

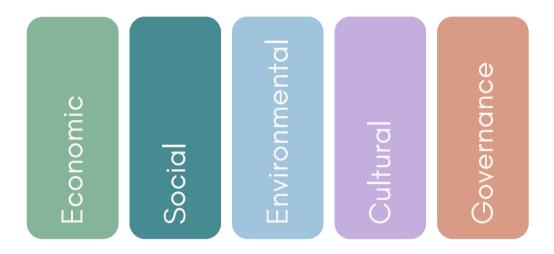
# Strategic Plan 2024-2026

Adopted by Council October 15, 2024



### Council Message

The Town of Rocky Mountain House Council is proud to present its vision for the community, based on the five pillars of community sustainability:



These pillars are considered in the course of all decisions and initiatives, and weighed against each other to chart a path forward.

Council has one clear vision: To cultivate a robust, diverse community where its people and businesses flourish. While pipes and pavement may build a Town, it is the people who make it a community.

To make this vision a reality, our present-day mission is to facilitate local economic growth and the safety and security of our residents. We commit to doing this in a fiscally and environmentally responsible way.

By building our tourism sector, growing our local economy and taking care of our municipal infrastructure, residents can be assured of a sustainable, healthy community for years to come.

This Strategic Plan is a living document. It is reviewed as objectives are accomplished or as external factors emerge. However, the five pillars ensures Council governs rationally, responsibly and with the entire community's well-being in mind.



### Mission

To support economic growth and strengthen municipal infrastructure in a fiscally and environmentally responsible manner.

### Vision

To cultivate a robust, diverse community where people and businesses flourish.











## Guiding Pillars

The Town considers these five pillars of sustainability in all our planning and operations:

#### Economic

We have a robust and resilient commercial sector with a growing tourism industry. The costs of building and maintaining the community will not become an undue burden on future generations.

### Social

We have a diverse community with access to housing, education, health care and public amenities.

### Environmental

We use our natural resources responsibly. We encourage development that minimizes air, water and soil pollution and protects natural systems.

### Cultural

We respect and enhance the cultural capital of our community in terms of its heritage, sense of place, arts, diversity and history.

#### Governance

We approach decision-making in a democratic, transparent, accountable and inclusive manner to foster informed dialogue and an engaged citizenry.

### Economic

### sustainability Goals

We have a robust and resilient commercial sector with a growing tourism industry. The costs of building and maintaining the community will not become an undue burden on future generations.

#### **Downtown is Flourishing and Expanding**

- Explore options to improve access to Downtown.
- Explore options for the Rocky Elementary School site.
- Promote year-round events for Downtown.

#### **Our Commercial and Industrial Sectors are Growing**

• Investing in a Rocky Promotion program to attract new businesses.

#### Rocky is Recognized as a Destination

- Hold an information session on Destination/Tourism Improvement
  Fees with our hospitality industry to support Economic
  Development Initiatives.
- Promote what Rocky Mountain House has.
- Increase Sports Tourism.

### Social

### sustainability Goals

We have a diverse community with access to housing, education, health care and public amenities.

#### We have a strong central social organization

- Facilitate conversations among non-profits to assist in long-term viability.
- Review the FCSS mandate to ensure the region's citizens have the services needed.

#### Safe and Secure Life for All

- Implement a severe weather shelter policy for vulnerable populations.
- Review the Policing Model for Rocky Mountain House.

### Building a strong community through social activities and events

- The Town continues support for Town-hosted Community Events.
- The Town plans for a Recreation Centre expansion.
- The Regional Recreation Master Plan is updated.
- Review of Centennial Campground for recreation opportunities.
- Review Playgrounds and Greenspaces for best use.



# Environmental sustainability Goals

We use our natural resources responsibly. We encourage development that minimizes air, water and soil pollution and protects natural systems.

#### We Promote Growth through the lens of Environmental Stewardship

 Review development and Town facilities for environmental impact.

#### **Our Water Resource is used responsibility**

 Public engagement and education about our water treatment and conservation efforts.

#### The Town is a Leader in Environmental Stewardship

- Explore a Commercial Organics Program
- Town Facilities have recycling/organic and waste collection streams.

## Cultural

### sustainability Goals

We respect and enhance the cultural capital of our community in terms of its heritage, sense of place, arts, diversity and history.

#### **Promote our Cultural Diversity**

- The Town hosts an annual cultural event.
- The Town shares information on our cultural diversity.

#### **Promote our Performing and Visual Arts Community**

• A cultural centre is part of plans for a new Civic Building.

#### **Promote and Preserve our History**

 Engage with Parks Canada to promote the National Historic Site and Rocky Mountain House.

# Governance sustainability Goals

We approach decision-making in a democratic, transparent, accountable and inclusive manner to foster informed dialogue and an engaged citizenry.



#### The Town is Positioned for Opportunities

- We have Fieldhouse, Civic Building and Firehall plans ready for grant opportunities.
- Review procedures throughout the organization to reduce Red Tape.

### The Town has Strong Relationships with all Levels of Government

- We meet twice a year with our MP and MLA.
- We meet annually with neighbouring First Nations
- Review and Update the Stronger Together agreement with Clearwater County.

#### The Town Maintains the Viability of Core Services

• A comprehensive asset management plan is in place.

### The Town Promotes Open Governance and Communication

• Increase Public Engagement Opportunities.