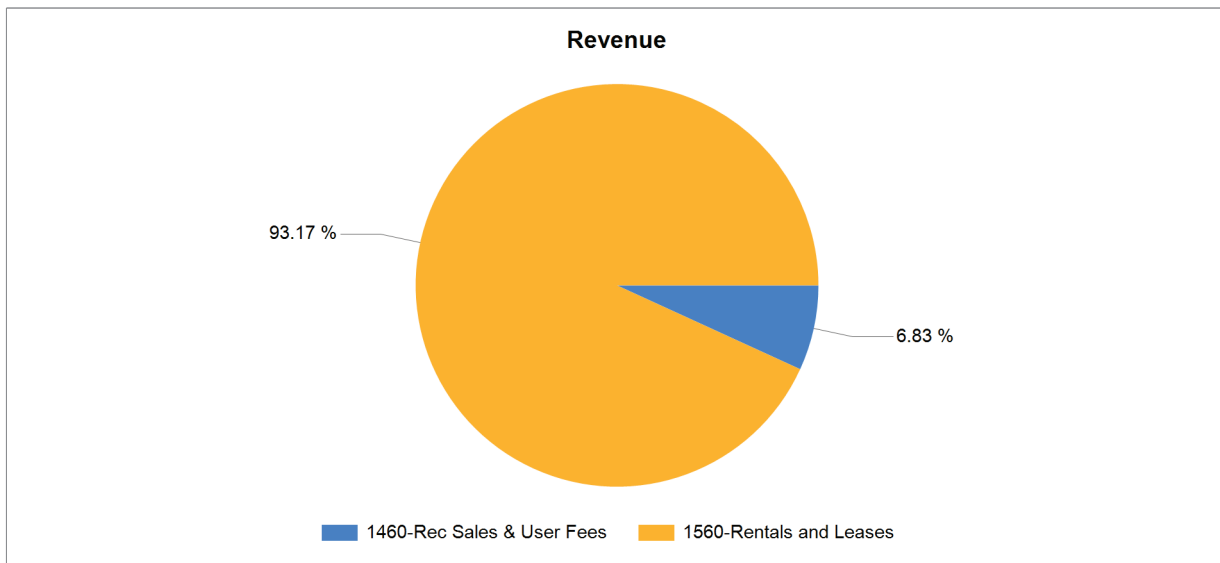
Keeping the ball diamonds groomed throughout the season.

Budget Summary



Costing Center **78-00 - Ball Diamonds**

| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------|----------------|----------------|----------------|----------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | 225 | 1,100 | 1,100 | 0 |
| 1560-Rentals and Leases | 18,256 | 19,000 | 15,000 | (4,000) |
| Total Revenues | 18,481 | 20,100 | 16,100 | (4,000) |
| Expenses | | | | |
| 2100-Personnel | 14,437 | 12,334 | 9,925 | (2,409) |
| 2200-Contractual Services | 6,741 | 16,400 | 16,600 | 200 |
| 2500-Material & Supplies | 3,688 | 12,000 | 12,000 | 0 |
| 2960-Internal Transfers | 0 | 6,250 | 5,000 | (1,250) |
| Total Expenses | 24,865 | 46,984 | 43,525 | (3,459) |
| Surplus/(Deficit) | (6,384) | -26,884 | -27,425 | -541 |



Budget Summary - Rocky Mountain House



Ball Diamonds

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-----------------|-----------------|----------------|
| Revenues | | | | | | |
| 1-75-78-00-1423 | 1423-Advertising | Unchanged | 0.00 % | 1,100 | 1,100 | 0 |
| 1-75-78-00-1560 | 1560-Rentals | Decreased | 21.05 % | 19,000 | 15,000 | (4,000) |
| Total Revenues | | | 19.90 % | 20,100 | 16,100 | (4,000) |
| Expenses | | | | | | |
| 2-75-78-00-2110 | 2110-Salaries & Wages | Decreased | 20.02 % | 11,891 | 9,511 | (2,381) |
| 2-75-78-00-2130 | 2130-Benefits | Decreased | 6.52 % | 443 | 414 | (29) |
| 2-75-78-00-2253 | 2253-Contract - Grounds Maintenance | Increased | 0.65 % | 15,300 | 15,400 | 100 |
| 2-75-78-00-2274 | 2274-Insurance | Increased | 9.09 % | 1,100 | 1,200 | 100 |
| 2-75-78-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 12,000 | 12,000 | 0 |
| 2-75-78-00-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 20.00 % | 6,250 | 5,000 | (1,250) |
| Total Expenses | | | 7.36 % | 46,984 | 43,525 | (3,459) |
| Net Total | | | | (26,884) | (27,425) | (541) |

Budget Summary - Rocky Mountain House



Ball Diamonds

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---------------------------------------|-------------------------------------|---|----------------------|------------------|
| Revenues | | | | |
| 1460-Rec Sales & User Fees | | | | |
| 1-75-78-00-1423 | Advertising | Ball Diamond advertising | | 1, 100 |
| Total | | | | 1, 100 |
| 1560-Rentals and Leases | | | | |
| 1-75-78-00-1560 | Rentals | Ball Diamond rentals | | 15, 000 |
| Total | | | | 15, 000 |
| 1800-Grant Income | | | | |
| 1-75-78-00-1855 | Local Operating Grants | County cost sharing for Ball Diamonds | | - |
| Total | | | | - |
| Total Revenues | | | | 16, 100 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-78-00-2110 | Salaries & Wages | | | 9, 511 |
| 2-75-78-00-2130 | Benefits | | | 414 |
| Total | | | | 9, 925 |
| 2200-Contractual Services | | | | |
| 2-75-78-00-2253 | Contract - Grounds Maintenance | Replacement of the chain link program. Did part of 2 and worst part of fences increase due to our cost increase | 12, 000 | |
| 2-75-78-00-2253 | Contract - Grounds Maintenance | Fertilizer and aerating - ball diamonds increase for inflation costs | 3, 400 | |
| | | | | 15, 400 |
| 2-75-78-00-2274 | Insurance | Insurance for ball diamond buildings | | 1, 200 |
| Total | | | | 16, 600 |
| 2500-Material & Supplies | | | | |
| 2-75-78-00-2510 | Materials & Supplies | Shale for all diamonds, fencing materials, etc increase for shale increase as our costs have gone up, bases, bench materials, water supply parts, garbage containment | | 12, 000 |
| Total | | | | 12, 000 |
| 2960-Internal Transfers | | | | |
| 2-75-78-00-2960 | Gross Recoveries to Other Operating | Ball Diamond Building Transfer to Ball Diamonds - Ball Diamond Building Transfer to Ball Diamonds from 78-10 - Ball Diamond Buildings (100.00%) | | 5, 000 |
| Total | | | | 5, 000 |
| Total Expenses | | | | 43, 525 |
| Net Total | | | | (27, 425) |

78-10 - Ball Diamond Buildings

Maintenance costs to look after the various buildings at the Recreation Park Ball Diamonds.



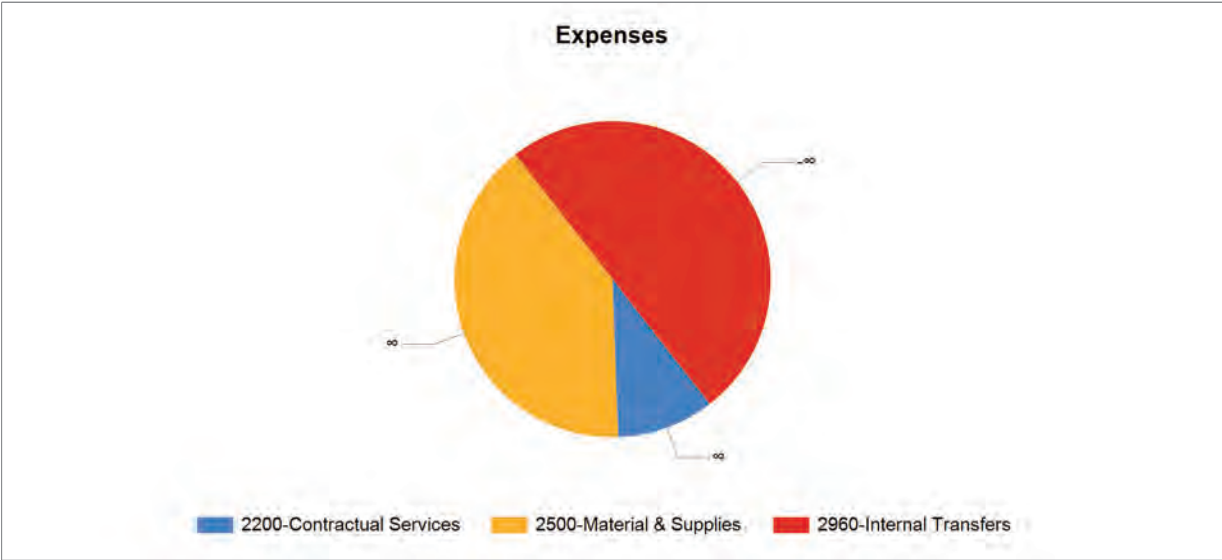
Buildings at Recreation Park Ball Diamonds

Budget Summary

Costing Center **78-10 - Ball Diamond Buildings**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|----------------|-------------|-------------|----------|
| Expenses | | | | |
| 2200-Contractual Services | 835 | 1,000 | 1,000 | 0 |
| 2500-Material & Supplies | 1,618 | 5,250 | 4,000 | (1,250) |
| 2960-Internal Transfers | 0 | (6,250) | (5,000) | 1,250 |
| Total Expenses | 2,453 | 0 | 0 | 0 |
| Surplus/(Deficit) | (2,453) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Ball Diamond Buildings

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-75-78-10-2252 | 2252-Contract - Building Maint | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-75-78-10-2513 | 2513-Materials & Supplies - Janitorial | Increased | 100.00 % | 250 | 500 | 250 |
| 2-75-78-10-2514 | 2514-Materials & Supplies - Bldg Maint | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-75-78-10-2540 | 2540-Water/Sewer | Decreased | 50.00 % | 3,000 | 1,500 | (1,500) |
| 2-75-78-10-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-75-78-10-2960 | 2960-Gross Recoveries to Other Operating | Decreased | 20.00 % | (6,250) | (5,000) | 1,250 |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House

Ball Diamond Buildings



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|----------------|
| Expenses | | | | |
| 2200-Contractual Services | | | | |
| 2-75-78-10-2252 | Contract - Building Maint | Plumbing repairs, Electrical repair | | 1,000 |
| Total | | | | 1,000 |
| 2500-Material & Supplies | | | | |
| 2-75-78-10-2513 | Materials & Supplies - Janitorial | Cleaning Supplies, Paper Towels, Toilet Tissue | | 500 |
| 2-75-78-10-2514 | Materials & Supplies - Bldg Maint | Batteries, parts, filters, paint, locks | | 1,000 |
| 2-75-78-10-2540 | Water/Sewer | | | 1,500 |
| 2-75-78-10-2544 | Natural Gas/Propane | | | 1,000 |
| Total | | | | 4,000 |
| 2960-Internal Transfers | | | | |
| 2-75-78-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Ball Diamond Building Transfer to Ball Diamonds - Ball Diamond Building Transfer to Ball Diamonds" | | (5,000) |
| Total | | | | (5,000) |
| Total Expenses | | | | - |
| Net Total | | | | - |

78-78 - Curtis Field

This department is for the football and sports fields by West Central High School. The land is owned by the WRSD. The division pays an annual fee to the Town for maintenance of the field. The Town collects rental revenue and naming rights revenue for them.



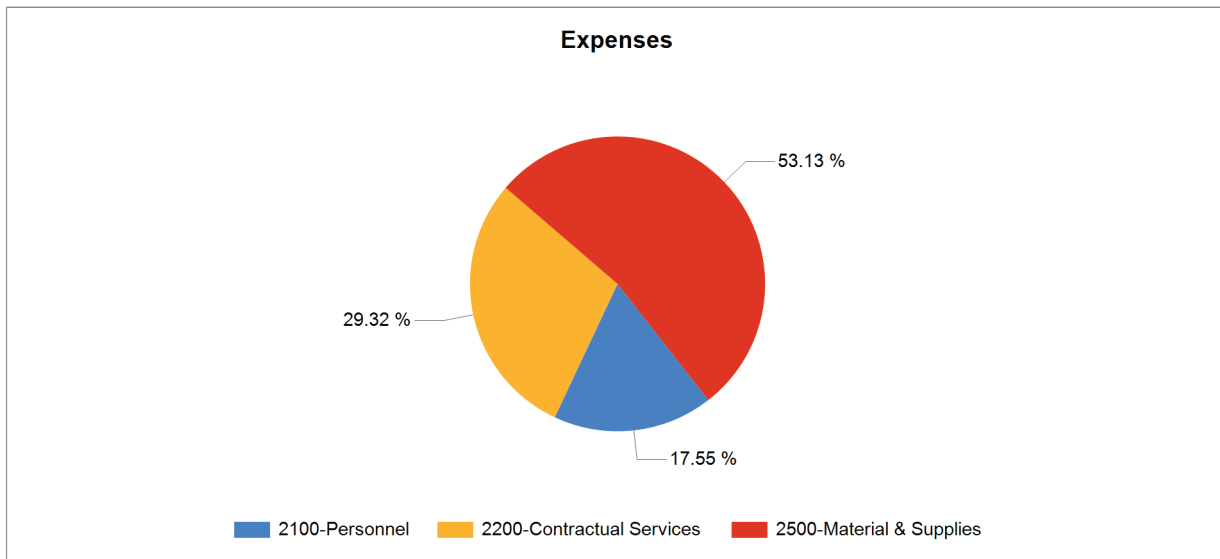
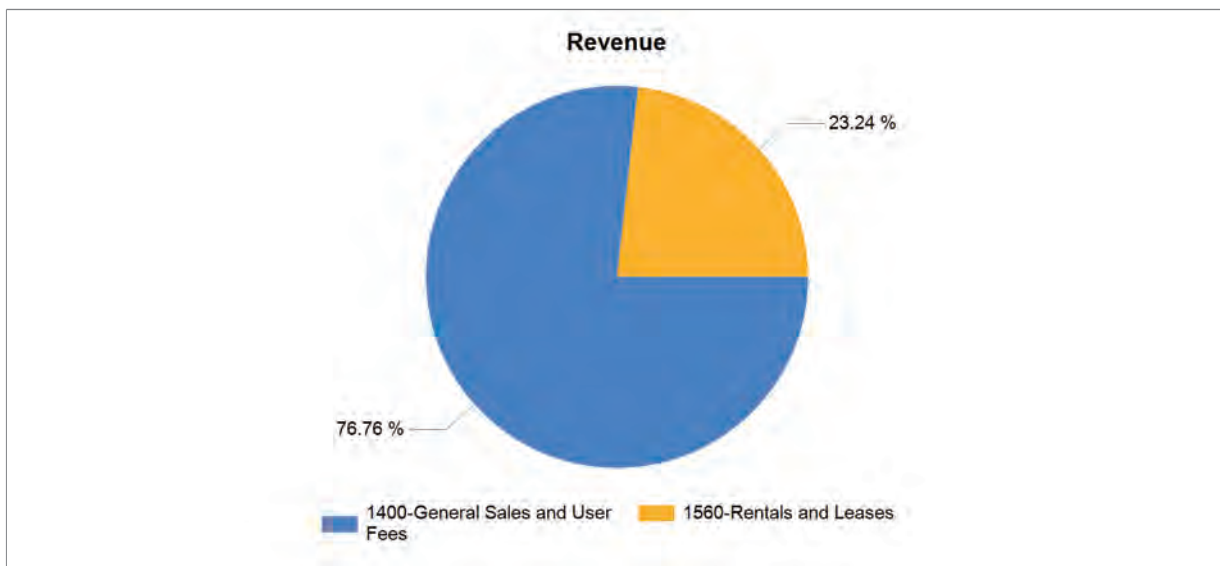
Curtis Field

Budget Summary

Costing Center **78-78 - Curtis Field**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|-----------------|----------------|-----------------|----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 3, 433 | 10, 600 | 10, 900 | 300 |
| 1560-Rentals and Leases | 0 | 3, 300 | 3, 300 | 0 |
| Total Revenues | 3, 433 | 13, 900 | 14, 200 | 300 |
| Expenses | | | | |
| 2100-Personnel | (5) | 4, 662 | 4, 789 | 127 |
| 2200-Contractual Services | 6, 238 | 8, 000 | 8, 000 | 0 |
| 2500-Material & Supplies | 5, 962 | 9, 800 | 14, 500 | 4, 700 |
| Total Expenses | 12, 195 | 22, 462 | 27, 289 | 4, 827 |
| Surplus/(Deficit) | (8, 761) | -8, 562 | -13, 089 | -4, 527 |



Budget Summary - Rocky Mountain House

Curtis Field



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|-------------------------------------|-----------|----------------|----------------|-----------------|----------------|
| Revenues | | | | | | |
| 1-75-78-78-1410 | 1410-Fees for General Service | Increased | 2.83 % | 10,600 | 10,900 | 300 |
| 1-75-78-78-1560 | 1560-Rentals | Unchanged | 0.00 % | 3,300 | 3,300 | 0 |
| Total Revenues | | | 2.16 % | 13,900 | 14,200 | 300 |
| Expenses | | | | | | |
| 2-75-78-78-2110 | 2110-Salaries & Wages | Increased | 3.00 % | 3,678 | 3,789 | 110 |
| 2-75-78-78-2130 | 2130-Benefits | Increased | 1.58 % | 984 | 1,000 | 16 |
| 2-75-78-78-2253 | 2253-Contract - Grounds Maintenance | Unchanged | 0.00 % | 8,000 | 8,000 | 0 |
| 2-75-78-78-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 4,500 | 4,500 | 0 |
| 2-75-78-78-2540 | 2540-Water/Sewer | Unchanged | 0.00 % | 4,000 | 4,000 | 0 |
| 2-75-78-78-2543 | 2543-Power | Increased | 361.54 % | 1,300 | 6,000 | 4,700 |
| Total Expenses | | | 21.48 % | 22,463 | 27,288 | 4,826 |
| Net Total | | | | (8,563) | (13,088) | (4,526) |

Budget Summary - Rocky Mountain House

Curtis Field



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|--------------------------------|--|----------------------|------------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-75-78-78-1410 | Fees for General Service | Field agreement with Wildrose School Division | | 10, 900 |
| Total | | | | 10, 900 |
| 1560-Rentals and Leases | | | | |
| 1-75-78-78-1560 | Rentals | Curtis Field and Co-op Field Rentals | | 3, 300 |
| Total | | | | 3, 300 |
| 1590-Sponsorship/Donations | | | | |
| 1-75-78-78-1595 | Donations/Gift | Sports field Naming Rights Sponsorship (Co-op & Credit Union did not renew) | | - |
| Total | | | | - |
| Total Revenues | | | | 14, 200 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-75-78-78-2110 | Salaries & Wages | | | 3, 789 |
| 2-75-78-78-2130 | Benefits | | | 1, 000 |
| Total | | | | 4, 788 |
| 2200-Contractual Services | | | | |
| 2-75-78-78-2253 | Contract - Grounds Maintenance | Fertilizing fields, aerator and spraying fields \$20,000 for top dressing 1 field if approved through WRSD | | 8, 000 |
| Total | | | | 8, 000 |
| 2500-Material & Supplies | | | | |
| 2-75-78-78-2510 | Materials & Supplies | Water hoses, fittings, locks, signage, garbage containers | - | |
| 2-75-78-78-2510 | Materials & Supplies | Fertilizer | 4, 500 | |
| | | | | 4, 500 |
| 2-75-78-78-2540 | Water/Sewer | Water for sports fields | | 4, 000 |
| 2-75-78-78-2543 | Power | Increase due to lights on football field for sports and skating on the oval | | 6, 000 |
| Total | | | | 14, 500 |
| Total Expenses | | | | 27, 288 |
| Net Total | | | | (13, 088) |



CULTURE

- Lou Soppit Community Centre
- Library
 - Library - Building

80-00 - Lou Soppit Community Centre

The Lou Soppit Community Centre is a gathering hall with over 5,000 square feet of event rental spaces. Suitable for large events, weddings, special events and community meetings.



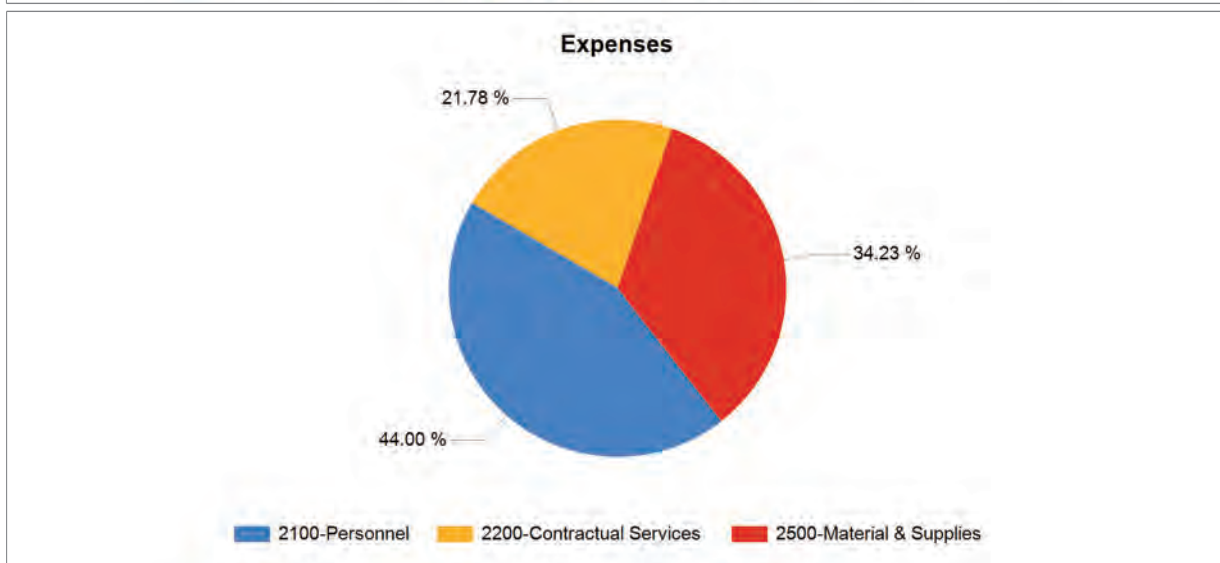
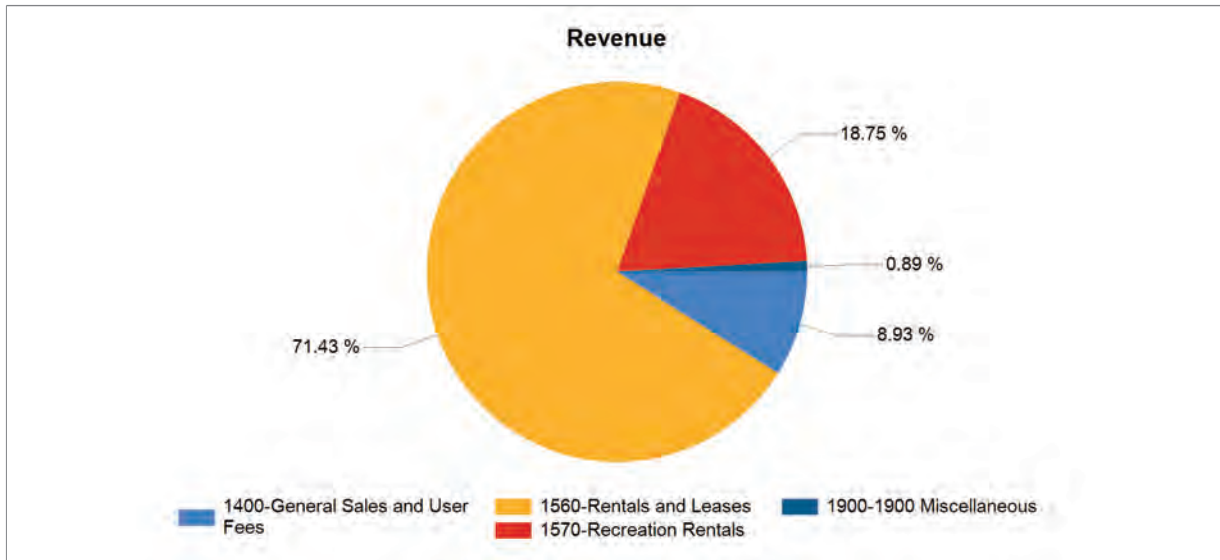
Lou Soppit Community Centre on display at Christmas.

Budget Summary

Costing Center **80-00 - Lou Soppit Community Centre**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|----------------------------------|------------------|-----------------|-----------------|-----------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | 7, 531 | 6, 000 | 5, 000 | (1, 000) |
| 1560-Rentals and Leases | 35, 354 | 40, 000 | 40, 000 | 0 |
| 1570-Recreation Rentals | 9, 062 | 11, 000 | 10, 500 | (500) |
| 1900-1900 Miscellaneous | 757 | 0 | 500 | 500 |
| Total Revenues | 52, 703 | 57, 000 | 56, 000 | (1, 000) |
| Expenses | | | | |
| 2100-Personnel | 42, 575 | 67, 249 | 59, 899 | (7, 350) |
| 2200-Contractual Services | 27, 363 | 28, 850 | 29, 650 | 800 |
| 2500-Material & Supplies | 48, 543 | 46, 550 | 46, 600 | 50 |
| Total Expenses | 118, 481 | 142, 649 | 136, 149 | (6, 500) |
| Surplus/(Deficit) | (65, 778) | -85, 649 | -80, 149 | 5, 500 |



Budget Summary - Rocky Mountain House

Lou Soppit Community Centre



Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|---------------|----------------|-----------------|-----------------|----------------|
| Revenues | | | | | | |
| 1-80-80-00-1410 | 1410-Fees for General Service | Decreased | 16.67 % | 6,000 | 5,000 | (1,000) |
| 1-80-80-00-1560 | 1560-Rentals | Unchanged | 0.00 % | 40,000 | 40,000 | 0 |
| 1-80-80-00-1562 | 1562-Equipment Rental | Decreased | 50.00 % | 1,000 | 500 | (500) |
| 1-80-80-00-1564 | 1564-Kitchen Rental | Unchanged | 0.00 % | 10,000 | 10,000 | 0 |
| 1-80-80-00-1990 | 1990-Other Revenue | New this year | | - | 500 | 500 |
| Total Revenues | | | 1.75 % | 57,000 | 56,000 | (1,000) |
| Expenses | | | | | | |
| 2-80-80-00-2110 | 2110-Salaries & Wages | Decreased | 7.42 % | 55,462 | 51,348 | (4,113) |
| 2-80-80-00-2130 | 2130-Benefits | Decreased | 27.45 % | 11,787 | 8,551 | (3,236) |
| 2-80-80-00-2217 | 2217-Communications | Increased | 480.00 % | 500 | 2,900 | 2,400 |
| 2-80-80-00-2245 | 2245-IT Services & Agreements | Decreased | 40.00 % | 1,000 | 600 | (400) |
| 2-80-80-00-2250 | 2250-Gen Contract Repairs | Decreased | 7.35 % | 19,050 | 17,650 | (1,400) |
| 2-80-80-00-2274 | 2274-Insurance | Increased | 2.41 % | 8,300 | 8,500 | 200 |
| 2-80-80-00-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 3,700 | 3,700 | 0 |
| 2-80-80-00-2513 | 2513-Materials & Supplies - Janitorial | Unchanged | 0.00 % | 3,000 | 3,000 | 0 |
| 2-80-80-00-2516 | 2516-Programming Supplies | Unchanged | 0.00 % | 1,000 | 1,000 | 0 |
| 2-80-80-00-2540 | 2540-Water/Sewer | Increased | 2.86 % | 1,750 | 1,800 | 50 |
| 2-80-80-00-2543 | 2543-Power | Unchanged | 0.00 % | 21,500 | 21,500 | 0 |
| 2-80-80-00-2544 | 2544-Natural Gas/Propane | Unchanged | 0.00 % | 15,600 | 15,600 | 0 |
| Total Expenses | | | 4.56 % | 142,649 | 136,150 | (6,499) |
| Net Total | | | | (85,649) | (80,150) | 5,499 |

Budget Summary - Rocky Mountain House

Lou Soppit Community Centre



2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|---|-----------------------------------|---|----------------------|---------------|
| Revenues | | | | |
| 1400-General Sales and User Fees | | | | |
| 1-80-80-00-1410 | Fees for General Service | Set up/take down fees (moved from 1990 for 2024) | | 5,000 |
| Total | | | | 5,000 |
| 1560-Rentals and Leases | | | | |
| 1-80-80-00-1560 | Rentals | Community Centre Rooms | | 40,000 |
| Total | | | | 40,000 |
| 1570-Recreation Rentals | | | | |
| 1-80-80-00-1562 | Equipment Rental | Coral risers, raised seating, staging | | 500 |
| 1-80-80-00-1564 | Kitchen Rental | Kitchen Rentals | | 10,000 |
| Total | | | | 10,500 |
| 1900-1900 Miscellaneous | | | | |
| 1-80-80-00-1990 | Other Revenue | ATM Revenue | | 500 |
| Total | | | | 500 |
| Total Revenues | | | | 56,000 |
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-80-80-00-2110 | Salaries & Wages | | | 51,348 |
| 2-80-80-00-2130 | Benefits | | | 8,551 |
| Total | | | | 59,900 |
| 2200-Contractual Services | | | | |
| 2-80-80-00-2217 | Communications | Phone Service | 500 | |
| 2-80-80-00-2217 | Communications | Starlink Internet | 2,400 | |
| | | | | 2,900 |
| 2-80-80-00-2245 | IT Services & Agreements | Asset Planner | | 600 |
| 2-80-80-00-2250 | Gen Contract Repairs | Electrical repairs | 1,500 | |
| 2-80-80-00-2250 | Gen Contract Repairs | Canadian Linen Mat Service | 1,000 | |
| 2-80-80-00-2250 | Gen Contract Repairs | HVAC Servicing | 1,500 | |
| 2-80-80-00-2250 | Gen Contract Repairs | Telus security monitoring | 500 | |
| 2-80-80-00-2250 | Gen Contract Repairs | Fire panel & fire extinguisher recertification | 1,000 | |
| 2-80-80-00-2250 | Gen Contract Repairs | Range hood suppression and cleaning | 2,300 | |
| 2-80-80-00-2250 | Gen Contract Repairs | Kitchen oven and stove parts and repairs | 1,200 | |
| 2-80-80-00-2250 | Gen Contract Repairs | waste management contract | 1,650 | |
| 2-80-80-00-2250 | Gen Contract Repairs | General repair budget | 5,000 | |
| 2-80-80-00-2250 | Gen Contract Repairs | Plumbing repair | 2,000 | |
| | | | | 17,650 |
| 2-80-80-00-2274 | Insurance | | | 8,500 |
| Total | | | | 29,650 |
| 2500-Material & Supplies | | | | |
| 2-80-80-00-2510 | Materials & Supplies | Parts, filters, paint,projects | 3,000 | |
| 2-80-80-00-2510 | Materials & Supplies | Batteries for floor scrubbers | 700 | |
| 2-80-80-00-2510 | Materials & Supplies | Christmas lights for tree display | - | |
| | | | | 3,700 |
| 2-80-80-00-2513 | Materials & Supplies - Janitorial | Cleaning Supplies, paper towels, toilet tissue etc. | | 3,000 |
| 2-80-80-00-2516 | Programming Supplies | Decorations, kitchen supplies, dishes | | 1,000 |
| 2-80-80-00-2540 | Water/Sewer | Utilities based on actual costs | | 1,800 |
| 2-80-80-00-2543 | Power | | | 21,500 |

Budget Summary - Rocky Mountain House

Lou Soppit Community Centre



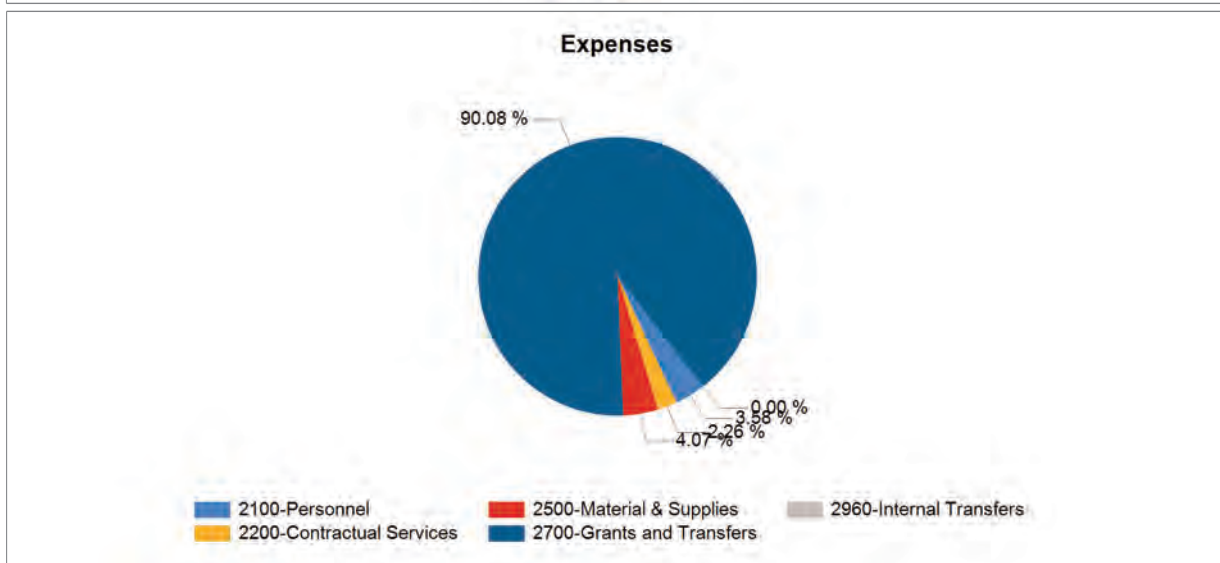
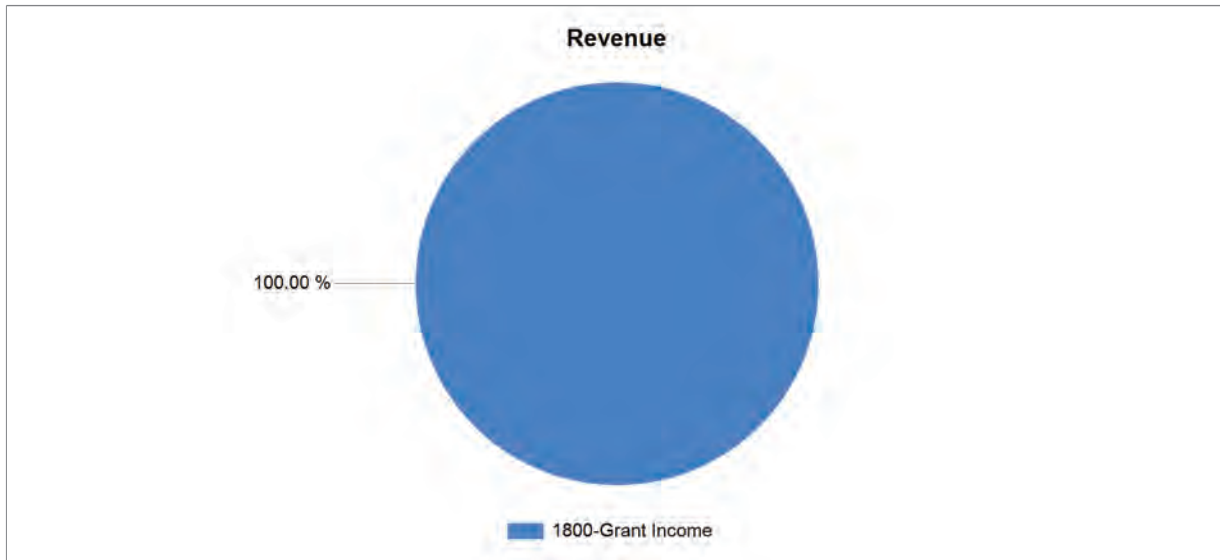
| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-----------------|---------------------|----------|----------------------|-------------|
| 2-80-80-00-2544 | Natural Gas/Propane | | | 15, 600 |
| Total | | | | 46, 600 |
| Total Expenses | | | | 136, 150 |
| Net Total | | | | (80, 150) |

Budget Summary

Department **81 - Library**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1800-Grant Income | 192,327 | 204,992 | 244,940 | 39,948 |
| 1900-1900 Miscellaneous | 389,814 | 0 | 0 | 0 |
| Total Revenues | 582,141 | 204,992 | 244,940 | 39,948 |
| Expenses | | | | |
| 2100-Personnel | 407,264 | 11,784 | 19,979 | 8,195 |
| 2200-Contractual Services | 13,634 | 14,400 | 12,600 | (1,800) |
| 2500-Material & Supplies | 18,378 | 25,800 | 22,700 | (3,100) |
| 2700-Grants and Transfers | 397,750 | 424,365 | 502,182 | 77,817 |
| 2960-Internal Transfers | 0 | 0 | 0 | 0 |
| Total Expenses | 837,025 | 476,349 | 557,461 | 81,112 |
| Surplus/(Deficit) | (254,885) | -271,357 | -312,521 | -41,164 |



81-00 - Library

Local Operating Grants provided to the Rocky Mountain House Public Library Board and the Parkland Regional Library Board.

Revenues include:

- The County's share (50%) of the Library Board's local appropriation grant.
- The County's share (50%) of the Town's annual operating costs to maintain the library building.

Expenses include:

- The full local appropriation grant to the Rocky Library Board's annual budget, provided by the Town and County in equal portions.
- The per capita requisition to Parkland Regional Library Board for municipal membership fees.
- Transfer to 81-10 Library - Building for the Town's annual operating costs to maintain the library building.



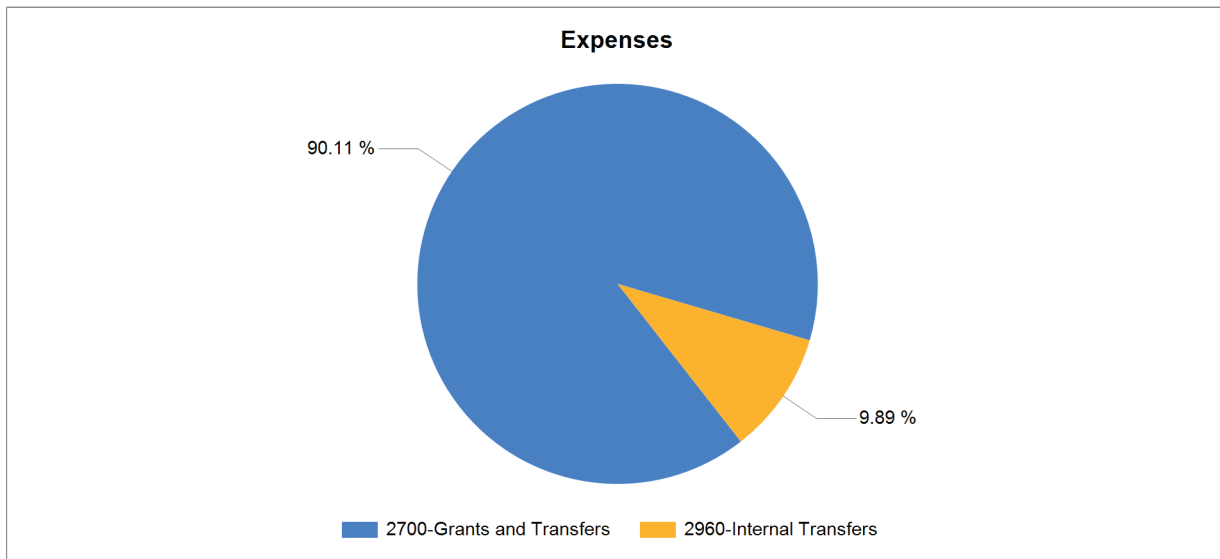
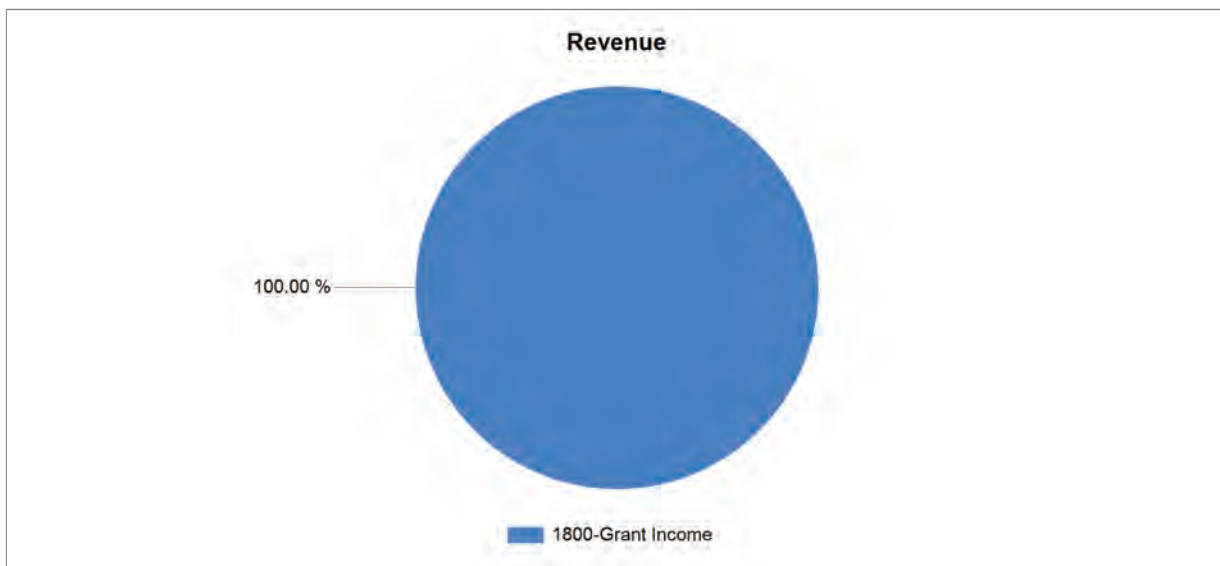
Helen Hunley Memorial Public Library

Budget Summary

Costing Center **81-00 - Library**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|------------------|-----------------|-----------------|----------------|
| Revenues | | | | |
| 1800-Grant Income | 192,327 | 204,992 | 244,940 | 39,948 |
| 1900-1900 Miscellaneous | 389,814 | 0 | 0 | 0 |
| Total Revenues | 582,141 | 204,992 | 244,940 | 39,948 |
| Expenses | | | | |
| 2100-Personnel | 388,618 | 0 | 0 | 0 |
| 2700-Grants and Transfers | 397,750 | 424,365 | 502,182 | 77,817 |
| 2960-Internal Transfers | 0 | 51,984 | 55,137 | 3,153 |
| Total Expenses | 786,368 | 476,349 | 557,319 | 80,970 |
| Surplus/(Deficit) | (204,227) | -271,357 | -312,379 | -41,022 |



Budget Summary - Rocky Mountain House



Library

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------------|-------------------|------------------|
| Revenues | | | | | | |
| 1-80-81-00-1855 | 1855-Local Operating Grants | Increased | 19. 49 % | 204, 992 | 244, 940 | 39, 948 |
| Total Revenues | | | 19.49 % | 204, 992 | 244, 940 | 39, 948 |
| Expenses | | | | | | |
| 2-80-81-00-2750 | 2750-Local Government Grants | Increased | 18. 34 % | 424, 365 | 502, 182 | 77, 817 |
| 2-80-81-00-2960 | 2960-Gross Recoveries to Other Operating | Increased | 6. 07 % | 51, 984 | 55, 137 | 3, 153 |
| Total Expenses | | | 17.00 % | 476, 349 | 557, 319 | 80, 970 |
| Net Total | | | | (271, 357) | (312, 379) | (41, 022) |

Budget Summary - Rocky Mountain House



Library

2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|----------------------------------|-------------------------------------|---|----------------------|--------------------------|
| Revenues | | | | |
| 1800-Grant Income | | | | |
| 1-80-81-00-1855 | Local Operating Grants | Grant Reduction due to Rural Services reduction | - | |
| 1-80-81-00-1855 | Local Operating Grants | County Share - 50% of operating costs | 27, 640 | |
| 1-80-81-00-1855 | Local Operating Grants | County - 1/2 of Library Allocation | 217, 300 | |
| | | | | <u>244, 940</u> |
| Total | | | | 244, 940 |
| 1900-1900 Miscellaneous | | | | |
| 1-80-81-00-1990 | Other Revenue | | - | |
| Total | | | | <u>-</u> |
| Total Revenues | | | | 244, 940 |
| Expenses | | | | |
| 2700-Grants and Transfers | | | | |
| 2-80-81-00-2750 | Local Government Grants | Rural Services Grant Removed | - | |
| 2-80-81-00-2750 | Local Government Grants | Rocky Library Request for 2026 | 434, 600 | |
| 2-80-81-00-2750 | Local Government Grants | 2026 per capita at \$9.99 @ 6,765 | 67, 582 | |
| | | | | <u>502, 182</u> |
| Total | | | | 502, 182 |
| 2960-Internal Transfers | | | | |
| 2-80-81-00-2960 | Gross Recoveries to Other Operating | Transfer to Library - Transfer to Library from 81-10 - Library - Building (100.00%) | | 55, 137 |
| Total | | | | <u>55, 137</u> |
| Total Expenses | | | | 557, 319 |
| Net Total | | | | <u><u>(312, 379)</u></u> |

81-10 - Library - Building

The library building is owned and maintained by the Town. The County contributes 50% of the annual operating costs to maintain the library building.

Expenses include:

- Salaries for janitorial and maintenance services provided by Town employees.
- Contracted maintenance services.
- Insurance
- Utilities

Revenues include:

- Transfer from 81-00 Library Allocation



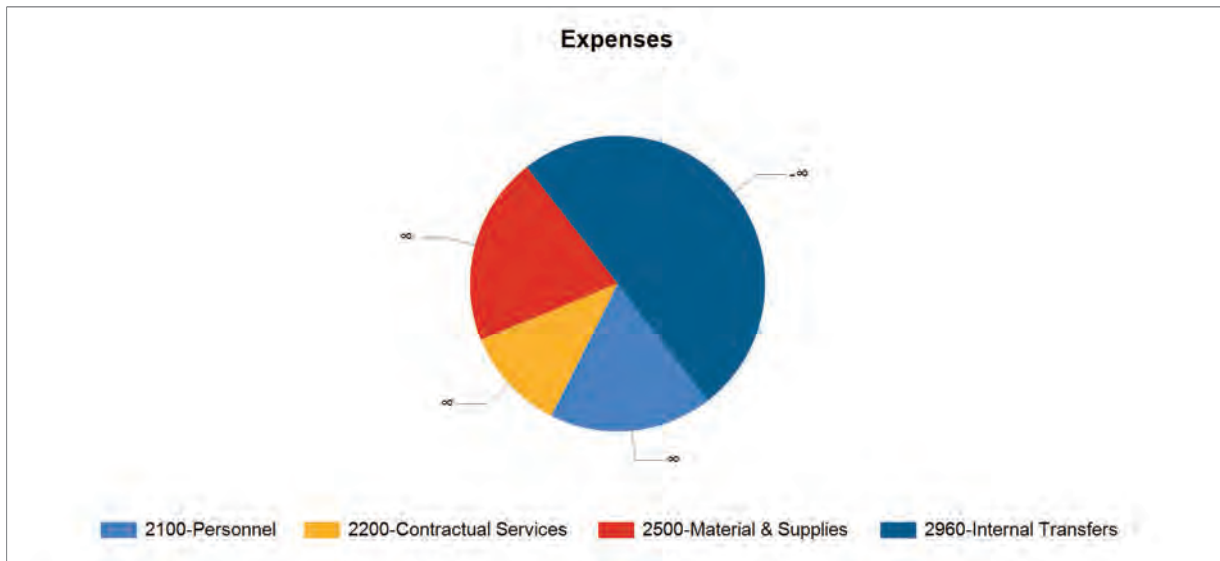
Helen Hunley Memorial Public Library

Budget Summary

Costing Center **81-10 - Library - Building**



| | 2024 Actual | 2025 Budget | 2026 Budget | Change |
|---------------------------|-----------------|-------------|-------------|----------|
| Expenses | | | | |
| 2100-Personnel | 18,646 | 11,784 | 19,837 | 8,053 |
| 2200-Contractual Services | 13,634 | 14,400 | 12,600 | (1,800) |
| 2500-Material & Supplies | 18,378 | 25,800 | 22,700 | (3,100) |
| 2960-Internal Transfers | 0 | (51,984) | (55,137) | (3,153) |
| Total Expenses | 50,657 | 0 | 0 | 0 |
| Surplus/(Deficit) | (50,657) | 0 | 0 | 0 |



Budget Summary - Rocky Mountain House



Library - Building

Budget Prior Year Comparison

| GL Account | | Changes | Percent Change | 2025 Amount | 2026 Amount | Variance |
|-----------------------|--|-----------|----------------|-------------|-------------|----------|
| Expenses | | | | | | |
| 2-80-81-10-2110 | 2110-Salaries & Wages | Increased | 76.99 % | 9,481 | 16,781 | 7,300 |
| 2-80-81-10-2130 | 2130-Benefits | Increased | 32.72 % | 2,303 | 3,056 | 753 |
| 2-80-81-10-2245 | 2245-IT Services & Agreements | Unchanged | 0.00 % | 650 | 650 | 0 |
| 2-80-81-10-2252 | 2252-Contract - Building Maint | Decreased | 34.95 % | 5,150 | 3,350 | (1,800) |
| 2-80-81-10-2274 | 2274-Insurance | Unchanged | 0.00 % | 8,600 | 8,600 | 0 |
| 2-80-81-10-2510 | 2510-Materials & Supplies | Unchanged | 0.00 % | 500 | 500 | 0 |
| 2-80-81-10-2540 | 2540-Water/Sewer | Decreased | 57.14 % | 2,800 | 1,200 | (1,600) |
| 2-80-81-10-2543 | 2543-Power | Unchanged | 0.00 % | 13,500 | 13,500 | 0 |
| 2-80-81-10-2544 | 2544-Natural Gas/Propane | Decreased | 16.67 % | 9,000 | 7,500 | (1,500) |
| 2-80-81-10-2960 | 2960-Gross Recoveries to Other Operating | Increased | 6.07 % | (51,984) | (55,137) | (3,153) |
| Total Expenses | | | | - | - | - |
| Net Total | | | | - | - | - |

Budget Summary - Rocky Mountain House



Library - Building

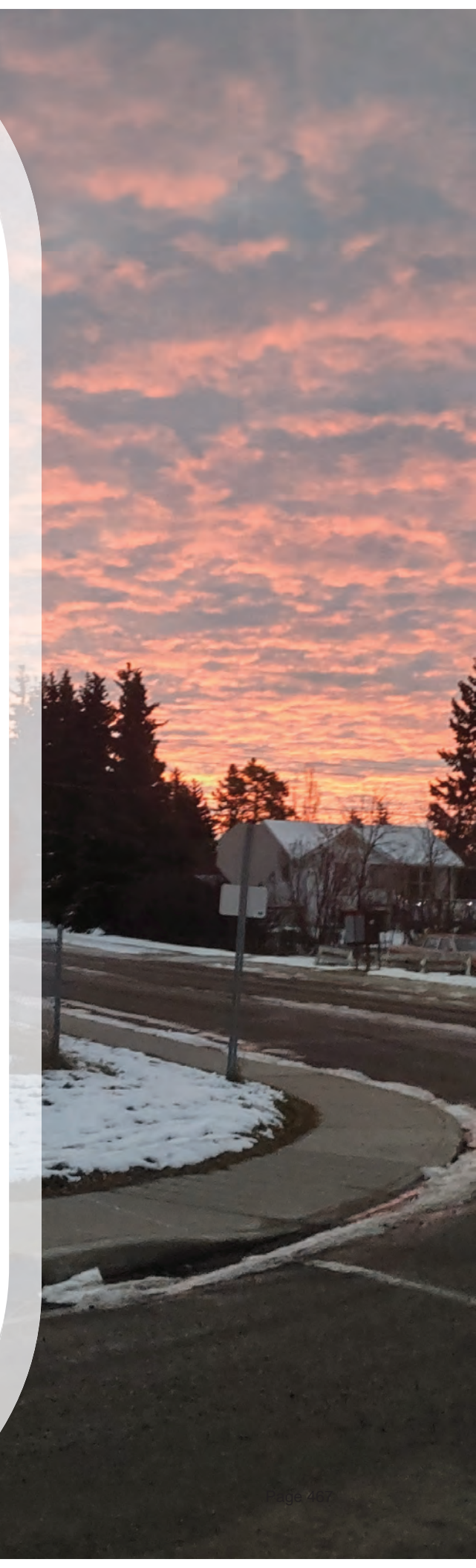
2026 Budget Details

| GL Accounts | GLAccount Name | Comments | GL Account Subtotals | 2026 Budget |
|-------------------------------------|-------------------------------------|--|----------------------|------------------|
| Expenses | | | | |
| 2100-Personnel | | | | |
| 2-80-81-10-2110 | Salaries & Wages | | | 16, 781 |
| 2-80-81-10-2130 | Benefits | | | 3, 056 |
| Total | | | | 19, 837 |
| 2200-Contractual Services | | | | |
| 2-80-81-10-2245 | IT Services & Agreements | Asset Planner | | 650 |
| 2-80-81-10-2252 | Contract - Building Maint | HVAC Servicing | 2, 000 | |
| 2-80-81-10-2252 | Contract - Building Maint | Electrical repairs | 500 | |
| 2-80-81-10-2252 | Contract - Building Maint | Fire panel recertification | 250 | |
| 2-80-81-10-2252 | Contract - Building Maint | Plumbing repairs | 500 | |
| 2-80-81-10-2252 | Contract - Building Maint | Fire extinguisher recertification | 100 | |
| | | | | 3, 350 |
| 2-80-81-10-2274 | Insurance | | | 8, 600 |
| Total | | | | 12, 600 |
| 2500-Material & Supplies | | | | |
| 2-80-81-10-2510 | Materials & Supplies | Batteries, parts, filters, paint | | 500 |
| 2-80-81-10-2540 | Water/Sewer | | | 1, 200 |
| 2-80-81-10-2543 | Power | | | 13, 500 |
| 2-80-81-10-2544 | Natural Gas/Propane | | | 7, 500 |
| Total | | | | 22, 700 |
| 2960-Internal Transfers | | | | |
| 2-80-81-10-2960 | Gross Recoveries to Other Operating | | - | |
| 2-80-81-10-2960 | Gross Recoveries to Other Operating | Recovery from Allocation "Transfer to Library - Transfer to Library" | (55, 137) | |
| | | | | (55, 137) |
| Total | | | | (55, 137) |
| Total Expenses | | | | - |
| Net Total | | | | - |

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CAPITAL

- 2026 Capital Projects
- 10-Year Capital Funding Summary
- 10-Year Capital Project Summary



Town of Rocky Mountain House 2026 Capital Statement

2026 Budget

Project Funding

| | |
|-------------------------------------|------------------|
| Grant Revenue | 1,549,000 |
| Contributions from Local Government | 631,000 |
| Donation | - |
| Debenture | - |
| Transfer from Reserves | 3,275,550 |
| Total Funding | 5,455,550 |

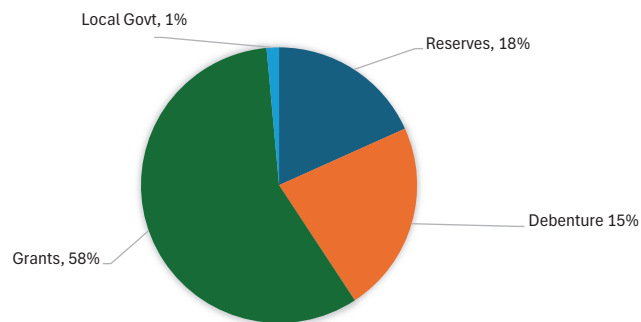
Project Expenses

| | |
|-------------------------------|------------------|
| Administration | 650,000 |
| Protective Services | 92,550 |
| Operations - Streets | 1,061,000 |
| Airport | 591,000 |
| Utilities | 1,940,000 |
| Social Services | - |
| Planning | 200,000 |
| Parks, Recreation, & Culture | 921,000 |
| Total Project Expenses | 5,455,550 |

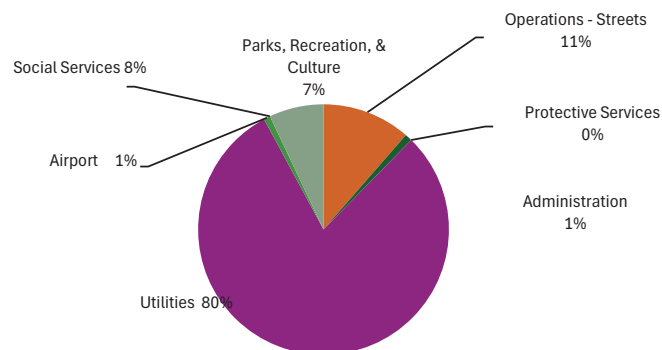
Surplus/(Deficit)

| |
|---|
| - |
|---|

CAPITAL REVENUE (ACTUAL) BY TYPE



CAPITAL PROJECTS (ACTUAL) BY DEPARTMENT



**Town of Rocky Mountain House
2026 Capital Projects**

| Proj. # | Project Description | Budget | Funding Source | | | Comment |
|------------------------------|--|-----------|----------------|-------------------|---------------------------------|---------|
| | | | Town Reserves | County Cost Share | Grants/Debt/Other | |
| | | | | | | |
| Administration | | | | | | |
| 1213 | Financial Software Replacement | 500,000 | 500,000 | | | |
| 1215 | Website Redesign | 100,000 | 100,000 | | | |
| 1216 | Housing Study | 50,000 | 50,000 | | | |
| Total Administration | | 650,000 | 650,000 | - | - | |
| | | | | | | |
| Protective Services | | | | | | |
| 2305 | Self Contained Breathing Apparatus | 50,000 | 50,000 | | | |
| 2306 | General Equipment | 8,050 | 8,050 | | | |
| 2318 | 900 Command Unit | 34,500 | 34,500 | | | |
| Total Protective Services | | 92,550 | 92,550 | - | - | |
| | | | | | | |
| Transportation & Airport | | | | | | |
| 3143 | Transit Van Replacement | 60,000 | 60,000 | | | |
| 3144 | Truck Replacement | 70,000 | 70,000 | | | |
| 3146 | Box Blade for Skid Steer | 6,000 | 6,000 | | | |
| 3147 | Quonset Replacement | 350,000 | 350,000 | | | |
| 3148 | Replace 2012 Kubota M6040 Tractor | 100,000 | 100,000 | | | |
| 3242 | Final Lift Industrial Area | 450,000 | - | | LGFF (63,000) & CCBT (87,000) | |
| 3247 | Main Street Concrete & Planer Upgrades | 25,000 | 25,000 | | | |
| 3307 | ARA Runway Sweeper | 475,000 | 237,500 | 237,500 | | |
| 3309 | 15' Shulte Mower | 36,000 | 18,000 | 18,000 | | |
| 3317 | Taxiway Rehabilitation | 40,000 | 20,000 | 20,000 | | |
| 3319 | Runway and Taxiway Rehabilitation | 40,000 | 20,000 | 20,000 | | |
| Total Transportation | | 1,652,000 | 906,500 | 295,500 | | 450,000 |
| | | | | | | |
| Utilities | | | | | | |
| 4119 | Main Distribution Pump | 50,000 | 50,000 | | | |
| 4209 | 49 St. to 40 Ave Water/Sewer & Road Upgrades | 1,815,000 | 716,000 | | LGFF (726,000) & CCBT (373,000) | |
| 4214 | Infiltration Program | 25,000 | 25,000 | | | |
| 4216 | Sanitary Lift Station PLC Upgrade | 50,000 | 50,000 | | | |
| Total Utilities | | 1,940,000 | 841,000 | - | 1,099,000 | |
| | | | | | | |
| Planning & Development | | | | | | |
| 6105 | Riverview Development Plan | 200,000 | 200,000 | | | |
| Total Planning & Development | | 200,000 | 200,000 | - | - | |
| | | | | | | |
| Recreation | | | | | | |
| Arena | | | | | | |
| 7224 | Roof Structure Upgrade and Repair | 470,000 | 235,000 | 235,000 | | |
| 7225 | Floor Scrubber | 15,000 | 7,500 | 7,500 | | |
| 7226 | Arena Kickboard Replacement | 14,000 | 7,000 | 7,000 | | |
| Pool | | | | | | |
| 7318 | Lifecycle Study | 12,000 | 6,000 | 6,000 | | |
| 7319 | Chlorine System Upgrade | 20,000 | 10,000 | 10,000 | | |
| 7501 | Fitness Equipment | 20,000 | 10,000 | 10,000 | | |
| Total Recreation | | 551,000 | 275,500 | 275,500 | - | |
| | | | | | | |
| Parks | | | | | | |
| 7641 | Wayfinding Signage Phase 2 | 25,000 | 25,000 | | | |

**Town of Rocky Mountain House
2026 Capital Projects**

| | | | | | | |
|--------------------|---------------------------------------|----------------|----------------|---------------|----------|--|
| 7650 | Playground Upgrades - Safety Purposes | 100,000 | 100,000 | | | |
| 7652 | Muskeg Ave Trail (North End) | 80,000 | 80,000 | | | |
| 7653 | Outdoor Washrooms Bike Park | 120,000 | 60,000 | 60,000 | | |
| Total Parks | | 325,000 | 265,000 | 60,000 | - | |

| | | | | | | |
|----------------------|-------------------------------------|---------------|---------------|----------|----------|--|
| Culture | | | | | | |
| 8005 | Lou Soppit - Ride on Floor Scrubber | 30,000 | 30,000 | | | |
| 8010 | New Dishwasher | 15,000 | 15,000 | | | |
| Total Culture | | 45,000 | 45,000 | - | - | |

| | | | | | | |
|----------------------|--|------------------|------------------|----------------|------------------|----------|
| Total Capital | | 5,455,550 | 3,275,550 | 631,000 | 1,549,000 | - |
|----------------------|--|------------------|------------------|----------------|------------------|----------|

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Current Project Descriptions



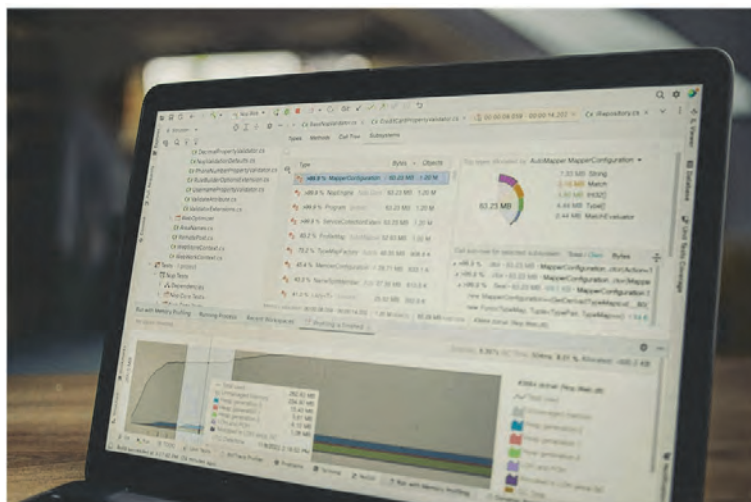
Rocky Mountain House 100 Years Ago

1213 - Financial Software Replacement

The Town currently uses Microsoft Great Plains Diamond software for financial operations. Central Square has notified us that this software will reach it's end of life on September 2029. This means that new financial software must be selected and implemented prior to this. Need to start working on this in 2026. A complete conversion can take anywhere from nine months to one year to be fully completed depending on how quickly and smoothly it goes as well as if there is any overlap in operation of the two systems to make sure everything is running properly.

Staff have reviewed three major software companies that provide municipal software and selected the one most suitable for the Town. Conversion is recommended for 2026 in order to be operational for 2027. It is not desirable to leave the conversion as many municipalities will be coming off of Diamond and this could slow down the abilities of new firms to take on the switch.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 500,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 500,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (500,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (500,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



1215 - Website Redesign

The Town's website is developed and managed through a Content Management System (CMS), which is typical for municipalities. Development support is provided by the platform company and functional improvements are directly dependent on the level and quality of service provided by the company. The Town's current CMS, implemented in 2019, has received increasingly limited support in the past two years, with requests for major functional updates being deflected with sales pitches for new products as it is now considered a 'legacy' CMS.

Communications recently completed a user experience review of the Town's website (www.rockymtnhouse.com). Several development issues were identified as impacting the user experience in the current design. Other deficiencies include web accessibility, cross-device usability and limited customization options.

A municipality's website is a vital communication hub that should provide residents, businesses and visitors with accessible, up-to-date information. It strengthens transparency and supports community engagement.

Industry standards for website redesigns are every three to five years. Communications recommends the website receive a complete redesign and migration to a new CMS, with the goal of improved user experience.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 100,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 100,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (100,000) | 0 | 0 | 0 | 0 |
| 6690-Large Operating Projects | (100,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



1216 - Housing Study

To undertake a housing study to review the housing needs of Rocky Mountain House. The purpose of this is to be ready for the availability of infrastructure programs or grants if funding for housing infrastructure becomes available.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|-----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 50,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 50,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (50,000) | 0 | 0 | 0 | 0 |
| 6690-Large Operating Projects | (50,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



2305 - Self Contained Breathing Apparatus

Station 60 - Rocky Total budget is \$227,398 with Town portion being \$50,000. Regional Fire needs to change out entire stock throughout of SCBA as well as a washer.

- Ask was initially made last year and deferred to 2025.
- Self Contained Breathing Apparatus (SCBA) and Washer \$1,000,000-\$1,119,913.
- Costs continue to rise annually (sometimes monthly).
- National Fire Protection Association (NFPA) standard states SCBA should not be more that 3 standards old. Standards were established in 2002, 2008, 2013, 2019 and a new one is expected in 2026 (2025).
- CRFRS's current fleet of 66 SCBA have a make up of 16 SCBA in service at the 2008 standard (4 standards prior) and 23 SCBA in service at the 2013 standard (3 standards prior –soon to be 4).
 - 39 SCBA 3 standards or older
 - 27 SCBA 2 standards old
 - 36 Expired SCBA Bottles – 15-year Department of Transportation (DOT) service life.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 50,000 | 0 | 50,000 | 0 | 52,000 |
| 5940-Capital Reserve Transfer | 50,000 | 0 | 50,000 | 0 | 52,000 |
| 5850-County Contributions (Capital) | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (50,000) | 0 | (50,000) | 0 | (52,000) |
| 6631-Fire Equipment | (50,000) | 0 | (50,000) | 0 | (52,000) |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



2306 - General

General capital items - Pressure washers, pumps, PPV replacements.

Total budget is \$30,000 with County contributing 26,950 and Town contributing \$8,050. As per presentation to ICC Committee.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 8,050 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 8,050 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 0 | 0 | 0 | 0 | 0 |
| 5760-External Contribution | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (8,050) | 0 | 0 | 0 | 0 |
| 6631-Fire Equipment | (8,050) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



This Photo was taken by [Anna Shvets](#) on Pexels.

2318 - 900 Command Unit

This is a Command Unit 900 which the town shares in funding. Total cost is \$150,000 with the town paying \$34,000. This project was deferred in 2025 to 2026.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 34,500 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 34,500 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (34,500) | 0 | 0 | 0 | 0 |
| 6631-Fire Equipment | (34,500) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |

3143 - Replacement for Transit Van

Replacing the Existing transit van used for water meter checks, installs and maintenance.

The Transit Van is 14 years old and due for replacement. The vehicle does not handle well in the winter with poor weight distribution and 2-wheel drive, posing a hazard. The vehicle's heating system is anemic and insufficient to keep the vehicle warm in the winter. The form factor of a van also prevents it from being rotated into the fleet.

The intent is to replace the van with a light-duty pickup truck, such as the Maverick, Ranger, or another similar vehicle. Four doors so meters may be kept where they won't freeze, a small truck bed for other tasks at operations, but a full work truck is not required.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 60,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 60,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (60,000) | 0 | 0 | 0 | 0 |
| 6650-Capital Vehicles & Trucks | (60,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



3144 - Truck Replacement

This project proposes replacing Unit 450, a 2011 Ford F-250 4X4 crew cab, with a similar 3/4-ton model. The existing vehicle has body damage and is nearing the end of its useful service life.

A 3/4-ton truck is required to safely tow the trailers commonly used by the Public Works Department, while a four-door crew cab configuration is necessary as the unit serves as one of the primary vehicles for Parks summer staff. A larger vehicle is not required, as most trailers in use are compatible with a 3/4-ton truck. When needed, other dually vehicles in the fleet, such as the tip deck, are available for heavier towing requirements.

Engineering and Operations plan to retire two fleet units in 2026 and adjust the roles of the existing vehicles to optimize utilization and support this change.

This replacement is in accordance with the Town's Fleet Management Policy 007/2023.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--------------------------------|-----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 70,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 70,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (70,000) | 0 | 0 | 0 | 0 |
| 6650-Capital Vehicles & Trucks | (70,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



3146 - Box Blade for Skid Steer

Parks requires a box blade attachment to perform maintenance on trails and at the NSRP. The box blade will be used for small grading projects and landscaping in areas where the grader is too large or impractical to operate.

This versatile and efficient equipment will improve the department's ability to shape, level, smooth, spread and finish surfaces, enhancing the quality and appearance of park and trail areas. The need for smaller-scale landscaping and surface maintenance within Parks operations continues to increase.

The purchase will include extra tines, hoses, blades and other consumables required for ongoing maintenance and use of the box blade.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 6,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 6,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (6,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (6,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Project 3148 Box Blade

3147 - Quonset Replacement

The existing building has exceeded its expected life cycle and requires replacement. It currently serves as storage for street line marking paint, Peace Officer vehicles during the winter months, and various equipment including pumps and motors.

The new building is proposed to be relocated away from the alley corner to address ongoing safety concerns. The current location has resulted in past vehicle impacts and poses a sightline obstruction for traffic.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 350,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 350,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (350,000) | 0 | 0 | 0 | 0 |
| 6620-Capital Buildings | (350,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Project 3147 - Quonset Replacement



3148 - Replace 2012 Kubota M6040 Tractor

The existing tractor is experiencing bottom-end mechanical issues and lacks sufficient power to operate the Landpride Mower purchased in 2024. It is an open-cab, 4x4 model and is currently limited to seasonal use due to exposure to weather conditions.

Replacing this unit with a new tractor equipped with an enclosed cab will enable year-round operation in all weather—rain, snow, or shine—while improving operator safety and comfort. The tractor will be used for mowing grass and maintaining infields at NSRP, cutting grass along highway ditches and retention ponds, and working shale material on the oval track and ball diamonds. With the enclosed cab, the tractor can be utilized for snow removal on the trail, in parking lots and outdoor rinks and loading the small sander with materials.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 100,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 100,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (100,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (100,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Project 3148 Current 2012 Kubota Tractor



3242 - Final Lift Industrial Area

The industrial area contained roads in rough shape. The loss of slope towards the crown, compounded with shallow grades and aging asphalt, resulted in rapidly deteriorating roads. These roads required significant operational effort for potholing, and potholing would be compromised by the improper flow of water. Engineering and operations determined that the existing road base was sufficient and in good condition. The first lift has been completed and the crown has been reestablished, aiding in the flow of water.

There are cost savings with combining the industrial area roads into a large project to take advantage of economies of scale. The phased approach, with a year of settlement and consolidation between lifts, results in a better product, saves money, and provides the town with a more consistent yearly capital cost for road replacement. This phase will be the final phase, providing the second and final lift for these industrial roads.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 450,000 | 0 | 0 | 0 | 0 |
| 5840-LGFF/MSI Grant | 363,000 | 0 | 0 | 0 | 0 |
| 5841-Canada Community Building Fund | 87,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (450,000) | 0 | 0 | 0 | 0 |
| 6610-Capital Engineered Structures - Roads | (450,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



3247 - Main Street Concrete and Planter Upgrades

Concrete planters were constructed along Main Street between 2013-2016. In recent years, pieces of the façade of these planters have started to come off. A contractor is required to replace the broken top caps and rock faces.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 25,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 25,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (25,000) | 0 | 0 | 0 | 0 |
| 6670-Capital Land Improvements | (25,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Planters on Main Street

3307 - ARA Runway Sweeper

This machine is used to clear snow and debris from the runway and Taxiways to provide safe, reliable surfaces for aircraft to operate on. This is pulled by the International Plow Truck with a 16 foot wide snow plow. This provides the best possible surface for aircraft to land on, and is a very common practice at airports around the world.

This machine is 40 years old and there hasn't been factory parts available for decades, as the company is no longer around. The engine is not an environmentally friendly design and consumes a lot of fuel. A newer, more modern sweeper will provide the latest environmentally friendly design features, have plentiful parts available and consume less fuel while doing so.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 475,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 237,500 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 237,500 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (475,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (475,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Rocky Airport runway in winter



ARA Runway Sweeper

3309 - 15' Schulte Mower

This mower is powered by the Case/Farmall tractor, and is used to maintain the larger and rougher areas around the airport. It is used to cut approximately 36 hectares of grass at the airport several times a year. This grass is maintained to a specific length to deter wildlife inhabitation at the airport, and therefore improve aviation operational safety.

It has been used to reclaim a lot of overgrown areas as well, to increase appearance and safety for the flying public. Parts are getting difficult to obtain due to its age

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 36,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 18,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 18,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (36,000) | 0 | 0 | 0 | 0 |
| 6630-Small Equipment | (36,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Aerial view of the Rocky Airport

1991 Schulte Mower

3317 - Taxiway Rehabilitation

Portions of Taxiway B, and two of the hangar access taxiways are in need of rehabilitation. These were constructed in the 1970's and there is a substandard subgrade. Base failure has occurred in many areas, so a full depth rehabilitation is recommended. Small repairs in 2025, and 2026. Large full program for economies of scale as small paving programs incur large mobilization charges and higher unit rates. larger program in 2027.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--|-----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 40,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 20,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 20,000 | 0 | 0 | 0 | 0 |
| 5841-Canada Community Building Fund | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (40,000) | 0 | 0 | 0 | 0 |
| 6610-Capital Engineered Structures - Roads | (40,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Aerial view of the taxiways at Rocky Airport

3319 - Runway and Taxiway Rehab

This project is conditional on receiving STIP grant for airport upgrades. The surface of the asphalt is spalling a lot of stones from drying and oxidation over the years. There are two distinct set of full depth transverse cracks, lengthwise, from light and heavier traffic.

The recommendations from the "Airfield Pavement Condition Assessment 2024" includes recommendations for remediation within 3-5 years as the surface is failing and the rate of deterioration will accelerate. A compromised surface introduces Foreign Object Debris (FOD) that can damage aircraft, the irregular surface also holds small amounts of water in the imperfections accelerating deuteration as a result of the freeze thaw cycle. Large cracks can also allow water under the surface compromising the base and potentially leading to costlier repairs.

The Town will apply to the Strategic Transportation Infrastructure Program (STIP) for funding for 75% of the costs. The runway was previously rehabilitated in 1999.

Report recommends full replacement around transversal cracks. Proposed 75mil and overlay will extend time until full replacement required. Cracks will still telegraph through and reappear. If funding available report recommends full replacement.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 40,000 | 0 | 8,000,000 | 0 | 0 |
| 5940-Capital Reserve Transfer | 20,000 | 0 | 1,000,000 | 0 | 0 |
| 5850-County Contributions (Capital) | 20,000 | 0 | 1,000,000 | 0 | 0 |
| 5845-Prov Grant - General | 0 | 0 | 6,000,000 | 0 | 0 |
| 5841-Canada Community Building Fund | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (40,000) | 0 | (8,000,000) | 0 | 0 |
| 6670-Capital Land Improvements | (40,000) | 0 | (8,000,000) | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Rocky Airport

4119 - Main Distribution Station Pump

Project: Main Distributions Station Pump

Source: New

Background: A replacement Pump or refurbishment is required for one of the main distribution pumps at the water treatment plant. An extended downtime due to a pump failure could compromise the entire water system.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 50,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 50,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (50,000) | 0 | 0 | 0 | 0 |
| 6612-Capital Engineered Structures - Water | (50,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Raw Water Pump

4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road

This is an older part of Town where aging pipes are smaller than current standards and prone to breaks. The water mains were installed in 1955. This section of water main is a 200mm 8" diameter pipe and constructed of cast iron. The sewer mains installed in 1969 are 200mm (8") diameter pipe and constructed of concrete with clay tile services to property.

2026 project costs include contract administration, detailed design to replace the water, sewer, sidewalks, construction and first and second lifts of pavement. The storm sewer system is surface run so other than a concrete swale, pipes are not needed.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--|--------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 1,815,000 | 255,000 | 0 | 0 | 0 |
| 5941-Utility Reserve Transfer | 1,089,000 | 151,000 | 0 | 0 | 0 |
| 5840-LGFF/MSI Grant | 726,000 | 0 | 0 | 0 | 0 |
| 5841-Canada Community Building Fund | 373,000 | 164,000 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | (373,000) | (60,000) | 0 | 0 | 0 |
| Expenses / Expenditure | (1,815,000) | (255,000) | 0 | 0 | 0 |
| 6612-Capital Engineered Structures - Water | 0 | 0 | 0 | 0 | 0 |
| 6610-Capital Engineered Structures - Roads | (726,000) | (102,000) | 0 | 0 | 0 |
| 6613-Capital Engineered Structures - Sewer | (1,089,000) | (153,000) | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



49 Street (from 48 Ave - 49 Ave)

4214 - Infiltration Program

Program to target and line sanitary infrastructure to improve service life and reduce infiltration. Relining is a cost effective means to increase the service life of the underground infrastructure. Infiltration is water entering the sanitary system, this additional flow is a symptom of damaged pipes and increases operating costs for both maintenance and treatment. Re lining a pipe can be done without excavation as long as it is performed prior to a complete pipe failure.

When it rains the storm water enters the system and the pumps at the main lift station have a hard time keeping up. This could allow raw sewage to overflow out of the main lift.

In 2020 an infiltration study was conducted and some trouble areas were identified. The manhole barrels should be relined with an environmentally friendly product that will not allow outside water to leak in. This technique was successfully used in Drayton Valley.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|---|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 5941-Utility Reserve Transfer | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| 5940-Capital Reserve Transfer | 0 | 0 | 0 | 0 | 0 |
| 5841-Canada Community Building Fund | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| 6611-Capital Engineered Structures - Storm Sewers | 0 | 0 | 0 | 0 | 0 |
| 6613-Capital Engineered Structures - Sewer | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



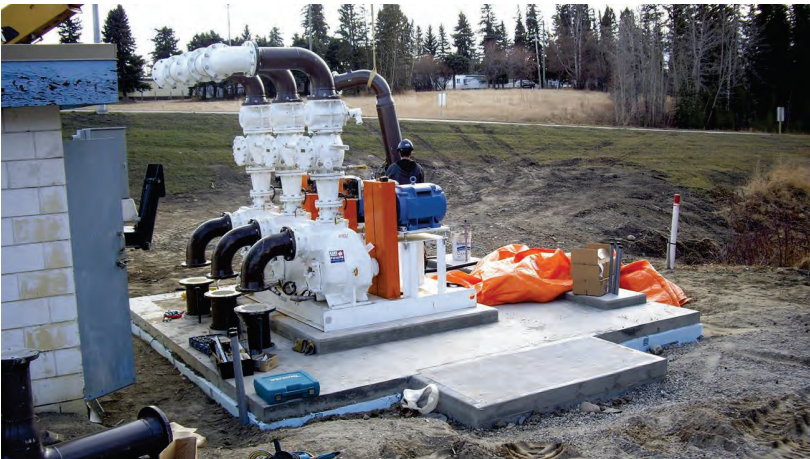
Example of a relined manhole barrel to reduce infiltration.

4216 - Sanitary Lift Station PLC Upgrade

This project furthers an upgrade to the Process Logic Controllers (PLCs) at all five sanitary lift stations that was started in 2025. PLCs are the central control units (“brains”) that enable communication between the lift stations and the water treatment plant operators, ensuring reliable system monitoring and operational control.

While an initial budget of \$75,000 was approved for 2025, additional funding is required to implement an improved long-term solution recommended by the engineering team. The revised approach will provide enhanced reliability, improved communication capabilities, and significantly extend the service life of the system.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 50,000 | 0 | 0 | 0 | 0 |
| 5941-Utility Reserve Transfer | 50,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (50,000) | 0 | 0 | 0 | 0 |
| 6613-Capital Engineered Structures - Sewer | (50,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Main Lift Station



6105 - Riverview Engineering Plan

Review the Riverview Concept Plan to determine if it can be developed to provide financially viable alternatives. This will include reviewing the engineering of municipal services, geotechnical testing and tentative subdivision plans for a phased approach of the Riverview Development Area.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 200,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 200,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (200,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (200,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



7224 - Empringham Arena Roof Structure Upgrade & Repair

This project will include finalizing the design drawings for the recommended repairs to the Empringham Arena roof structure. Once the design drawings for tender are completed as per the Engineer's report an RFP will be prepared to complete the repairs during the arena off season..

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 470,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 235,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 235,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (470,000) | 0 | 0 | 0 | 0 |
| 6620-Capital Buildings | (470,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Project 7224 Roof Structure Upgrade Empringham Arena

7225 - Floor Scrubber

Purchase of a new walk behind floor scrubber to replace existing machine that has reached end of service life.

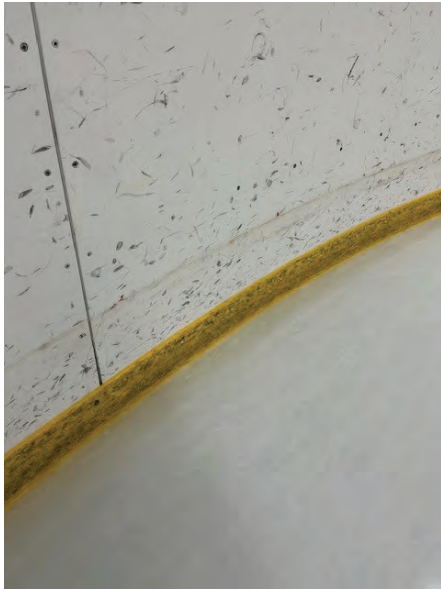
| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 15,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 7,500 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 7,500 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (15,000) | 0 | 0 | 0 | 0 |
| 6630-Small Equipment | (15,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



7226 - Arena Kick Board Replacement

Replacement of kick boards around the Empringham and Bunch arenas.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|-----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 14,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 7,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 7,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (14,000) | 0 | 0 | 0 | 0 |
| 6620-Capital Buildings | (14,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



7318 - Lifecycle Study - Pool

Facility Lifecycle Assessment completed in 2024 recommended further study of the Domestic Pipes and Fittings. Cost estimates for the studies were provided by the consultants who completed the Lifecycle Assessment.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 12,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 6,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 6,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (12,000) | 0 | 0 | 0 | 0 |
| 6620-Capital Buildings | (12,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |

7319 - Chlorine System Upgrade

This project will involve installing new equipment and rebuilding the chlorine feed lines in the pool chlorination system.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 20,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 10,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 10,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (20,000) | 0 | 0 | 0 | 0 |
| 6620-Capital Buildings | (20,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



7501 - Fitness Equipment Replacement

The fitness equipment was added to the Rocky Regional Recreation Centre in 2015 when the expansion was undertaken. The equipment is now at the point where replacement is needed. The plan has been to replace \$20,000 of equipment over a four year period starting in 2026 and continuing until 2029. This will ensure the safety of patrons.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|---|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| 5940-Capital Reserve Transfer | 10,000 | 10,000 | 10,000 | 10,000 | 0 |
| 5850-County Contributions (Capital) | 10,000 | 10,000 | 10,000 | 10,000 | 0 |
| 5860-Community Support Services Agreement Grant | 0 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (20,000) | (20,000) | (20,000) | (20,000) | 0 |
| 6630-Small Equipment | (20,000) | (20,000) | (20,000) | (20,000) | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Project 7501 Fitness Equipment 2



Project 7501 Fitness Equipment 1

7641 - Wayfinding Signage Program

This project is the second phase of a three-year project that will help establish Rocky Mountain House as a tourist destination, and support a healthy community through a comprehensive wayfinding program. In 2026, the program will focus on installing central pedestrian signage in significant locations, such as along main street and in central recreation areas.

A wayfinding program is more than just signposts and arrows. It can support vibrant community districts, connectivity and integration, community inclusivity, and placemaking. Some of the objectives of the project are community enhancement, promoting our Town's unique essence and character, identifying community districts and key destinations. All of these support Council's Strategic Plan Economic, Social and Governance goals.

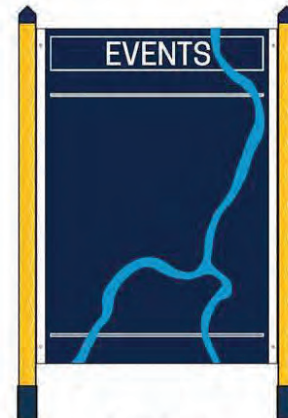
| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--------------------------------|-----------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 50,000 | 158,000 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 50,000 | 78,000 | 0 | 0 | 0 |
| 5840-LGFF/MSI Grant | 0 | 80,000 | 0 | 0 | 0 |
| Expenses / Expenditure | (50,000) | (158,000) | 0 | 0 | 0 |
| 6670-Capital Land Improvements | (50,000) | (158,000) | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Primary Vehicular Sign



Secondary Vehicular Sign



Event Sign



Directory Sign Small



Directory Sign Large



Pedestrian Sign 1



Pedestrian Sign 2



Pedestrian Sign 3

7650 - Play Structure Upgrades - Safety Purposes

This project is the third year of a phased playground replacement program. The program was implemented to keep our existing playgrounds vibrant and engaging, without the need for a full remodel, by adding new features and changing out features that no longer meet safety standards. This allows the Town to keep playgrounds longer and more enjoyable for all in a cost-effective manner.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 100,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 100,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (100,000) | 0 | 0 | 0 | 0 |
| 6633-Playground Equipment | (100,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



7652 - Muskeg Ave Trail (North End) Upgrades

This project is to delimb the aging poplar trees and spot repair damaged areas of the walking trail from roots.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|--------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 80,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 80,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (80,000) | 0 | 0 | 0 | 0 |
| 6670-Capital Land Improvements | (80,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



7653 - Outdoor Washroom Active District (Near Bike Park)

An outdoor washroom facility to enhance the area of the bike park and the dog park.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 120,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 60,000 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 60,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (120,000) | 0 | 0 | 0 | 0 |
| 6630-Small Equipment | (120,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



Example of outdoor washroom

8005 - Lou Soppit - Ride on Floor Scrubber

This project involves the lifecycle replacement of the ride on floor scrubber at the Lou Soppit Community Centre.

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 30,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 30,000 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (30,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (30,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



8010 - New Dishwasher

Lifecycle Replacement of Dishwasher at the Lou Soppit Community Centre

| | Current Year | Forecast Year 2 Annual | Forecast Year 3 Annual | Forecast Year 4 Annual | Forecast Year 5 Annual |
|-------------------------------------|--------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Revenues / Funding Source | 15,000 | 0 | 0 | 0 | 0 |
| 5940-Capital Reserve Transfer | 7,500 | 0 | 0 | 0 | 0 |
| 5850-County Contributions (Capital) | 7,500 | 0 | 0 | 0 | 0 |
| Expenses / Expenditure | (15,000) | 0 | 0 | 0 | 0 |
| 6632-Large Equipment | (15,000) | 0 | 0 | 0 | 0 |
| Grand Total | 0 | 0 | 0 | 0 | 0 |



10 Year Capital Project Summary



10 Year Funding Summary

| | Total | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|--------------------------------------|--------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|
| Projected Revenues | | | | | | | | | | | |
| LGFF Grant | 10,890,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 |
| CCBT Grant | 4,600,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 |
| Other Grants | 6,000,000 | - | - | 6,000,000 | - | - | - | - | - | - | - |
| County Contributions | 10,011,000 | 631,000 | 197,500 | 1,347,500 | 320,000 | 225,000 | 6,370,000 | 225,000 | 235,000 | 225,000 | 235,000 |
| Community Support Services Agreement | - | - | - | - | - | - | - | - | - | - | - |
| External Party Contributions | 11,020,000 | - | - | - | - | - | 11,020,000 | - | - | - | - |
| Debtentures | 15,480,000 | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| Subtotal Revenue | 58,001,000 | 2,180,000 | 1,746,500 | 12,896,500 | 1,869,000 | 1,774,000 | 30,419,000 | 1,774,000 | 1,784,000 | 1,774,000 | 1,784,000 |
| Reserves Required | 42,794,790 | 3,300,550 | 1,583,500 | 8,236,350 | 6,600,050 | 4,619,490 | 4,911,300 | 4,054,550 | 3,379,000 | 2,801,000 | 3,309,000 |
| Total Revenues | 100,795,790 | 5,480,550 | 3,330,000 | 21,132,850 | 8,469,050 | 6,393,490 | 35,330,300 | 5,828,550 | 5,163,000 | 4,575,000 | 5,093,000 |

| | | | | | | | | | | | |
|--------------------------------|--------------------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|
| Expenditures | | | | | | | | | | | |
| Administration | 9,300,000 | 650,000 | 250,000 | 8,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Protective Services | 30,062,600 | 92,550 | 140,600 | 142,450 | 279,000 | 617,800 | 28,141,800 | 248,400 | 100,000 | 150,000 | 150,000 |
| Operations (includes Cemetery) | 27,087,700 | 1,652,000 | 996,000 | 9,979,400 | 1,708,300 | 493,000 | 3,725,000 | 2,503,000 | 1,988,000 | 1,750,000 | 2,293,000 |
| Utilities | 24,646,490 | 1,940,000 | 515,000 | 2,186,000 | 5,397,300 | 4,684,690 | 1,418,500 | 2,455,000 | 2,025,000 | 2,025,000 | 2,000,000 |
| Planning | 200,000 | 200,000 | - | - | - | - | - | - | - | - | - |
| Recreation | 4,541,000 | 551,000 | 350,000 | 470,000 | 470,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |
| Parks | 4,313,000 | 350,000 | 828,400 | 255,000 | 564,450 | 48,000 | 1,495,000 | 72,150 | 500,000 | 100,000 | 100,000 |
| Culture | 645,000 | 45,000 | 250,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total Expenditures | 100,795,790 | 5,480,550 | 3,330,000 | 21,132,850 | 8,469,050 | 6,393,490 | 35,330,300 | 5,828,550 | 5,163,000 | 4,575,000 | 5,093,000 |

| | | | | | | | | | | | |
|--------------------------|---|---|---|---|---|---|---|---|---|---|---|
| Surplus/(Deficit) | - | - | - | - | - | - | - | - | - | - | - |
|--------------------------|---|---|---|---|---|---|---|---|---|---|---|

| | | | | | | | | | | | |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Reserves | | | | | | | | | | | |
| Opening Balance | 28,825,319 | 28,825,319 | 29,361,844 | 31,773,013 | 27,759,583 | 25,440,961 | 25,107,135 | 24,525,835 | 24,801,285 | 25,752,285 | 27,281,285 |
| Transfer from Operating | 22,105,000 | 2,409,000 | 2,530,000 | 2,530,000 | 2,068,000 | 2,068,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 |
| Transfer from Utilities | 20,166,756 | 1,428,075 | 1,464,669 | 1,692,920 | 2,213,428 | 2,217,664 | 2,230,000 | 2,230,000 | 2,230,000 | 2,230,000 | 2,230,000 |
| Used for Expenditures | (42,794,790) | (3,300,550) | (1,583,500) | (8,236,350) | (6,600,050) | (4,619,490) | (4,911,300) | (4,054,550) | (3,379,000) | (2,801,000) | (3,309,000) |
| Closing Balance | 28,302,285 | 29,361,844 | 31,773,013 | 27,759,583 | 25,440,961 | 25,107,135 | 24,525,835 | 24,801,285 | 25,752,285 | 27,281,285 | 28,302,285 |

Infrastructure Reserve

| | | | | | | | | | | | |
|-------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Reserves | | | | | | | | | | | |
| Opening Balance | 19,180,510 | 19,180,510 | 19,452,960 | 20,736,460 | 16,568,310 | 16,211,660 | 17,086,870 | 15,361,570 | 15,600,020 | 16,346,020 | 17,670,020 |
| Transfer from Operating | 22,105,000 | 2,409,000 | 2,530,000 | 2,530,000 | 2,068,000 | 2,068,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 |
| Used for Expenditures | (22,824,490) | (2,136,550) | (1,246,500) | (6,698,150) | (2,424,650) | (1,192,790) | (3,825,300) | (1,861,550) | (1,354,000) | (776,000) | (1,309,000) |
| Closing Balance | 18,461,020 | 19,452,960 | 20,736,460 | 16,568,310 | 16,211,660 | 17,086,870 | 15,361,570 | 15,600,020 | 16,346,020 | 17,670,020 | 18,461,020 |

Utility Reserve

| | | | | | | | | | | | |
|-------------------------|------------------|------------------|-------------------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Reserves | | | | | | | | | | | |
| Opening Balance | 9,644,809 | 9,644,809 | 9,908,884 | 11,036,553 | 11,191,273 | 9,229,301 | 8,020,265 | 9,164,265 | 9,201,265 | 9,406,265 | 9,611,265 |
| Transfer from Utilities | 20,166,756 | 1,428,075 | 1,464,669 | 1,692,920 | 2,213,428 | 2,217,664 | 2,230,000 | 2,230,000 | 2,230,000 | 2,230,000 | 2,230,000 |
| Used for Expenditures | (19,970,300) | (1,164,000) | (337,000) | (1,538,200) | (4,175,400) | (3,426,700) | (1,086,000) | (2,193,000) | (2,025,000) | (2,025,000) | (2,000,000) |
| Closing Balance | 9,841,265 | 9,908,884 | 11,036,553 | 11,191,273 | 9,229,301 | 8,020,265 | 9,164,265 | 9,201,265 | 9,406,265 | 9,611,265 | 9,841,265 |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|---|-------------|-----------|-----------|------------|-----------|-----------|------------|-----------|-----------|-----------|-----------|
| Report Group | GL Category | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| Rank | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| Funding Source | | | | | | | | | | | |
| 5100-Capital Grants | | - | - | - | - | - | 11,020,000 | - | - | - | - |
| 5760-External Contribution | | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 |
| 5840-LGFF/MSI Grant | | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 |
| 5841-Canada Community Building Fund | | - | - | 6,000,000 | - | - | - | - | - | - | - |
| 5845-Prov Grant - General | | 1,549,000 | 1,549,000 | 1,549,000 | 1,549,000 | 1,549,000 | 12,569,000 | 1,549,000 | 1,549,000 | 1,549,000 | 1,549,000 |
| Total 5100-Capital Grants | | 2,136,550 | 1,246,500 | 6,698,150 | 2,849,650 | 1,192,290 | 3,820,300 | 1,861,550 | 1,354,000 | 776,000 | 1,309,000 |
| 5200-Capital Reserves | | 1,164,000 | 337,000 | 1,538,200 | 4,175,400 | 3,426,700 | 1,086,000 | 2,193,000 | 2,025,000 | 2,025,000 | 2,000,000 |
| 5940-Capital Reserve Transfer | | 3,300,550 | 1,583,500 | 8,236,350 | 7,025,050 | 4,618,990 | 4,906,300 | 4,054,550 | 3,379,000 | 2,801,000 | 3,309,000 |
| 5941-Utility Reserve Transfer | | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| Total 5200-Capital Reserves | | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| 5300-Capital Financing | | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| 5314-Debtenture | | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| Total 5300-Capital Financing | | 631,000 | 197,500 | 1,347,500 | 320,000 | 225,000 | 6,370,000 | 225,000 | 235,000 | 225,000 | 235,000 |
| 5850-County Capital Contributions | | 631,000 | 197,500 | 1,347,500 | 320,000 | 225,000 | 6,370,000 | 225,000 | 235,000 | 225,000 | 235,000 |
| 5850-County Contributions (Capital) | | 5,480,550 | 3,330,000 | 21,132,850 | 8,894,050 | 6,392,990 | 35,325,300 | 5,828,550 | 5,163,000 | 4,575,000 | 5,093,000 |
| Total 5850-County Capital Contributions | | | | | | | | | | | |
| Total Funding Source | | | | | | | | | | | |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|---|-------------|---------|---------|---------|---------|---------|------------|---------|---------|---------|---------|
| Report Group | GL Category | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| Rank | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| Funding Source | | | | | | | | | | | |
| 5100-Capital Grants | | | | | | | | | | | |
| 5760-External Contribution | | | | | | | | | | | |
| 2102 - RCMP Detachment | 0.0 | - | - | - | - | - | 10,520,000 | - | - | - | - |
| 7651 - Skatepark Replacement | 0.0 | - | - | - | - | - | 500,000 | - | - | - | - |
| Total 5760-External Contribution | | - | - | - | - | - | 11,020,000 | - | - | - | - |
| 5840-LGFF/MSI Grant | | | | | | | | | | | |
| 2316 - 613 Rescue / Pump | 0.0 | - | - | - | - | 500,000 | - | - | - | - | - |
| 3104 - Operations Vehicles and Equipment | 0.0 | - | - | - | - | - | - | - | - | 250,000 | - |
| 3111 - 2016 International 5 Ton Dump Truck with (Monroe Sander & Scapper) | 0.0 | - | - | - | - | - | 250,000 | - | - | - | - |
| 3112 - 2018 Freightliner M2106 Tandem Dump Truck | 0.0 | - | - | - | - | - | - | - | 250,000 | - | - |
| 3200 - Ongoing Expansion & Upgrades | 0.0 | - | - | - | - | - | - | - | 39,000 | 639,000 | 940,000 |
| 3219 - 42 Ave West (Hwy 11 to Town Boundary) | 0.0 | - | - | - | - | - | - | - | - | - | 149,000 |
| 3230 - 45 St East Frontage | 0.0 | - | - | - | 943,300 | - | - | - | - | - | - |
| 3233 - 55A St (52B-53 Ave) | 0.0 | - | - | - | - | - | 145,000 | - | - | - | - |
| 3236 - 60 Ave (54-58 St) | 0.0 | - | - | 444,000 | - | - | - | - | - | - | - |
| 3240 - 59 Ave (Hwy 11 - 54 St) | 0.0 | - | - | - | - | - | - | - | 300,000 | - | - |
| 3242 - Final Lift Industrial Area and 47 Ave to Main St | 0.0 | 363,000 | - | - | - | - | - | - | - | - | - |
| 3245 - 53 Ave and 44St Industrial Park | 0.0 | - | - | - | - | - | 600,000 | - | - | - | - |
| 3246 - 59 St Paving | 0.0 | - | - | - | - | - | - | 950,000 | - | - | - |
| 3248 - Mill & Overlay Project - Throughout Town | 0.0 | - | 600,000 | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|--|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Report Group | GL Category | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 4106 - 62 St - Hwy 752 (47 - 49 Ave) | 0.0 | - | - | - | - | 353,000 | - | - | - | - | - |
| 4110 - 51 St (50-51 Ave) | 0.0 | - | - | - | - | 236,000 | - | - | - | - | - |
| 4201 - 58 Street (57 Avenue to Back Alley) | 0.0 | - | 14,000 | 510,000 | - | - | - | - | - | - | - |
| 4208 - 48 St (47 Ave - 50 Ave) | 0.0 | - | - | 135,000 | - | - | - | - | - | - | - |
| 4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road | 0.0 | 726,000 | - | - | - | - | - | - | - | - | - |
| 7200 - Replacement Program - Future Projects Placeholder | 0.0 | - | - | - | - | - | - | 139,000 | - | 200,000 | - |
| 7600 - Playground & Trail Upgrades and Management | 0.0 | - | - | - | 145,700 | - | - | - | 500,000 | - | - |
| 7635 - Trails - McNutt Subdivision | 0.0 | - | - | - | - | - | 94,000 | - | - | - | - |
| 7641 - Wayfinding Signage Program | 0.0 | - | 80,000 | - | - | - | - | - | - | - | - |
| 7645 - Outhouse instalations | 0.0 | - | 160,000 | - | - | - | - | - | - | - | - |
| 8002 - Lou Soppit Infrastructure Upgrades | 0.0 | - | 235,000 | - | - | - | - | - | - | - | - |
| Total 5840-LGFF/MSI Grant | | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 | 1,089,000 |
| 5841-Canada Community Building Fund | | | | | | | | | | | |
| 2325 - 911 Mobile Command Post | 0.0 | - | - | - | - | - | - | 175,000 | - | - | - |
| 3200 - Ongoing Expansion & Upgrades | 0.0 | - | - | - | - | - | - | - | 272,000 | 460,000 | 460,000 |
| 3220 - 48 Ave (45 St- 47 St) | 0.0 | - | - | - | - | - | 310,000 | - | - | - | - |
| 3237 - 55 St Close (50 Ave - End) | 0.0 | - | - | - | - | - | - | - | 188,000 | - | - |
| 3242 - Final Lift Industrial Area and 47 Ave to Main St | 0.0 | 87,000 | - | - | - | - | - | - | - | - | - |
| 4109 - 47 St (47-49 Ave) | 0.0 | - | - | 31,000 | - | - | - | - | - | - | - |
| 4110 - 51 St (50-51 Ave) | 0.0 | - | - | - | - | 460,000 | - | - | - | - | - |
| 4122 - 46 St (47 Av to 49 Av) | 0.0 | - | - | - | - | - | - | 285,000 | - | - | - |
| 4208 - 48 St (47 Ave - 50 Ave) | 0.0 | - | 6,000 | 429,000 | 460,000 | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | | |
|--|-------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|-----------|
| Report Group | GL Category | | | | | | | | | | | |
| Stage | | | | | | | | | | | | |
| Division or Department | | | | | | | | | | | | |
| GL Category or GL Account | | | | | | | | | | | | |
| Asset Category or Asset Type | | | | | | | | | | | | |
| Fund Category or Fund | | | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| 4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road | 0.0 | 373,000 | 164,000 | - | - | - | - | - | - | - | - | - |
| 4210 - 62St (50 Ave - 54 Ave) | 0.0 | - | - | - | - | - | 150,000 | - | - | - | - | - |
| 7649 - Helen Hunley Park Upgrade All Inclusive Playground | 0.0 | - | 290,000 | - | - | - | - | - | - | - | - | - |
| Total 5841-Canada Community Building Fund | | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 | 460,000 |
| 5845-Prov Grant - General | 0.0 | - | - | 6,000,000 | - | - | - | - | - | - | - | - |
| 3319 - Runway and Taxiway Rehab | 0.0 | - | - | 6,000,000 | - | - | - | - | - | - | - | - |
| Total 5845-Prov Grant - General | | - | - | 6,000,000 | - | - | - | - | - | - | - | - |
| Total 5100-Capital Grants | | 1,549,000 | 1,549,000 | 7,549,000 | 1,549,000 | 1,549,000 | 12,569,000 | 1,549,000 | 1,549,000 | 1,549,000 | 1,549,000 | 1,549,000 |
| 5200-Capital Reserves | | | | | | | | | | | | |
| 5940-Capital Reserve Transfer | | | | | | | | | | | | |
| 1200 - Replacement Program - Future Projects Placeholder | 0.0 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 1204 - Civic Centre | 0.0 | - | 200,000 | 4,000,000 | - | - | - | - | - | - | - | - |
| 1213 - Financial Software Replacement | 0.0 | 500,000 | - | - | - | - | - | - | - | - | - | - |
| 1215 - Website Redesign | 0.0 | 100,000 | - | - | - | - | - | - | - | - | - | - |
| 1216 - Housing Study | 0.0 | 50,000 | - | - | - | - | - | - | - | - | - | - |
| 2103 - 2017 Ford Explorer - Interceptor plus lights/radar/camera (CPO) | 0.0 | - | - | - | 75,000 | - | - | - | - | - | - | - |
| 2104 - 2017 Ford Explorer - Interceptor plus lights/radar/camera (CPO) | 0.0 | - | - | - | 75,000 | - | - | - | - | - | - | - |
| 2105 - 2012 Dodge Durango plus lights/radar/camera (CPO) | 0.0 | - | 70,000 | - | - | - | - | - | - | - | - | - |
| 2303 - 904 Command Unit | 0.0 | - | - | 20,925 | - | - | - | - | - | - | - | - |
| 2304 - 902 Command Unit | 0.0 | - | - | 20,925 | - | - | - | - | - | - | - | - |
| 2305 - Self Contained Breathing Apparatus | 0.0 | 50,000 | - | 50,000 | - | 52,000 | 50,000 | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | | | |
|--|-------------|--------|---------|---------|---------|---------|--------|--------|---------|---------|---------|---|---|
| Report Group | GL Category | | | | | | | | | | | | |
| Stage | All | | | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | | |
| 2306 - General | 0.0 | 8,050 | - | - | - | - | - | - | - | - | - | - | - |
| 2310 - 901 Command Unit | 0.0 | - | - | - | 25,300 | - | - | - | - | - | - | - | - |
| 2311 - 903 Command Unit | 0.0 | - | - | - | - | 25,300 | - | - | - | - | - | - | - |
| 2315 - General Small Equipment | 0.0 | - | - | - | - | - | - | - | 100,000 | 150,000 | 150,000 | - | - |
| 2316 - 613 Rescue / Pump | 0.0 | - | - | - | 60,000 | 40,000 | - | - | - | - | - | - | - |
| 2318 - 900 Command Unit | 0.0 | 34,500 | - | - | - | - | - | - | - | - | - | - | - |
| 2320 - 902 Command Unit | 0.0 | - | - | 25,300 | - | - | - | - | - | - | - | - | - |
| 2321 - 904 Command Unit | 0.0 | - | - | 25,300 | - | - | - | - | - | - | - | - | - |
| 2322 - 906 Command Unit | 0.0 | - | 25,300 | - | - | - | - | - | - | - | - | - | - |
| 2323 - 908 Command Unit | 0.0 | - | 25,300 | - | - | - | - | - | - | - | - | - | - |
| 2324 - 607 Water Rescue Boat | 0.0 | - | - | - | 34,500 | - | - | - | - | - | - | - | - |
| 2325 - 911 Mobile Command Post | 0.0 | - | - | - | - | - | 27,600 | 73,400 | - | - | - | - | - |
| 2326 - 914 Training Props Trailer | 0.0 | - | - | - | 9,200 | - | - | - | - | - | - | - | - |
| 2327 - 915 Public Education/Life Safety Trailer | 0.0 | - | - | - | - | - | 9,200 | - | - | - | - | - | - |
| 2328 - BA Compressor | 0.0 | - | 20,000 | - | - | - | - | - | - | - | - | - | - |
| 2329 - 608 Pickup Truck | 0.0 | - | - | - | - | - | 50,000 | - | - | - | - | - | - |
| 3104 - Operations Vehicles and Equipment | 0.0 | - | 55,000 | 65,000 | - | 295,000 | - | 55,000 | - | - | - | - | - |
| 3105 - 2012 Chev Van | 0.0 | - | 50,000 | - | - | - | - | - | - | - | - | - | - |
| 3106 - 2012 Chev 1/2 Ton with Topper | 0.0 | - | 60,000 | - | - | - | - | - | - | - | - | - | - |
| 3107 - 2015 Chev Quad Cab 4x4 1/2 Ton | 0.0 | - | - | - | - | 55,000 | - | - | - | - | - | - | - |
| 3109 - 2013 Freightliner 5 Ton Dump Truck | 0.0 | - | - | 250,000 | - | - | - | - | - | - | - | - | - |
| 3116 - 2019 Elgin Broom Bear / Frigherliner M2-106 | 0.0 | - | - | - | 425,000 | - | - | - | - | - | - | - | - |
| 3122 - Small Equipment | 0.0 | - | - | - | 85,000 | 63,000 | 65,000 | 90,000 | 100,000 | 100,000 | 100,000 | - | - |
| 3123 - Attachments Equipment | 0.0 | - | 201,000 | - | - | - | 50,000 | 22,000 | 120,000 | - | - | - | - |
| 3131 - 2014 Zamboni #526 | 0.0 | - | - | - | 75,000 | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | | | | |
|--|-------------|---------|------|-----------|---------|--------|---------|-----------|---------|---------|---------|--|--|--|
| Report Group | GL Category | | | | | | | | | | | | | |
| Stage | All | | | | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | | | |
| 3143 - Replacement for Transit Van | 0.0 | 60,000 | - | - | - | - | - | - | - | - | - | | | |
| 3144 - Truck Replacement | 0.0 | 70,000 | - | - | - | - | - | - | - | - | - | | | |
| 3146 - Box Blade for Skid Steer | 0.0 | 6,000 | - | - | - | - | - | - | - | - | - | | | |
| 3147 - Quonset - Replacement | 0.0 | 350,000 | - | - | - | - | - | - | - | - | - | | | |
| 3148 - Replace 2012 Kubota M6040 Tractor | 0.0 | 100,000 | - | - | - | - | - | - | - | - | - | | | |
| 3200 - Ongoing Expansion & Upgrades | 0.0 | - | - | 350,000 | 200,000 | 80,000 | 400,000 | 120,000 | 689,000 | 301,000 | - | | | |
| 3209 - Snow Dump #1 - Operations Yard | 0.0 | - | - | 205,400 | - | - | - | - | - | - | - | | | |
| 3219 - 42 Ave West (Hwy 11 to Town Boundary) | 0.0 | - | - | - | - | - | - | - | - | - | 614,000 | | | |
| 3220 - 48 Ave (45 St- 47 St) | 0.0 | - | - | - | - | - | 405,000 | - | - | - | - | | | |
| 3230 - 45 St East Frontage | 0.0 | - | - | 40,000 | - | - | - | - | - | - | - | | | |
| 3243 - 50 Ave west of 54 St | 0.0 | - | - | - | - | - | - | 1,211,000 | - | - | - | | | |
| 3244 - 46 St North of 53 Ave (By Save On) | 0.0 | - | - | - | - | - | 850,000 | - | - | - | - | | | |
| 3245 - 53 Ave and 44St Industrial Park | 0.0 | - | - | - | - | - | 350,000 | - | - | - | - | | | |
| 3247 - Main Street Concrete and Planter Upgrades | 0.0 | 25,000 | - | - | - | - | - | - | - | - | - | | | |
| 3305 - International Dump Truck | 0.0 | - | - | 75,000 | - | - | - | - | - | - | - | | | |
| 3307 - ARA Runway Sweeper | 0.0 | 237,500 | - | - | - | - | - | - | - | - | - | | | |
| 3309 - 15' Schulte Mower | 0.0 | 18,000 | - | - | - | - | - | - | - | - | - | | | |
| 3314 - SnowBlast Snow Blower | 0.0 | - | - | - | - | - | 135,000 | - | - | - | - | | | |
| 3317 - Taxiway Rehabilitation | 0.0 | 20,000 | - | - | - | - | - | - | - | - | - | | | |
| 3319 - Runway and Taxiway Rehab | 0.0 | 20,000 | - | 1,000,000 | - | - | - | - | - | - | - | | | |
| 3320 - Terminal Parking Lot Paving | 0.0 | - | - | 37,500 | - | - | - | - | - | - | - | | | |
| 4106 - 62 St - Hwy 752 (47 - 49 Ave) | 0.0 | - | - | - | 16,500 | - | - | - | - | - | - | | | |
| 4109 - 47 St (47-49 Ave) | 0.0 | - | - | - | 562,600 | 7,230 | - | - | - | - | - | | | |
| 4110 - 51 St (50-51 Ave) | 0.0 | - | - | - | 26,000 | 96,000 | 24,500 | - | - | - | - | | | |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | | | | |
|--|-------------|-----------|----------|-----------|---------|---------|---------|--------|---------|---------|--------|---------|---|---------|
| Report Group | GL Category | | | | | | | | | | | | | |
| Stage | All | | | | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | | | |
| 4119 - Main Distribution Station Pump | 0.0 | 50,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 4201 - 58 Street (57 Avenue to Back Alley) | 0.0 | - | - | (510,000) | - | - | - | - | - | - | - | - | - | - |
| 4208 - 48 St (47 Ave - 50 Ave) | 0.0 | - | 54,000 | 52,800 | 156,800 | 105,760 | - | - | - | - | - | - | - | - |
| 4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road | 0.0 | (373,000) | (60,000) | - | - | - | - | - | - | - | - | - | - | - |
| 4210 - 62St (50 Ave - 54 Ave) | 0.0 | - | - | - | - | - | 158,000 | 32,000 | - | - | - | - | - | - |
| 5601 - Cemetery Concrete Runs | 0.0 | - | 20,000 | - | 20,000 | - | 20,000 | - | 20,000 | - | - | 20,000 | - | 20,000 |
| 5602 - Cemetery Land | 0.0 | - | - | 400,000 | - | - | - | - | - | - | - | - | - | - |
| 5603 - Columbariums | 0.0 | - | - | - | 300,000 | - | - | - | - | - | - | - | - | - |
| 6105 - Riverview Development Plan | 0.0 | 200,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 7200 - Replacement Program - Future Projects Placeholder | 0.0 | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 61,000 | 200,000 | - | - | 200,000 | - | 200,000 |
| 7224 - Empringham Arena Roof Structure Upgrade & Repair | 0.0 | 235,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 7225 - Floor Scrubber | 0.0 | 7,500 | - | - | - | - | - | - | - | - | - | - | - | - |
| 7226 - Arena Kick Board Replacement | 0.0 | 7,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 7300 - Replacement Program - Future Projects Placeholder | 0.0 | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - | 25,000 |
| 7310 - Change Room Upgrades | 0.0 | - | 125,000 | - | - | - | - | - | - | - | - | - | - | - |
| 7318 - Lifecycle Study - Pool | 0.0 | 6,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 7319 - Chlorine System Upgrade | 0.0 | 10,000 | - | - | - | - | - | - | - | - | - | - | - | - |
| 7320 - Mini Water Dome Spray Feature | 0.0 | - | 15,000 | - | - | - | - | - | - | - | - | - | - | - |
| 7501 - Fitness Equipment Replacement | 0.0 | 10,000 | 10,000 | 10,000 | 10,000 | - | - | - | - | - | - | - | - | - |
| 7600 - Playground & Trail Upgrades and Management | 0.0 | - | - | - | 354,300 | - | - | - | - | 100,000 | - | 100,000 | - | 100,000 |
| 7626 - NSRP Future Development Planning | 0.0 | - | 12,500 | - | - | - | - | - | - | - | - | - | - | - |
| 7632 - Trail - 42 Ave West of Hwy 11A | 0.0 | - | 65,400 | - | - | - | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | | |
|---|---|------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Report Group | GL Category | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| Stage | All | | | | | | | | | | | |
| Division or Department | All <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | | | | | |
| GL Category or GL Account | All <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | | | | | |
| Asset Category or Asset Type | All <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | | | | | |
| Fund Category or Fund | All <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | | | | | |
| | | 0.0 | - | - | 75,000 | - | - | - | - | - | - | - |
| 7633 - Trail - 46 St - 42 Ave - 44 Ave | | 0.0 | - | - | - | 64,450 | 48,000 | - | - | - | - | - |
| 7634 - Trails - 45 St West Service Road | | 0.0 | - | - | - | - | - | 401,000 | - | - | - | - |
| 7635 - Trails - McNutt Subdivision | | 0.0 | - | - | - | - | - | - | - | - | - | - |
| 7636 - Trails - 47 Ave | | 0.0 | - | - | - | - | - | - | 72,150 | - | - | - |
| 7641 - Wayfinding Signage Program | | 0.0 | 50,000 | 78,000 | - | - | - | - | - | - | - | - |
| 7645 - Outhouse instalations | | 0.0 | - | 20,000 | 180,000 | - | - | - | - | - | - | - |
| 7649 - Helen Hunley Park Upgrade All Inclusive Playground | | 0.0 | - | 110,000 | - | - | - | - | - | - | - | - |
| 7650 - Playstructure Upgrades - Safety Purposes | | 0.0 | 100,000 | - | - | - | - | - | - | - | - | - |
| 7651 - Skatepark Replacement | | 0.0 | - | - | - | - | - | 500,000 | - | - | - | - |
| 7652 - Muskeg Ave Trail (North End) Upgrades | | 0.0 | 80,000 | - | - | - | - | - | - | - | - | - |
| 7653 - Outdoor Washrooms - Active District | | 0.0 | 60,000 | - | - | - | - | - | - | - | - | - |
| 8000 - Replacement Program - Future Projects Placeholder | | 0.0 | - | - | - | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 8002 - Lou Soppit Infrastructure Upgrades | | 0.0 | - | 15,000 | - | - | - | - | - | - | - | - |
| 8005 - Lou Soppit - Ride on Floor Scrubber | | 0.0 | 30,000 | - | - | - | - | - | - | - | - | - |
| 8006 - Lou Soppit - Hall Flooring Replacement | | 0.0 | - | - | 50,000 | - | - | - | - | - | - | - |
| 8010 - New Dishwasher | | 0.0 | 15,000 | - | - | - | - | - | - | - | - | - |
| Total 5940-Capital Reserve Transfer | | | 2,136,550 | 1,246,500 | 6,698,150 | 2,849,650 | 1,192,290 | 3,820,300 | 1,861,550 | 1,354,000 | 776,000 | 1,309,000 |
| 5941-Utility Reserve Transfer | | | | | | | | | | | | |
| 3140 - 2017 Chev 1/2 Ton 4x4 4dr | | 0.0 | - | - | - | - | - | - | 55,000 | - | - | - |
| 4100 - Replacement Program - Future Projects Placeholder | | 0.0 | - | 50,000 | - | - | - | 50,000 | 50,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 4106 - 62 St - Hwy 752 (47 - 49 Ave) | | 0.0 | - | - | - | 33,000 | 706,000 | - | - | - | - | - |
| 4109 - 47 St (47-49 Ave) | | 0.0 | - | - | 38,000 | 1,125,200 | 57,060 | - | - | - | - | - |
| 4110 - 51 St (50-51 Ave) | | 0.0 | - | - | - | 67,000 | 1,980,000 | 49,000 | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|--|-------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|
| Report Group | GL Category | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 4122 - 46 St (47 Av to 49 Av) | 0.0 | - | - | - | - | - | - | 1,015,000 | - | - | - |
| 4127 - 62 St 50 Ave South Water Line Replacement | 0.0 | - | - | 40,000 | 1,500,000 | - | - | - | - | - | - |
| 4200 - Future Projects - Placeholder | 0.0 | - | - | - | 500,000 | 500,000 | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 4201 - 58 Street (57 Avenue to Back Alley) | 0.0 | - | 21,000 | 510,000 | - | - | - | - | - | - | - |
| 4208 - 48 St (47 Ave - 50 Ave) | 0.0 | - | 90,000 | 925,200 | 925,200 | 158,640 | - | - | - | - | - |
| 4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road | 0.0 | 1,089,000 | 151,000 | - | - | - | - | - | - | - | - |
| 4210 - 62St (50 Ave - 54 Ave) | 0.0 | - | - | - | - | - | 462,000 | 48,000 | - | - | - |
| 4214 - Infiltration Program | 0.0 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - |
| 4216 - Sanitary Lift Station PLC Upgrade | 0.0 | 50,000 | - | - | - | - | - | - | - | - | - |
| Total 5941-Utility Reserve Transfer | | 1,164,000 | 337,000 | 1,538,200 | 4,175,400 | 3,426,700 | 1,086,000 | 2,193,000 | 2,025,000 | 2,025,000 | 2,000,000 |
| Total 5200-Capital Reserves | | 3,300,550 | 1,583,500 | 8,236,350 | 7,025,050 | 4,618,990 | 4,906,300 | 4,054,550 | 3,379,000 | 2,801,000 | 3,309,000 |
| 5300-Capital Financing | | | | | | | | | | | |
| 5314-Debenture | | | | | | | | | | | |
| 1204 - Civic Centre | 0.0 | - | - | 4,000,000 | - | - | - | - | - | - | - |
| 2102 - RCMP Detachment | 0.0 | - | - | - | - | - | 11,480,000 | - | - | - | - |
| Total 5314-Debenture | | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| Total 5300-Capital Financing | | - | - | 4,000,000 | - | - | 11,480,000 | - | - | - | - |
| 5850-County Capital Contributions | | | | | | | | | | | |
| 5850-County Contributions (Capital) | | | | | | | | | | | |
| 2102 - RCMP Detachment | 0.0 | - | - | - | - | - | 6,000,000 | - | - | - | - |
| 3131 - 2014 Zamboni #526 | 0.0 | - | - | - | 75,000 | - | - | - | - | - | - |
| 3305 - International Dump Truck | 0.0 | - | - | 75,000 | - | - | - | - | - | - | - |
| 3307 - ARA Runway Sweeper | 0.0 | 237,500 | - | - | - | - | - | - | - | - | - |
| 3309 - 15' Schulte Mower | 0.0 | 18,000 | - | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|---|-------------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|------------------|------------------|
| Report Group | GL Category | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 3314 - SnowBlast Snow Blower | 0.0 | - | - | - | - | - | 135,000 | - | - | - | - |
| 3317 - Taxiway Rehabilitation | 0.0 | 20,000 | - | - | - | - | - | - | - | - | - |
| 3319 - Runway and Taxiway Rehab | 0.0 | 20,000 | - | 1,000,000 | - | - | - | - | - | - | - |
| 3320 - Terminal Parking Lot Paving | 0.0 | - | - | 37,500 | - | - | - | - | - | - | - |
| 5601 - Cemetery Concrete Runs | 0.0 | - | 10,000 | - | 10,000 | - | 10,000 | - | 10,000 | - | 10,000 |
| 7200 - Replacement Program - Future Projects | 0.0 | - | - | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Placeholder | | | | | | | | | | | |
| 7224 - Empringham Arena Roof Structure Upgrade & Repair | 0.0 | 235,000 | - | - | - | - | - | - | - | - | - |
| 7225 - Floor Scrubber | 0.0 | 7,500 | - | - | - | - | - | - | - | - | - |
| 7226 - Arena Kick Board Replacement | 0.0 | 7,000 | - | - | - | - | - | - | - | - | - |
| 7300 - Replacement Program - Future Projects | 0.0 | - | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Placeholder | | | | | | | | | | | |
| 7310 - Change Room Upgrades | 0.0 | - | 125,000 | - | - | - | - | - | - | - | - |
| 7318 - Lifecycle Study - Pool | 0.0 | 6,000 | - | - | - | - | - | - | - | - | - |
| 7319 - Chlorine System Upgrade | 0.0 | 10,000 | - | - | - | - | - | - | - | - | - |
| 7320 - Mini Water Dome Spray Feature | 0.0 | - | 15,000 | - | - | - | - | - | - | - | - |
| 7501 - Fitness Equipment Replacement | 0.0 | 10,000 | 10,000 | 10,000 | 10,000 | - | - | - | - | - | - |
| 7626 - NSRP Future Development Planning | 0.0 | - | 12,500 | - | - | - | - | - | - | - | - |
| 7653 - Outdoor Washrooms - Active District | 0.0 | 60,000 | - | - | - | - | - | - | - | - | - |
| Total 5850-County Contributions (Capital) | | 631,000 | 197,500 | 1,347,500 | 320,000 | 225,000 | 6,370,000 | 225,000 | 235,000 | 225,000 | 235,000 |
| Total 5850-County Capital Contributions | | 631,000 | 197,500 | 1,347,500 | 320,000 | 225,000 | 6,370,000 | 225,000 | 235,000 | 225,000 | 235,000 |
| Total Funding Source | | 5,480,550 | 3,330,000 | 21,132,850 | 8,894,050 | 6,392,990 | 35,325,300 | 5,828,550 | 5,163,000 | 4,575,000 | 5,093,000 |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|---------------------------------|----------|-----------|---------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| Rank | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| Expenditure | | | | | | | | | | | |
| 10- Administration | | | | | | | | | | | |
| 12 - Administration | | 650,000 | 250,000 | 8,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 10- Administration | | 650,000 | 250,000 | 8,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 20 -Protective Services | | | | | | | | | | | |
| 21 - Policing | | - | 70,000 | - | 150,000 | - | 28,000,000 | - | - | - | - |
| 23 - Fire | | 92,550 | 70,600 | 142,450 | 129,000 | 617,300 | 136,800 | 248,400 | 100,000 | 150,000 | 150,000 |
| Total 20 -Protective Services | | 92,550 | 140,600 | 142,450 | 279,000 | 617,300 | 28,136,800 | 248,400 | 100,000 | 150,000 | 150,000 |
| 30-Transportation | | | | | | | | | | | |
| 31 - Common Services | | 586,000 | 366,000 | 315,000 | 660,000 | 413,000 | 365,000 | 222,000 | 470,000 | 350,000 | 100,000 |
| 32 - Roads | | 475,000 | 600,000 | 1,039,400 | 1,143,300 | 80,000 | 3,060,000 | 2,281,000 | 1,488,000 | 1,400,000 | 2,163,000 |
| 33 - Airport | | 591,000 | - | 8,225,000 | - | - | 270,000 | - | - | - | - |
| Total 30-Transportation | | 1,652,000 | 966,000 | 9,579,400 | 1,803,300 | 493,000 | 3,695,000 | 2,503,000 | 1,958,000 | 1,750,000 | 2,263,000 |
| 40-Utilities | | | | | | | | | | | |
| 41 - Water | | 50,000 | 50,000 | 109,000 | 3,330,300 | 3,895,290 | 123,500 | 1,350,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 42 - Wastewater | | 1,890,000 | 465,000 | 2,077,000 | 2,067,000 | 789,400 | 1,295,000 | 1,105,000 | 1,025,000 | 1,025,000 | 1,000,000 |
| Total 40-Utilities | | 1,940,000 | 515,000 | 2,186,000 | 5,397,300 | 4,684,690 | 1,418,500 | 2,455,000 | 2,025,000 | 2,025,000 | 2,000,000 |
| 50-Social Services | | | | | | | | | | | |
| 56 - Cemetery | | - | 30,000 | 400,000 | 330,000 | - | 30,000 | - | 30,000 | - | 30,000 |
| Total 50-Social Services | | - | 30,000 | 400,000 | 330,000 | - | 30,000 | - | 30,000 | - | 30,000 |
| 60-Planning & Development | | | | | | | | | | | |
| 61 - Planning | | 200,000 | - | - | - | - | - | - | - | - | - |
| Total 60-Planning & Development | | 200,000 | - | - | - | - | - | - | - | - | - |
| 70-Recreation | | | | | | | | | | | |
| 72 - Recreation Centre | | 499,000 | - | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |

Capital GL Account Summary - 10 Years

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| Budget Year | 2026 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-------------|------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|-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Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | | |
|--|----------|---------|---------|-----------|---------|--------|------------|--------|--------|--------|--------|--|
| Report Group | Division | | | | | | | | | | | |
| Stage | All | | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | |
| Expenditure | | | | | | | | | | | | |
| 10- Administration | | | | | | | | | | | | |
| 12 - Administration | | | | | | | | | | | | |
| 1200 - Replacement Program - Future Projects Placeholder | 0.0 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| 1204 - Civic Centre | 0.0 | - | 200,000 | 8,000,000 | - | - | - | - | - | - | - | |
| 1213 - Financial Software Replacement | 0.0 | 500,000 | - | - | - | - | - | - | - | - | - | |
| 1215 - Website Redesign | 0.0 | 100,000 | - | - | - | - | - | - | - | - | - | |
| 1216 - Housing Study | 0.0 | 50,000 | - | - | - | - | - | - | - | - | - | |
| Total 12 - Administration | | 650,000 | 250,000 | 8,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| Total 10- Administration | | 650,000 | 250,000 | 8,050,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | |
| 20 - Protective Services | | | | | | | | | | | | |
| 21 - Policing | | | | | | | | | | | | |
| 2102 - RCMP Detachment | 0.0 | - | - | - | - | - | 28,000,000 | - | - | - | - | |
| 2103 - 2017 Ford Explorer - Interceptor plus lights/radar/camera (CPO) | 0.0 | - | - | - | 75,000 | - | - | - | - | - | - | |
| 2104 - 2017 Ford Explorer - Interceptor plus lights/radar/camera (CPO) | 0.0 | - | - | - | 75,000 | - | - | - | - | - | - | |
| 2105 - 2012 Dodge Durango plus lights/radar/camera (CPO) | 0.0 | - | 70,000 | - | - | - | - | - | - | - | - | |
| Total 21 - Policing | | - | 70,000 | - | 150,000 | - | 28,000,000 | - | - | - | - | |
| 23 - Fire | | | | | | | | | | | | |
| 2303 - 904 Command Unit | 0.0 | - | - | 20,925 | - | - | - | - | - | - | - | |
| 2304 - 902 Command Unit | 0.0 | - | - | 20,925 | - | - | - | - | - | - | - | |
| 2305 - Self Contained Breathing Apparatus | 0.0 | 50,000 | - | 50,000 | - | 52,000 | 50,000 | - | - | - | - | |
| 2306 - General | 0.0 | 8,050 | - | - | - | - | - | - | - | - | - | |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|---|----------|--------|---------|---------|---------|---------|------------|---------|---------|---------|---------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 2310 - 901 Command Unit | 0.0 | - | - | - | 25,300 | - | - | - | - | - | - |
| 2311 - 903 Command Unit | 0.0 | - | - | - | - | 25,300 | - | - | - | - | - |
| 2315 - General Small Equipment | 0.0 | - | - | - | - | - | - | - | 100,000 | 150,000 | 150,000 |
| 2316 - 613 Rescue / Pump | 0.0 | - | - | - | 60,000 | 540,000 | - | - | - | - | - |
| 2318 - 900 Command Unit | 0.0 | 34,500 | - | - | - | - | - | - | - | - | - |
| 2320 - 902 Command Unit | 0.0 | - | - | 25,300 | - | - | - | - | - | - | - |
| 2321 - 904 Command Unit | 0.0 | - | - | 25,300 | - | - | - | - | - | - | - |
| 2322 - 906 Command Unit | 0.0 | - | 25,300 | - | - | - | - | - | - | - | - |
| 2323 - 908 Command Unit | 0.0 | - | 25,300 | - | - | - | - | - | - | - | - |
| 2324 - 607 Water Rescue Boat | 0.0 | - | - | - | 34,500 | - | - | - | - | - | - |
| 2325 - 911 Mobile Command Post | 0.0 | - | - | - | - | - | 27,600 | 248,400 | - | - | - |
| 2326 - 914 Training Props Trailer | 0.0 | - | - | - | 9,200 | - | - | - | - | - | - |
| 2327 - 915 Public Education/Life Safety Trailer | 0.0 | - | - | - | - | - | 9,200 | - | - | - | - |
| 2328 - BA Compressor | 0.0 | - | 20,000 | - | - | - | - | - | - | - | - |
| 2329 - 608 Pickup Truck | 0.0 | - | - | - | - | - | 50,000 | - | - | - | - |
| Total 23 - Fire | | 92,550 | 70,600 | 142,450 | 129,000 | 617,300 | 136,800 | 248,400 | 100,000 | 150,000 | 150,000 |
| Total 20 -Protective Services | | 92,550 | 140,600 | 142,450 | 279,000 | 617,300 | 28,136,800 | 248,400 | 100,000 | 150,000 | 150,000 |
| 30-Transportation | | | | | | | | | | | |
| 31 - Common Services | | | | | | | | | | | |
| 3104 - Operations Vehicles and Equipment | 0.0 | - | 55,000 | 65,000 | - | 295,000 | - | 55,000 | - | 250,000 | - |
| 3105 - 2012 Chev Van | 0.0 | - | 50,000 | - | - | - | - | - | - | - | - |
| 3106 - 2012 Chev 1/2 Ton with Topper | 0.0 | - | 60,000 | - | - | - | - | - | - | - | - |
| 3107 - 2015 Chev Quad Cab 4x4 1/2 Ton | 0.0 | - | - | - | - | 55,000 | - | - | - | - | - |
| 3109 - 2013 Freightliner 5 Ton Dump Truck | 0.0 | - | - | 250,000 | - | - | - | - | - | - | - |
| 3111 - 2016 International 5 Ton Dump Truck with (Monroe Sander & Scapper) | 0.0 | - | - | - | - | - | 250,000 | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|---|----------|---------|---------|---------|---------|---------|---------|---------|-----------|-----------|-----------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 3112 - 2018 Freightliner M2106 Tandem Dump Truck | 0.0 | - | - | - | - | - | - | - | 250,000 | - | - |
| 3116 - 2019 Elgin Broom Bear / Frighterliner M2-106 | 0.0 | - | - | - | 425,000 | - | - | - | - | - | - |
| 3122 - Small Equipment | 0.0 | - | - | - | 85,000 | 63,000 | 65,000 | 90,000 | 100,000 | 100,000 | 100,000 |
| 3123 - Attachments Equipment | 0.0 | - | 201,000 | - | - | - | 50,000 | 22,000 | 120,000 | - | - |
| 3131 - 2014 Zamboni #526 | 0.0 | - | - | - | 150,000 | - | - | - | - | - | - |
| 3140 - 2017 Chev 1/2 Ton 4x4 4dr | 0.0 | - | - | - | - | - | - | 55,000 | - | - | - |
| 3143 - Replacement for Transit Van | 0.0 | 60,000 | - | - | - | - | - | - | - | - | - |
| 3144 - Truck Replacement | 0.0 | 70,000 | - | - | - | - | - | - | - | - | - |
| 3146 - Box Blade for Skid Steer | 0.0 | 6,000 | - | - | - | - | - | - | - | - | - |
| 3147 - Quonset - Replacement | 0.0 | 350,000 | - | - | - | - | - | - | - | - | - |
| 3148 - Replace 2012 Kubota M6040 Tractor | 0.0 | 100,000 | - | - | - | - | - | - | - | - | - |
| Total 31 - Common Services | | 586,000 | 366,000 | 315,000 | 660,000 | 413,000 | 365,000 | 222,000 | 470,000 | 350,000 | 100,000 |
| 32 - Roads | | | | | | | | | | | |
| 3200 - Ongoing Expansion & Upgrades | 0.0 | - | - | 350,000 | 200,000 | 80,000 | 400,000 | 120,000 | 1,000,000 | 1,400,000 | 1,400,000 |
| 3209 - Snow Dump #1 - Operations Yard | 0.0 | - | - | 205,400 | - | - | - | - | - | - | - |
| 3219 - 42 Ave West (Hwy 11 to Town Boundary) | 0.0 | - | - | - | - | - | - | - | - | - | 763,000 |
| 3220 - 48 Ave (45 St- 47 St) | 0.0 | - | - | - | - | - | 715,000 | - | - | - | - |
| 3230 - 45 St East Frontage | 0.0 | - | - | 40,000 | 943,300 | - | - | - | - | - | - |
| 3233 - 55A St (52B-53 Ave) | 0.0 | - | - | - | - | - | 145,000 | - | - | - | - |
| 3236 - 60 Ave (54-58 St) | 0.0 | - | - | 444,000 | - | - | - | - | - | - | - |
| 3237 - 55 St Close (50 Ave - End) | 0.0 | - | - | - | - | - | - | - | 188,000 | - | - |
| 3240 - 59 Ave (Hwy 11 - 54 St) | 0.0 | - | - | - | - | - | - | - | 300,000 | - | - |
| 3242 - Final Lift Industrial Area and 47 Ave to Main St | 0.0 | 450,000 | - | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|--|----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 3243 - 50 Ave west of 54 St | 0.0 | - | - | - | - | - | - | 1,211,000 | - | - | - |
| 3244 - 46 St North of 53 Ave (By Save On) | 0.0 | - | - | - | - | - | 850,000 | - | - | - | - |
| 3245 - 53 Ave and 44St Industrial Park | 0.0 | - | - | - | - | - | 950,000 | - | - | - | - |
| 3246 - 59 St Paving | 0.0 | - | - | - | - | - | - | 950,000 | - | - | - |
| 3247 - Main Street Concrete and Planter Upgrades | 0.0 | 25,000 | - | - | - | - | - | - | - | - | - |
| 3248 - Mill & Overlay Project - Throughout Town | 0.0 | - | 600,000 | - | - | - | - | - | - | - | - |
| Total 32 - Roads | | 475,000 | 600,000 | 1,039,400 | 1,143,300 | 80,000 | 3,060,000 | 2,281,000 | 1,488,000 | 1,400,000 | 2,163,000 |
| 33 - Airport | | | | | | | | | | | |
| 3305 - International Dump Truck | 0.0 | - | - | 150,000 | - | - | - | - | - | - | - |
| 3307 - ARA Runway Sweeper | 0.0 | 475,000 | - | - | - | - | - | - | - | - | - |
| 3309 - 15' Schulte Mower | 0.0 | 36,000 | - | - | - | - | - | - | - | - | - |
| 3314 - SnowBlast Snow Blower | 0.0 | - | - | - | - | - | 270,000 | - | - | - | - |
| 3317 - Taxiway Rehabilitation | 0.0 | 40,000 | - | - | - | - | - | - | - | - | - |
| 3319 - Runway and Taxiway Rehab | 0.0 | 40,000 | - | 8,000,000 | - | - | - | - | - | - | - |
| 3320 - Terminal Parking Lot Paving | 0.0 | - | - | 75,000 | - | - | - | - | - | - | - |
| Total 33 - Airport | | 591,000 | - | 8,225,000 | - | - | 270,000 | - | - | - | - |
| Total 30-Transportation | | 1,652,000 | 966,000 | 9,579,400 | 1,803,300 | 493,000 | 3,695,000 | 2,503,000 | 1,958,000 | 1,750,000 | 2,263,000 |
| 40-Utilities | | | | | | | | | | | |
| 41 - Water | | | | | | | | | | | |
| 4100 - Replacement Program - Future Projects Placeholder | 0.0 | - | 50,000 | - | - | - | 50,000 | 50,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 4106 - 62 St - Hwy 752 (47 - 49 Ave) | 0.0 | - | - | - | 49,500 | 1,059,000 | - | - | - | - | - |
| 4109 - 47 St (47-49 Ave) | 0.0 | - | - | 69,000 | 1,687,800 | 64,290 | - | - | - | - | - |
| 4110 - 51 St (50-51 Ave) | 0.0 | - | - | - | 93,000 | 2,772,000 | 73,500 | - | - | - | - |
| 4119 - Main Distribution Station Pump | 0.0 | 50,000 | - | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|--|----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 4122 - 46 St (47 Av to 49 Av) | 0.0 | - | - | - | - | - | - | 1,300,000 | - | - | - |
| 4127 - 62 St 50 Ave South Water Line Replacement | 0.0 | - | - | 40,000 | 1,500,000 | - | - | - | - | - | - |
| Total 41 - Water | | 50,000 | 50,000 | 109,000 | 3,330,300 | 3,895,290 | 123,500 | 1,350,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 42 - Wastewater | | | | | | | | | | | |
| 4200 - Future Projects - Placeholder | 0.0 | - | - | - | 500,000 | 500,000 | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 4201 - 58 Street (57 Avenue to Back Alley) | 0.0 | - | 35,000 | 510,000 | - | - | - | - | - | - | - |
| 4208 - 48 St (47 Ave - 50 Ave) | 0.0 | - | 150,000 | 1,542,000 | 1,542,000 | 264,400 | - | - | - | - | - |
| 4209 - 49 St (Edgerton Drive (48 Ave) - 49 Ave) Water/Sewer & Road | 0.0 | 1,815,000 | 255,000 | - | - | - | - | - | - | - | - |
| 4210 - 62St (50 Ave - 54 Ave) | 0.0 | - | - | - | - | - | 770,000 | 80,000 | - | - | - |
| 4214 - Infiltration Program | 0.0 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - |
| 4216 - Sanitary Lift Station PLC Upgrade | 0.0 | 50,000 | - | - | - | - | - | - | - | - | - |
| Total 42 - Wastewater | | 1,890,000 | 465,000 | 2,077,000 | 2,067,000 | 789,400 | 1,295,000 | 1,105,000 | 1,025,000 | 1,025,000 | 1,000,000 |
| Total 40-Utilities | | 1,940,000 | 515,000 | 2,186,000 | 5,397,300 | 4,684,690 | 1,418,500 | 2,455,000 | 2,025,000 | 2,025,000 | 2,000,000 |
| 50-Social Services | | | | | | | | | | | |
| 56 - Cemetery | | | | | | | | | | | |
| 5601 - Cemetery Concrete Runs | 0.0 | - | 30,000 | - | 30,000 | - | 30,000 | - | 30,000 | - | 30,000 |
| 5602 - Cemetery Land | 0.0 | - | - | 400,000 | - | - | - | - | - | - | - |
| 5603 - Columbariums | 0.0 | - | - | - | 300,000 | - | - | - | - | - | - |
| Total 56 - Cemetery | | - | 30,000 | 400,000 | 330,000 | - | 30,000 | - | 30,000 | - | 30,000 |
| Total 50-Social Services | | - | 30,000 | 400,000 | 330,000 | - | 30,000 | - | 30,000 | - | 30,000 |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | | |
|--|----------|------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Report Group | Division | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| Stage | All | | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | | |
| 60-Planning & Development | | | | | | | | | | | | |
| 61 - Planning | | 0.0 | 200,000 | - | - | - | - | - | - | - | - | - |
| 6105 - Riverview Development Plan | | | 200,000 | - | - | - | - | - | - | - | - | - |
| Total 61 - Planning | | | 200,000 | - | - | - | - | - | - | - | - | - |
| Total 60-Planning & Development | | | | | | | | | | | | |
| 70-Recreation | | | | | | | | | | | | |
| 72 - Recreation Centre | | | | | | | | | | | | |
| 7200 - Replacement Program - Future Projects Placeholder | | 0.0 | - | - | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 7224 - Empringham Arena Roof Structure Upgrade & Repair | | 0.0 | 470,000 | - | - | - | - | - | - | - | - | - |
| 7225 - Floor Scrubber | | 0.0 | 15,000 | - | - | - | - | - | - | - | - | - |
| 7226 - Arena Kick Board Replacement | | 0.0 | 14,000 | - | - | - | - | - | - | - | - | - |
| Total 72 - Recreation Centre | | | 499,000 | - | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 | 400,000 |
| 73 - Pool | | | | | | | | | | | | |
| 7300 - Replacement Program - Future Projects Placeholder | | 0.0 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 7310 - Change Room Upgrades | | 0.0 | - | 250,000 | - | - | - | - | - | - | - | - |
| 7318 - Lifecycle Study - Pool | | 0.0 | 12,000 | - | - | - | - | - | - | - | - | - |
| 7319 - Chlorine System Upgrade | | 0.0 | 20,000 | - | - | - | - | - | - | - | - | - |
| 7320 - Mini Water Dome Spray Feature | | 0.0 | - | 30,000 | - | - | - | - | - | - | - | - |
| Total 73 - Pool | | | 32,000 | 330,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 75 - Guest Services, Programs & Fitness | | | | | | | | | | | | |
| 7501 - Fitness Equipment Replacement | | 0.0 | 20,000 | 20,000 | 20,000 | 20,000 | - | - | - | - | - | - |
| Total 75 - Guest Services, Programs & Fitness | | | 20,000 | 20,000 | 20,000 | 20,000 | - | - | - | - | - | - |
| Total 70-Recreation | | | 551,000 | 350,000 | 470,000 | 470,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 | 450,000 |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | | | | | | | | | |
|---|----------|---------|---------|---------|---------|--------|-----------|--------|---------|---------|---------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| | Rank | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
| 75-Parks | | | | | | | | | | | |
| 76 - Parks | | | | | | | | | | | |
| 7600 - Playground & Trail Upgrades and Management | 0.0 | - | - | - | 500,000 | - | - | - | 500,000 | 100,000 | 100,000 |
| 7626 - NSRP Future Development Planning | 0.0 | - | 25,000 | - | - | - | - | - | - | - | - |
| 7632 - Trail - 42 Ave West of Hwy 11A | 0.0 | - | 65,400 | - | - | - | - | - | - | - | - |
| 7633 - Trail - 46 St - 42 Ave - 44 Ave | 0.0 | - | - | 75,000 | - | - | - | - | - | - | - |
| 7634 - Trails - 45 St West Service Road | 0.0 | - | - | - | 64,450 | 48,000 | - | - | - | - | - |
| 7635 - Trails - McNutt Subdivision | 0.0 | - | - | - | - | - | 495,000 | - | - | - | - |
| 7636 - Trails - 47 Ave | 0.0 | - | - | - | - | - | - | 72,150 | - | - | - |
| 7641 - Wayfinding Signage Program | 0.0 | 50,000 | 158,000 | - | - | - | - | - | - | - | - |
| 7645 - Outhouse instalations | 0.0 | - | 180,000 | 180,000 | - | - | - | - | - | - | - |
| 7649 - Helen Hunley Park Upgrade All Inclusive Playground | 0.0 | - | 400,000 | - | - | - | - | - | - | - | - |
| 7650 - Playstructure Upgrades - Safety Purposes | 0.0 | 100,000 | - | - | - | - | - | - | - | - | - |
| 7651 - Skatepark Replacement | 0.0 | - | - | - | - | - | 1,000,000 | - | - | - | - |
| 7652 - Muskeg Ave Trail (North End) Upgrades | 0.0 | 80,000 | - | - | - | - | - | - | - | - | - |
| 7653 - Outdoor Washrooms - Active District | 0.0 | 120,000 | - | - | - | - | - | - | - | - | - |
| Total 76 - Parks | | 350,000 | 828,400 | 255,000 | 564,450 | 48,000 | 1,495,000 | 72,150 | 500,000 | 100,000 | 100,000 |
| Total 75-Parks | | 350,000 | 828,400 | 255,000 | 564,450 | 48,000 | 1,495,000 | 72,150 | 500,000 | 100,000 | 100,000 |
| 80-Culture | | | | | | | | | | | |
| 80 - Lou Soppit Community Centre | | | | | | | | | | | |
| 8000 - Replacement Program - Future Projects Placeholder | 0.0 | - | - | - | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 8002 - Lou Soppit Infrastructure Upgrades | 0.0 | - | 250,000 | - | - | - | - | - | - | - | - |
| 8005 - Lou Soppit - Ride on Floor Scrubber | 0.0 | 30,000 | - | - | - | - | - | - | - | - | - |

Capital GL Account Summary - 10 Years

| Budget Year | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 |
|---|----------|------|------------------|------------------|-------------------|------------------|------------------|-------------------|------------------|------------------|------------------|
| Report Group | Division | | | | | | | | | | |
| Stage | All | | | | | | | | | | |
| Division or Department | All | | | | | | | | | | |
| GL Category or GL Account | All | | | | | | | | | | |
| Asset Category or Asset Type | All | | | | | | | | | | |
| Fund Category or Fund | All | | | | | | | | | | |
| 8006 - Lou Soppit - Hall Flooring Replacement | | Rank | | | | | | | | | |
| | | 0.0 | - | 50,000 | - | - | - | - | - | - | - |
| 8010 - New Dishwasher | | 0.0 | 15,000 | - | - | - | - | - | - | - | - |
| | | | 45,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 80 - Lou Soppit Community Centre | | | 45,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total 80-Culture | | | 45,000 | 50,000 | - | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total Expenditure | | | 5,480,550 | 3,330,000 | 21,132,850 | 8,894,050 | 6,392,990 | 35,325,300 | 5,828,550 | 4,575,000 | 5,093,000 |



DEBT & RESERVES

- Reserves
- Debt Summary
 - Total Balances
 - Principal and Interest Payments
 - Debt Limits

2026 Reserves

| | 2025 Closing Balance Estimated | 2026 Transfers to Reserves | 2026 Reserves Used | 2026 Closing Balance Estimated |
|---------------------------|-----------------------------------|-------------------------------|--------------------|-----------------------------------|
| General Reserve | | | | |
| Deferred Projects | 2,763,952 | | | 2,763,952 |
| Infrastructure, Lifecycle | 12,916,559 | 2,409,000 | (1,869,050) | 13,456,509 |
| Land/Future Development | 3,000,000 | | | 3,000,000 |
| Council Priority | 500,000 | | | 500,000 |
| Total Reserves | 19,180,511 | 2,409,000 | (1,869,050) | 19,720,461 |

| | | | | |
|--|------------------|------------------|--------------------|------------------|
| Utility Reserves | | | | |
| Water | 2,450,179 | 598,164 | | 3,048,343 |
| Wastewater | 3,344,905 | 697,436 | (1,164,000) | 2,878,341 |
| Lagoon / revised to Landfill Post Closure & Maintenance | 3,733,866 | - | (180,000) | 3,553,866 |
| Solid Waste | 115,859 | 132,475 | | 248,334 |
| Total Utility Reserves | 9,644,809 | 1,428,075 | (1,344,000) | 9,728,884 |

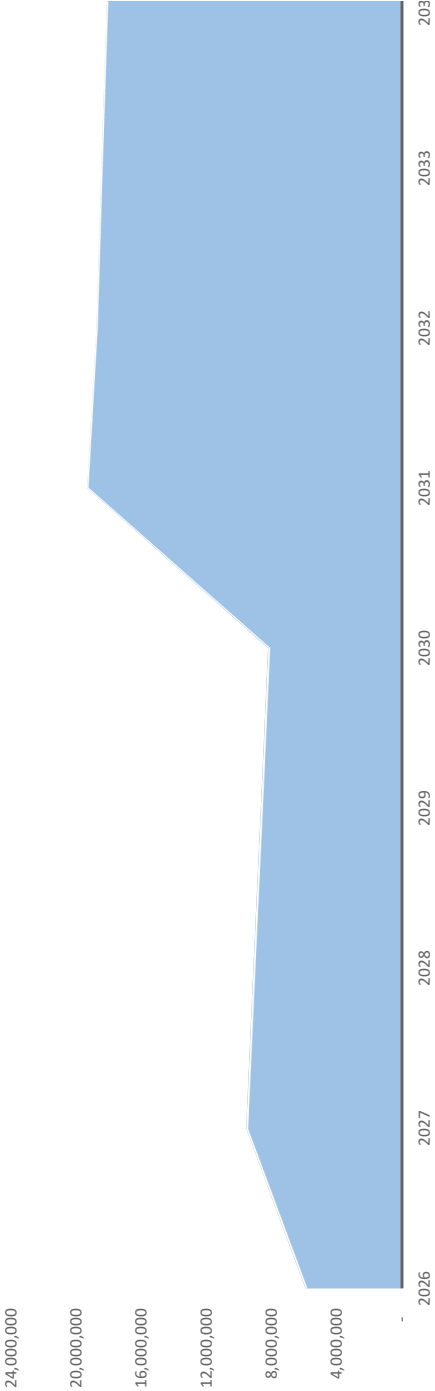
| | | | | |
|------------------------------------|----------------|---------------|----------|----------------|
| Offsite Levies | | | | |
| Water Line - Offsite | 330,673 | 9,920 | | 340,593 |
| Sewer Line | 232,144 | 6,964 | | 239,109 |
| Cash in Lieu | 119,880 | 3,596 | | 123,476 |
| Total Offsite Levy Reserves | 682,697 | 20,481 | - | 703,178 |

| | | | | |
|-----------------------|-------------------|------------------|--------------------|-------------------|
| Total Reserves | 29,508,017 | 3,857,556 | (3,213,050) | 30,152,523 |
|-----------------------|-------------------|------------------|--------------------|-------------------|

Long Term Debt

| | Original | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 |
|--|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|-------------------|----------------|
| Province of Alberta | | | | | | | | | |
| 4000904.00 Westview Lodge - Senior Housing | 900,000 | 216,964 | 158,217 | 96,931 | 32,996 | - | - | - | - |
| 4001065.00 Water Treatment Plant | 979,886 | 264,556 | 202,410 | 137,675 | 70,242 | - | - | - | - |
| 4002758 54 Street Extension | 1,824,000 | 1,100,963 | 981,045 | 858,677 | 733,808 | 606,388 | 476,365 | 343,684 | 208, |
| Proposed Wastewater Treatment Facility | 4,800,000 | 4,362,740 | 4,239,630 | 4,110,451 | 3,974,905 | 3,832,678 | 3,683,439 | 3,526,844 | 3,362, |
| Total | 8,503,886 | 5,945,223 | 5,581,302 | 5,203,733 | 4,811,951 | 4,439,066 | 4,159,804 | 3,870,528 | 3,570, |
| Budget (Future) (Estimated) | | | | | | | | | |
| Province of Albert Town Hall | - | - | 4,000,000 | 3,933,285 | 3,863,637 | 3,790,926 | 3,715,017 | 3,636,045 | 3,636, |
| Province of Albert RCMP Detachment | - | - | - | - | - | - | 11,480,000 | 11,280,108 | 11,271, |
| Total Debt Balances | | 5,945,223 | 9,581,302 | 9,137,018 | 8,675,588 | 8,229,992 | 19,354,821 | 18,786,681 | 18,478, |

Total Debt



| Debt Limits | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 |
|-------------------------------------|------------|------------|------------|------------|------------|------------|------------|---------|
| Total Debt Limit (per 2024 revenue) | 35,931,171 | 35,931,171 | 35,931,171 | 35,931,171 | 35,931,171 | 35,931,171 | 35,931,171 | 35,931, |
| Total Debt | 5,945,223 | 9,581,302 | 9,137,018 | 8,675,588 | 8,229,992 | 19,354,821 | 18,786,681 | 18,478, |
| | 17% | 27% | 25% | 24% | 23% | 54% | 52% | |

| | | | | | | | | | |
|---|---------|---------|---------|--------|--------|---|---|---|---|
| Principal Payments | | | | | | | | | |
| Province of Alberta | | | | | | | | | |
| 3100177 Roads | - | - | - | - | - | - | - | - | - |
| 4000518 Water Treatment Plant | 211,114 | 220,831 | 230,995 | - | - | - | - | - | - |
| 4000904 Westview Lodge - Senior Housing | 56,314 | 58,747 | 61,286 | 63,935 | 32,996 | - | - | - | - |

FINAL 2026 Budget 12/15/2025

| Payments | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------|
| 3100177 | - | - | - | - | - | - | - | - |
| Roads | | | | | | | | |
| 4000518 | 27,796 | 18,078 | 7,914 | - | - | - | - | - |
| Water Treatment Plant | | | | | | | | |
| 4000904 | 11,090 | 8,656 | 6,117 | 3,469 | 706 | - | - | - |
| Westview Lodge - Senior Housing | | | | | | | | |
| 4000933 | - | - | - | - | - | - | - | - |
| Medical Building | | | | | | | | |
| 4001065 | 12,762 | 10,276 | 7,687 | 4,990 | 2,180 | - | - | - |
| Water Treatment Plant | | | | | | | | |
| 4001571 | - | - | - | - | - | - | - | - |
| Arena Upgrade | | | | | | | | |
| 4002758 | 24,177 | 21,776 | 19,326 | 16,825 | 14,274 | 11,670 | 9,014 | 6, |
| 54 Street Extension | | | | | | | | |
| Proposed | 216,768 | 210,985 | 204,916 | 198,548 | 191,867 | 184,856 | 177,500 | 169, |
| Wastewater Treatment Facility | | | | | | | | |
| Budget (Future) | | | | | | | | |
| Province of Alberta Administration Building | | 173,283 | 169,680 | 166,077 | 162,474 | 158,871 | 155,268 | 151, |
| Province of Alberta RCMP Detachment | - | - | - | - | - | 497,320 | 488,900 | 480, |
| Total Interest Payments | 292,593 | 443,055 | 415,640 | 389,909 | 371,501 | 852,717 | 830,682 | 808, |

Page 539

Long Term Debt

| Total Payments | 854,524 | 1,094,522 | 1,093,851 | 854,402 | 820,296 | 1,402,423 | 1,401,883 | 1,398, |
|----------------|---------|-----------|-----------|---------|---------|-----------|-----------|--------|
| General | 209,097 | 449,095 | 448,425 | 447,885 | 413,779 | 1,068,329 | 1,067,789 | 1,064 |
| Utilities | 645,427 | 645,427 | 645,426 | 406,516 | 406,517 | 334,094 | 334,094 | 334 |
| | 854,524 | 1,094,522 | 1,093,851 | 854,402 | 820,296 | 1,402,423 | 1,401,883 | 1,398 |

